

City of Victorville



Draft Action Plan Fiscal Year 2020-2021

Prepared by:

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Executive Summary

AP-05 Executive Summary - 91.200(c), 91.220(b)

1. Introduction

The City of Victorville's Community Development Block Grant (CDBG) program is authorized by the Housing and Community Development Act of 1974, which provides eligible entitlement communities with annual grant allocations that can be used to provide decent housing, suitable living environments, and expanded economic opportunities, principally for low and moderate income persons. The City became an entitlement community in 1997.

The City's Home Investment Partnership (HOME) grant is authorized under Title II of the Cranston-Gonzales National Affordable Housing Act of 1990. HOME funds are required to be used for affordable housing activities. In 2003, the City formed a HOME consortium with the Town of Apple Valley (the "HOME Consortium") in order to meet the threshold of obtaining HOME entitlement status with the Department of Housing and Urban Development (HUD), which results in an annual allocation of funds to both communities.

Pursuant to Section 24 CFR Part 91, HUD has established regulations that set forth the Consolidated Plan process. The Consolidated Plan (ConPlan) is designed to help states and local jurisdictions to assess their affordable housing and community development needs, market conditions, and to make data-driven, place-based investment decisions. The Consolidated Plan, which may have a duration of between 3 and 5 years, describes the jurisdiction's community development priorities and multiyear goals based on an assessment of housing and community development needs, an analysis of current housing and economic market conditions and available resources. Subpart E of Section 24 CFR Part 91, requires local governments that participate in a consortium to include said consortium in the ConPlan. Pursuant to this regulation, on April 18, 2017, the City of Victorville adopted the 2017-2021 Consolidated Plan, including the required consortium component.

The Consolidated Plan is carried out through Annual Action Plans, which provide a concise summary of the actions, activities and the specific federal and non-federal resources that will be used each year to address the priority needs and specific goals identified by the Consolidated Plan. Each year, grantees must submit an updated Action Plan describing the specific planned uses for the HUD entitlement funds. This FY 20-21 Annual Action Plan represents the Fourth Program Year of the 2017-2021 Consortium Consolidated Plan and will be presented to the Victorville City Council on July 7, 2020.

2. Summarize the objectives and outcomes identified in the Plan

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

Summarize the objectives and outcomes identified in the Plan

The Consolidated Plan addresses the needs, priorities, goals, and allocation strategies for CDBG and HOME funding for program years July 1, 2017 to June 30, 2022.

Section 101(c) of the authorizing statute sets forth the primary objective of the program as the development of viable communities by the provision of decent housing, a suitable living environment, and expanding economic opportunities, principally for persons of low and moderate income. The statute further states that this is to be achieved in the CDBG program by ensuring that each funded activity meets one of three named national objectives. Those three objectives are identified as: benefiting low- and moderate-income persons; preventing or eliminating slums or blight; and meeting an urgent need. For the City of Victorville's 2017-2021 ConPlan, the following national objectives will be met:

- Benefiting low- and moderate-income persons; and
- Preventing or eliminating slums or blight.

Based on the aforementioned objectives, the City will achieve the following outcomes:

- Provide suitable living environments for Victorville's residents;
- Enhance the quality of life for residents by encouraging decent and affordable housing for residents within the consortium; and
- Expand economic opportunities.

Funding Priorities

Based on an extensive public participation process during the Consolidated Plan process, the needs assessment and housing market analysis, the City of Victorville determined that funding should be directed to the following priorities:

- Supportive services for the homeless and at risk homeless;
- Human services;
- Need to increase economic development and employment opportunities;
- Housing programs; and
- Accessibility and Mobility

The March 27, 2020 passage of the Coronavirus Aid, Relief, and Economic Security Act (CARES Act), Public Law 116-136, provided \$5 billion in Community Development Block Grant funds to be used to prevent, prepare for, and respond to the Coronavirus (COVID-19). As an entitlement community, the City of Victorville (“City”) received \$810,528 in Community Development Block Grant-Coronavirus (CDBG-CV) funds. To expedite the disbursement of the City’s new CDBG-CV funds, via 24 CFR 5.110, the CARES Act authorized HUD to grant waivers to the public notice, public comment, and citizen participation plan requirements found in 24 CFR 91.105(2) and (k) and 24 CFR 91.40.

In addition to the public notice and comment period waivers, the CARES Act also established the following regulatory waivers, all of which, the City of Victorville utilized in conjunction with Amendment 2020-1 of the ConPlan:

1. The public services cap of 15% is suspended for the City’s 2019, 2020, and new CDBG-CV funds.
2. The CARES Act allows for COVID-19 related pre-award costs for eligible reimbursable costs funded through CDBG-CV only. This does not apply to the City’s 2019 and 2020 CDBG funds; pre-award costs are limited to no more than 25% or \$202,632 of the City’s CDBG-CV grant amount.
3. The CARES Act permits the use of virtual public hearings when necessary for public health reasons.
4. The CARES Act permits Citizen Participation Plan Amendments and other Plan publications to occur concurrently.

Under Substantial Amendment 2020-1, the City updated priority need references in its 2017-2021 Consolidated Plan in order to add a sixth priority need regarding COVID-19 response and recovery. The sixth priority is:

- Support Coronavirus (COVID-19) and other infectious disease responses.

This priority offers a variety of City implemented programs as well as direct allocations to eligible sub-recipients in a range of activities such as:

- Assistance to non-profit agencies in providing basic needs to support activities that relate to their coronavirus and other infectious disease responses. Services may include, but are not limited, to activities to assist senior services, food banks, substance abuse, domestic violence survivors, housing legal services, food and shelter, and additional case management opportunities.
- Subsistence payments provided to qualifying households directly affected by COVID-19 for homelessness prevention.

- Emergency expenses related to shelter activities and the homeless population, including those expenses to treat and/or prevent the spread of infectious diseases.
- Small business assistance to support COVID-19 recovery efforts.

From the described activities, the City created programs that are available to various non-profit, for profit and City departments to meet the Coronavirus needs of the community. The programs are the following:

Community Outreach Program - A reimbursable grant of up to \$10,000 for eligible non-profit organizations and City entities. Grants are required to provide direct, front-line service programs to respond to community need arising from COVID-19.

Business Outreach Program – A reimbursable grant of up to \$15,000 to businesses within Community Development Block Grant (CDBG) Target Areas designed to assist businesses avoid job loss, enable job retention, provide technical assistance and personal protective equipment (PPE), etc.

Homeless Disaster Response - A grant to reimburse costs incurred by the City to prevent, prepare for, and respond to Coronavirus in the homeless community.

3. Evaluation of past performance

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

The City is responsible for ensuring compliance with all rules and regulations associated with the CDBG and HOME entitlement grant programs. The City's annual Action Plan and Consolidated Annual Performance Evaluation Report (CAPER) provide details about the goals, projects and programs completed by the City. The City recognizes that the evaluation of past performance is critical to ensure the City and its subrecipients are implementing activities effectively and that those activities align with the City's overall strategies and goals.

The City evaluates the performance of subrecipients providing public services on a quarterly basis. Subrecipients are required to submit quarterly progress reports, which include participant data, outputs/activities as well as data on outcome measures specific to each project. Prior to the start of the project, outcome measures are developed collaboratively by the subrecipient and the City, ensuring that they are aligned with the City's overall goals and strategies. The City utilizes the quarterly reports to review progress towards annual goals and works with subrecipients to adjust annual goals as needed.

In addition to the quarterly review of progress reports, the City conducts annual monitoring of all subrecipients to ensure compliance with program-specific and crosscutting federal

regulations (e.g. non-discrimination, equal access, employment, contracting, environmental review, etc.). Subrecipient monitoring provides another opportunity to review progress towards overall goals and strategies and to ensure that the programs implemented by subrecipients are compliant with both federal regulations and City requirements. Due to COVID-19 the City has postponed on-site monitoring.

The City's CAPER is presented to City Council for review each year. The plan presents successes and challenges during the year and highlights specific outcomes and achievements. This review process also provides an opportunity for the public to provide feedback on the City's performance.

The CAPER was evaluated by HUD in their 2018 Program year review dated March 19, 2020, which noted the City's continued capacity to administer grant funds. The activities undertaken are consistent with the City's HUD approved Consolidated Plan, and the City continues to make progress in meeting its housing and community development goals.

4. Summary of Citizen Participation Process and consultation process

Summary from citizen participation section of plan.

As part of the Action Plan preparation and adoption process, citizens of the City of Victorville are afforded an opportunity to provide input on housing and community development needs; issues and problems affecting very-low and low income persons; to learn about various programs available and the expected amount of assistance provided; to assist in the development of local project proposals by giving input to project selections and funding distributions; and to participate in the implementation of funded activities. Through implementation of the Citizen Participation Plan, and pursuant to HUD rules and regulations (Section 104(a)(3) of the Housing and Community Development Act of 1974, as amended, and further augmented by program regulations under 24 CFR Part 91, Subpart B), a 30-day comment period is provided prior to the adoption of the Action Plan.

On May 5, 2020 a substantial amendment to the Citizen Participation Plan was approved by the City Council. The amendment established expedited procedures that include a comment period of no less than five (5) days and the ability for grantees to hold virtual meetings. These expedited procedures are only utilized and available in accordance with applicable waiver provided by HUD.

The five-day public comment period, for review of the FY 2020-2021 draft Action Plan, commenced on June 26, 2020 and ended on July 6, 2020. A public notice was published in the Valleywide Newspaper on June 26, 2020 announcing the review period. The Action Plan was made available for public review on the City's website <https://www.victorvilleca.gov/government/city-departments/development/planning/housing-programs-425>. It was also available for review by requesting copies in by telephone, fax, or e-mail.

In an effort to broaden public participation in the development of the Action Plan, including outreach to minorities and non-English speaking persons, statements regarding the availability of special accommodations for non-English speaking persons and those with disabilities were printed on all written materials pertaining to development of the Annual Action Plan. Notices were published in both English and Spanish.

The City of Victorville encourages citizen participation, with a particular emphasis on participation by persons of very low and low income, as well as residents of target neighborhoods and/or neighborhoods which are eligible by definition under the Housing and Community Development Act of 1974, as amended. In order to reach as many participants as possible, the City notifies community organizations and agencies which advocate for persons of very low and low income, concerning participation and needs assessment opportunities and the availability of funds and programs. The City also contacted its local homeless shelter and other non-profit agencies, and entities representing the disabled population to encourage participation from their clients.

5. Summary of public comments

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

At the February 4, 2020 public hearing, public service agencies provided testimony to the need of additional programs to assist the increase community need for utility and rental assistance. Additionally the need to fund more youth based programs is in high demand.

6. Summary of comments or views not accepted and the reasons for not accepting them

The needs mentioned during the formal public hearings and City Council meetings throughout the year were taken into consideration when selecting programs to be funded in 2020/2021. Staff attended community meetings on the subjects of the chronic homeless and homeless warming shelters. All of the public comments and views received were accepted and are adequately addressed in the 2020/2021 funding recommendations.

7. Summary

The City of Victorville recognizes the need for coordination and collaboration between local governments, nonprofits and provider agencies in dealing with the challenges facing low and moderate income families. The City, its elected officials and community stakeholders work diligently to provide Victorville residents the resources in order to live healthy, safe and productive lives. By partnering with agencies that offer a diverse type of services, the City is able to meet the needs of its residents and its overall Consolidated Plan goals.

PR-05 Lead & Responsible Agencies - 91.200(b)

1. Agency/entity responsible for preparing/administering the Consolidated Plan

The following are the agencies/entities responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
CDBG Administrator	VICTORVILLE	Development Department
HOME Administrator – Lead Agency	APPLE VALLEY	Housing and Community Development
HOME Administrator – Participating Jurisdiction	VICTORVILLE	Development Department

Table 1 – Responsible Agencies

Narrative

The Community & Development Services Department – Planning Division is responsible for overseeing the administration of the City’s Community Development Block Grant and Home Investment Partnership Program. The City is in a Consortium with the Town of Apple Valley for its HOME funds. The Town of Apple Valley acts as the lead agency and is responsible for the preparation of the five year Consolidated Plan. Each jurisdiction is responsible for preparing its own CDBG Action Plan.

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AP-10 Consultation - 91.100, 91.200(b), 91.215(l)

1. Introduction

The City of Victorville recognizes that partnerships with public and private entities are vital to the provision of effective assistance to Victorville residents. Each strategy prioritized by the City is only accomplished through effective collaborations with community partners. These partners provide the expertise needed to ensure quality service provision, housing development, and neighborhood revitalization efforts.

Coordination and consultation with public and private agencies is important to the City when developing the Annual Action Plan. The City will continue to work with a number of City departments, the San Bernardino County Housing Authority, major non-profit organizations, and other stakeholders, to ensure that the gaps in services are being fulfilled.

Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(l)).

The County of San Bernardino's Housing Authority is the principle provider of public and assisted housing within the jurisdiction. According to the Housing Authority's 2019 annual report, the most immediate need of the residents of public housing and Housing Choice Vouchers is the need for additional funding to assist wait list residents, as evidenced by the nearly 70,553 families on the Housing Choice Voucher and Public Housing waiting lists combined for the County.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

In 2019 & 2020, the Housing Authority continued construction of the Desert Haven project. The former Queens Motel will be converted into permanent supportive housing for chronic homeless individuals. The 61 motel rooms are being converted to 24 one-bedroom apartments and seven studio units. The development will utilize Housing First approach and offer supportive services to the residents sponsored by the county's Department of Behavioral Health. Housing First is an approach that connects homeless individuals to permanent housing without preconditions to entry.

The City also participates in the coordination of the yearly Homeless Point in Time Count with the San Bernardino County Office of Homeless Services. Staff assisted in the volunteer outreach efforts and affords the County with office space for the deployment center.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS

The City is not a direct recipient of ESG funding.

2. Agencies, groups, organizations and others who participated in the process and consultations

Agency/Group/Organization	Type	ConPlan Priority Addressed	How was the group consulted
Abundant Living Family Church High Desert	Public services – Homeless	Supportive services for the homeless and at risk – support the development of “one stop” resource centers to assist homeless persons and support the Homeless Outreach Proactive Enforcement (HOPE) program	Meetings with executive management team to find solutions for the homeless.
St. John of God Health Care Services	Public services – utility assistance for very, low and moderate income households	Supportive services for the homeless and at risk – utility assistance	Assisted with the Point in Time Count for the City. Very active in the community. Attend public hearings and community meetings.
High Desert Homeless Services	Public services-Homeless	Supportive services for the homeless and at risk – support the development of “one stop” resource centers to assist homeless persons and support the Homeless Outreach Proactive Enforcement (HOPE) program	Integral partner in activating and securing a location for the community warming shelter. Very active in the community. Attend public hearings and community meetings.

Agency/Group/Organization	Type	ConPlan Priority Addressed	How was the group consulted
Court Appointed Special Advocates of San Bernardino	Public services – foster youth	Human Services – support programs that encourage the development of responsible, motivated and educated youth	Attend public hearings and community meetings.
Victor Valley Community Services Council	Public services – elderly, disabled and handicapped	Housing Programs – rehabilitation of owner occupied housing	Attend public hearings and community meetings. Very active in senior and disabled activities.
Victor Valley Domestic Violence	Public services – transitional housing and support services for victims of domestic violence and their families	Supportive services for the homeless and at risk, human services and housing programs- support the development of “one stop” resource centers to assist homeless; encourage programs that promote a healthy lifestyle.	Attend public hearings and community meetings. Very active in the community.
San Bernardino Sexual Assault Services	Public services – support services for victims of sexual assault	Human services – encourage programs that promote a healthy lifestyle	Attend public hearings and community meetings. Very active in the community.
Moses House Ministries	Public services – families with young children (under 5 years of age)	Human services – encourage programs that promote a healthy lifestyle	Attend public hearings and community meetings.

Agency/Group/Organization	Type	ConPlan Priority Addressed	How was the group consulted
St. Joan of Arc	Public services – provide a community meeting building in the Old Town Victorville area	Human services – develop public facility amenities that facilitate community involvement and recreation	Attend public hearings and community meetings. Very active in the Old Town Victorville community.
Inland Fair Housing and Mediation Board	Public services – fair housing provider	Human services – disseminate fair housing information through literature, media, referrals and workshops	Attend public hearings and community meetings. Hold fair housing workshops.
Legal Aid Society	Public services – provide legal advice and document preparation	Human services – Support the development of arts, music and culture in the community	Attend public hearings and community meetings.
High Desert Transitional Living Connection	Public services – provide emergency services such as food and clothing	Supportive services for the homeless and at risk – food and nutrition services	Attend public hearings and community meetings.
Victor Valley Family Assistance Program	Public services – homeless, youth education	Supportive services for the homeless and at risk and Human Services – transitional housing for special groups	Board member of the San Bernardino County Homeless Provider Network.
Family Assistance Program	Public services – at risk youth services	Human services – support programs that encourage the development of responsible, motivated and educated youth	Attend public hearings and community meetings.

Agency/Group/Organization	Type	ConPlan Priority Addressed	How was the group consulted
Millionaire Mind Kids	Public services – after school programs	Human services – support programs that encourage the development of responsible, motivated and educated youth	Attend public hearings and community meetings.

Table 2 – Agencies, groups, organizations who participated

Identify any Agency Types not consulted and provide rationale for not consulting

Every effort was made to consult a variety of service providers through various outreach techniques including meetings and emails to solicit input and participation through the planning process. Staff believes that all critical agency types were consulted during the participation and consultation process and has not intentionally failed to consult with any particular agency.

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
City of Victorville General Plan 2030 – Housing Element	City of Victorville	Based on the Regional Housing Needs Allocation (RHNA) set forth by the State of California, the Housing Element is the City’s chief policy document for the development of affordable and market rate housing. Consistent with this policy document, the City will maintain and enhance the quality of existing residential neighborhoods and, promote and encourage fair housing opportunities for all economic segments of the community, regardless of age, sex, ethnic background, physical condition, or family size.
Continuum of Care	County of San Bernardino	The County of San Bernardino is a Continuum of Care applicant and conducts homeless counts, surveys of the homeless population, and strategic planning to end homelessness. Consistent with the goals of the CoC, the City of Victorville will provide support to nonprofits that meet the social services needs of the City residents with an emphasis on the homeless.

Consolidated Plan	Apple Valley	The City of Victorville consults with the Town of Apple Valley in order to solicit and approve Community Housing Development Organizations to fund projects that supports affordable and safe housing for its residents.
2019 Annual Report	Housing Authority of the County of San Bernardino	The City of Victorville refers to the Housing Authority's plan to see what the community is lacking in housing for low income families and funding. The Housing Authority additionally administers the Housing Choice Voucher program for the City.

Table 3 - Other local / regional / federal planning efforts

Narrative

The City's collaborative and cooperative planning partnerships with governmental, nonprofit and private entities are done to ensure that the City's below moderate income resident's needs and issues are comprehensively evaluated and thoroughly addressed.

AP-12 Participation - 91.401, 91.105, 91.200(c)

1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting

The City of Victorville recognizes that Victorville residents are partners in the development and execution of the Action Plan. The Citizen Participation Plan (CPP) establishes a means by which citizens, public agencies and other interested parties can actively participate in the development of consolidated planning documents, including the Action Plan.

Using the CPP as a guide, Victorville sought community involvement and provided residents with opportunities to become involved in the development of the Annual Action Plan. Opportunities for citizen input were provided during the entire planning process, from the development of the Action Plan to reviewing the draft document, through publications, postings and public hearings. Outreach efforts were developed to reach diverse populations including to persons with disabilities, special needs populations and limited English speaking persons.

Citizen Participation Outreach

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
1	Public Hearing notice	<p>Community stakeholders</p> <p>Community residents, including limited English speaking residents, specifically Spanish speaking residents</p>	<p>A public hearing notice for February 4, 2020 was published in the Daily Press on January 24, 2019 in English and Spanish.</p> <p>The public hearing notice was posted on the City's website and at the Victorville library.</p>	<p>12 public comments were received which included request to support programs that promote fair housing and landlord/tenant services, youth including foster youth programs, programs that assist residents that are food insecure, legal service programs, domestic violence and sexual assault programs and the increase in the homeless population and need for more services.</p>	<p>All comments were considered. Victorville did not reject any comments received.</p>	<p>https://www.victorville.ca.gov/government/city-departments/development/planning/housing-programs/public-hearings</p>

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
2	Public Hearing Notice and five day comment period	Community stakeholders Community residents, including limited English speaking residents, specifically Spanish speaking residents	A public comment period for Action Plan and public hearing notice for July 7, 2020, was published in the Valleywide Newspaper on June 26, 2020 in English and Spanish. The public hearing notice was posted on the City's website.	To date, no comments have been received		https://www.victorville.ca.gov/government/city-departments/development/planning/housing-programs/public-hearings

Table 4 – Citizen Participation Outreach

Expected Resources

AP-15 Expected Resources - 91.420(b), 91.220(c)(1,2)

Introduction

One of the main obstacles to meeting community needs is inadequate resources. As with most of the priority goals, the needs far outweigh the City’s available resources, which are not sufficient to address all of the needs of low- and moderate-income persons or special needs residents in the City. It is anticipated that Federal and private funding sources for housing and community development programs will remain limited until the current economic conditions eventually recover. Even under these circumstances, the City strives to make progress in implementing its public improvement and public service projects and programs as well as meeting the established objectives.

The following section summarizes the major sources of funding available to carry out housing and community development activities in the City, and specifically identifies the City’s current year and projected funding levels over the remainder of the five-year plan period for formula grant CBDG program.

Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 4				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
Community Development Block Grant	Federal	Public Service Construction Administration	\$1,377,823	\$0.00	\$351,152.16	\$1,728,975.16	\$0.00	Entitlement Allocation Reallocation
HOME Investment Partnership Program	Federal	Housing Administration	\$523,797	\$0.00	\$0.00	\$523,797	\$0.00	HOME Consortium allocation

Table 5 - Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

The City does not require that funded projects/programs provide matching funds. However, it is common for CDBG funded construction projects to include the use of non-federal funds.

If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

The San Bernardino County Housing Authority has invested \$3 million to purchase a dilapidated hotel in Victorville. Currently, the former hotel is under renovation and being converted it into a 31 unit affordable housing development intended directly for the chronically homeless.

Discussion

While the City of Victorville is responsible for the provisions of assistance to low and moderate income residents using entitlement funds, the City cannot achieve these goals on its own. There are many other organizations that carry out the strategies listed in the Plan using other federal, local and private funding sources. For instance, other City departments provide services to low and moderate income residents by utilizing funding from various sources.

In addition, other local agencies and non-governmental organizations receive other federal and state funding to carry out these activities. For example, the San Bernardino County Housing Authority addresses the housing needs of eligible residents in the County through its various housing programs including voucher programs, public housing units, and other housing units owned by the authority and other partnerships.

Annual Goals and Objectives

AP-20 Annual Goals and Objectives - 91.420, 91.220(c)(3)&(e)

The funding amounts represent FY 20-21

Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Provide suitable living environments for residents	2017	2021	Affordable Housing Homeless Non-Homeless Special Needs Non-Housing Community Development		Supportive services for the homeless and at risk Human services	CDBG: \$721,000	Public service activities for Low/Moderate Income Housing Benefit: 3000 Households Assisted Other: 20 Other
2	Decent and affordable housing for consortia residents	2017	2021	Affordable Housing		Housing programs	CDBG: \$1,074,527.16	Homeowner Housing Rehabilitated: 50 Household Housing Unit

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
3	Expand Economic Opportunities	2017	2021	Non-Housing Community Development		Need to increase economic development and employment	CDBG: \$55,000	Jobs created/retained: 5 Jobs
4	Increase Access to Opportunity Areas - AFH	2017	2021			Accessibility and Mobility	CDBG: \$35,300	Public service activities for Low/Moderate Income Housing Benefit: 100 Households Assisted
5	Fair Housing Services -AFH	2017	2021	Assessment of Fair Housing		Accessibility and Mobility	CDBG: \$24,000	Public service activities for Low/Moderate Income Housing Benefit: 100 Households Assisted
6	R/ECAP housing and access to social services - AFH	2017	2021			Accessibility and Mobility	CDBG: \$15,000	Homeowner Housing Rehabilitated: 1 Household Housing Unit

Table 6 – Goals Summary

Goal Descriptions

1	Goal Name	Provide suitable living environments for residents
	Goal Description	Support the development of "one stop" resource centers to assist homeless persons to acquire the necessary documentation and consultation (mental health, physical health and nutrition, job skills training, identification, social security and disability benefits, etc.) to achieve reentry into employment and housing; food and nutrition services; utility assistance; support the Homeless Outreach Proactive Enforcement (HOPE) program; support public safety efforts; provide resource directories for available services; provide community resource directory for all available services; encourage collaboration between agencies, faith based organizations and other stakeholders to unify services; support efforts to increase volunteerism in public service programs.
2	Goal Name	Decent and affordable housing for consortia residents
	Goal Description	Transitional shelters; affordable housing for multi-family, single family, veterans; rehabilitation- owner occupied and rental; down payment assistance; code enforcement activity to improve neighborhood aesthetics and values; reduce overcrowding in occupied properties; consider establishing rent control for affordability; encourage collaboration between public agencies, developers, investors and other stakeholders to develop a wide-range of housing development.
3	Goal Name	Expand economic opportunities
	Goal Description	Increase job opportunity through education and job training programs; encourage small business development through business practices and fundamentals education: collaborate with state, county and local agencies that offer trade skills training and basic job search techniques; encourage local education facilities to offer education and training that will lead to employment opportunities in the community; support job creation through business friendly policies and practices.

4	Goal Name	Increase Access to Opportunity Areas - AFH
	Goal Description	The goal of increasing access to opportunity areas for low income Hispanics located in the Consortia will address the fair housing issues of significant disparities in access to opportunities and segregation. Based on the AFH analysis, Victorville had significant disparities in access to opportunities compared to Apple Valley. This is particularly the case for low-income Hispanics. When compared to other Race/Ethnic groups, Hispanics appear to be experiencing overarching patterns of access to opportunity and exposure to adverse community factors within the Consortia. Of the opportunities measured, Hispanics were indexed the lowest on average of the seven-categories. Contributing factors to these fair housing issues include, lack of public investments in specific neighborhoods including services or amenities; location and type of affordable housing; and Land Use and Zoning Laws.
5	Goal Name	Fair Housing Services - AFH
	Goal Description	The Consortia provides fair housing information, outreach and enforcement resources through its contractor Inland Fair Housing and Mediation Board (IFHMB). IFHMB provides fair housing, mediation, housing counseling, alternative dispute resolution, senior services program, and many other services. Based on fair housing data, disparities may exist in the Consortia for groups of the disability protected characteristic. During this 5-year plan period, the Consortia will continue to contract for fair housing services with an emphasis of reducing the number of fair housing complaints based on disabilities to determine annual reduction as measured by 2016 levels.

6	Goal Name	R/ECAP housing and access to social services AFH
	Goal Description	<p>Lack of Community Revitalization Strategies</p> <p>The Consortia has a small R/ECAP area, which is included in a much larger R/ECAP containing unincorporated areas of San Bernardino County. The R/ECAP only includes Census Tracts 99.05 which is within Victorville’s geographical boundaries. The Consortia’s knowledge of the R/ECAP as it relates to the housing and social service needs of the area is limited. The Consortia will perform a community assessment to better understand the needs of the area which will lead to strategic investments using CDBG and HOME funding. The objective is to show an improvement in the housing and social service needs of the area prior to the end of the 5 year ConPlan period.</p> <p>Lack of public investments in specific neighborhoods, including services or amenities</p> <p>In an attempt to remove the R/ECAP that incorporates Census Tract 99.05, the Consortia will utilize HOME funding and other housing programs to remove barriers that prevent people from accessing affordable housing. For instance, the City of Victorville’s Residential Rehabilitation loan program is meant to assist income qualified property owners to correct code violations and address health and safety issues. A significant number of low income residents have expressed financial hardship that prevents them from correcting code violations, specifically connecting their failing septic system to the City’s sewer system. The newly revamped program will assist property owners with these delayed repairs.</p>

AP-35 Projects - 91.420, 91.220(d)

Introduction

The Action Plan must provide a concise summary of the eligible programs or activities that will take place during the program year to address the priority needs and specific objectives identified in the Strategic Plan. In the template, each eligible program/activity is called a project.

#	Project Name	Allocation
1	Assistance League of Victor Valley	\$15,000
2	Catholic Charities	\$15,000
3	Cedar House Life Changing Center	\$10,000
4	Child Advocates of San Bernardino County	\$10,000
5	Community Health Action Network	\$10,000
6	Family Assistance Program	\$11,000
7	Greater Hope Foundation for Children	\$15,000
8	High Desert Homeless Services, Inc.	\$30,000
9	High Desert Second Chance – Food Collaborative	\$25,000
10	High Desert Second Chance – Senior and Veteran Program	\$10,000
11	High Desert Transitional Living Connection	\$10,000
12	Inland Fair Housing and Mediation Board	\$24,000
13	Legal Aid Society of San Bernardino	\$15,000
14	Moses House Ministries and Rose of Sharon Pregnancy Resource Center	\$15,000
15	Rock'n Our Disabilities Foundation	\$5,000
16	Rolling Start	\$5,300
17	San Bernardino Sexual Assault Services	\$20,000
18	St. John of God Health Care Services – Samaritans Helping Hand	\$20,000
19	St. John of God Health Care Services – Working Recovery	\$5,000
20	Victor Valley Domestic Violence, Inc.	\$25,000
21	Victor Valley Family Resource Center	\$15,000
22	City of Victorville - Community Services – Mobile Recreation Program	\$15,000
23	City of Victorville – Community Services – Summer Reading Program	\$15,000
24	Victorville Police Department	\$14,652.43
25	Greater Hope Foundation for Children	\$75,000
26	High Desert Homeless Services – Warming Shelter	\$250,000
27	St. Joan of Arc Roman Catholic Church	\$50,000
28	St. John of God Health Care Services – Outpatient Facility Wheelchair ramp	\$30,000
29	St. John of God Health Care Services – Reroof Project	\$100,000
30	Victor Valley Community Services Council	\$20,000
31	City of Victorville - Community Services – Old Town Self Cleaning Restroom Facility	\$50,000
32	City of Victorville - Development Department – Abatement	\$30,000
33	City of Victorville - Development Department – Code Enforcement	\$175,000
34	City of Victorville - Development Department - Demolition	\$100,000

#	Project Name	Allocation
35	City of Victorville - Development Department – Façade Improvement Program	\$50,000
36	City of Victorville – Development Department – Residential Rehabilitation Program	\$158,457.73
37	City of Victorville – Public Works	\$10,000
38	Hughes Training and Development	\$226,700
39	City of Victorville – Development Department – Senior Home Repair Program (HOME)	\$244,717

Table 7 – Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

The primary obstacle to meeting the needs of the most underserved groups in Victorville, primarily low-income families, seniors, youth, and the homeless, is the general lack of funding resources available to the public and private agencies providing the services to meet those needs.

At the federal level, entitlement grants have not kept up with inflation, further decreasing funds available to provide services to meet needs within the City. With inflation, lower incomes, and the growing needs of low-income persons and special needs groups, the limited funding resources is a significant obstacle to meeting the underserved needs of the residents of Victorville.

AP-38 Project Summary

Project Summary Information

Project ID	20-01
Project Name	Assistance League of Victor Valley
Target Area	City-wide
Goals Supported	Provide suitable living environments for residents
Needs Addressed	Human Services
Funding	CDBG: \$15,000
Description	The program will provide new clothing to students K-12 who have been identified by school administration as being inadequately clothed due to financial hardship situation. Each student is given \$100 to purchase clothing.
Target Date	07/01/2020 – 06/30/2021
Estimate the number and type of families that will benefit from the proposed activities	150 children are estimated to benefit from the activity.
Location Description	22021 Outer Hwy 18, Apple Valley, CA 92308
Planned Activities	ConPlan Activity – Human Services

Project ID	20-02
Project Name	Catholic Charities
Target Area	City-wide
Goals Supported	Provide suitable living environments for residents
Needs Addressed	Supportive services for the homeless and at risk
Funding	CDBG: \$15,000
Description	Provide rental and utility assistance, a temporary motel voucher program and food assistance to Victorville residents.
Target Date	07/01/2020 – 06/30/2021
Estimate the number and type of families that will benefit from the proposed activities	60 households are estimated to benefit from the activity.
Location Description	22021 Outer Hwy 18, Apple Valley, CA 92308
Planned Activities	ConPlan Activity – Supportive services for the homeless and at risk

Project ID	20-03
Project Name	Cedar House Life Change Center
Target Area	City-wide
Goals Supported	Provide suitable living environments for residents
Needs Addressed	Supportive services for the homeless and at risk
Funding	CDBG: \$10,000
Description	Provide housing to transitional, homeless youth. Services provided include housing, meals, and on-site support services such as educational and employment goals.
Target Date	07/01/2020 – 06/30/2021
Estimate the number and type of families that will benefit from the proposed activities	24 youths are estimated to benefit from the activity.
Location Description	23120 Chia Road, Apple Valley, CA 92308
Planned Activities	ConPlan Activity – Supportive services for the homeless and at risk

Project ID	20-04
Project Name	Child Advocates of San Bernardino County
Target Area	City-wide
Goals Supported	Provide suitable living environments for residents
Needs Addressed	Human Services
Funding	CDBG: \$10,000
Description	Recruits, screens, trains and supervises volunteers to mentor and advocate for foster youth and juvenile care youth.
Target Date	07/01/2020 – 06/30/2021
Estimate the number and type of families that will benefit from the proposed activities	24 youth are estimated to benefit from the activity.
Location Description	20601 Hwy 18, Apple Valley, CA 92308
Planned Activities	ConPlan Activity – Human Services

Project ID	20-05
Project Name	Community Health Action Network
Target Area	City-wide
Goals Supported	Provide suitable living environments for residents
Needs Addressed	Supportive services for the homeless and at risk homeless
Funding	CDBG: \$10,000
Description	Provide rental assistance, utility assistance and motel vouchers for qualified residents.
Target Date	07/01/2020 – 06/30/2021
Estimate the number and type of families that will benefit from the proposed activities	20 households are estimated to benefit from the activity.
Location Description	15000 7 th Street, Ste. 208 G, Victorville, CA 92395
Planned Activities	ConPlan Activity – Supportive services for the homeless and at risk homeless

Project ID	20-06
Project Name	Family Assistance Program
Target Area	City-wide
Goals Supported	Provide suitable living environments for residents
Needs Addressed	Human Services
Funding	CDBG: \$11,000
Description	Provide weekly educational classes at the center include anger management, healthy relationships, youth drug and alcohol prevention and art expression. Emphasis on employment with resume building, mock interviews and attendance of job fairs. Receive guidance for enrolling in college.
Target Date	07/01/2020 – 06/30/2021
Estimate the number and type of families that will benefit from the proposed activities	50 youth are estimated to benefit from the activity.
Location Description	15075 7 th Street, Victorville, CA 92395
Planned Activities	ConPlan Activity –Human Services

Project ID	20-07
Project Name	Greater Hope Foundation for Children, Inc.
Target Area	City-wide
Goals Supported	Provide suitable living environments for residents
Needs Addressed	Human Services
Funding	CDBG: \$15,000
Description	Identifies and evaluates prospective foster parents in the High Desert. Extensive background and training is provided to the foster parents.
Target Date	07/01/2020 – 06/30/2021
Estimate the number and type of families that will benefit from the proposed activities	75 youth are estimated to benefit from the activity.
Location Description	15450 W. Sand Street, Victorville, CA 92392
Planned Activities	ConPlan Activity –Human Services

Project ID	20-08
Project Name	High Desert Homeless Services
Target Area	City-wide
Goals Supported	Provide suitable living environments for residents
Needs Addressed	Supportive services for the homeless and at risk homeless
Funding	CDBG: \$30,000
Description	Provide shelter and support services to homeless individuals and families.
Target Date	07/01/2020 – 06/30/2021
Estimate the number and type of families that will benefit from the proposed activities	175 individuals are estimated to benefit from the activity.
Location Description	14049 Amargosa Road, Victorville, CA 92392
Planned Activities	ConPlan Activity – Supportive services for the homeless and at risk homeless

Project ID	20-09
Project Name	High Desert Second Chance
Target Area	City-wide
Goals Supported	Provide suitable living environments for residents
Needs Addressed	Supportive services for the homeless and at risk homeless
Funding	CDBG: \$25,000
Description	Provide a centralized refrigerated food bank to 65 partner agencies.
Target Date	07/01/2020 – 06/30/2021
Estimate the number and type of families that will benefit from the proposed activities	8,630 individuals are estimated to benefit from the activity.
Location Description	16666 Smoke Tree Street, Bldg. B-4, Hesperia, CA 92345
Planned Activities	ConPlan Activity – Supportive services for the homeless and at risk homeless

Project ID	20-10
Project Name	High Desert Second Chance
Target Area	City-wide
Goals Supported	Provide suitable living environments for residents
Needs Addressed	Supportive services for the homeless and at risk homeless
Funding	CDBG: \$10,000
Description	Provide seniors and veterans with a weekly emergency food basket. Once a month participants are provided with hygiene and cleaning supplies
Target Date	07/01/2020 – 06/30/2021
Estimate the number and type of families that will benefit from the proposed activities	3,680 individuals are estimated to benefit from the activity.
Location Description	16666 Smoke Tree Street, Bldg. B-4, Hesperia, CA 92345
Planned Activities	ConPlan Activity – Supportive services for the homeless and at risk homeless

Project ID	20-11
Project Name	High Desert Transitional Living Connection
Target Area	City-wide
Goals Supported	Provide suitable living environments for residents
Needs Addressed	Human services
Funding	CDBG: \$10,000
Description	Provide food, clothing, hygiene necessities and healthy and nutritious items for children from low income families and homeless individuals.
Target Date	07/01/2020 – 06/30/2021
Estimate the number and type of families that will benefit from the proposed activities	6,000 individuals are estimated to benefit from the activity.
Location Description	11783 Amethyst Road, Victorville, CA 92392
Planned Activities	ConPlan Activity - Human services –support programs for youths

Project ID	20-12
Project Name	Inland Fair Housing and Mediation Board
Target Area	City-wide
Goals Supported	Provide suitable living environments for residents
Needs Addressed	Human services
Funding	CDBG: \$24,000
Description	Provide fair housing and landlord/tenant services to Victorville residents. Fair housing education to city staff and property owners/managers.
Target Date	07/01/2020 – 06/30/2021
Estimate the number and type of families that will benefit from the proposed activities	450 individuals are estimated to benefit from the activity.
Location Description	1500 S. Haven Ave., Ste. 100, Ontario, CA 91761
Planned Activities	ConPlan Activity - Human services – disseminate fair housing information through literature, media, referrals, and workshops

Project ID	20-13
Project Name	Legal Aid Society of San Bernardino
Target Area	City-wide
Goals Supported	Provide suitable living environments for residents
Needs Addressed	Support services for the homeless and at risk
Funding	CDBG: \$15,000
Description	Provides free legal services that include attorney consultations, advice and preparation of legal documents. Agency conducts two legal aid clinics a month in Victorville.
Target Date	07/01/2020 – 06/30/2021
Estimate the number and type of families that will benefit from the proposed activities	300 individuals are estimated to benefit from the activity.
Location Description	588 W. Sixth Street, San Bernardino, CA 92410
Planned Activities	ConPlan Activity - Support services for the homeless and at risk – support the development of one stop resource center.

Project ID	20-14
Project Name	Moses House Ministries and Rose of Sharon
Target Area	City-wide
Goals Supported	Provide suitable living environments for residents
Needs Addressed	Human services
Funding	CDBG: \$15,000
Description	Provide emergency and program intake resources and referrals to families and single parents in need of basic necessities for their young children such as formula and diapers.
Target Date	07/01/2020 – 06/30/2021
Estimate the number and type of families that will benefit from the proposed activities	1,400 individuals are estimated to benefit from the activity.
Location Description	588 W. Sixth Street, San Bernardino, CA 92410
Planned Activities	ConPlan Activity - Human services – encourage programs that promote healthy lifestyle.

Project ID	20-15
Project Name	Rock'n Our Disabilities Foundation
Target Area	City-wide
Goals Supported	Provide suitable living environments for residents
Needs Addressed	Human services
Funding	CDBG: \$5,000
Description	Conduct monthly recreational, educational and arts activities for the special needs population and their families.
Target Date	07/01/2020 – 06/30/2021
Estimate the number and type of families that will benefit from the proposed activities	100 individuals are estimated to benefit from the activity.
Location Description	13558 Palm Street, Hesperia, CA 92345
Planned Activities	ConPlan Activity - Human services – encourage programs that promote healthy lifestyle.

Project ID	20-16
Project Name	Rolling Start
Target Area	City-wide
Goals Supported	Provide suitable living environments for residents
Needs Addressed	Human services
Funding	CDBG: \$5,300
Description	Provide support to older adults and people with disabilities maintain independence through the use of assistive technology devices.
Target Date	07/01/2020 – 06/30/2021
Estimate the number and type of families that will benefit from the proposed activities	30 individuals are estimated to benefit from the activity.
Location Description	16519 Victor Street, Ste. 406, Victorville, CA 92395
Planned Activities	ConPlan Activity - Human services – encourage programs that promote healthy lifestyle.

Project ID	20-17
Project Name	San Bernardino Sexual Assault Services
Target Area	City-wide
Goals Supported	Provide suitable living environments for residents
Needs Addressed	Human services
Funding	CDBG: \$20,000
Description	Provide victims of sexual assault access to counseling and a 24 hour crisis hotline. Provide support and counseling to children and youth victims onsite at schools. Workshops will be provided on sexual violence, safety and prevention education.
Target Date	07/01/2020 – 06/30/2021
Estimate the number and type of families that will benefit from the proposed activities	1,100 individuals are estimated to benefit from the activity.
Location Description	15437 Anacapa Road, Ste. 8, Victorville, CA 92392
Planned Activities	ConPlan Activity - Human services – encourage programs that promote healthy lifestyle.

Project ID	20-18
Project Name	St. John of God Health Care Services and ACore Solutions
Target Area	City-wide
Goals Supported	Provide suitable living environments for residents
Needs Addressed	Support services for the homeless and at risk
Funding	CDBG: \$20,000
Description	Community outreach program provides financial assistance to the low and moderate income residents who are facing imminent termination of electric, gas, water or propane services.
Target Date	07/01/2020 – 06/30/2021
Estimate the number and type of families that will benefit from the proposed activities	75 individuals are estimated to benefit from the activity.
Location Description	15527 8 th Street, Victorville, CA 92395
Planned Activities	ConPlan Activity - Support services for the homeless and at risk – utility assistance

Project ID	20-19
Project Name	St. John of God Health Care Services
Target Area	City-wide
Goals Supported	Expand economic opportunities
Needs Addressed	Human Services and Need to increase economic development and employment opportunities
Funding	CDBG: \$5,000
Description	Job placement program for people in SJGHCS recovery program.
Target Date	07/01/2020 – 06/30/2021
Estimate the number and type of families that will benefit from the proposed activities	10 individuals are estimated to benefit from the activity.
Location Description	13333 Palmdale Road, Victorville, CA 92395
Planned Activities	ConPlan Activity - Human Services and Need to increase economic development and employment opportunities

Project ID	20-20
Project Name	Victor Valley Domestic Violence
Target Area	City-wide
Goals Supported	Provide suitable living environments for residents
Needs Addressed	Human Services and Need to increase economic development and employment opportunities
Funding	CDBG: \$25,000
Description	Provide domestic violence outreach services to adults and their children. Services include transitional housing, classes, case management and counseling.
Target Date	07/01/2020 – 06/30/2021
Estimate the number and type of families that will benefit from the proposed activities	10 individuals are estimated to benefit from the activity.
Location Description	13333 Palmdale Road, Victorville, CA 92395
Planned Activities	ConPlan Activity - Human Services and Need to increase economic development and employment opportunities

Project ID	20-21
Project Name	Victor Valley Family Resource Center
Target Area	City-wide
Goals Supported	Provide suitable living environments for residents
Needs Addressed	Support services for the homeless and at risk
Funding	CDBG: \$15,000
Description	Provide rental assistance, case management and financial literacy classes
Target Date	07/01/2020 – 06/30/2021
Estimate the number and type of families that will benefit from the proposed activities	30 individuals are estimated to benefit from the activity.
Location Description	16000 Yucca Street, Hesperia, CA 92345
Planned Activities	ConPlan Activity - Support services for the homeless and at risk.

Project ID	20-22
Project Name	City of Victorville - Community Services Department
Target Area	City-wide
Goals Supported	Provide suitable living environments for residents
Needs Addressed	Human services
Funding	CDBG: \$15,000
Description	Will provide activities, games, arts and crafts at various parks after school release for two hours Monday through Friday from August to June.
Target Date	07/01/2020 – 06/30/2021
Estimate the number and type of families that will benefit from the proposed activities	125 youth are estimated to benefit from the activity.
Location Description	Various
Planned Activities	ConPlan Activity - Human services - support programs for youths

Project ID	20-23
Project Name	City of Victorville - Community Services Department
Target Area	City-wide
Goals Supported	Provide suitable living environments for residents
Needs Addressed	Human services
Funding	CDBG: \$15,000
Description	Summer Reading Program - Provide assistance in developing reading comprehension skills during non school hours during summer break at the Victorville library.
Target Date	07/01/2020 – 06/30/2021
Estimate the number and type of families that will benefit from the proposed activities	1,000 youth are estimated to benefit from the activity.
Location Description	Victorville library
Planned Activities	ConPlan Activity - Human services - support programs for youths

Project ID	20-24
Project Name	Victorville Police Department
Target Area	City-wide
Goals Supported	Enhance the quality of life for residents by encouraging decent and affordable housing for residents within the consortium
Needs Addressed	Support services for the homeless and at risk
Funding	CDBG: \$14,652.43
Description	Crime Free Multi Housing - Provide one on one and group meetings designed to inform and educate tenants, managers and owners on how to improve and maintain a crime free property.
Target Date	07/01/2020 – 06/30/2021
Estimate the number and type of families that will benefit from the proposed activities	30,000 individuals are estimated to benefit from the activity.
Location Description	CDBG Target area
Planned Activities	ConPlan Activity - Support services for the homeless and at risk – support public safety efforts

Project ID	20-25
Project Name	Greater Hope Foundation for Children, Inc.
Target Area	City-wide
Goals Supported	Provide suitable living environments for residents
Needs Addressed	Human services
Funding	CDBG: \$75,000
Description	Multi Sensory Room Project - Multi Sensory rooms will be equipped with bubble tubes, tunnels, noise machines, projectors and sound machines.
Target Date	07/01/2020 – 06/30/2021
Estimate the number and type of families that will benefit from the proposed activities	400 individuals are estimated to benefit from the activity.
Location Description	14344 Cajon Ave., Ste. 102, Victorville, CA 92392
Planned Activities	ConPlan Activity - Human services - develop public facility amenities that facilitate community involvement and recreation

Project ID	20-26
Project Name	High Desert Homeless Services
Target Area	City-wide
Goals Supported	Provide suitable living environments for residents
Needs Addressed	Supportive services for the homeless and at risk homeless
Funding	CDBG: \$250,000
Description	Victor Valley Community Warming Shelter - Acquisition of property to construct a permanent warming shelter.
Target Date	07/01/2020 – 06/30/2021
Estimate the number and type of families that will benefit from the proposed activities	80 individuals per night are estimated to benefit from the activity.
Location Description	TBD
Planned Activities	ConPlan Activity - Supportive services for the homeless and at risk homeless and Housing programs - transitional shelters

Project ID	20-27
Project Name	St. Joan of Arc Roman Catholic Church
Target Area	CDBG Target area
Goals Supported	Provide suitable living environments for residents
Needs Addressed	Human services
Funding	CDBG: \$50,000
Description	Unity Hall Rehabilitation Phase III – Installation of a first floor bathroom
Target Date	07/01/2020 – 06/30/2021
Estimate the number and type of families that will benefit from the proposed activities	200 individuals per night are estimated to benefit from the activity.
Location Description	15512 6 th Street, Victorville, CA 92395
Planned Activities	ConPlan Activity - Human services - develop public facility amenities that facilitate community involvement and recreation

Project ID	20-28
Project Name	St. John of God Health Care Services
Target Area	CDBG Target area
Goals Supported	Provide suitable living environments for residents
Needs Addressed	Human services
Funding	CDBG: \$30,000
Description	Outpatient Facility Wheelchair Ramp – Installation of a wheelchair ramp in front of the facility. Installation of handrails on the steps as well as resurfacing the steps.
Target Date	07/01/2020 – 06/30/2021
Estimate the number and type of families that will benefit from the proposed activities	100 individuals per night are estimated to benefit from the activity.
Location Description	15534 6 th Street, Victorville, CA 92395
Planned Activities	ConPlan Activity - Human services - develop public facility amenities that facilitate community involvement and recreation

Project ID	20-29
Project Name	St. John of God Health Care Services
Target Area	CDBG Target area
Goals Supported	Provide suitable living environments for residents
Needs Addressed	Human services
Funding	CDBG: \$100,000
Description	Roof Project – Reroof of eight of the nine buildings on the property. The buildings include housing for patients and their children, detoxification facilities, kitchen with cafeteria, day care facility and classrooms.
Target Date	07/01/2020 – 06/30/2021
Estimate the number and type of families that will benefit from the proposed activities	100 individuals are estimated to benefit from the activity.
Location Description	13333 Palmdale Road, Victorville, CA 92392
Planned Activities	ConPlan Activity - Human services - Develop public facility amenities that facilitate community involvement and recreation and Housing programs - transitional shelters.

Project ID	20-30
Project Name	Victor Valley Community Services Council
Target Area	City wide
Goals Supported	Provide suitable living environments for residents
Needs Addressed	Housing programs
Funding	CDBG: \$20,000
Description	Senior and Disabled Home Repair - Performs repairs for health and welfare issues.
Target Date	07/01/2020 – 06/30/2021
Estimate the number and type of families that will benefit from the proposed activities	40 individuals are estimated to benefit from the activity.
Location Description	Various
Planned Activities	ConPlan Activity - Housing programs - preserve existing housing stock

Project ID	20-31
Project Name	City of Victorville - Community Services Department
Target Area	CDBG Target area
Goals Supported	Provide suitable living environments for residents
Needs Addressed	Housing services
Funding	CDBG: \$50,000
Description	Old Town Self Cleaning Restroom Facility – Installation of a prefabricated, free standing, self cleaning restroom in Old Town that will be free to use by the public.
Target Date	07/01/2020 – 06/30/2021
Estimate the number and type of families that will benefit from the proposed activities	Target area residents
Location Description	TBD
Planned Activities	ConPlan Activity - Human services- develop public facility amenities that facilitate community involvement and recreation.

Project ID	20-32
Project Name	City of Victorville - Development Department
Target Area	CDBG Target area
Goals Supported	Prevention and elimination of slum and blight
Needs Addressed	Housing services
Funding	CDBG: \$30,000 (\$12,305.57 plus 17,694.43 in reallocation funds)
Description	Blight Abatement – Abatement of illegal dumping, secure vacant and open structures, temporary fencing and other conditions.
Target Date	07/01/2020 – 06/30/2021
Estimate the number and type of families that will benefit from the proposed activities	Target area residents
Location Description	Various
Planned Activities	ConPlan Activity - Housing programs - eliminate slum and blight.

Project ID	20-33
Project Name	City of Victorville - Development Department
Target Area	CDBG Target Area
Goals Supported	Prevention and elimination of slum and blight
Needs Addressed	Housing services
Funding	CDBG: \$175,000 (Reallocation funds)
Description	Code Enforcement - The program is designed to proactively implement municipal and state codes in order to maintain suitable living environments for Victorville residents.
Target Date	07/01/2020 – 06/30/2021
Estimate the number and type of families that will benefit from the proposed activities	Target area residents
Location Description	Various
Planned Activities	ConPlan Activity - Housing programs - code enforcement activity.

Project ID	20-34
Project Name	City of Victorville - Development Department
Target Area	CDBG Target area
Goals Supported	Prevention and elimination of slum and blight
Needs Addressed	Housing programs
Funding	CDBG: \$100,000
Description	Demolition - Provides removal of dangerous structures and hazardous conditions along with abating illegally dumped trash and securing vacant structures.
Target Date	07/01/2020 – 06/30/2021
Estimate the number and type of families that will benefit from the proposed activities	Target area residents
Location Description	Various
Planned Activities	ConPlan Activity - Housing programs - elimination of slum and blight.

Project ID	20-35
Project Name	City of Victorville - Development Department
Target Area	CDBG Target Area
Goals Supported	Prevention and elimination of slum and blight
Needs Addressed	Increase economic development
Funding	CDBG: \$50,000
Description	Façade Improvement Program - Provides a grant of up to \$10,000 to make exterior improvements to retail, commercial, industrial and office properties, specifically in the Old Town area.
Target Date	07/01/2020 – 06/30/2021
Estimate the number and type of families that will benefit from the proposed activities	5 CDBG target area businesses
Location Description	Various
Planned Activities	ConPlan Activity - increase economic development.

Project ID	20-36
Project Name	City of Victorville - Development Department
Target Area	City wide
Goals Supported	Provide suitable living environments for residents
Needs Addressed	Housing programs
Funding	CDBG: \$158,457.73 (Reallocated funds); Additionally, any Rehabilitation Curb Appeal Program (RCAP) or Rehabilitation Code Compliance Program (RCCP) payoffs made during the program year will be reallocated to this project, if available.
Description	Residential Rehabilitation Program - Provides to income qualified residents a loan up to \$15,000 to correct code violations and address health and safety issues
Target Date	07/01/2020 – 06/30/2021
Estimate the number and type of families that will benefit from the proposed activities	Target area residents
Location Description	Various
Planned Activities	ConPlan Activity - Housing programs - preserve existing housing stock and eliminate slum and blight.

Project ID	20-37
Project Name	City of Victorville - Public Works Department
Target Area	CDBG Target Area
Goals Supported	Provide suitable living environments for residents
Needs Addressed	Housing programs
Funding	CDBG: \$10,000
Description	Graffiti Abatement - Provide removal graffiti from private and public property within the CDBG target area.
Target Date	07/01/2020 – 06/30/2021
Estimate the number and type of families that will benefit from the proposed activities	Target area residents
Location Description	Various
Planned Activities	ConPlan Activity - Housing programs - eliminate slum and blight.

Project ID	20-38
Project Name	Hughes Training and Development
Target Area	CDBG Target Area
Goals Supported	Provide suitable living environments for residents
Needs Addressed	Housing programs
Funding	HOME: \$226,700
Description	Construction of additional housing units to accommodate clients who are diagnosed with moderate to severe mental disability, in order to provide housing and life skill training.
Target Date	07/01/2020 – 06/30/2021
Estimate the number and type of families that will benefit from the proposed activities	Eight individuals will benefit from this activity
Location Description	14624 Mesa Drive, Victorville, CA 92395
Planned Activities	ConPlan Activity - Housing programs- Affordable housing for multi-family, single family and veterans and encourage collaboration between public agencies, developers, investors and other stakeholders to develop a wide-range of housing development.

Project ID	20-39
Project Name	City of Victorville - Development Department
Target Area	City wide
Goals Supported	Provide suitable living environments for residents
Needs Addressed	Housing programs
Funding	HOME: \$244,717; Additionally, any HOME Mortgage Assistance Program (MAP) loans previously funded by HOME funds that are paid off may be reallocated to this program, if available.
Description	Senior Home Repair Program - Provides a one- time grant of up to \$15,000 to income qualified senior/disabled/handicapped homeowners to make health and safety repairs and correct code violations.
Target Date	07/01/2020 – 06/30/2021
Estimate the number and type of families that will benefit from the proposed activities	15 households will benefit from this activity
Location Description	Various
Planned Activities	ConPlan Activity - Housing programs - preserve existing housing stock.

AP-50 Geographic Distribution - 91.420, 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

While some programs/projects are geared towards CDBG Target Areas, the City of Victorville also partners with non-profit organizations (subrecipients of CDBG funds) that provide programs that assist low income individuals and households based on their income and therefore may be located anywhere within the city limits of Victorville.

Geographic Distribution – CDBG Target Area

Census Tract	Block Group	% Low/Moderate Population	Percentage of allocation to be used in target area as determined in ConPlan
91.16	4	85.71%	3
91.17	2	61.73%	3
91.19	3	54.04%	3
98.00	1	93.00%	3
98.00	2	70.91%	3
98.00	3	58.31%	3
98.00	4	62.01%	3
99.04	1	76.14%	3
99.04	2	63.73%	3
99.04	3	75.61%	3
99.05	1	65.76%	3
99.05	3	60.61%	3
99.08	1	53.00%	3
99.12	1	61.45%	3
99.12	2	51.23%	3
99.13	1	74.52%	3
99.13	2	65.61%	3
100.09	1	55.91%	3
100.25	1	54.95%	3
100.25	2	58.31%	3
100.26	2	58.71%	3
117.00	1	58.59%	3
121.01	3	79.21%	3

Table 8 - Geographic Distribution

Rationale for the priorities for allocating investments geographically

The City used a place-based strategy during the planning period. The geographic distribution of funding is predicated somewhat on the nature of the activity to be funded. It is the City's intent to fund activities in the areas most directly affected by the needs of low-income residents and those with other special needs. The Action Plan directs investment geographically to an area benefit neighborhood. The area benefit category is the most commonly used national objective for activities that benefit a residential neighborhood. An area benefit activity is one that benefits all residents in a particular area, where at least 51% of the residents are low and moderate income persons.

Discussion

While there are several constraints to meeting the needs of target income residents, the primary obstacle to meeting the needs of target income residents is that there is lack of funding to fully address all their needs. Even with the limited financial resources, the City attempts to address many of the needs of the community by funding non-profit organizations to address as many of the community needs as possible.

AP-75 Barriers to affordable housing -91.420, 91.220(j)

Introduction

Although housing cost has been generally lower in the High Desert, lower incomes and higher poverty rates make housing options simply unaffordable for many residents. The City of Victorville will address some of the following problems by offering programs to preserve the current housing stock or make the homeownership obtainable to lower income households.

Deterioration of housing stock

Victorville's housing stock is aging. Many properties built before 1978 may have environmental hazards such as lead based paint. Due to remediation and other rehabilitation work required to bring units to current code standards, repairs and rehabilitation work may be prohibitively expensive for homeowners.

The City of Victorville will continue to fund its Senior Home Repair Program that will assist homeowners that are 62 years of age or older, permanently disabled or handicapped with a grant of up to \$15,000 to make eligible repairs to correct code violations and make health and safety improvements.

Additionally the City will continue to fund a loan program for low and moderate income homeowners to correct code violations, address health and safety issues and improve their home's curb appeal.

Lack of communication between government and residents

Resident feedback from the development of the 2017-2021 Consolidated Plan noted that the most significant challenge faced by the City to promote fair housing is communication with residents about housing discrimination, fair housing laws and rights, and the City programs available to them. Opening more avenues of communication between residents and the City will help address impediments such as a lack of understanding and promotion of fair housing by contracting with Inland Fair Housing and Mediation Board (IFHMB). In addition to providing landlord tenant mediation and fair housing services, IFHMB provides informational workshops that include topics such as housing rights and responsibilities, disability workshops with an overview of reasonable accommodations or modification request, and first time homebuyer workshops. IFHMB's main office is located in Ontario, with a satellite office in the City of Victorville.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

The proposed actions to address barriers in FY 2020-2021 are described below:

- Expand housing repair activities, using multiple funding sources to lower the cost of home maintenance and improve housing stock.
- Invest in code enforcement activities to abate deterioration of housing stock.
- Reduce lead-based paint hazards in low- and moderate-income housing units by

partnering with the County.

- Engage in code enforcement activities to address code violations.
- Continue to refer fair housing complaints to fair housing agencies.
- Educate city officials and staff about fair housing issues to improve the understanding and impact of municipal laws and regulations on affordable housing through presentations and meetings facilitated by Inland Fair Housing and Mediation Board.
- Implementation of the City's accessory dwelling unit (ADU) ordinance, allowing for the ministerial approval of ADU's and the allowance of second ADU units of lots zoned for single-family residences.
- Adjust land use development standards to reduce housing construction cost.

Discussion

The City of Victorville will continue to pursue innovative partnerships, locate additional funding sources, and engage in comprehensive planning efforts with regional entities to reduce and remove barriers to affordable housing and fair housing choice.

AP-85 Other Actions - 91.420, 91.220(k)

Introduction

This section will describe the jurisdiction's planned actions to carry out the following strategies outlined in the Consolidated Plan:

- Foster and maintain affordable housing
- Evaluate and reduce lead-based paint hazards
- Reduce the number of poverty-level families
- Develop institutional structure
- Enhance coordination

In addition, this section will identify obstacles to meeting underserved needs and propose actions to overcome those obstacles.

Actions planned to address obstacles to meeting underserved needs

Based on the public participation process, assessment of fair housing and housing market analysis during the planning of the ConPlan, the Consortia's underserved needs are as follows:

- Supportive services for the homeless and at risk homeless
- Human services
- Need to increase economic development and employment opportunities
- Housing programs
- Accessibility and Mobility

A major obstacle for the City of Victorville in meeting underserved needs is the lack of adequate financial resources to meet the growing needs of low and moderate income persons, including the homeless population. With the formation of the Apple Valley/Victorville Consortium, the City will continue to expand its housing programs to meet the growing need for affordable housing.

In addition, the City will continue to use CDBG funding to support public service agencies that address the special needs of the underserved, including the homeless, the potential homeless, the youth, seniors, female-headed families, victims of domestic violence, and the disabled.

Actions planned to foster and maintain affordable housing

The Consolidated Plan identified a variety of barriers to the provision of affordable housing and also provided a strategy to address barriers. Outlined below are steps the City has identified it will undertake during the Consolidated Plan planning period in an effort to overcome barriers:

The City will continue to consider alternate forms of residential development, including various types of small-lot, single-family subdivisions, accessory dwelling units, mixed-use residential, office and commercial developments. Victorville's Old Town area is marked for possible mixed-use developments.

The City anticipates continued participation in the Apple Valley/Victorville Consortium to expand its housing programs to meet the growing need for affordable housing through the use of HOME funds. Specifically, the City will support the following projects through HOME funding in FY 20-21:

- Hughes Training and Development – Opportunity Second Chance Transitional Housing
- City of Victorville - Senior Home Repair Program

Actions planned to reduce lead-based paint hazards

The City of Victorville will continue to maintain policies and procedures to increase access to housing without LBP hazards. Funding is not provided until it is determined properties are free of LBP hazards.

Actions planned to reduce the number of poverty-level families

The City's anti-poverty strategy utilizes existing County job training and social service programs to increase employment marketability, household income, and housing options. Below are the goals for reducing the number of poverty-level families within the City of Victorville.

The City of Victorville will continue to:

- Fund job training and educational programs to increase a person's potential income;
- Provide home repair assistance to households that are low and moderate income households;
- Provide direct homeownership assistance to potential homebuyers to help increase a household's assets.

Actions planned to develop institutional structure

Victorville will address gaps and improve institutional structure using the following strategies:

- Reduce any gaps in services and expedite the assistance of housing improvements to eligible residents, dependant on available funding.
- To address housing needs, the City anticipates continuing to partner with the Town of Apple Valley in the Consortium to receive HOME funds.
- Use a high level of communication and project coordination among City departments and support the City's efforts to stabilize the existing housing stock.
- The City will also work with the agencies and internal departments listed in AP-35 to bridge any identified gaps in the service delivery system. The City receives quarterly reports from the agencies and internal departments that receive funding in order to determine the accomplishments they have met.
- The City anticipates holding public meetings to solicit input regarding needs of the community during the annual planning process of the Action Plan.

Actions planned to enhance coordination between public and private housing and social service agencies

- To address housing needs, the City will continue to partner with the Town of Apple Valley to form a Consortium in order to receive HOME funds.
- The City will continue to work with the San Bernardino Office of Homeless Services, as well as Victor Valley Domestic Violence and High Desert Homeless Services to address homeless issues.
- Work with and financially support various Community Housing Development Organizations (CHDOs)

Discussion

The City of Victorville is continuously refining its strategies to foster affordable housing, reduce lead-based paint hazards, reduce the number of families in poverty, develop institutional structure, and enhance coordination. By enhancing coordination and developing greater collaboration, the City will work to create an environment in which affordable housing, including permanent supportive housing, is sustained and encouraged.

Program Specific Requirements

AP-90 Program Specific Requirements - 91.420, 91.220(I)(1,2,4)

Introduction

Community Development Block Grant Program (CDBG) Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1.	The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	
2.	The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan	
3.	The amount of surplus funds from urban renewal settlements	
4.	The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan.	\$351,152.16
5.	The amount of income from float-funded activities	
	Total Program Income	\$351,152.16

Discussion

During fiscal year 16-17, 17-18, 18-19 and 19-20 thirteen activities did not spend their entire allocation making \$351,152.16 available to reallocate to eligible projects during FY 20-21.