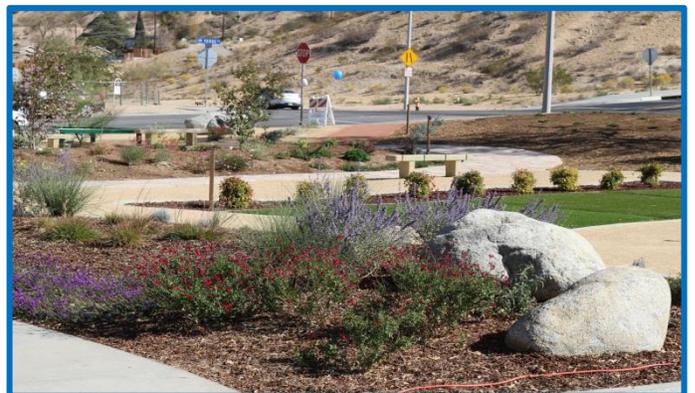


CITY OF VICTORVILLE, CALIFORNIA

2017-2018 BUDGET

ADOPTED





CITY OF VICTORVILLE

Elected Officials and Administrative Personnel - June 30, 2017

Elected Officials



Mayor
Gloria Garcia



Mayor Pro-Tem
Jim Cox



Council Member
Blanca Gomez



Council Member
Jim Kennedy



Council Member
Eric Negrete

City Manager Douglas B. Robertson
City Attorney Andre de Bortnowsky

Senior Management Team

Assistant City Manager Keith Metzler
City Clerk Carolee Bates
Public Information Officer (PIO) Sue Jones
Director of Development Chris Borchert
Director of Community Service Christian Guntert
City Engineer Brian Gengler
Director of Public Works/Water Doug Mathews
Director of Economic Development Sophie Smith
Director of Southern California Logistics Airport Authority Eric Ray
Fire Chief Dan Mejia
Police Chief Jon Schuler



Table of Contents

Table of Contents

Introduction

Budget Guide	1
City of Victorville Organizational Chart	3

Budget Summary

FY 2017 Operating Budget Overview – All Funds	5
Expenditures by Department	7
Expenditures by Type	8
Fund Balance Summary.....	9
Other Revenues Breakdown.....	11
Other Charge Breakdown	17

General Fund

General Fund Summary.....	25
General Fund Revenue Assumptions	26
General Fund Revenues by Line Item	29
General Fund Expenditures by Line Item	32

Departments

Administration	35
Administrative Services	39
Community Services	43
Development	49
Public Safety	53
Public Works	57
Economic Development/Airport	63

Enterprise Funds

Enterprise Fund Types.....	67
----------------------------	----

Table of Contents (cont.)

Sanitary Funds	69
Solid Waste Management/Landfill Mitigation Funds	70
Southern California Logistics Authority Funds	71
Victorville Municipality Utility Services Funds	73
Victorville Water Funds	74

Special Revenue Funds

Special Revenue Fund Types	77
Asset Seizure Funds	79
City Housing Asset Successor (CHAS) Fund	80
Development Impact Fee Funds	81
Fueling Station Fund	82
Gas Tax Fund	83
LMAD, DFAD, MADS Fund	84
Measure I Funds	85
Storm Drain Fund	86
Street Lighting Fund	87
Technology Reserve Fund	88
Traffic Safety Fund	89
Transportation Tax Funds	90

Fiduciary Funds

Fiduciary Fund Types	91
CFD/Assessment District Funds	93
Foxborough Rail Fund	94
Regional Fire Protection Fund	95
Successor Agency Funds	96

Table of Contents (cont.)

Debt Service Funds

Summary of Citywide Debt Obligations	98
--	----

Capital Improvement Program

Capital Improvement Types	101
Capital Improvement Program – Purchases Summary	103
Streets	107
Traffic Signals	125
Drainage	131
Sewer	139
Water	144
Airport	164
VMUS	166
Facilities	169
Equipment & Technology	177

Appendices

Economic and Community Profile	181
Basis of Accounting/Budgeting	186
Budget and Financial Policies	188
Salary and Benefits	189
Personnel and Staffing	199
Acronyms	200
Glossary	202



Budget Guide

The budget is the City's financial plan for managing revenues and expenditures effectively so as to provide the best services possible for the amount of revenues received. The document plays a crucial role in communication to elected officials, city employees, and the public. The proposed budgets are also developed based upon Council priorities, long-range financial forecasting, prioritized criteria for capital budget and legal mandates for restricted funding sources.

Budgets are complex documents that can be difficult to grasp at first glance. The City hopes that this section provides the reader with some basic understanding of the constituent components of the Annual Budget Document. The Budget Document is comprised of the following main sections:

The following briefly describes the contents of the budget book:

Table of Contents

Provides a list of the major sections of the budget as well as detailed information included in each section.

Introduction

- Budget Guide presents a brief description of our budget process and key elements of the budget.
- City Organizational Chart provides the breakdown of where each department falls within the organization.
- Budget Calendar shows the timeline of the budget process from creating the timeline to the budget adoption.

Budget Summary

- Financial Summaries present an overview of all the City's funds, including estimated revenue and projected expenditures.
- Fund Balance Summary provides a Citywide summary of beginning projected year-end balances for each of the City's fund.
- Expenditures by Department which provides information regarding expenditures by department.

General Fund

An overview is presented of the City's general operating fund. All general revenues such as: property, sales, transient occupancy, and franchise taxes. The revenue is used to support services such as public safety, community services, development, and administrative services. This fund also accounts for all non-department specific revenues. This section is broken out into the following:

- General Fund Summary
- General Fund Revenue Assumptions
- General Fund Revenues by Line Item
- General Fund Expenditures by Line Item

Departments

- A department overview is provided as well as strategic goals by division, division summaries, and an organization chart for each major funding source.

Budget Guide (cont.)

Enterprise Funds

An overview is provided of the fund accounting for a government's business-type activities. These funds are expected to sustain themselves on revenues collected from the public for services provided. Summaries for these accounts are shown in this section.

Special Funds

An overview of the special funds account is shown for those types of revenues which are restricted and the expenditures which can be used against these special purpose revenues.

Fiduciary Funds

Provides information about the fiduciary relationships, like the agency funds of the City, in which the City acts solely as agency or trustee for the benefit of others, to whom the resources belong.

Debt Service Funds

Debt financing is occasionally undertaken for the purchase, replacement, or rehabilitation of capital assets. An established reserve is set up in order to pay interest and principle payments on short or long term debt. A separate fund is established to account for these non-operating expenses.

Capital Improvement Program

An overview is provided for major capital projects and funding sources.

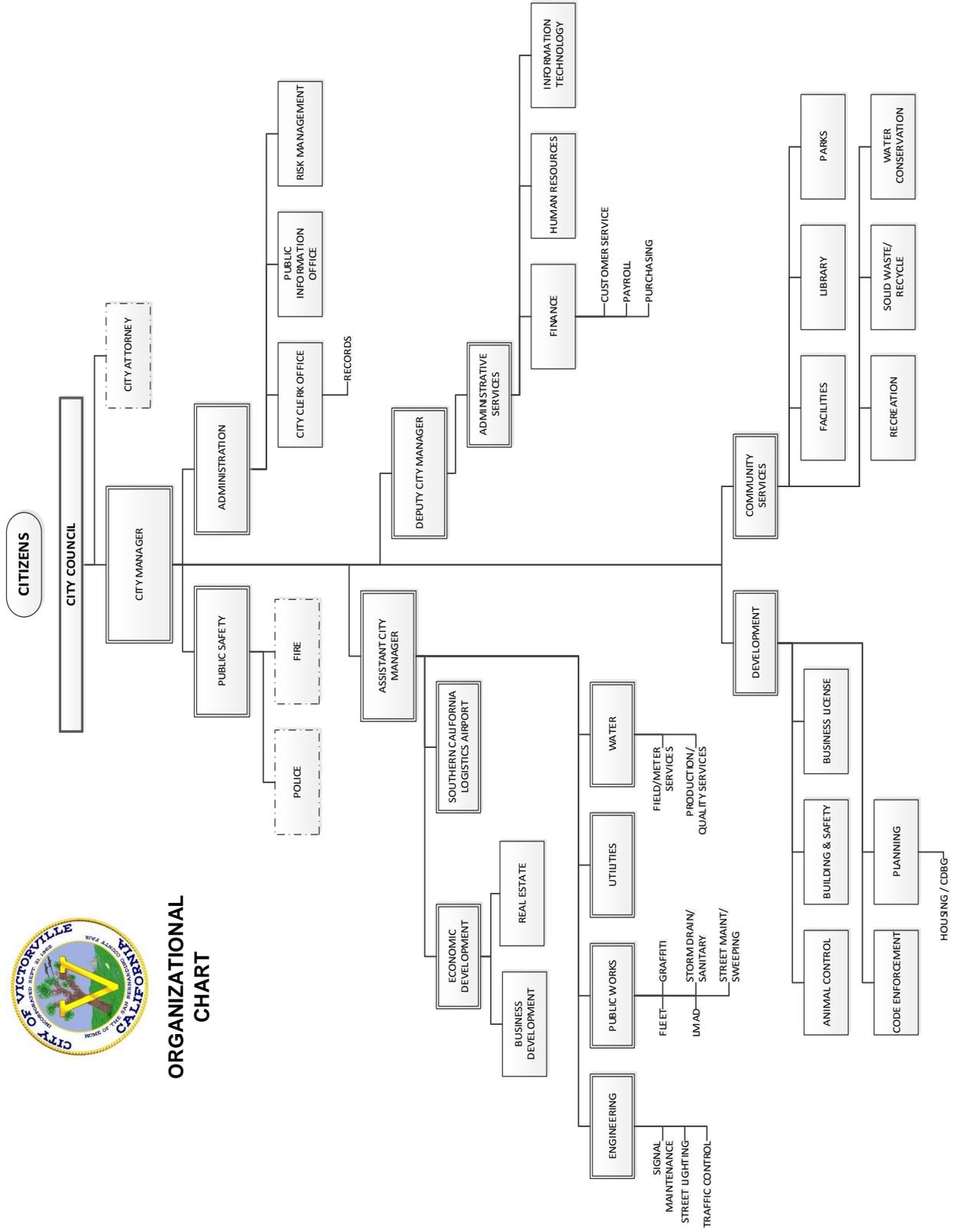
Appendices

This section includes items intended to assist the reader in understanding the City of Victorville and the budget. Included are:

- Salary and Benefits display an overview of the Table of Organization and Compensation along with a summary of the Fringe Benefits and the number of full-time staff for each department.
- Economic and Community Profile provides a snapshot of the City for which the Annual Budget has been developed. This section gives the reader an at-a-glance look at the City's history, location, organizational structure, demographic data, and economic statistical information.
- Basis of Budgeting and Accounting refers to when revenues and expenditures are recorded in the accounts and reported in the financial statements. It also addresses the compliance with all governmental accounting related requirements.
- Budget and Financial Policies offers the City's financial objectives and outlines the City's financial management policies that guide the development and administration of the annual operating and capital budgets including a budget calendar, debt limit, investment policy and other information
- Acronyms is a list of the City used acronyms and a definition for what each are abbreviated for.
- Glossary contains defined technical terms used throughout the budget document.



ORGANIZATIONAL CHART

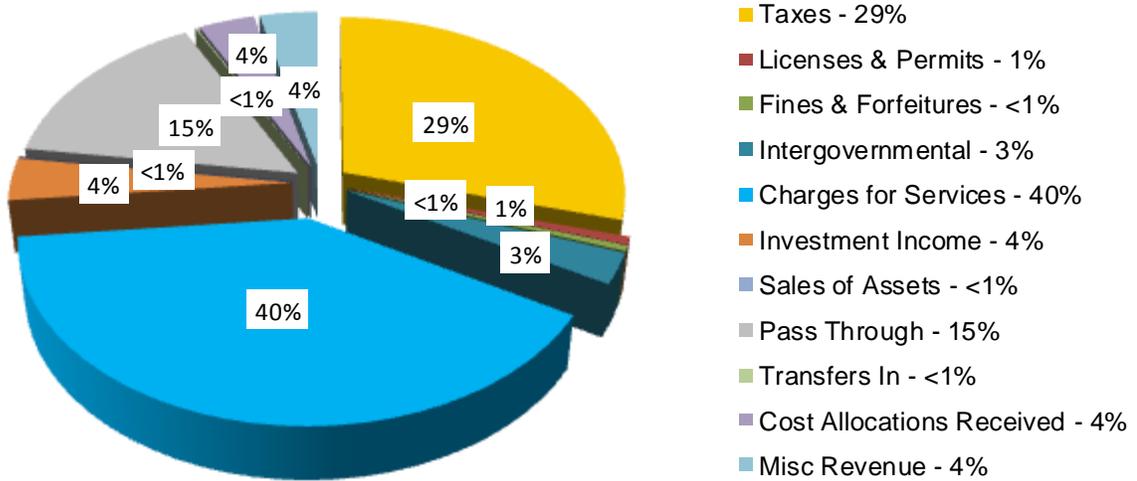




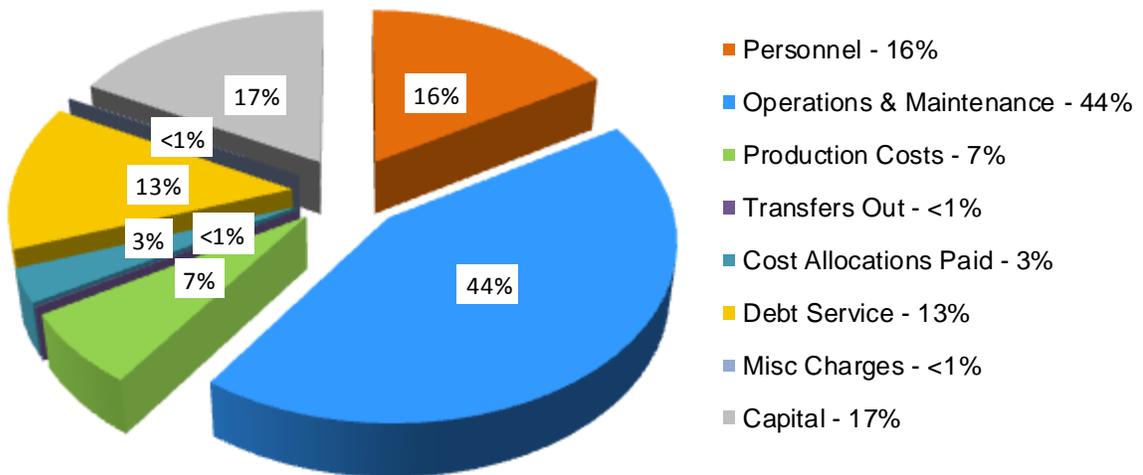
FY 2018 Operating Budget Overview – All Funds

Revenues and Expenditures

Where the Money Comes From (Total \$200.9 Million)



Where the Money Goes (Operating: \$193.9 Million / Capital: \$40 Million)



FY 2018 Operating Budget Overview – All Funds (cont.)

Revenues and Expenditures

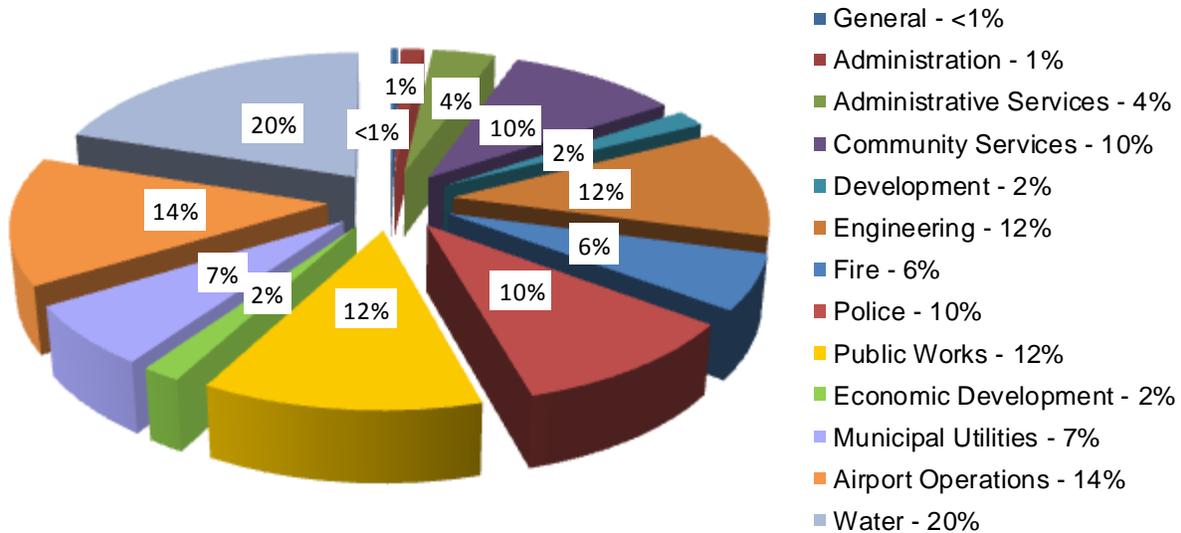
Revenue by Category	FY 14/15	FY 15/16	FY 16/17	FY 17/18	Budget % Change
	Actuals	Actuals	Revised Budget	Budget	
Taxes	55,327,912	60,010,740	58,477,531	58,849,080	1%
Licenses & Permits	1,550,702	1,405,619	1,545,440	1,451,340	-6%
Fines & Forfeitures	1,749,209	1,180,639	695,500	1,000,500	44%
Intergovernmental	5,273,696	3,750,559	4,646,528	5,640,404	21%
Charges for Services	73,126,318	75,179,533	78,427,086	80,589,413	3%
Investment Income	7,874,371	8,573,225	7,284,545	7,726,754	6%
Sales of Assets	82,110	2,571,369	0	0	0%
Pass Through	22,525,976	27,358,802	27,088,716	30,762,633	14%
Transfers In	22,191,855	164,593,463	1,212,188	200,000	-84%
Cost Allocations Received	4,434,568	4,899,275	4,876,148	7,245,061	49%
Misc Revenue	2,595,556	1,742,481	9,981,463	7,483,704	-25%
Total Revenue	196,732,273	351,265,704	194,235,145	200,948,888	4%

Expenditures by Category	FY 14/15	FY 15/16	FY 16/17	FY 17/18	Budget % Change
	Actuals	Actuals	Revised Budget	Budget	
Personnel	29,727,277	29,941,371	34,375,950	38,086,971	11%
Operations & Maintenance	93,436,235	87,936,607	98,579,209	101,564,326	3%
Production Costs	10,414,339	8,877,407	18,230,057	15,786,453	-13%
Transfers Out	22,191,855	170,246,713	1,540,288	200,000	-87%
Cost Allocations Paid	4,382,309	4,847,015	4,809,413	7,171,652	49%
Debt Service	21,127,679	21,777,192	32,471,862	30,953,923	-5%
Misc Charges	125,831	1,144,719	175,000	88,300	-50%
Total Operating Expenditures	181,405,525	324,771,024	190,181,779	193,851,625	2%
Capital	7,126,908	13,715,695	40,798,557	40,037,145	-2%
Total Operating Budget	188,532,432	338,486,720	230,980,336	233,888,770	1%

Expenditures by Department

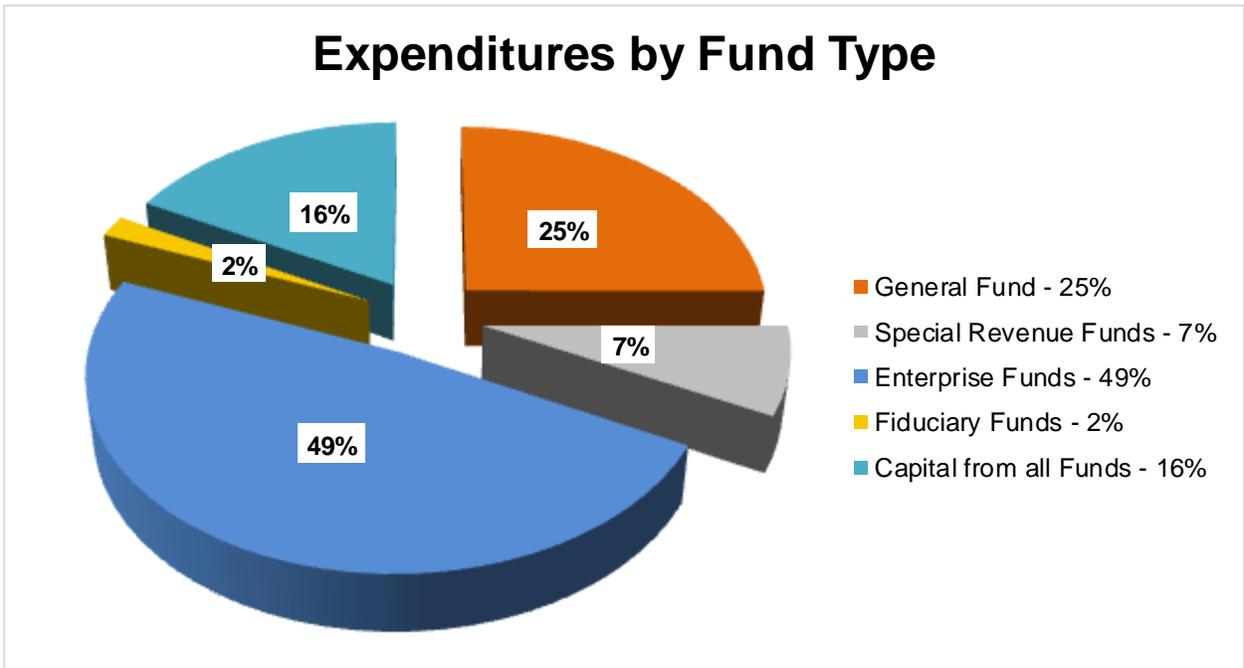
	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
General	1,675,143	1,820,426	1,634,282	921,778	-44%
Administration	4,443,795	2,852,744	3,073,925	3,230,015	5%
Administrative Services	7,156,563	7,354,168	8,584,291	8,725,406	2%
Community Services	19,455,030	20,744,973	21,810,190	23,835,668	9%
Development	3,355,417	3,531,498	3,582,373	4,243,107	18%
Engineering	14,133,907	14,333,439	32,924,220	27,263,338	-17%
Fire	13,032,733	13,063,756	13,936,198	13,966,441	0%
Police	20,674,071	21,640,703	24,409,445	24,578,991	1%
Public Works	19,669,761	23,053,410	25,105,294	28,791,084	15%
Economic Development	17,517,773	20,517,931	4,070,568	4,048,327	-1%
Municipal Utilities	13,157,580	9,676,661	15,086,306	15,466,000	3%
Airport Operations	30,582,411	107,650,199	31,985,421	32,227,918	1%
Water	23,678,249	92,246,813	44,777,823	46,590,696	4%
Total by Department	188,532,433	338,486,720	230,980,336	233,888,770	1%

FY 2018 All Funds Expenditures



Expenditures by Type

Expenditures by Fund Type	
General Fund	58,495,481
Special Revenue Funds	17,482,154
Enterprise Funds	113,668,650
Fiduciary Funds	4,205,340
Capital from all Funds	40,037,145
Total Expenditures	\$ 233,888,770



Fund Balance Summary

Fund	Estimated Fund Balance July 1, 2017	Estimated Revenues	Operating Transfers In/(Out)	Budgeted Expenditures	Estimated Fund Balance June 30, 2018
General Fund					
100 General Fund	3,232,051	59,202,010	0	58,648,481	3,785,580
Total General Fund	3,232,051	59,202,010	0	58,648,481	3,785,580
Special Revenue					
111 Technology Reserve Fund	264,020	136,000	0	181,270	218,750
120 Fueling Stations	961,926	693,000	0	746,337	908,589
200 Street Lighting District	2,277,433	2,005,400	0	3,498,035	784,798
201 Traffic Safety	49,625	233,000	0	233,000	49,625
202 Storm Drain Utility	1,693,036	1,506,018	0	2,144,225	1,054,829
205 Low Mod Income Hsng Asset Fd	34,541,155	2,200	0	307,677	34,235,678
220 Gas Tax	2,643,841	3,448,703	0	5,207,188	885,356
230 Local Transportation Fund	4,709,206	2,035,198	0	5,363,209	1,381,195
233 Transportation Dev Article 3	(469,171)	0	0	199,534	(668,705)
234 Motor Vehicle AB 2766	563,076	0	0	0	563,076
240 State Asset Seizure	68,533	8,000	0	55,607	20,926
241 Restricted Asset Seizure	21,992	500	0	1,762	20,730
242 Federal Asset Seizure	49,740	0	0	50,168	(428)
250 Measure I	10,251,238	6,062,153	0	11,705,205	4,608,186
350 DIF Public Bldgs	(21,606,727)	150,000	0	0	(21,456,727)
351 DIF Fire Service	(2,635,406)	30,000	0	0	(2,605,406)
352 DIF Road Service	10,658,567	775,000	0	784,821	10,648,746
353 DIF Public Safety	1,290,429	15,000	0	0	1,305,429
354 DIF Recreation Service	6,878,348	300,000	0	14,000	7,164,348
355 DIF Nisqualli Overpass	551,654	0	0	0	551,654
356 DIF Goodwill Overpass	931,651	0	0	0	931,651
357 DIF Storm Fee No & Central	3,833,935	20,000	0	0	3,853,935
358 DIF Street Lighting Dev Fees	270,677	1,000	0	0	271,677
359 DIF Fire Hydrant Dev Fees	399,385	0	0	0	399,385
370 LMAD's/DFAD's Districts	8,167,087	2,381,257	0	2,948,882	7,599,462
Total Special Revenue	66,365,249	19,802,429	0	33,440,920	52,726,758

Fund Balance Summary (cont.)

Fund	Estimated Fund Balance July 1, 2017	Estimated Revenues	Operating Transfers In/(Out)	Budgeted Expenditures	Estimated Fund Balance June 30, 2018
Enterprise Funds					
410 Victorville Water	196,048,089	32,822,600	0	46,291,689	182,579,000
411 Water District #2	3,563,293	1,332,000	0	467,300	4,427,993
412 Wastewater Treatment	(14,676,822)	5,445,232	0	5,236,632	(14,468,222)
413 Reclaimed Water	7,301,548	970,400	0	288,400	7,983,548
419 VMUS - Gas	633,579	2,762,955	0	2,640,288	756,246
420 VMUS - Electric	(16,872,448)	11,697,339	0	10,681,103	(15,856,212)
421 VMUS Public Purp-Electric	2,068,669	320,653	0	798,078	1,591,244
422 VMUS-CAP&Trade-Electric	270,979	330,000	0	230,000	370,979
423 VMUS Public Purp-Gas	1,323,868	15,451	0	1,116,530	222,789
425 Sanitary/Sewer Treatment	64,794,738	11,417,914	0	18,867,999	57,344,653
426 Solid Waste Management	3,567,391	14,433,720	0	17,006,680	994,431
427 Landfill Mitigation	1,832,708	144,000	0	527,050	1,449,658
450 Airport Operation	10,269,965	8,362,466	0	8,386,329	10,246,102
452 Off-Airport Operations	112,968	81,000	0	160,418	33,550
455 SCLAA Debt Service	(137,581,733)	27,106,133	0	23,681,171	(134,156,771)
Total Enterprise Funds	122,656,791	117,241,863	0	136,379,667	103,518,987
Agency Funds					
303 Successor Agy-BV Prj Area 80%	(10,880,583)	4,229,602	0	3,740,650	(10,391,631)
305 Successor Agy-VV VVEDA 80%	(9,189,743)	0	0	0	(9,189,743)
610 CFD 90-01	67,289	0	0	1,437	65,852
611 CFD 01-01	1,783,348	299,402	0	1,507,363	575,388
612 CFD 07-01	503,821	173,582	0	170,252	507,150
620 Sidewalk Assessment District	125,827	0	0	0	125,827
640 RFPA	288,874	0	0	0	288,874
Total Agency Funds	(17,301,166)	4,702,586	0	5,419,702	(18,018,282)

Other Revenues Breakdown

Other Revenue	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
General Fund					
General					
Gen-Pass Through	2,974,569	3,204,060	3,164,261	3,601,500	14%
Gen-Transfers In	1,289,151	154,925	300,000	200,000	-33%
Gen-Reimb-Other	4,331	1,965	4,500	2,000	-56%
Gen-Misc Revenue	104,417	17,068	50,000	20,000	-60%
Over And Short	(235)	(109)	0	0	0%
Gen-Cost Allocations	4,434,568	4,760,946	4,876,148	7,245,061	49%
CM-Transfers In	0	7,020	0	0	0%
Total General	0	7,020	0	0	0%
Finance					
Fin-Misc Revenue	4,397	7,008	5,000	5,000	0%
Over And Short	(2,638)	0	0	0	0%
Total Finance	1,759	7,008	5,000	5,000	0%
Police					
Over And Short	(110)	(20)	0	0	0%
Crime Prvt-Donations	0	0	1,500	1,500	0%
Total Police	(110)	(20)	1,500	1,500	0%
Fire					
Fire-Reimb-Other	300	0	0	0	0%
Over And Short	0	1	0	0	0%
Total Fire	300	1	0	0	0%
Haz-Mat Cup					
Fire-Misc Revenue	1,560	0	0	0	0%
Total Haz-Mat Cup	1,560	0	0	0	0%
Hshld Hazardous Waste					
HHwaste-Over/Short	(2)	0	0	0	0%
Total Hshld Hazardous Waste	(2)	0	0	0	0%
Development					
Dev-Transfers In	0	3,075	0	0	0%
Dev-Adm Citation Fees	220,914	189,423	200,000	200,000	0%
Dev-Reimb-Other	0	0	0	1,000	0%
Dev-Cndmntn Nuisance Abate	100	0	15,000	15,000	0%
Miscellaneous Revenue	113	850	1,000	1,000	0%
Over And Short	(7,064)	(250)	0	0	0%
Total Development	214,063	193,098	216,000	217,000	1%

Other Revenues Breakdown (cont.)

Other Revenue	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Engineering					
Eng-Scrap/Recyc Mat	3,719	214	500	0	-100%
Eng-Misc Revenue	(500)	0	0	0	0%
Total Engineering	3,219	214	500	0	-100%
Animal Control					
An Cntrl-Adm Citation Fees	0	6,686	22,000	22,000	0%
An Cntrl-Reimb-Other	1,542	11,727	4,000	4,000	0%
An Cntrl-Misc Revenue	1,566	6,597	3,000	3,000	0%
An Cntrl-Donations	0	10	0	0	0%
An Cntrl-Over And Short	0	(1,425)	0	0	0%
Animal Cntrl-Misc Rev	27,178	27,699	0	0	0%
Total Animal Control	30,286	51,294	29,000	29,000	0%
Fleet Maintenance					
PW-Scrap/Rcyl Mat	1,498	246	0	0	0%
Fleet Misc Rev	42	0	0	0	0%
Over And Short	0	0	0	0	0%
Total Fleet Maintenance	1,540	246	0	0	0%
Public Works Week					
PW Week-Donations	4,550	3,025	5,000	0	-100%
Total Public Works Week	4,550	3,025	5,000	0	-100%
Community Services					
Fall Festival-Donations	19,900	29,295	18,000	31,000	72%
Pk Mtn-Transfers In	0	189	0	0	0%
Park-Reimbursments	0	424	0	0	0%
Miscellaneous Revenue	25	0	0	0	0%
Over And Short	0	0	0	0	0%
Library-Transfers In	0	94	0	0	0%
Library-Donations	0	1,500	0	0	0%
Over And Short	(20)	0	0	0	0%
Transfers In	0	189	0	0	0%
Rec Svc-Transfer In	0	189	0	0	0%
Rec Svc-Reimb-Other	(54)	(65)	0	0	0%
Rec Svc-Cncssn/Vending	2,620	974	1,600	1,000	-38%
Rec Svcs-Misc Rev	964	354	0	0	0%
Rec Svc-Donations	1,490	1,373	1,000	2,000	100%
Over And Under	(475)	(1,159)	0	0	0%
Facilities-Reimb Utility Bills	8,639	7,815	8,725	5,903	-32%
Fac-HVAC/SCE Agmt-Misc Rev	13,327	2,619	0	0	0%

Other Revenues Breakdown (cont.)

Other Revenue	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Adult Sports-Donation	180	0	0	0	0%
Festival Of Lights-Donation	0	0	1,000	1,000	0%
Veterans Parade-Donation	0	0	250	250	0%
Total Community Services	46,596	43,791	30,575	41,153	35%
Total General Fund	9,110,561	8,444,533	8,682,485	11,362,214	31%
CNG Fueling Stations					
Over And Short	0	(20)	0	0	0%
D St CNG Over And Short	0	(143)	0	0	0%
Total CNG Fueling Stations	0	(163)	0	0	0%
Street Lighting Distri					
St Lghtg-CityWIDe-Pass Thru	234,444	261,899	232,000	250,000	8%
Total Street Lighting Distri	234,444	261,899	232,000	250,000	8%
Storm Drain Utility					
St Drain-Misc Revenue	286	1,095	0	0	0%
Storm Drain-Over/Short	(40)	0	0	0	0%
Cost Recrvy-Jan 2010 Storm	0	20,271	0	0	0%
Total Storm Drain Utility	246	21,366	0	0	0%
City Hsng Asset Successor Fund					
Low Mod-Transf In	0	11,214,359	0	0	0%
Low Mod Hsng-Misc Rev	0	9,450	0	0	0%
Low Mod Hsng-Misc Rev	0	5,670	0	0	0%
Low Mod Hsng Stlmnt Proceeds	0	0	635,000	0	-100%
Settlement Proceeds	3,600	3,600	3,600	2,200	-39%
Total City Hsng Asset Successor Fund	3,600	11,233,079	638,600	2,200	-100%
Gas Tax					
St & Rdwys-Transfers In	940,345	0	0	0	0%
Miscellaneous Revenue	0	542	0	0	0%
Over And Short	15	0	0	0	0%
St Sweep-Reimbursements	88,638	415	0	0	0%
Total Gas Tax	1,028,998	957	0	0	0%
Local Transportation Fund					
LTF - Gen - Over And Short	0	(250)	0	0	0%
Miscellaneous Revenue	0	390	0	0	0%
Miscellaneous Revenue	500	0	0	0	0%
Bus Advtg-Misc Revenue	19,889	23,056	35,000	30,240	-14%
Over And Short	0	0	0	0	0%
Total Local Transportation Fund	20,389	23,196	35,000	30,240	-14%

Other Revenues Breakdown (cont.)

Other Revenue	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Measure I					
Meas I-Transfer In	0	546,530	0	0	0%
GT Blvd/Hesp Rd-Trans In	0	24,370	0	0	0%
BV Bridge WIDening-Tr In	0	38,010	0	0	0%
Traf Sgnl Maint-Transfers In	0	1,223,170	0	0	0%
LaMesa El Rio Trfc-Trans In	134,101	0	0	0	0%
Total Measure I	134,101	1,832,080	0	0	0%
Successor Agency					
SA BV Rd-Misc Revenue	0	28,252	0	0	0%
Settlement Proceeds	37,379	0	0	0	0%
Succ Agy-VVEDA 80%-Pass Thru	13,764,546	0	0	0	0%
Total Successor Agency	13,801,925	28,252	0	0	0%
Development Impact Fee Funds					
Miscellaneous Revenue	0	1,247	0	0	0%
Miscellaneous Revenue	0	107	0	0	0%
Miscellaneous Revenue	0	21,492	0	0	0%
BV/Marip Amar Trnsfr In	0	0	371,900	0	-100%
Total Development Impact Fee Funds	0	22,846	371,900	0	-100%
Green Tree Golf					
Irrig Sys-Transfer In	214,115	0	0	0	0%
GT Golf-Transfers In	741,204	778,824	540,288	0	3%
GT Golf-Reimb-Other	0	200,000	0	0	0%
GT Golf-Misc Revenue	173	0	0	0	0%
Miscellaneous Revenue	0	395	0	0	0%
Total Green Tree Golf	955,492	979,219	540,288	0	-100%
Victorville Water District					
WID 1-Reimb-Other	0	0	877,000	140,000	-84%
Scrap/Recyclable Materials	58,992	38,284	0	0	0%
Over And Under	(538)	(120)	0	0	0%
Pass Through	198,328	221,300	121,900	130,000	7%
Transfers In	0	35,740,083	0	0	0%
Miscellaneous Revenue	102,245	32,039	0	0	0%
WID 1- Hdpp-Reimb-Other	713,633	351,844	7,255,200	5,017,000	-31%
Total Victorville Water District	1,072,660	36,383,430	8,254,100	5,287,000	-36%
Wastewater Treatment Facility					
WWTF-Transfers In	0	26,173,782	0	0	0%
Total Wastewater Treatment Facility	0	26,173,782	0	0	0%

Other Revenues Breakdown (cont.)

Other Revenue	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Reclaimed Water					
Rec Wtr-Transfer In	0	5,030,077	0	0	0%
Total Reclaimed Water	0	5,030,077	0	0	0%
Victorville Municipal Utilities					
VMUS Gas-Transfer In	1,325,207	18,771	0	0	0%
VMUS Gas - Misc Revenue	16,650	19,780	16,650	16,650	0%
VMUS Elec-Reimbursements	177	0	0	0	0%
VMUS Elec-Misc Revenue	0	0	0	0	0%
SCLA Elec=Reimb	266	0	0	0	0%
SCLA Elec - Misc Revenue	7,800	5,989	0	0	0%
VMUS-Cap/Trade-Misc Rev	282,165	225,071	388,638	330,000	-15%
VMUS Gas-Transfr In	1,384,320	0	0	0	0%
Total Victorville Municipal Utilities	3,016,586	269,612	405,288	346,650	-14%
Sanitary/Sewer Treatment					
Sewer-Misc Revenue	291,368	932	0	0	0%
Over And Short	(287)	0	0	0	0%
Wastewater Treatment Transfers In	0	1,079,902	0	0	0%
Total Sanitary/Sewer Treatment	291,081	1,080,834	0	0	0%
Solid Waste Management					
SW-Transfers In	0	2,155	0	0	0%
Solid Waste-Misc Revenue	30,345	11,331	0	0	0%
Over And Short	(121)	0	0	0	0%
SRR-Transfer In	0	529	0	0	0%
MRF Net Sales	27,711	(17,922)	75,000	0	-100%
MRF Gross Sales	0	0	0	956,000	0%
SW Cust Svc-Transfer In	0	8,728	0	0	0%
SW-Cost Alloc Rec'D	0	138,328	0	0	0%
Scrap/Recyclable Materials	12,921	38,177	33,000	41,000	24%
Miscellaneous Revenue	35	467	0	0	0%
Total Solid Waste Management	70,891	181,794	108,000	997,000	823%
Southern Calif Logistics Airport					
Transfers In	100	207,225	0	0	0%
Airport-Reimbursements - Other	66,254	68,579	69,650	108,041	55%
Airport-Concessions & Vending	2,397	3,645	2,400	3,000	25%
Airport Sec-Misc Rev	24,443	28,718	15,450	14,100	-9%
Airport Op Settlement Proceeds	0	0	0	300,000	0%
Bldg 678 Reimb Utility Bills	170,565	138,159	174,000	146,200	-16%
Bldg 682-Reimb Elec Bill	16,747	13,467	16,200	12,020	-26%

Other Revenues Breakdown (cont.)

Other Revenue	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Bldg 685-Reimb Elec Bill	7,686	1,118	0	1,200	0%
Bldg 717-Reimb Utility Bills	0	7,800	0	2,400	0%
Bldg 744-Reimb Utlty Bills	5,393	17,519	18,000	23,800	32%
Bldg 868- Reimb Utility Bill	12,877	14,617	14,400	24,200	68%
Bld 879-Reimb Utility Bills	0	8,171	10,200	0	-100%
Off-Airport - Misc Revenue	77,716	0	0	0	0%
Airport-Pass Through	5,354,090	23,671,543	23,570,555	26,781,133	14%
A/P Debt Svc-Transfers In	16,040,167	348,280	0	0	0%
Transfers In	31,430	0	0	0	0%
AP DS-HDPP Grnd Lse Trans In	0	940,316	0	0	0%
Transfers In	91,714	0	0	0	0%
Bond 76944-Transfer In	0	17,007,400	0	0	0%
Bond 76947-Transf In	0	7,967,014	0	0	0%
SCLA 03 Hsng Bnd Trans In	0	15,485,439	0	0	0%
SCLA 06 Tax Bond Transfers In	0	230,120	0	0	0%
SCLA 06 Tax Bond Transfers In	0	111,495	0	0	0%
SCLA 06 Tax Sub Bnd Trans In	0	3,511,983	0	0	0%
SCLA 07 Hsng Bond Trans In	0	30,386,008	0	0	0%
SCLA 08 Tax Sub Bnd Trans In	0	6,353,211	0	0	0%
Total Southern Calif Logistics Airport	21,901,579	106,521,827	23,890,855	27,416,094	15%
Foxborough Rail					
Fox Lead Trk-Misc Revenue	105,400	105,400	0	0	0%
Total Foxborough Rail	105,400	105,400	0	0	0%
Grand Total	51,747,955	198,594,020	43,158,516	45,691,398	6%

Other Charges Breakdown

Other Charges	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
General Fund					
General					
Gen-Transfers Out	11,283	0	0	0	0%
Gen Fund-Uncoll Writeoffs	(14)	1,646	0	0	0%
Miscellaneous Expenditure	0	45,834	0	0	0%
Ice Bears-DS Principal	32,088	32,088	32,088	32,088	0%
Total General	43,357	79,568	32,088	32,088	0%
Golf Course					
Golf-Sierra Golf-Trsf Out	955,319	778,824	540,288	0	3%
Total Golf Course	955,319	778,824	540,288	0	3%
Total General Fund	998,676	858,391	572,376	32,088	2%
Street Lighting District					
St Lghtg-Citywide-Cost Alloc	21,949	23,596	21,948	102,573	367%
Total Street Lighting District	21,949	23,596	21,948	102,573	367%
Traffic Safety					
Eng-Transfers Out	382,807	154,925	0	200,000	0%
Total Traffic Safety	382,807	154,925	0	200,000	0%
Storm Drain Utility					
Storm Drain - Cost Alloc Paid	0	0	0	379,428	0%
St Dm Engr-Cost Allocation	137,972	149,546	137,972	0	-100%
St Drain-Uncollectible W/O	9,112	356	0	0	0%
Strm Dr-Cost Alloc Pd	91,981	109,506	91,981	0	-100%
Strm Dr-Uncollectible W/O	6,074	212	7,000	3,000	-57%
Total Storm Drain Utility	245,139	259,620	236,953	382,428	61%
City Hsng Asset Successor Fund					
LMI Hsng-Cost Allocation	0	0	10,000	31,022	210%
Uncollectable Write-Offs	4,162	0	0	0	0%
Uncollectable Write-Offs	57,756	3,719	0	0	0%
Total City Hsng Asset Successor Fund	61,918	3,719	10,000	31,022	210%
Gas Tax					
Gas Tax -Cost Allocations Paid	0	0	0	699,913	0%
Gas Tax-Streets & Roadways-Transfers Out	850,690	0	0	0	0%
Asphalt-Cost Alloc Pd	377,477	404,530	411,787	0	-100%
St Sweeping-Cost Alloc	56,322	61,069	63,234	0	-100%
Open Space-Cost Alloc	22,539	24,439	25,306	0	-100%
Total Gas Tax	1,307,029	490,037	500,327	699,913	40%

Other Charges Breakdown (cont.)

Other Charges	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Local Transportation Fund					
LTF-Cost Alloc Pd	101,594	110,156	114,062	229,036	101%
Total Local Transportation Fund	101,594	110,156	114,062	229,036	101%
AB 2928 Traffic Con					
Transfers Out	869,192	0	0	0	0%
Total AB 2928 Traffic Con	869,192	0	0	0	0%
Proposition 1B					
Transfers Out	3,268	0	0	0	0%
Transfers Out	67,884	0	0	0	0%
Total Proposition 1B	71,152	0	0	0	0%
Motor Vehicle AB 2766					
Transfers Out	134,101	0	0	0	0%
Total Motor Vehicle AB 2766	134,101	0	0	0	0%
State Asset Seizure					
St Asset Seize-Cost Alloc Paid	3,330	3,611	3,330	607	-82%
Total State Asset Seizure	3,330	3,611	3,330	607	-82%
Restricted Asset Seizure					
Rest Asset Sz -Cost Alloc Paid	0	0	0	262	0%
Total Restricted Asset Seizure	0	0	0	262	0%
Federal Asset Seizure					
Fed Asset Seiz-Cost Alloc Paid	0	0	0	1,168	0%
Total Federal Asset Seizure	0	0	0	1,168	0%
Measure I					
Meas I - Cost Allocations Paid	0	0	0	286,300	0%
Meas I - Transfers Out	0	1,223,170	0	0	0%
GT Blvd/Hesp Rd Trnsfrs Out	0	916	0	0	0%
Meas I-Cost Alloc Pd	10,855	29,527	32,500	0	-100%
Trfc Ctl-Cost Alloc Pd	0	124,007	124,151	0	-100%
Trfc Ctl-Cost Alloc Pd	117,002	0	0	0	0%
Transfers Out	0	249,695	0	0	0%
Meas I St Art-Cost Alloc Pd	21,645	0	0	0	0%
Meas I Local - Transfers Out	0	296,835	0	0	0%
Total Measure I	149,503	1,924,150	156,651	286,300	83%
Successor Agency-BV Proj					
SA-02 Series A DS-Principal	0	0	295,000	310,000	5%
SA-02 Series A DS-Interest	363,880	352,482	340,499	326,853	-4%

Other Charges Breakdown (cont.)

Other Charges	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
SA-03 Series A DS-Principal	0	0	315,000	325,000	3%
SA - 03 Series A DS-Interest	386,761	374,697	362,012	347,613	-4%
SA-03 Series B DS-Principal	0	0	155,000	165,000	7%
SA-03 Series B DS-Interest	190,106	184,238	178,050	170,850	-4%
SA-06 Series A DS-Principal	0	0	400,000	425,000	6%
SA-06 Series A DS-Interest	1,186,255	1,169,637	1,148,769	1,124,534	-2%
SA-BV Rd - Transfers Out	0	7,313,195	0	0	0%
SA-BV Rd - Cost Alloc Paid	40,936	40,936	31,000	38,900	26%
SA-BV Rd - Trustee Svc Fee	9,483	10,025	13,400	10,700	-20%
In-Lieu Of Arbitrage	0	0	0	6,600	0%
Debt Service Interest	17,825	19,710	0	0	0%
Total Successor Agency-BV Proj	2,195,245	9,464,920	3,238,730	3,251,050	0%
Successor Agy-VVEDA 80%-VVEDA					
SA-VVEDA-80%-Transfers Out	13,693,647	9,977,985	0	0	0%
SA VVEDA Debt Service Interest	8,682	14,364	0	0	0%
SA-VVEDA 80%-Trustee Fee	37,125	0	0	0	0%
Total Successor Agy-VVEDA 80%-VVEDA	13,739,455	9,992,349	0	0	0%
RDA Capital Projects-Other					
Transfers Out	0	1,717	0	0	0%
Total RDA Capital Projects-Other	0	1,717	0	0	0%
DIF Public Bldgs					
Debt Service Interest	51,301	83,459	0	0	0%
Loan-SCLA-GF Library-Interest	5,006	8,257	0	0	0%
Total DIF Public Bldgs	56,307	91,717	0	0	0%
DIF Fire Service					
Debt Service Interest	4,415	7,157	0	0	0%
Debt Service Interest	2,610	3,196	0	0	0%
Total DIF Fire Service	7,025	10,353	0	0	0%
DIF Nisqualli Overpass					
Nisq DIF-Cost Alloc Pd	4,417	0	0	0	0%
Total DIF Nisqualli Overpass	4,417	0	0	0	0%
DIF Goodwill Overpass					
Gdwl DIF-Cost Alloc Pd	4,015	4,354	4,508	0	-100%
Total DIF Goodwill Overpass	4,015	4,354	4,508	0	-100%
DIF Storm Fee					
SD No DIF-Cost Alloc Pd	4,511	4,891	5,065	0	-100%
Total DIF Storm Fee	4,511	4,891	5,065	0	-100%

Other Charges Breakdown (cont.)

Other Charges	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
DIF Street Lighting					
St Lght DIF-Cost Alloc Pd	3,570	3,870	4,008	0	-100%
Total DIF Street Lighting	3,570	3,870	4,008	0	-100%
LMAD'S/Dfad'S					
LMAD 1-Cost Alloc Pd	24,860	26,955	27,911	2,437	-91%
LMAD 2-Cost Alloc Pd	49,700	53,888	55,799	2,437	-96%
LMAD 3-Cost Alloc Pd	47,628	51,642	53,473	2,437	-95%
LMAD 4-Cost Alloc Pd	1,036	1,123	1,163	0	-100%
LMAD 5-Cost Alloc Pd	1,036	1,123	1,163	7,705	563%
LMAD 6-Cost Alloc Pd	53,843	58,381	60,451	87,192	44%
LMAD 7-Cost Alloc Pd	4,143	4,493	4,652	5,268	13%
LMAD 8-Cost Alloc Pd	5,179	5,616	5,815	22,303	284%
Dfad 1-Cost Alloc Pd	2,072	2,246	2,326	57,996	2393%
Dfad 2-Cost Alloc Pd	1,036	1,123	1,163	21,490	1748%
Dfad 3-Cost Alloc Pd	8,287	8,985	9,304	18,241	96%
MAD 1-Cost Alloc Pd	4,206	4,560	4,722	12,161	158%
MAD 2-Cost Alloc Pd	4,143	4,493	4,652	6,499	40%
Total LMAD'S/Dfad'S	207,168	224,628	232,594	246,165	6%
Green Tree Golf					
GT Golf-Lease Pmts	22,225	11,417	0	0	0%
GT Golf-DS Interest	0	0	25,000	0	-100%
Debt Service Interest	16,481	26,927	0	0	0%
GT Golf Debt Service Interest	0	0	0	74,000	0%
Total Green Tree Golf	38,706	38,344	25,000	74,000	196%
Victorville Water District					
Water Non-Op-Transfers Out	988,987	29,299,136	1,000,000	0	-100%
Wtr-DS Interest	(59,611)	(83,320)	0	0	0%
Wtr Adm-Cost Alloc Pd	1,292,857	1,387,535	1,415,474	2,394,753	69%
Cust-Uncoll Wo	(74,848)	33,311	88,000	70,000	-21%
WWTF-Debt Svc Interest	(148)	0	0	0	0%
WID #2-Non-Operating-DS Int	(7,927)	0	0	0	0%
WID 2-DS Interest	76,625	70,750	33,875	0	-100%
Baldy Mesa COP-Bond Iss	14,282	14,282	111,305	0	-100%
Trustee Service Fee	2,549	2,549	4,820	0	-100%
WID 2-DS Interest	512,543	498,930	484,755	471,023	-3%
Baldy Mesa Cop-Bond Iss	(6,193)	(6,193)	(6,193)	(6,193)	0%
WID 2 06 BM COP-Trustee Fee	2,438	2,438	2,438	2,470	1%
Total Victorville Water District	2,741,552	31,219,417	3,134,474	2,932,053	-6%

Other Charges Breakdown (cont.)

Other Charges	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Wastewater Treatment Facility					
WWTF-Transfer Out	0	36793668	0	0	0%
WWTF - Cost Allocations Paid	0	0	0	149364	0%
WWTF-Uncoll Write Offs	0	0	0	300	0%
WWTF-Debt Svc Interest	0	0	0	80600	0%
WWTF Loan Debt Svc Interest	0	508921	132000	0	-100%
Total Wastewater Treatment Facility	0	37302589	132000	230264	74%
Reclaimed Water					
Rec Wtr -Cost Allocations Paid	0	0	0	15975	0%
Total Reclaimed Water	0	0	0	15975	0%
Victorville Municipal Utilities					
VMUS Gas-Cost Allocations	21234	22905	25132	66180	163%
Debt Service Interest	0	(1037)	0	0	0%
VMUS-Transfers Out	1325207	18771	0	0	0%
Debt Service Interest	(27)	(110)	0	1583174	0%
07A Bonds-DS Principal	0	0	1145000	1205000	5%
07A Bonds-DS Interest	554153	515165	1552429	0	-100%
Fox Elec-Cost Alloc Pd	46716	50391	51293	66180	29%
SCLA Elec-Cost Allocations Pd	144394	155754	158976	397077	150%
VMUS Gas-Transfer Out	1384320	0	0	0	0%
VMUS PP-Debt Svc Interest	0	(38)	0	0	0%
Total Victorville Municipal Utilities	3475997	761801	2932830	3317610	13%
Sanitary/Sewer Treatment					
Sewer - Cost Allocations Paid	0	0	0	728058	0%
Transfers Out	0	20742	0	0	0%
Sewer-Cost Alloc Pd	881209	1078372	982147	0	-100%
Sewer-Uncollectable Write-Off	56497	16471	65000	0	-100%
Swr-Misc Exp	0	1027500	0	0	0%
Transfers Out	0	1883982	0	0	0%
Total Sanitary/Sewer Treatment	937706	4027066	1047147	728058	-30%
Solid Waste Management					
SRR-DS Principal	0	0	220000	230000	5%
SRR-DS Interest	67515	58034	47745	36745	-23%
SW-DS Interest	9041	1897	0	0	0%
MRF Renovation-Bd Iss Fee	9129	9129	0	0	0%
SW-Cost Alloc Pd	201468	218448	226194	550789	144%
SW-Uncollectible W/O	42602	3875	15000	15000	0%
Miscellaneous Expenditure	0	327	0	0	0%

Other Charges Breakdown (cont.)

Other Charges	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
SRR-Cost Alloc Pd	31775	34452	35674	86867	144%
Uncollectable Write-Offs	2265	(17)	0	0	0%
Total Solid Waste Management	363794	326145	544613	919401	69%
Landfill Mitigation					
Miscellaneous Expenditure	0	69	0	0	0%
Total Landfill Mitigation	0	69	0	0	0%
Southern Calif Logistics Airport					
Transfers Out	1525048	124667	0	0	0%
Airport-Cost Alloc Paid	512343	555523	575222	670011	17%
Debt Service Interest-Cap	(137088)	(159742)	0	0	0%
HDPP Grnd Lse Transfers Out	0	940316	0	0	0%
Off-Airport-Cost Alloc	2650	2874	2976	27330	818%
Transfers Out	100	115500	0	0	0%
SCLA-DS Interest	125248	134515	0	0	0%
Loan-RDA To SCLA	26312	43566	0	0	0%
Debt Service Interest	4462	7388	0	0	0%
SCLA-Trustee Svc Fee	0	68031	52300	73000	40%
A/P Debt Svc-Arbitrage Fee	0	0	0	6600	0%
05A Parity-DS Principal	0	0	945000	985000	4%
05A Parity-DS Interest	908082	863769	825424	785618	-5%
05A Parity-Bond Iss Fee	(8667)	(8667)	0	0	0%
06 Rev Prty-DS Principal	0	0	120000	125000	4%
06 Rev Prty-DS Interest	2578170	2556612	2570235	2562763	0%
06 Rfng N-Hsg-DS Principal	0	0	980000	1020000	4%
06 Rfng N-Hsg-DS Interest	2589830	2569091	2514138	2473500	-2%
06 Rfng N-Hsg-Bond Iss Fee	7752	7753	0	0	0%
06 Rfng Hsg-DS Principal	0	0	265000	275000	4%
06 Rfng Hsg-DS Interest	694265	684585	675141	664169	-2%
06 Rfng Hsg-Bond Iss Fee	2161	2160	0	0	0%
06 Tax Frwd-DS Principal	0	0	445000	480000	8%
06 Tax Frwd-DS Interest	2060410	2034593	2009664	1980659	-1%
06 Tax Sub-DS Principal	0	0	845000	900000	7%
06 Tax Sub-DS Interest	3630731	3560627	3514899	3462113	-2%
06 Tax Sub-Bond Iss Fee	65899	65899	0	0	0%
07 Hsng Rev-DS Principal	0	0	585000	620000	6%
07 Hsng Rev-DS Interest	2049798	2021328	1993985	1962655	-2%
07 Hsng Rev-Bond Iss Fee	1829	1829	0	0	0%
07 Tax Sub-DS Principal	0	0	1035000	0	-100%
07 Tax Sub-DS Interest	(2319)	1227777	4710469	4623845	-2%
07 Tax Sub-Bond Iss Fee	21298	21297	0	0	0%
08 Tax Sub-DS Principal	0	0	150000	0	-100%
08 Tax Sub-DS Interest	1189978	(354)	14300	660250	4517%

Other Charges Breakdown (cont.)

Other Charges	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
08 Tax Sub-Bond Iss Fee	1596.00	922697.50	0.00	0.00	0%
Bond 76945-Transfer Out	0.00	15485439.02	0.00	0.00	0%
Bond 76948-Transfer Out	0.00	230119.67	0.00	0.00	0%
Bond 76949-Transfer Out	0.00	111495.44	0.00	0.00	0%
Bond Fund 76951-Stirling	0.00	3511982.84	0.00	0.00	0%
Bond 76952-Transfer Out	0.00	30386007.86	0.00	0.00	0%
Bond 76954-Transfer Out	0.00	6353210.74	0.00	0.00	0%
SCLA 03 Tax Bond Trans Out	0.00	17007399.94	0.00	0.00	0%
SCLA 05 Tax Bond Trans Out	0.00	7967013.79	0.00	0.00	0%
Total Southern Calif Logistics Airport	17849890.02	99416303.70	24828753.00	24357512.27	-2%
CFD 90-01					
CFD 90-1-Cost Alloc Pd	9699.60	10517.07	10890.00	1437.00	-87%
CFD 90-01-DS Principal	705000.00	740000.00	750000.00	0.00	-100%
CFD 90-01-DS Interest	82388.75	50590.00	17062.50	0.00	-100%
CFD 90-01-Trustee Service Fee	4980.60	4432.00	2500.00	0.00	-100%
CFD 90-01-In-Lieu Of Arbitrage	37774.89	32769.25	16500.00	0.00	-100%
Total CFD 90-01	839843.84	838308.32	796952.50	1437.00	-100%
CFD 01-01					
CFD 01-01-Cost Alloc Pd	6898.84	7480.26	7746.00	1345.00	-83%
CFD 01-01-DS Principal	95000.00	100000.00	100000.00	105000.00	5%
CFD 01-01-DS Interest	186473.76	181933.76	177163.76	172156.26	-3%
CFD 01-01-Trustee Service Fee	2548.60	5097.20	5200.00	5200.00	0%
Total CFD 01-01	290921.20	294511.22	290109.76	283701.26	-2%
CFD 07-01					
CFD 07-01-Cost Alloc Pd	3779.52	4098.05	4243.00	913.00	-79%
Debt Service Principal	10000.00	15000.00	15000.00	20000.00	33%
CFD 07-01-Debt Svc Int	143107.52	142810.64	142388.76	141838.76	0%
CFD 07-01-Trustee Svc Fee	2173.00	2173.00	2500.00	2500.00	0%
Total CFD 07-01	159060.04	164081.69	164131.76	165251.76	1%
WID #2 - A.D. 2					
WID AD 2-DS Principal	550000.00	0.00	0.00	0.00	0%
WID AD 2-DS Interest	12100.00	0.00	0.00	0.00	0%
Total WID #2 - A.D. 2	562100.00	0.00	0.00	0.00	0%
GRAND TOTAL	47824103.76	198011769.01	38992554.59	38487874.94	-1%



General Fund Summary

100

Revenue and Expenditures Summary	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Revenues:					
Taxes	38,699,816	41,904,931	42,536,573	43,294,259	2%
Licenses & Permits	1,532,900	1,393,818	1,524,640	1,435,340	-6%
Fines & Forfeitures	117,778	172,804	139,300	176,800	27%
Intergovernmental	61,812	67,257	63,100	73,400	16%
Charges for Services	1,680,895	2,101,574	2,935,554	2,499,821	-15%
Investment Income	321,086	410,901	370,302	360,176	-3%
Sales of Assets	5,110	0	0	0	0%
Pass Through	2,974,569	3,204,060	3,164,261	3,601,500	14%
Transfers In	1,289,151	165,681	300,000	200,000	-33%
Cost Allocations Received	4,434,568	4,760,946	4,876,148	7,245,061	49%
Misc Revenue	412,274	313,846	342,075	315,653	-8%
Total Revenue	51,529,958	54,495,818	56,251,954	59,202,010	5%
Expenditures:					
General	301,054	411,114	357,088	457,088	
Administration	4,443,795	2,852,744	3,073,925	3,230,015	5%
Administrative Services	4,429,636	4,332,621	4,395,668	4,920,208	12%
Community Services	5,565,954	5,792,422	6,524,856	6,676,518	2%
Development	3,355,417	3,529,098	3,218,453	3,433,222	7%
Engineering	385,672	189,290	335,161	216,000	-36%
Fire	13,025,308	13,053,003	13,936,198	13,966,441	0%
Police	20,633,419	21,600,422	24,300,615	24,471,454	1%
Public Works	1,026,948	1,030,364	1,156,587	1,277,535	
Total Expenditures	53,167,203	52,791,077	57,298,552	58,648,481	2%

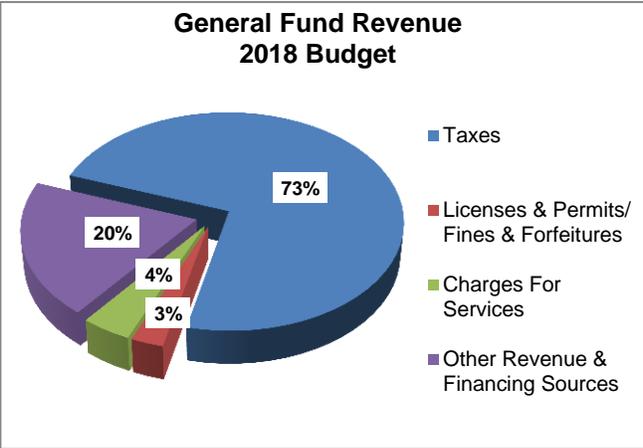
Expenditures Summary by Category	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Personnel	11,671,397	12,114,703	12,695,255	13,760,902	8%
Operations & Maintenance	40,164,998	39,780,107	43,458,524	44,702,492	3%
Transfers Out	966,602	778,824	540,288	0	-100%
Cost Allocations Paid	0	0	0	0	0%
Debt Service	32,088	32,088	32,088	32,088	0%
Misc Charges	(14)	47,480	0	0	0%
Total Operating Expenditure	52,835,071	52,753,201	56,726,155	58,495,481	3%
Capital	332,132	37,876	572,397	153,000	-73%
Total Expenditures	53,167,203	52,791,077	57,298,552	58,648,481	2%

General Fund Revenue Assumptions For Major Revenue Sources

General Fund Revenue Assumptions

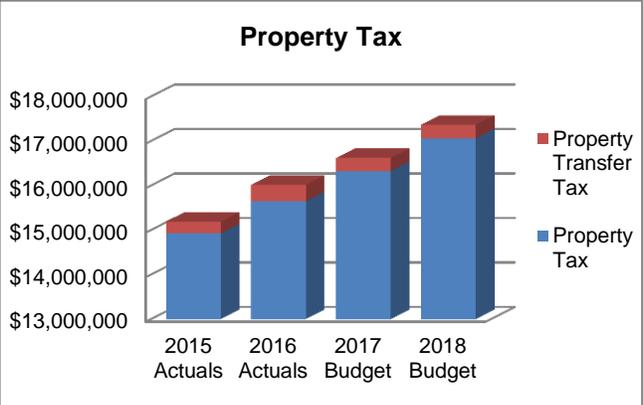
Fiscal Year 2018 revenues are based on a combination of factors including analysis of historical revenue receipts, anticipated changes in the local economic environment, projected City growth development and anticipated changes in revenue receipts.

A total of \$59.2 million in revenue is projected in the General Fund for Fiscal Year 2018. For FY 2017, revenues are expected in the amount of \$56.3 million. The assumptions used by the City to budget Fiscal Year 2018 revenues are explained in the following sections.



Property Tax

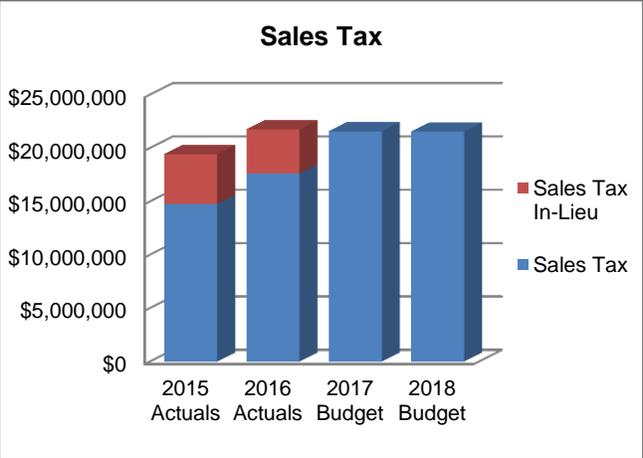
Property Tax is a primary source of funding for general City services and represents 29% of General Fund revenues. Property Tax consists of County allocated property tax and homeowner property tax. The major components of the City's property tax consists of residential property making up 60% and commercial property making up 16% of the total net tax assessed value.



The City of Victorville anticipates property tax revenue to increase by 4.5% or \$748 thousand from the budgeted amount of \$16.6 million in FY 2017. Beyond FY 2018, property taxes are anticipated to remain stable with a modest increase over the next few years.

Sales Tax

Sales Tax represents approximately 36.5% of General Fund revenue and is a major source of revenue for the City of Victorville. The sales tax within the City of Victorville is 7.75%, however only 1% of the revenue is returned to the City with the remainder being distributed to the State and other public agencies. Sales Tax is levied on activity related to the sale of autos and transportation, general consumer goods, restaurants and hotels, building and construction, business and industry, food and

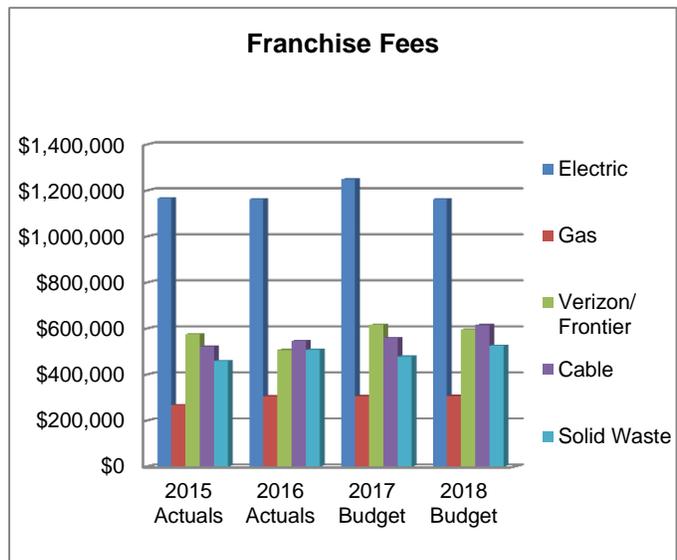


General Fund Revenue Assumptions (cont.) For Major Revenue Sources

drugs and fueling and service stations. The largest generators of sales tax in Victorville are Autos & Transportation and General Consumer Goods. They make up approximately 63% of total sales tax receipts. Sales Tax revenue is projected to be \$21.6 million for FY 2018. This is no change from the \$21.6 million budgeted for FY 2017. The projection for FY 2018 is based on HdL's forecast.

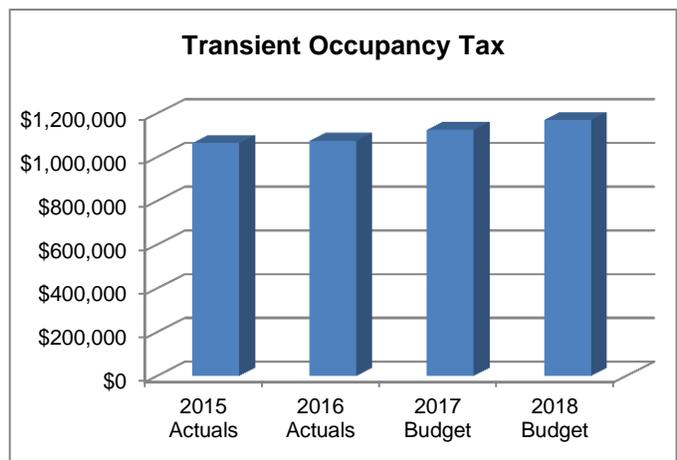
Franchise Fees

The City collects Franchise Fees for electricity, natural gas, waste disposal, and cable television for the use of the public right-of-ways. The businesses include Southern California Edison, Southwest Gas Corporation, Pacific Gas and Electric, Charter Communication, Verizon/Frontier, and Victorville Disposal. The current year estimate is based upon historical trend analysis, estimates of new construction, and rate change analysis for each franchise. There is no change in the proposed FY 2018 budget from the FY 2017 estimates due to Southern California Edison's significant rate decrease. Franchise Fees represent 5.5% of General Fund revenue and are projected to be \$3,205,741 for FY 2018.



Transient Occupancy Tax

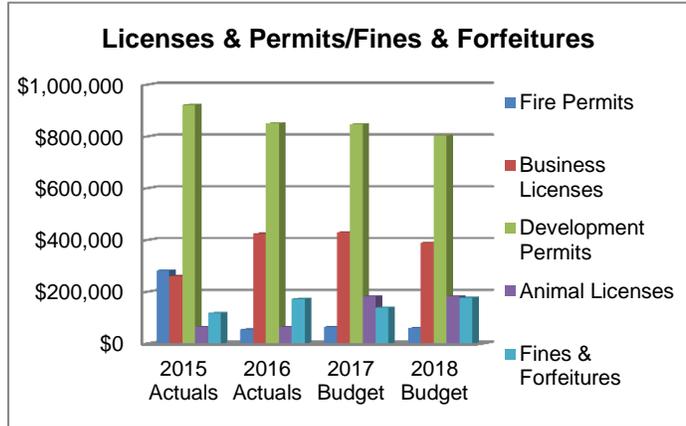
Visitors staying at one of the 21 motels, hotels, or campgrounds within the City area pay a local tax called Transient Occupancy Tax (TOT). The TOT rate approved by City residents is set at 7% and is paid on the room rate charged by the hotel. The TOT revenue represents approximately 2% of the General Fund revenue and is projected to be \$1,169,785 for FY 2018. Construction of two new hotels is expected during FY 2018.



General Fund Revenue Assumptions (cont.) For Major Revenue Sources

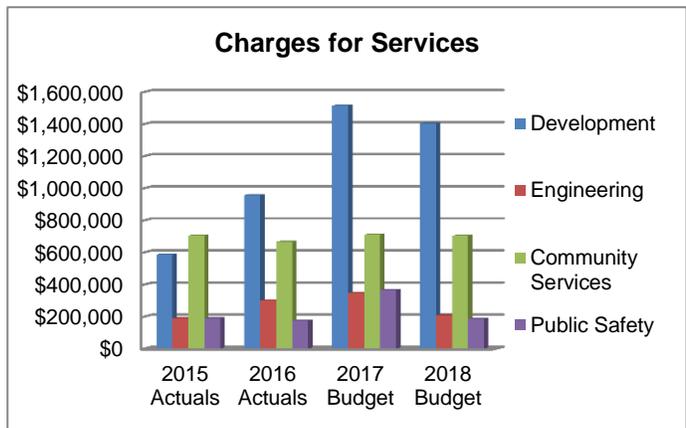
Licenses & Permits/Fines & Forfeitures

This category consists of Development, Engineering and Fire Permits, Animal Licenses, Business Licenses, and Fines and Forfeitures. These revenues represent approximately 3% of the General Fund revenue and are projected to be 3% lower than FY 2017. The estimated amount for FY 2018 is \$1,612,140.



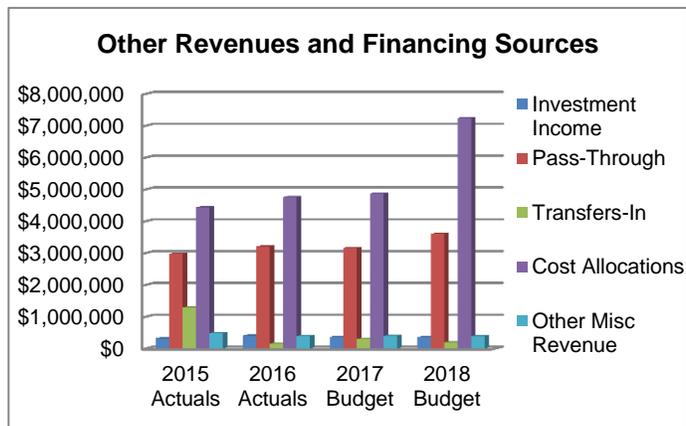
Charges for Services

This category consists of Public Safety, Development, Engineering, and Recreation charges for services provided to the community. Charges for Services represent approximately 4% of the General Fund revenue. The City projects receipts to be 15% less than budgeted for FY 2017. The estimated amount for FY 2018 is \$2,499,821.



Other Revenues and Financing Sources

These categories include General Fund cost allocations, transfers-in, pass-through tax increment revenue, investment income and miscellaneous revenue. These revenues represent approximately 20% of the General Fund revenue. The estimated amount for FY 2018 is \$11,795,790, which is 29% more than budgeted for FY 2017. This increase is due to the increased cost allocation revenue. A cost allocation plan study was performed in FY 2017 resulting in an increase to General Fund revenue of \$2.4 million proposed for FY 2018.



General Fund Revenues by Line Item

General Fund Revenues	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Franchise Fees	2,999,880	3,038,995	3,206,154	3,205,741	0%
Property Tax	14,924,209	15,647,169	16,328,857	17,063,656	5%
Property Transfer Tax	263,932	367,378	289,506	302,534	5%
Sales Tax	14,788,610	17,630,655	21,587,262	21,552,543	0%
Sales Tax - In Lieu *	4,659,366	4,146,462	0	0	0%
Transient Occupancy Tax	1,063,819	1,074,273	1,124,793	1,169,785	4%
Total Taxes	38,699,816	41,904,931	42,536,573	43,294,259	2%
Abovegrnd Vlted Strge	16,400	0	0	0	0%
Animal License	60,292	63,889	180,000	180,000	0%
Animal Permit	3,475	825	2,640	2,640	0%
BSL Renewal Fees **	0	0	240,000	240,000	0%
Building Permit	753,660	648,042	600,000	600,000	0%
Business License	261,357	424,138	190,000	150,000	-21%
CalARP Permit	900	0	0	0	0%
Drainage Study Permit	7,000	6,000	1,000	3,500	250%
Electrical Permit	28,545	45,089	75,000	50,000	-33%
Garage Sale Permit	7,305	6,402	6,500	6,500	0%
Grease Trap/Intrcpttr Permit	16,940	18,246	20,000	20,000	0%
Hazard Material Handle ***	68,667	1,205	0	0	0%
Hazard Waste Gnrtr Permit ***	62,445	730	0	0	0%
Ltd Hazard Material ***	7,175	175	0	0	0%
Mechanical Permit	11,083	15,702	25,000	16,000	-36%
Mobile Home Park Permit	17,306	17,328	17,000	17,000	0%
MS4 Inspections	0	0	0	200	100%
Plumbing Permit	148,403	134,738	165,000	145,000	-12%
Street Use Permit	2,947	10,647	2,500	3,500	40%
Traffic Study Permit	0	1,000	0	0	0%
Undergrnd Storage Tank	59,000	(388)	0	0	0%
Undergrnd Tank Removal	0	50	0	0	0%
WQMP/NPDES Study	0	0	0	1,000	100%
Total Licenses & Permits	1,532,900	1,393,818	1,524,640	1,435,340	-6%
Crime Prevention Fine	143	657	200	200	0%
False Alarm Fee	200	(700)	2,500	2,500	0%
General Court Fine	6,215	22,302	5,500	43,000	682%
Parking Fine	34,631	76,501	45,000	25,000	-44%
Penalty/Late Fee	51,304	54,445	51,100	71,100	39%
Rental BSL Penalty/Late Fee	0	0	10,000	10,000	100%
Returned Check Fine	25,286	19,600	25,000	25,000	0%
Total Fines & Forfeitures	117,778	172,804	139,300	176,800	27%
Motor Vehicle In Lieu	49,419	48,889	50,000	58,000	16%
Parimutuel Wager	12,020	17,612	12,600	14,400	14%
SMIP Emergency Service	374	756	500	1,000	100%
Total Intergovernmental	61,812	67,257	63,100	73,400	14%

General Fund Revenues by Line Item (cont.)

General Fund Revenues	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Administration Charge	1,300	650	500	300	-40%
ALS-Advanced Life Support Fee	0	0	174,228	0	-100%
Animal Microchip Fees	40	75	330	330	0%
Animal Shelter Fee	9,380	14,961	6,600	6,600	0%
Aquatic Fee	58,126	51,170	60,230	61,418	2%
BSL Rental Renewal Fees	0	0	340,000	340,000	0%
Building Code Abatement	198,523	138,681	160,000	150,000	-6%
Business License App Fee	61,377	524	0	0	0%
Certificate Of Occupancy	28,550	29,725	30,000	30,000	0%
Citation Correction Fee	8,365	7,495	5,000	5,000	0%
Copy/Printing Fee	937	(103)	0	0	0%
Drop In Fee	24,647	22,609	18,000	18,000	0%
Field Preparation	72	0	0	0	0%
Filing Fee	5,136	1,317	0	0	0%
Graffiti Cleaning Fee	3,789	4,091	0	0	0%
Hshld Hazardous Waste	0	0	0	0	0%
Imaging Fee	23,997	5,340	500	0	-100%
Improvement Plan Check	185,669	200,096	210,000	48,500	0%
Inspection Fee	46,719	77,349	62,000	10,000	-84%
Map/Publication Fee	262	238	250	250	0%
Notary Service Fee	40	10	20	0	-100%
Owner Turn In Fee	3,475	5,827	5,500	5,500	0%
Plan Check Fee	170,218	229,653	335,000	380,000	13%
Readerboard Advertising	0	0	0	150,000	100%
Recreation Program Fee	523,987	506,362	542,346	528,973	-2%
Rental Bus License Fee	0	397,153	600,000	400,000	-33%
Rentals - Animal Trap	117	0	250	250	0%
Special Event Fee	2,780	3,380	6,000	10,900	82%
Special Service Fee	30,280	29,226	25,000	25,000	0%
Subdivision/Filing Fee	122,450	213,720	175,000	150,000	-14%
Towed Vehicle Adm Fee	86,600	79,938	95,000	95,000	0%
VESD Maintenance Contract	13,183	13,287	15,000	15,000	0%
Work For Other Depts/Agencies	70,876	68,800	68,800	68,800	0%
Total Charges for Services	1,680,895	2,101,574	2,935,554	2,499,821	-15%
Interest Income	(427)	20,770	5,000	5,000	0%
Lease Occupancy	190,169	237,841	240,102	228,676	-5%
Rental - Ballfields/Lights	91,101	111,159	93,000	93,000	0%
Rental - Concessions	0	500	0	0	0%
Rental - Facility	36,633	36,751	29,000	29,000	0%
Rental - Park	3,610	3,880	3,200	4,500	41%
Total Investment Income	321,086	410,901	370,302	360,176	-3%
Sales of Real/Personal Property	5,110	0	0	0	0%
Total Sale of Assets	5,110	0	0	0	0%

General Fund Revenues by Line Item (cont.)

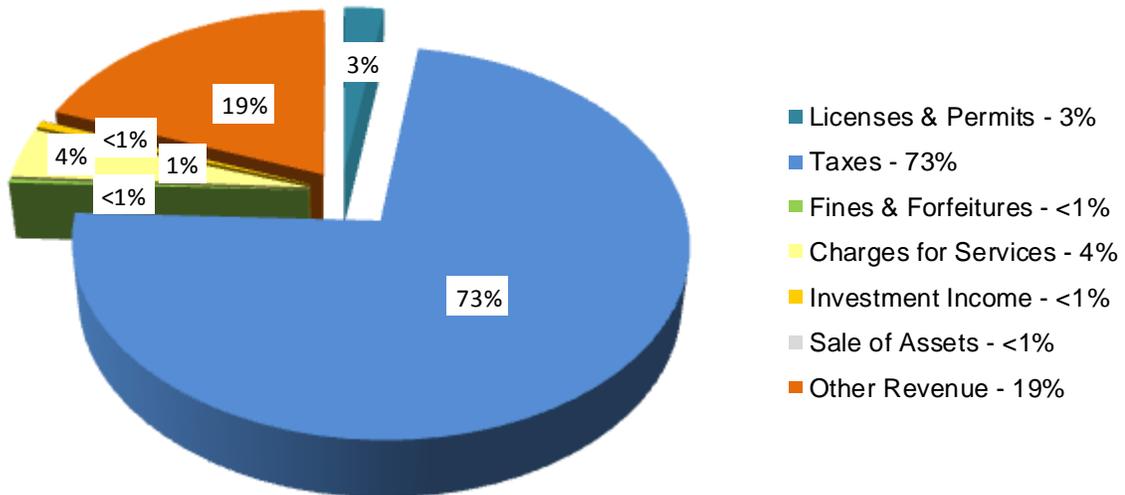
General Fund Revenues	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Administrative Citation Fees	220,914	196,109	222,000	222,000	0%
Concessions & Vending	2,620	974	1,600	1,000	-38%
Cost Allocations Received	4,434,568	4,760,946	4,876,148	7,245,061	49%
Donations	26,120	35,203	26,750	35,750	34%
Miscellaneous Revenue	153,088	62,195	59,000	29,000	-51%
Over and Short	(10,543)	(2,962)	0	0	0%
Pass Through	2,974,569	3,204,060	3,164,261	3,601,500	14%
Reimbursed Utility Bills	8,639	7,815	8,725	5,903	-32%
Reimbursements - Other	6,219	14,051	23,500	22,000	-6%
Scrap/Recyclable Material	5,217	460	500	0	-100%
Transfers In	1,289,151	165,681	300,000	200,000	-33%
Total Other Revenue	9,110,561	8,444,533	8,682,485	11,362,214	31%
Total General Fund Revenues	51,529,958	54,495,818	56,251,954	59,202,010	5%

* Triple Flip ended FY 15/16

** Split from Business Licenses in FY 16/17

*** Turned over to San Bernardino County Fire in FY 16/17

General Fund Revenue by Category



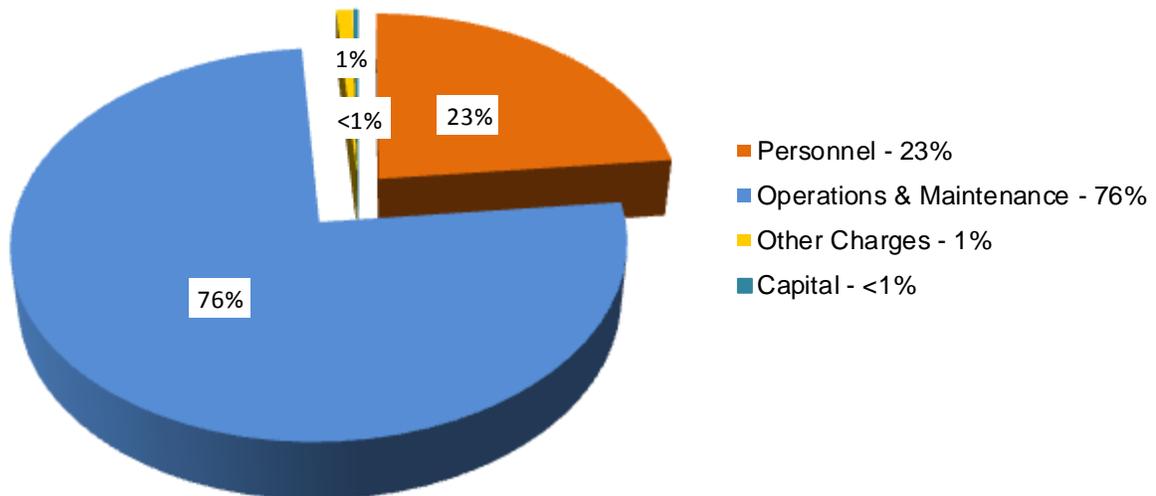
General Fund Expenditures by Line Item

General Fund Expenditures	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Fringe Benefits - FT	2,911,852	2,578,917	2,561,805	2,759,846	8%
Fringe Benefits - PT	0	0	0	209,237	100%
Full Time Wages	6,767,371	7,351,645	7,365,551	7,823,506	6%
Over Time Wages	74,085	69,261	19,000	18,500	-3%
Part Time Wages	982,924	1,115,041	1,530,926	1,587,847	4%
Payroll Taxes	115,221	127,396	228,546	237,424	4%
Planning Commission Wages	8,700	8,100	10,500	9,000	-14%
Retiree Expense	811,244	864,343	978,927	1,115,541	14%
Total Personnel	11,671,397	12,114,703	12,695,255	13,760,902	8%
Advertising/Legal Notices	8,968	10,653	16,000	14,300	-11%
Books & Multimedia Supplies	76,355	83,855	90,000	85,000	-6%
Building Maintenance	402,044	331,207	364,799	503,712	38%
Computer Equipment <\$5000	13,449	15,720	8,250	4,900	-41%
Consumables	6,415	6,391	10,000	9,000	-10%
Contract Services	34,060,264	35,657,046	38,652,135	39,537,572	2%
Donation Expense-Offset	(92)	1,498	0	0	0%
EMG Vehicle SP Svc Fee	646	2,028	13,000	13,000	0%
Equipment Expense	88,694	104,116	92,500	101,450	10%
Equipment Fuel	11,929	7,254	9,150	9,400	3%
Federal/State/Local Fees	18,101	7,735	7,921	10,050	27%
Grounds Maintenance	70,431	113,342	90,800	91,200	0%
Infrastructure Repairs	0	18,113	71,678	6,000	-92%
Insurance	426,302	499,114	709,002	752,812	6%
Investigative Technology	162	490	3,000	3,000	0%
Irrigation Maintenance	25,161	30,970	43,600	43,600	0%
Legal	2,874,637	961,429	672,600	677,100	1%
Marketing and Promotion	17,883	39,320	22,800	26,165	15%
Recruitment	4,587	5,627	10,300	13,450	31%
Rentals - Equip/Struct	7,679	7,336	10,600	11,800	11%
Small Tools & Furniture	130,727	70,941	86,090	88,990	3%
Subs/Publications/Dues	60,720	65,568	72,675	75,660	4%
Supplies	204,591	243,542	265,176	308,074	16%
Telephone	68,134	83,515	93,462	99,367	6%
Training and Education	29,426	39,471	86,606	117,560	36%
Travel and Meetings	29,001	36,441	35,790	41,660	16%
Utilities-Electricity	527,962	481,653	526,625	564,950	7%
Utilities-Natural Gas	39,647	42,253	51,725	55,027	6%
Utilities-Water Usage	220,939	171,108	550,744	614,322	12%
Vandalism/Accidents	81,105	25,662	29,700	31,600	6%
Vehicle Expense	248,089	276,983	308,705	334,700	8%
Vehicle Fuel	411,041	339,726	453,090	452,070	0%
Victim Assistance	0	0	0	5,000	100%
Total Maintenance & Operations	40,164,998	39,780,107	43,458,524	44,702,492	3%

General Fund Expenditures by Line Item (cont.)

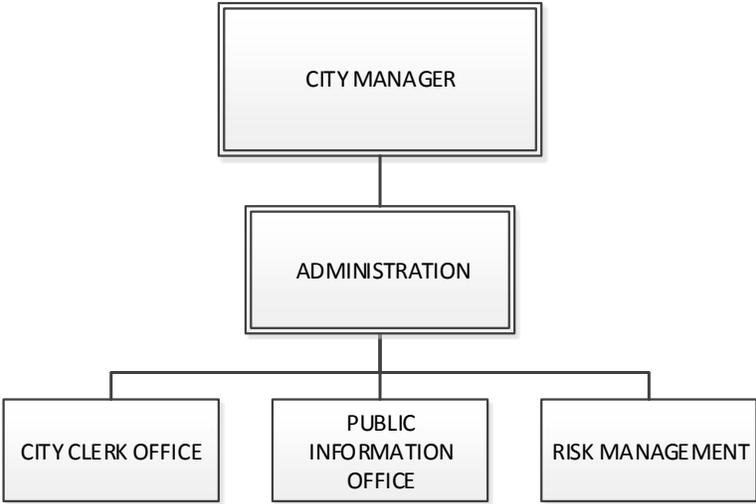
General Fund Expenditures	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Debt Service Principal	32,088	32,088	32,088	32,088	0%
Miscellaneous Expenditures	0	45,834	0	0	0%
Transfers Out	966,602	778,824	540,288	0	-100%
Uncollectable Write-Offs	(14)	1,646	0	0	0%
Total Other Charges	998,676	858,391	572,376	32,088	-94%
Buildings & Building Improvements	0	13,479	0	35,000	100%
Computers & Communication System	49,761	19,657	18,154	0	-100%
Equipment	251,373	4,740	529,243	28,000	-95%
Improvements Not Buildings	0	0	25,000	0	-100%
Intangible Assets	3,499	0	0	0	0%
Vehicles	27,499	0	0	90,000	100%
Total Capital	332,132	37,876	572,397	153,000	-73%
Total General Fund Expenditures	53,167,203	52,791,077	57,298,552	58,648,482	2%

General Fund Expenditures by Category





Administration Department Summary



Department Overview:

The Administration Department consists of City Council, City Manager, City Clerk, City Attorney, and Risk Management. Responsibilities for this department include management of City operations, management of City records, administration of City elections and municipal code, risk management, and development of strategic goals and policies.

	FY 14/15	FY 15/16	FY 16/17	FY 17/18
Personnel Summary (FTE's)	10	10	11	15

Department Strategic Goals:

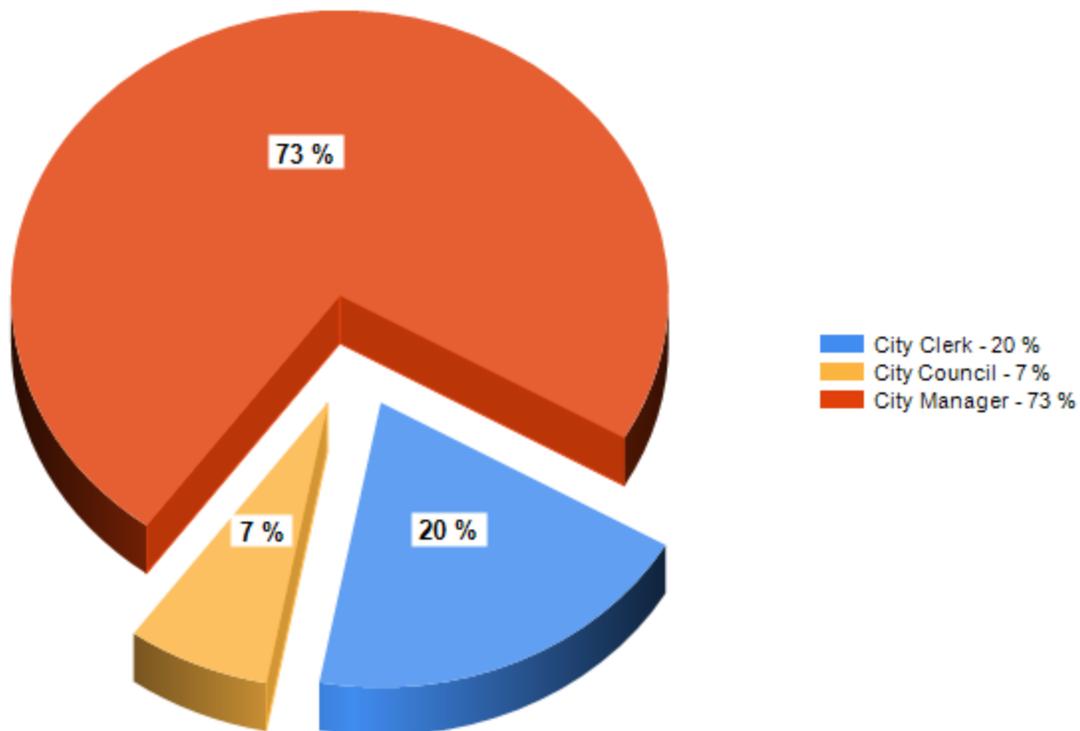
- Build and sustain partnerships within the community through working with Chamber of Commerce, workshops, conferences and local meetings
- Work with the police and fire to maintain safety while cutting costs where possible
- Communicate with employees and citizens to promote good customer service
- Evaluate departments for cost savings and efficiencies as well as service improvements

Administration Department Summary

Department Summary	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
City Clerk	616,123	545,604	614,279	635,319	3%
City Council	220,570	217,043	230,004	226,710	-1%
City Manager	3,607,103	2,090,097	2,229,642	2,367,986	6%
Total Operating Budget	4,443,796	2,852,744	3,073,925	3,230,015	5%

Department Summary	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Personnel	1,065,554	1,113,705	1,368,202	1,512,452	11%
Operations & Maintenance	3,374,743	1,739,039	1,705,723	1,717,563	1%
Production Costs	0	0	0	0	0%
Misc Charges	0	0	0	0	0%
Total Operating Expenditures	4,440,297	2,852,744	3,073,925	3,230,015	5%
Capital	3,499	0	0	0	0%
Total Operating Budget	4,443,796	2,852,744	3,073,925	3,230,015	5%

FY 2018 Administration by Division



Administration Department Summary

City Clerk Summary

Division Summary	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Personnel	554,972	484,918	539,225	576,847	7%
Operations & Maintenance	61,151	60,686	75,054	58,472	-22%
Production Costs	0	0	0	0	0%
Misc Charges	0	0	0	0	0%
Total Operating Expenditures	616,123	545,604	614,279	635,319	3%
Capital	0	0	0	0	0%
Total Operating Budget	616,123	545,604	614,279	635,319	3%
Funding Source: General Fund \$635,319					

City Council Summary

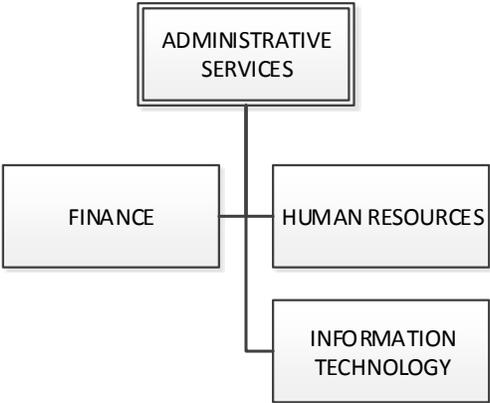
Division Summary	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Personnel	113,049	103,496	103,275	97,718	-5%
Operations & Maintenance	107,521	113,547	126,729	128,992	2%
Production Costs	0	0	0	0	0%
Misc Charges	0	0	0	0	0%
Total Operating Expenditures	220,570	217,043	230,004	226,710	-1%
Capital	0	0	0	0	0%
Total Operating Budget	220,570	217,043	230,004	226,710	-1%
Funding Source: General Fund \$226,710					

City Manager Summary

Division Summary	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Personnel	397,533	525,291	725,702	837,887	15%
Operations & Maintenance	3,206,071	1,564,806	1,503,940	1,530,099	2%
Production Costs	0	0	0	0	0%
Misc Charges	0	0	0	0	0%
Total Operating Expenditures	3,603,604	2,090,097	2,229,642	2,367,986	6%
Capital	3,499	0	0	0	0%
Total Operating Budget	3,607,103	2,090,097	2,229,642	2,367,986	6%
Funding Source: General Fund \$2,367,986					



Administrative Services Department Summary



Department Overview:

The Administrative Services Department consists of the Finance, Human Resources and Technology divisions. The department provides customer service to internal and external clientele, financial accountability to the public, development and monitoring of the budget, recruitments and benefits, labor relations, and administration of computer technology and networks.

	FY 14/15	FY 15/16	FY 16/17	FY 17/18
Personnel Summary (FTE's)	61	62	62	62

Department Strategic Goals:

Finance

- Ensure safety and security of city assets
- Provide financial resources and support to other city departments
- Develop sound financial strategies
- Present balanced budget to council
- Provide timely and accurate financial reports
- Provide consistent bid and purchasing guidelines and assistance for all products and services

Technology

- Provide support for all city systems to maintain and improve quality of service
- Provide timely solutions for any system technology issues
- Research and train employees on all upgrades and improvements
- Maintain electronic assets for city

Human Resources

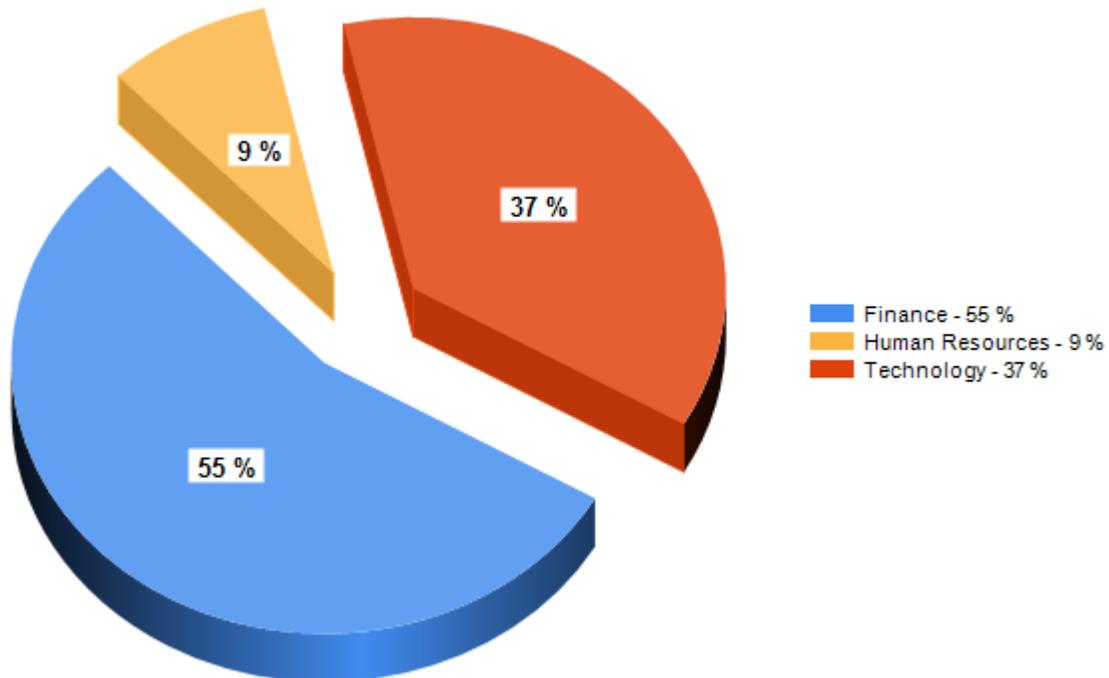
- Provide support for current and former employees regarding benefits
- Provide recruitment assistance and maintain employee records
- Update job descriptions and other employee forms
- Maintain OSHA and other regulations – ensuring posting of items in appropriate locations
- Provide training mandated by legal requirements and city policy

Administrative Services Department Summary

Department Summary	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Finance	4,383,245	4,286,362	4,610,575	4,764,840	3%
Human Resources	665,008	574,746	708,503	741,757	5%
Technology	2,108,309	2,493,060	3,265,213	3,218,809	-1%
Total Operating Budget	7,156,562	7,354,168	8,584,291	8,725,406	2%

Department Summary	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Personnel	5,255,914	5,078,312	5,416,295	5,727,151	6%
Operations & Maintenance	1,700,704	1,832,448	2,041,196	2,536,255	24%
Production Costs	0	0	0	0	0%
Misc Charges	(74,848)	33,311	88,000	70,000	-20%
Total Operating Expenditures	6,881,770	6,944,071	7,545,491	8,333,406	10%
Capital	274,792	410,097	1,038,800	392,000	-62%
Total Operating Budget	7,156,562	7,354,168	8,584,291	8,725,406	2%

FY 17/18 Administrative Services by Division



Administrative Services Department Summary

Finance Summary

Division Summary	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Personnel	3,515,729	3,364,748	3,560,188	3,755,863	5%
Operations & Maintenance	815,864	851,717	917,387	893,977	-3%
Production Costs	0	0	0	0	0%
Misc Charges	(74,848)	33,311	88,000	70,000	-20%
Total Operating Expenditures	4,256,745	4,249,776	4,565,575	4,719,840	3%
Capital	126,500	36,586	45,000	45,000	0%
Total Operating Budget	4,383,245	4,286,362	4,610,575	4,764,840	3%

Funding Source: General Fund \$1,860,044 | Solid Waste Management \$704,796 | Victorville Water \$2,200,000

Human Resources Summary

Division Summary	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Personnel	635,332	529,058	645,335	678,807	5%
Operations & Maintenance	29,676	45,688	63,168	62,950	0%
Production Costs	0	0	0	0	0%
Misc Charges	0	0	0	0	0%
Total Operating Expenditures	665,008	574,746	708,503	741,757	5%
Capital	0	0	0	0	0%
Total Operating Budget	665,008	574,746	708,503	741,757	5%

Funding Source: General Fund \$741,757

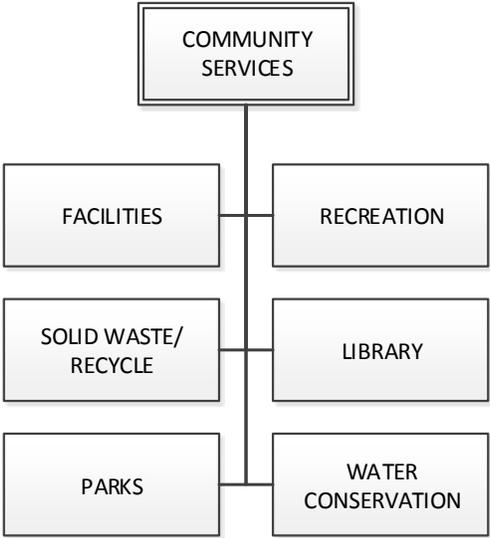
Technology Summary

Division Summary	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Personnel	1,104,853	1,184,506	1,210,772	1,292,481	7%
Operations & Maintenance	855,164	935,043	1,060,641	1,579,328	49%
Production Costs	0	0	0	0	0%
Misc Charges	0	0	0	0	0%
Total Operating Expenditures	1,960,017	2,119,549	2,271,413	2,871,809	26%
Capital	148,292	373,511	993,800	347,000	-65%
Total Operating Budget	2,108,309	2,493,060	3,265,213	3,218,809	-1%

Funding Source: General Fund \$2,318,408 | Sanitary/Sewer Treatment \$305,131 | Technology Reserve Fund \$181,270 | Victorville Water \$414,000



Community Services Department Summary



Department Overview:

The Community Services Department works to connect residents with healthy lifestyle options through the efforts of several divisions including Library Services, City Facilities, Park Maintenance, Recreation Services, and Environmental Programs. All of these divisions provide support for the community as well as services for City facilities.

	FY 14/15	FY 15/16	FY 16/17	FY 17/18
Personnel Summary (FTE's)	46	47	46	42

Department Strategic Goals:

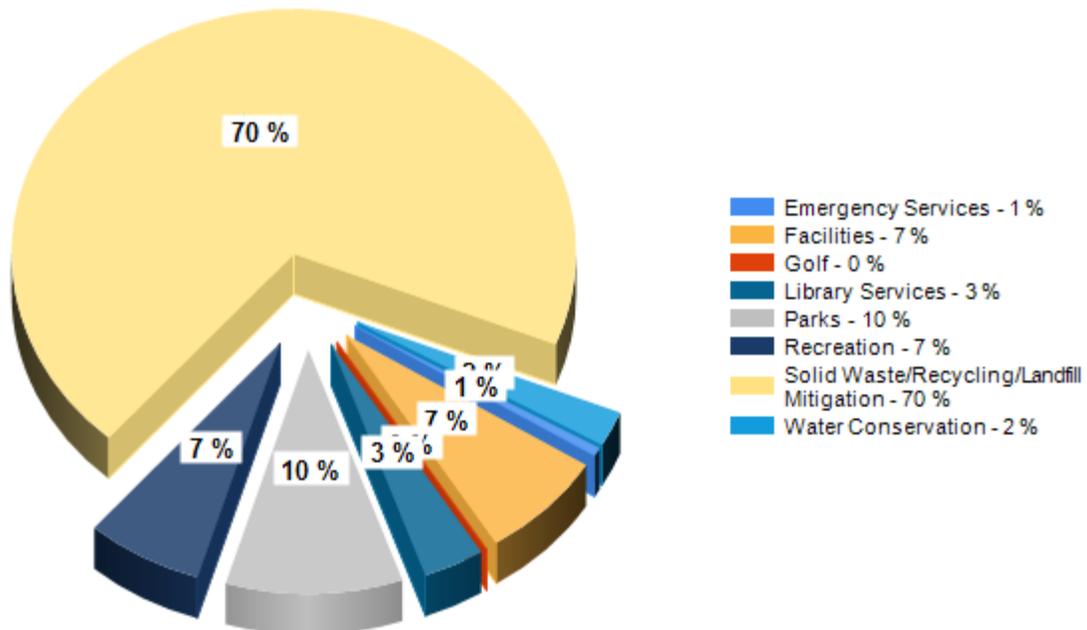
- Maintain and upkeep parks, landscaping and facilities
- Provide opportunities to promote and encourage healthy city lifestyle
- Deliver programs for enrichment and education of community
- Preserve and improve quality of life
- Provide water conservation education and programs
- Provide solid waste and recycling programs
- Provide library services to foster literacy skills and resources for community

Community Services Department Summary

Department Summary	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Emergency Services	0	202	65,661	135,992	107%
Facilities	1,349,387	1,496,554	1,508,590	1,718,096	14%
Golf	2,236,780	1,948,391	1,148,029	0	-100%
Library Services	660,776	677,394	715,999	828,153	16%
Parks	1,486,948	1,537,158	2,294,251	2,417,259	5%
Recreation	1,146,205	1,328,234	1,420,068	1,591,018	12%
Solid Waste/Recycling/Landfill Mitigation	12,288,717	13,384,534	14,220,446	16,597,925	17%
Water Conservation	342,478	464,222	437,147	547,225	25%
Total Operating Budget	19,511,291	20,836,689	21,810,191	23,835,668	9%

Department Summary	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Personnel	3,972,653	4,239,133	4,972,830	5,270,265	6%
Operations & Maintenance	14,060,169	15,173,021	15,579,306	17,047,002	9%
Production Costs	0	0	0	0	0%
Misc Charges	1,414,127	1,235,098	1,109,901	919,401	-17%
Total Operating Expenditures	19,446,949	20,647,252	21,662,037	23,236,668	7%
Capital	64,342	189,437	148,154	599,000	304%
Total Operating Budget	19,511,291	20,836,689	21,810,191	23,835,668	9%

FY 17/18 Community Services by Division



Community Services Department Summary

Facilities Division Summary

Division Summary	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Personnel	714,629	819,029	849,668	939,756	11%
Operations & Maintenance	594,363	641,603	658,922	778,340	18%
Production Costs	0	0	0	0	0%
Debt Service	18,170	11,026	0	0	0%
Misc Charges	22,225	11,417	0	0	0%
Total Operating Expenditures	1,349,387	1,483,075	1,508,590	1,718,096	14%
Capital	0	13,479	0	0	0%
Total Operating Budget	1,349,387	1,496,554	1,508,590	1,718,096	14%
Funding Source: General Fund \$1,718,096					

Library Services Division Summary

Division Summary	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Personnel	431,760	449,903	448,745	582,103	30%
Operations & Maintenance	229,016	227,491	249,100	246,050	-1%
Production Costs	0	0	0	0	0%
Misc Charges	0	0	0	0	0%
Total Operating Expenditures	660,776	677,394	697,845	828,153	19%
Capital	0	0	18,154	0	-100%
Total Operating Budget	660,776	677,394	715,999	828,153	16%
Funding Source: General Fund \$828,153					

Parks Division Summary

Division Summary	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Personnel	780,923	894,429	1,187,421	1,289,240	9%
Operations & Maintenance	706,025	639,229	976,830	1,064,019	9%
Production Costs	0	0	0	0	0%
Cost Allocations Paid	0	0	0	0	0%
Total Operating Expenditures	1,486,948	1,533,658	2,164,251	2,353,259	9%
Capital	0	3,500	130,000	64,000	-51%
Total Operating Budget	1,486,948	1,537,158	2,294,251	2,417,259	5%
Funding Source: DIF Recreation Service \$14,000 General Fund \$2,403,259					

Community Services Department Summary

Recreation Division Summary

Division Summary	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Personnel	809,235	869,397	958,404	1,061,823	11%
Operations & Maintenance	336,970	458,837	461,664	494,195	7%
Production Costs	0	0	0	0	0%
Misc Charges	0	0	0	0	0%
Total Operating Expenditures	1,146,205	1,328,234	1,420,068	1,556,018	10%
Capital	0	0	0	35,000	100%
Total Operating Budget	1,146,205	1,328,234	1,420,068	1,591,018	12%
Funding Source: General Fund \$1,591,018					

Golf Division Summary

Division Summary	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Personnel	(3,566)	0	0	0	0%
Operations & Maintenance	1,212,239	1,050,924	582,741	0	-100%
Production Costs	0	0	0	0	0%
Cost Allocations Paid	0	0	0	0	0%
Debt Service	72,788	118,643	25,000	0	-100%
Misc Charges	0	0	0	0	0%
Transfers Out	955,319	778,824	540,288	0	-100%
Total Operating Expenditures	2,236,780	1,948,391	1,148,029	0	-100%
Capital	0	0	0	0	0%
Total Operating Budget	2,236,780	1,948,391	1,148,029	0	-100%

Solid Waste/Recycling/Landfill Mitigation Division Summary

Division Summary	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Personnel	962,378	903,168	1,111,557	972,151	-13%
Operations & Maintenance	10,916,372	12,098,810	12,564,276	14,286,373	14%
Production Costs	0	0	0	0	0%
Cost Allocations Paid	233,243	252,900	261,868	637,656	144%
Debt Service	67,515	58,034	267,745	266,745	0%
Misc Charges	44,867	4,254	15,000	15,000	0%
Transfers Out	0	0	0	0	0%
Total Operating Expenditures	12,224,375	13,317,166	14,220,446	16,177,925	14%
Capital	64,342	67,368	0	420,000	100%
Total Operating Budget	12,288,717	13,384,534	14,220,446	16,597,925	17%
Funding Source: Landfill Mitigation \$527,050 Solid Waste Management \$16,070,875					

Community Services Department Summary

Water Conservation Division Summary

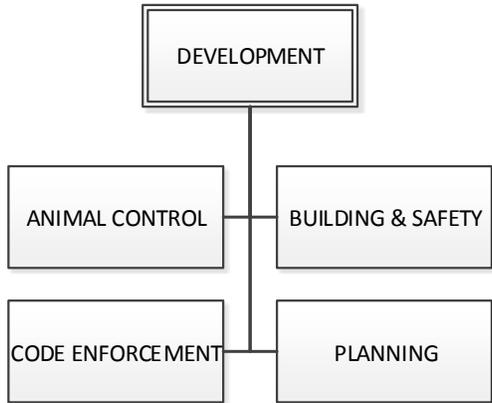
Division Summary	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Personnel	277,294	303,207	352,374	354,975	1%
Operations & Maintenance	65,184	55,925	84,773	112,250	32%
Production Costs	0	0	0	0	0%
Misc Charges	0	0	0	0	0%
Total Operating Expenditures	342,478	359,132	437,147	467,225	7%
Capital	0	105,090	0	80,000	100%
Total Operating Budget	342,478	464,222	437,147	547,225	25%
Funding Source: Victorville Water \$547,225					

Emergency Services Division Summary

Division Summary	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Personnel	0	0	64,661	70,217	9%
Operations & Maintenance	0	202	1,000	65,775	6478%
Production Costs	0	0	0	0	0%
Misc Charges	0	0	0	0	0%
Total Operating Expenditures	0	202	65,661	135,992	107%
Capital	0	0	0	0	0%
Total Operating Budget	0	202	65,661	135,992	107%
Funding Source: General Fund \$135,992					



Development Department Summary



Department Overview:

The Development Department consists of the Planning, Building, Code Enforcement, Business License, and Animal Care and Control. The department provides services to external customers relating to plan check, inspections, enforcement of codes and regulations and business licenses, as well as review and maintenance of plans and codes for compliance with local, regional and State agencies.

	FY 14/15	FY 15/16	FY 16/17	FY 17/18
Personnel Summary (FTE's)	28	28	29	40

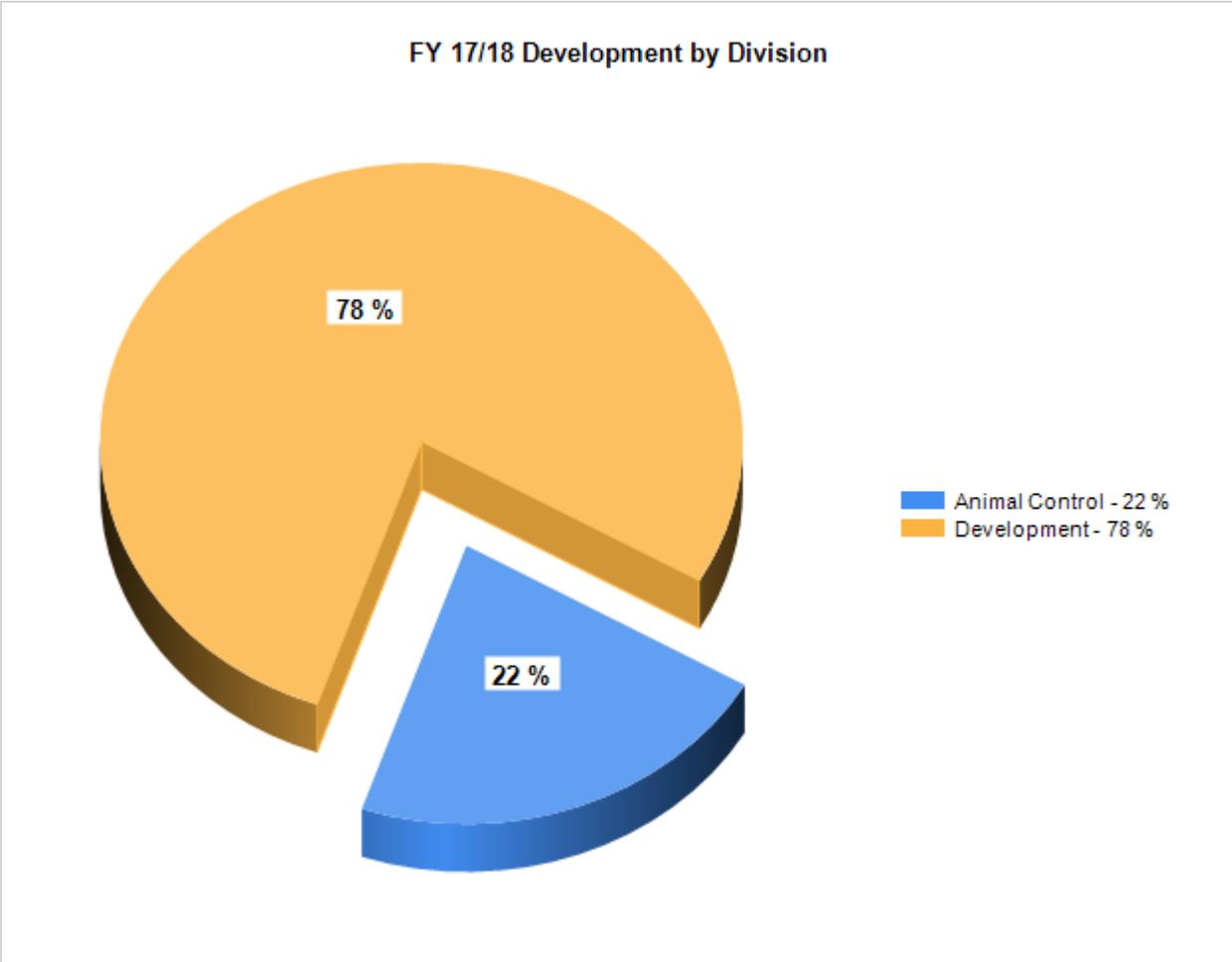
Department Strategic Goals:

- Pursue additional ordinances to help reach strategic goals
- Perform construction inspections within same week scheduled
- Process plan checks, building permits and certificates of occupancy in timely manner
- Process business licenses in timely manner
- Improve small business capture rate, success and relations
- Continue proactive residential enforcement
- Perform and closeout enforcement action cases within 30 days when possible
- Improve efficiency of review process and enhance customer service

Development Department Summary

Department Summary	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Animal Control	764,836	837,776	759,573	931,411	23%
Development	2,590,582	2,693,723	2,822,800	3,311,696	17%
Total Operating Budget	3,355,418	3,531,499	3,582,373	4,243,107	18%

Department Summary	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Personnel	2,691,061	2,990,905	2,951,840	3,597,852	22%
Operations & Maintenance	636,858	540,594	630,533	645,255	2%
Production Costs	0	0	0	0	0%
Misc Charges	0	0	0	0	0%
Total Operating Expenditures	3,327,919	3,531,499	3,582,373	4,243,107	18%
Capital	27,499	0	0	0	0%
Total Operating Budget	3,355,418	3,531,499	3,582,373	4,243,107	18%



Development Department Summary

Animal Control Summary

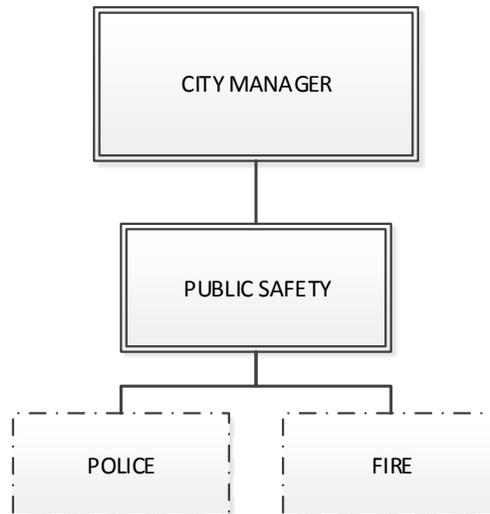
Division Summary	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Personnel	415,312	460,568	309,355	476,061	54%
Operations & Maintenance	322,025	377,208	450,218	455,350	1%
Production Costs	0	0	0	0	0%
Misc Charges	0	0	0	0	0%
Total Operating Expenditures	737,337	837,776	759,573	931,411	23%
Capital	27,499	0	0	0	0%
Total Operating Budget	764,836	837,776	759,573	931,411	23%
Funding Source: General Fund \$931,411					

Development Summary

Division Summary	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Personnel	2,275,749	2,530,337	2,642,485	3,121,791	18%
Operations & Maintenance	314,833	163,386	180,315	189,905	5%
Production Costs	0	0	0	0	0%
Misc Charges	0	0	0	0	0%
Transfers Out	0	0	0	0	0%
Total Operating Expenditures	2,590,582	2,693,723	2,822,800	3,311,696	17%
Capital	0	0	0	0	0%
Total Operating Budget	2,590,582	2,693,723	2,822,800	3,311,696	17%
Funding Source: General Fund \$2,501,811 Sanitary/Sewer Treatment \$106,876 Solid Waste Management \$231,009 Victorville Water \$472,000					



Public Safety Department Summary



Department Overview:

Public Safety consists of the Police and Fire Services departments. Both Police and Fire Services are contracted through the County of San Bernardino. Police Services is responsible for providing law enforcement, crime prevention, traffic enforcement, and public information. Fire Services is responsible for providing fire protection and rescue, hazardous materials response, paramedic, public information, and education services.

Department Strategic Goals:

Fire (Contracted Services through San Bernardino County)

- Support and maintain a safe, healthy, well-trained and high performing workforce
- Provide high quality first responder service as part of an integrated emergency medical care system
- Firefighters will be community resources for life safety knowledge and information
- Department will attract and retain a qualified and diverse workforce
- Accountable to our community for demonstrable results

Police (Contracted Services through San Bernardino County)

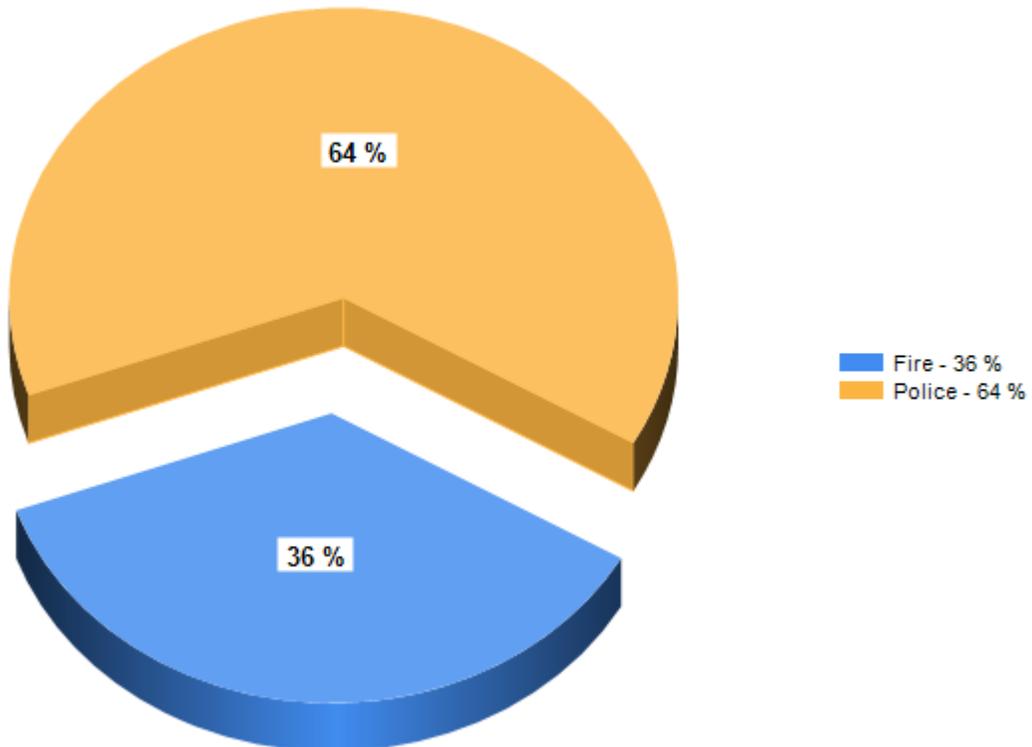
- Provide collaborative law enforcement solutions that meet the needs of the communities and partners by delivering quality professional services
- Show integrity through honest and ethical behavior while giving due respect to each individual inside and outside the department
- Show leadership by shaping the future with courage, creativity, diversity, mentoring and accountability
- Collaboration with internal and external partners to become more effective in providing a better quality of life for all we serve
- Provide quality service to the people who live, work and play in each of our communities
- Show responsibility through accountability to deliver services through department members, within budget, while encouraging law enforcement innovation

Public Safety Department Summary

Department Summary	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Fire	13,032,732	13,063,756	13,936,198	13,966,441	0%
Police	20,674,068	21,640,703	24,409,445	24,578,991	1%
Total Operating Budget	33,706,800	34,704,459	38,345,643	38,545,432	1%

Department Summary	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Personnel	670,428	722,973	842,817	1,001,908	19%
Operations & Maintenance	32,770,447	33,967,522	37,065,253	37,541,487	1%
Production Costs	0	0	0	0	0%
Misc Charges	10,355	13,964	3,330	2,037	-39%
Total Operating Expenditures	33,451,230	34,704,459	37,911,400	38,545,432	2%
Capital	255,570	0	434,243	0	-100%
Total Operating Budget	33,706,800	34,704,459	38,345,643	38,545,432	1%

FY 17/18 Public Safety by Division



Public Safety Department Summary

Fire Division Summary

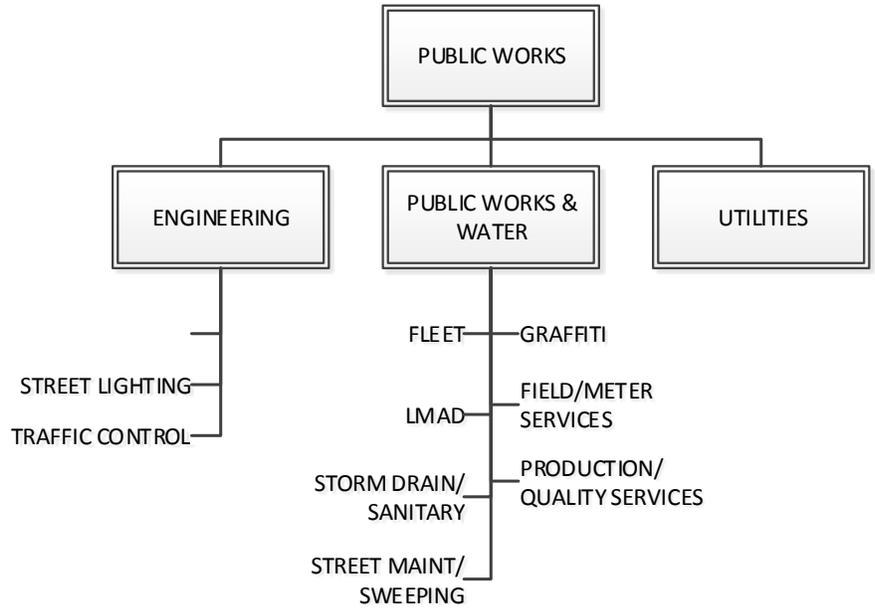
Division Summary	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Personnel	628,558	669,232	769,648	920,437	20%
Operations & Maintenance	12,141,579	12,384,171	12,732,307	13,046,004	2%
Production Costs	0	0	0	0	0%
Cost Allocations Paid	0	0	0	0	0%
Debt Service	7,025	10,353	0	0	0%
Misc Charges	0	0	0	0	0%
Total Operating Expenditures	12,777,162	13,063,756	13,501,955	13,966,441	3%
Capital	255,570	0	434,243	0	-100%
Total Operating Budget	13,032,732	13,063,756	13,936,198	13,966,441	0%
Funding Source: General Fund \$13,966,441					

Police Division Summary

Division Summary	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Personnel	41,870	53,741	73,169	81,471	11%
Operations & Maintenance	20,628,868	21,583,351	24,332,946	24,495,483	1%
Production Costs	0	0	0	0	0%
Cost Allocations Paid	3,330	3,611	3,330	2,037	-39%
Transfers Out	0	0	0	0	0%
Total Operating Expenditures	20,674,068	21,640,703	24,409,445	24,578,991	1%
Capital	0	0	0	0	0%
Total Operating Budget	20,674,068	21,640,703	24,409,445	24,578,991	1%
Funding Source: Federal Asset Seizure \$50,168 General Fund \$24,471,454 Restricted Asset Seizure \$1,762 State Asset Seizure \$55,607					



Public Works Department Summary



Department Overview:

Public Works Department's mission is to be an integral part of the community by improving the quality of life through the use of the best management practices for maintaining the City's infrastructure. The emphasis is on the delivery of services to facilitate both economic and fiscal responsibility through the delivery of services by the divisions.

	FY 14/15	FY 15/16	FY 16/17	FY 17/18
Personnel Summary (FTE's)	161	167	176	183

Public Works Department Summary (cont.)

Department Strategic Goals:

Public Works

- Improve and restore aging infrastructure to improve quality of city neighborhoods
- Provide responsive service on pothole repairs, sidewalk repairs and other citizen requests
- Continue the graffiti removal program
- Continue maintenance of storm drain facilities, retention basins and associated dry wells consistent with State and Federal laws
- Sweep major roadways on regular schedule

Victorville Municipal Utility

- Promote customer/job growth and retention by offering cost competitive electricity and gas rates at the Southern California Logistics Airport and cost competitive electricity rates at the Foxborough Industrial Park
- Promote energy efficiency, customer/job growth and retention through rebate and incentive programs
- Improve service reliability and capacity through expansion or replacement of infrastructure
- Establish/maintain prudent working capital for rate and service stability

Engineering

- Implement Capital Improvement Plan for public infrastructure in accordance with the approved budget
- Master Plan public infrastructure and prioritize projects for streets, traffic signals, drainage, sewer and water
- Review and comment on development projects, including plan and map review, in relation to public infrastructure requirements
- Issue permits and provide inspection for construction and other activities in the public right of way
- Provide traffic engineering and traffic operations and maintenance for traffic signals, signing and striping
- Provide surveying and construction staking for City projects and map control
- Provide Engineering support to other City Departments and Divisions including Public Works Operations and Maintenance, the Airport and Economic Development

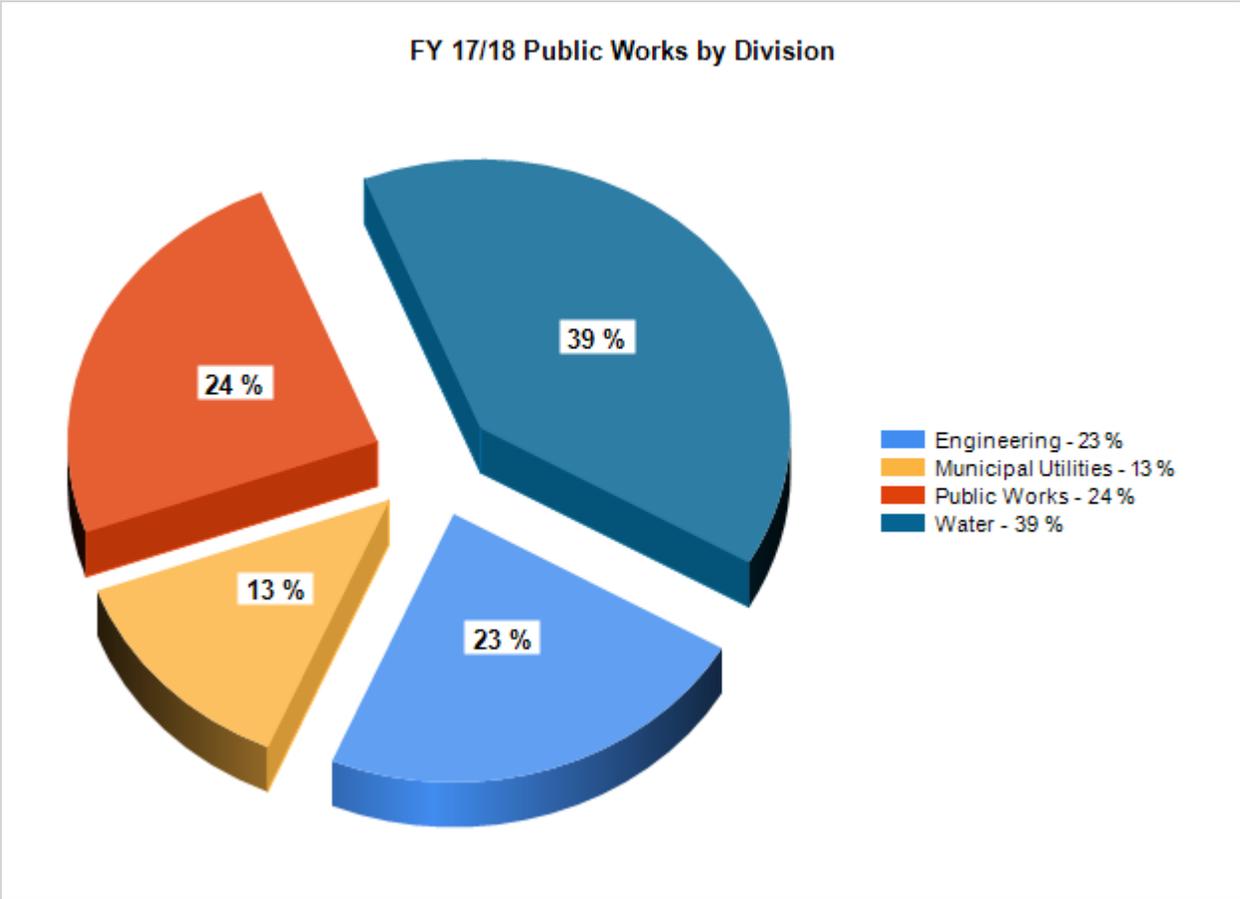
Water

- Ensure all pumping equipment is maintained properly
- Provide safe drinking water to the citizens through sampling analysis
- Continue to maintain good water quality programs
- Improve and restore aging infrastructure to prevent unforeseen issues where possible
- Provide wastewater services to citizens in selected areas of the city

Public Works Department Summary

Department Summary	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Engineering	14,133,904	14,333,440	32,924,220	27,263,338	-17%
Municipal Utilities	13,157,574	9,676,660	15,086,306	15,466,000	3%
Public Works	22,253,202	23,073,862	25,105,294	28,791,084	15%
Water	21,094,811	92,225,593	44,777,823	46,590,697	4%
Total Operating Budget	70,639,491	139,309,555	117,893,643	118,111,119	0%

Department Summary	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Personnel	14,013,951	13,741,407	16,562,833	18,601,979	12%
Operations & Maintenance	29,021,944	28,023,018	35,901,825	36,979,283	3%
Production Costs	10,414,338	8,877,406	18,230,057	15,786,453	-13%
Misc Charges	11,298,351	76,477,792	8,434,567	9,300,377	10%
Total Operating Expenditures	64,748,584	127,119,623	79,129,282	80,668,092	2%
Capital	5,890,907	12,189,932	38,764,361	37,443,027	-3%
Total Operating Budget	70,639,491	139,309,555	117,893,643	118,111,119	0%



Public Works Department Summary

Engineering Summary

Division Summary	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Personnel	3,070,168	2,950,881	3,915,801	4,072,332	4%
Operations & Maintenance	8,340,625	4,453,755	6,665,926	4,257,706	-36%
Production Costs	0	0	0	0	0%
Cost Allocations Paid	325,936	339,791	330,152	388,873	18%
Misc Charges	9,112	356	0	0	0%
Transfers Out	516,908	1,925,541	0	200,000	0%
Total Operating Expenditures	12,262,749	9,670,324	10,911,879	8,918,911	-18%
Capital	1,871,155	4,663,116	22,012,341	18,344,427	-17%
Total Operating Budget	14,133,904	14,333,440	32,924,220	27,263,338	-17%

Funding Source: CFD 01-01 \$1,214,362 | DIF Road Service \$784,821 | General Fund \$216,000 | Local Transportation Fund \$2,760,809 | Measure I \$11,705,205 | Sanitary/Sewer Treatment \$3,959,846 | Storm Drain Utility \$687,410 | Street Lighting District \$3,498,035 | Traffic Safety \$233,000 | Transportation Dev Article 3 \$143,750 | Victorville Water \$2,060,100

Public Works Summary

Division Summary	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Personnel	5,036,248	5,065,920	6,195,782	6,751,822	9%
Operations & Maintenance	12,281,635	11,477,201	13,117,906	16,616,461	27%
Production Costs	68,656	0	0	0	0%
Cost Allocations Paid	1,738,291	2,012,700	1,921,111	2,282,601	19%
Debt Service	0	0	0	0	0%
Misc Charges	62,571	1,044,183	72,000	3,000	-96%
Transfers Out	1,791,034	1,904,724	0	0	0%
Total Operating Expenditures	20,978,435	21,504,728	21,306,799	25,653,884	20%
Capital	1,274,767	1,569,134	3,798,495	3,137,200	-17%
Total Operating Budget	22,253,202	23,073,862	25,105,294	28,791,084	15%

Funding Source: Fueling Stations \$746,336 | Gas Tax \$5,207,189 | General Fund \$1,277,534 | LMAD'S/DFAD'S Districts \$2,948,881 | Local Transportation Fund \$2,602,400 | Sanitary/Sewer Treatment \$14,496,145 | Storm Drain Utility \$1,456,815 | Transportation Dev Article 3 \$55,784

Public Works Department Summary

Municipal Utilities Summary

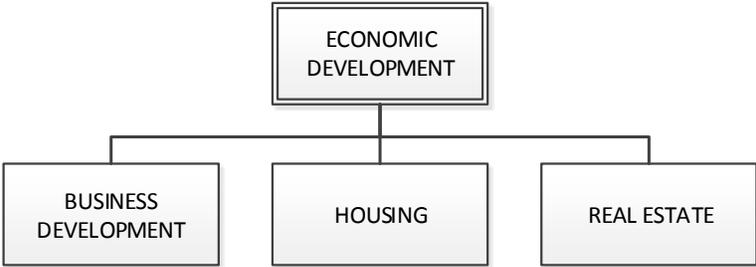
Division Summary	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Personnel	734,365	474,405	710,443	1,244,652	75%
Operations & Maintenance	2,596,086	2,849,916	3,798,246	3,267,784	-14%
Production Costs	5,951,256	5,481,431	5,845,857	6,220,953	6%
Cost Allocations Paid	212,344	229,050	235,401	529,437	125%
Debt Service	554,126	513,980	2,697,429	2,788,174	3%
Misc Charges	0	0	0	0	0%
Transfers Out	2,709,527	18,771	0	0	0%
Total Operating Expenditures	12,757,704	9,567,553	13,287,376	14,051,000	6%
Capital	399,870	109,107	1,798,930	1,415,000	-21%
Total Operating Budget	13,157,574	9,676,660	15,086,306	15,466,000	3%
Funding Source: VMUS - Electric \$10,681,103 VMUS - Gas \$2,640,289 VMUS Pub Purp-Electric \$798,078 VMUS Public Purp-Gas \$1,116,530 VMUS-Cap&Trade-Electric \$230,000					

Water Summary

Division Summary	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Personnel	5,173,170	5,250,201	5,740,807	6,533,173	14%
Operations & Maintenance	5,803,598	9,242,146	12,319,747	12,837,332	4%
Production Costs	4,394,426	3,395,975	12,384,200	9,565,500	-23%
Cost Allocations Paid	1,292,857	1,387,535	1,415,474	2,560,092	81%
Debt Service	1,096,658	1,008,357	763,000	547,900	-28%
Misc Charges	0	0	0	300	0%
Transfers Out	988,987	66,092,804	1,000,000	0	-100%
Total Operating Expenditures	18,749,696	86,377,018	33,623,228	32,044,297	-5%
Capital	2,345,115	5,848,575	11,154,595	14,546,400	30%
Total Operating Budget	21,094,811	92,225,593	44,777,823	46,590,697	4%
Funding Source: Reclaimed Water \$288,400 Victorville Water \$40,598,365 Wastewater Treatment \$5,236,632 Water District #2 \$467,300					



Economic Development/Airport Department Summary



Department Overview:

The Economic Development department consists of Economic Development and Southern California Logistics Airport. Economic Development contains the Low Mod Housing Fund and HUD grants. The department oversees the assets and responsibilities of the Housing Fund of the City of Victorville as a successor to the Low and Moderate Income Housing Program of the former Redevelopment Agency. It is also responsible for CDBG, HOME and NSP grant programs of the U.S. Department of Housing and Urban Development (HUD) which are primarily used for the development of viable urban communities by providing decent housing and suitable living environments for persons of low and moderate incomes.

The Airport department is comprised of On and Off Airport Operations. On Airport features aviation and air cargo facilities serving international and domestic needs. Off Airport features 2500 acres of commercial and industrial complex totaling 60 million square feet of development.

	FY 14/15	FY 15/16	FY 16/17	FY 17/18
Personnel Summary (FTE's)	30	29	30	30

Department Strategic Goals:

Economic Development

- Continue business attraction efforts, including marketing the City for new retail and industrial development
- Continue wind-down of redevelopment agency including the disposition of land pursuant to the approved Long Range Property Management Plan (LRPMP) requirements
- Manage HUD grant programs such as Community Development Block Grants, Senior Home Repair Program, and the Neighborhood Stabilization Program
- Promote homeownership through programs such as the First-Time Homebuyer’s Mortgage Assistance Program (MAP)

Southern California Logistics Airport

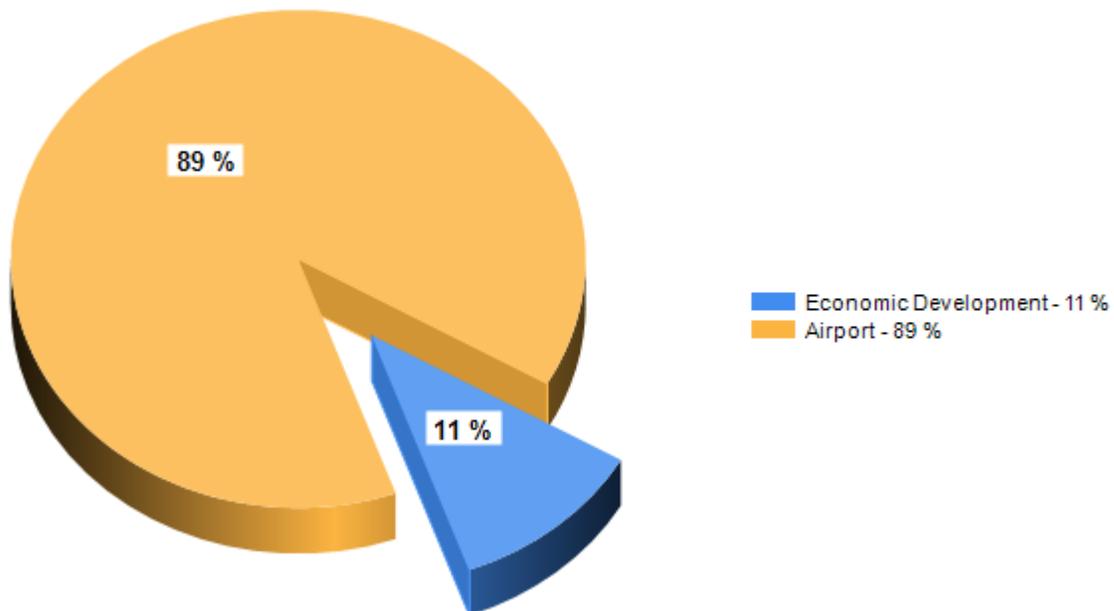
- Promote growth of on-airport activities, including leasing activity and commercial film shooting
- Promote growth of airport tenant base through marketing and trade show opportunities
- Improve aging infrastructure through grant funding
- Ensure compliance with all FAA and other legal restrictions
- Provide a secure environment within the airport

Economic Development/Airport Department Summary

Department Summary	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Airport	30,582,405	107,650,201	31,985,421	32,227,918	1%
Economic Development	17,517,773	20,517,931	4,070,568	4,048,327	-1%
Total Operating Budget	48,100,178	128,168,132	36,055,989	36,276,245	1%

Department Summary	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Personnel	2,057,713	2,054,937	2,261,133	2,375,361	5%
Operations & Maintenance	11,585,663	6,307,957	5,304,373	4,658,181	-12%
Production Costs	0	0	0	0	0%
Misc Charges	33,846,506	118,879,010	28,077,483	27,639,585	-2%
Total Operating Expenditures	47,489,882	127,241,904	35,642,989	34,673,127	-3%
Capital	610,296	926,228	413,000	1,603,118	288%
Total Operating Budget	48,100,178	128,168,132	36,055,989	36,276,245	1%

FY 17/18 Economic Development/Airport Department by Division



Economic Development/Airport Department Summary

Economic Development Division Summary

Division Summary	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Personnel	147,130	248,293	200,479	270,333	35%
Operations & Maintenance	1,374,025	806,933	621,359	495,922	-20%
Production Costs	0	0	0	0	0%
Cost Allocations Paid	40,936	40,936	41,000	69,922	71%
Debt Service	2,200,117	2,125,153	3,207,730	3,212,150	0%
Misc Charges	61,918	3,719	0	0	0%
Transfers Out	13,693,647	17,292,897	0	0	0%
Total Operating Expenditures	17,517,773	20,517,931	4,070,568	4,048,327	-1%
Capital	0	0	0	0	0%
Total Operating Budget	17,517,773	20,517,931	4,070,568	4,048,327	-1%
Funding Source: City Housing Asset Successor \$307,677 Successor Agy-Bv Proj Area 80% \$3,740,650					

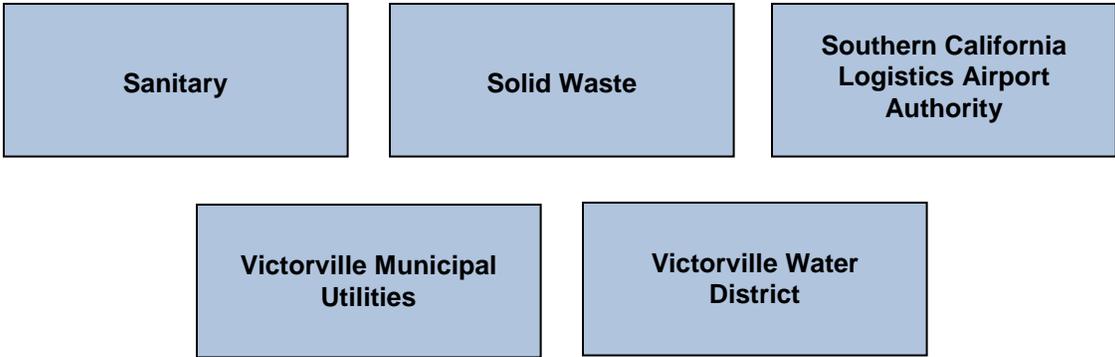
Airport Division Summary

Division Summary	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Personnel	1,910,583	1,806,644	2,060,654	2,105,028	2%
Operations & Maintenance	10,211,638	5,501,024	4,683,014	4,162,259	-11%
Production Costs	0	0	0	0	0%
Cost Allocations Paid	514,993	558,397	578,198	697,341	21%
Debt Service	15,809,747	16,624,755	24,250,555	23,660,172	-2%
Misc Charges	0	0	0	0	0%
Transfers Out	1,525,148	82,233,153	0	0	0%
Total Operating Expenditures	29,972,109	106,723,973	31,572,421	30,624,800	-3%
Capital	610,296	926,228	413,000	1,603,118	288%
Total Operating Budget	30,582,405	107,650,201	31,985,421	32,227,918	1%
Funding Source: Airport Operations \$8,386,329 Off-Airport Operations \$160,417 SCLAA Debt Service \$23,681,172					



Enterprise (Proprietary) Funds are used to account for activities that are financed and operated similar to that of private businesses where goods and services are provided for a fee.

Enterprise Funds





Sanitary Fund 425

Revenues	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Charges for Services	15,559,813	13,381,190	11,578,741	11,417,914	-1%
Fines & Forfeitures	171,195	168,299	0	0	0%
Intergovernmental	0	0	0	0	0%
Investment Income	10,379	10,659	0	0	0%
Licenses & Permits	0	0	0	0	0%
Pass Through	0	0	0	0	0%
Transfers In	0	1,079,902	0	0	0%
Cost Allocations Received	0	0	0	0	0%
Misc Revenue	291,081	932	0	0	0%
Sales of Assets	0	0	0	0	0%
Taxes	5,540	0	5,539	0	-100%
Total Revenues	16,038,008	14,640,982	11,584,280	11,417,914	-1%

Expenses by Group	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Development	0	0	0	106,876	100%
Engineering Services	592,846	939,651	4,615,705	3,959,846	-14%
Geographic Info Svcs	0	256,846	547,627	305,131	-44%
Reclaimed Water	121,825	21,217	0	0	0%
Sewer	9,261,978	12,722,222	11,830,416	13,621,087	15%
Street & Roadway Mgmt	0	300	110,000	147,000	34%
Wastewater Treatment	2,461,625	0	0	0	0%
Information Technology	0	38,872	24,000	0	-100%
General	0	0	0	728,058	100%
Total Expenses	12,438,274	13,979,108	17,127,748	18,867,998	10%

Expenses By Category	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Personnel	1,581,769	1,380,429	2,101,938	2,393,965	14%
Operations & Maintenance	9,620,515	7,673,657	8,826,997	11,880,475	35%
Production Costs	68,656	0	0	0	0%
Transfers Out	0	1,904,724	0	0	0%
Cost Allocations Paid	881,209	1,078,372	982,147	728,058	-26%
Debt Service	0	0	0	0	0%
Misc Charges	56,497	1,043,971	65,000	0	-100%
Total Operating Expenses	12,208,646	13,081,153	11,976,082	15,002,498	25%
Capital	229,628	897,955	5,151,666	3,865,500	-25%
Total Expenses	12,438,274	13,979,108	17,127,748	18,867,998	10%

Solid Waste Management/Recycling/Landfill Mitigation Funds 426, 427

Revenues	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Charges for Services	12,339,704	12,576,241	12,800,928	13,268,520	4%
Fines & Forfeitures	165,777	166,729	149,200	168,200	13%
Intergovernmental	139,693	149,049	144,000	144,000	0%
Investment Income	17,607	27,288	0	0	0%
Licenses & Permits	0	0	0	0	0%
Pass Through	0	0	0	0	0%
Transfers In	0	11,412	0	0	0%
Cost Allocations Received	0	138,328	0	0	0%
Misc Revenue	70,891	32,053	108,000	997,000	823%
Sales of Assets	0	0	0	0	0%
Taxes	0	0	0	0	0%
Total Revenues	12,733,672	13,101,100	13,202,128	14,577,720	10%

Expenses by Group	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Customer Services	650,597	621,018	670,493	704,796	5%
Development	0	0	0	231,009	100%
Landfill Mitigation	84,458	86,612	145,550	527,050	262%
Solid Waste Division	11,795,003	12,893,543	13,491,337	14,472,139	7%
Source Reduction/Recycling	341,741	346,345	315,814	1,331,991	322%
Information Technology	0	19,657	0	0	0%
General	0	0	0	0	0%
Non-Operating	85,685	69,060	267,745	266,745	0%
Total Expenses	12,957,484	14,036,235	14,890,939	17,533,730	18%

Expenses By Category	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Personnel	1,455,162	1,369,861	1,610,415	1,734,387	8%
Operations & Maintenance	11,066,356	12,253,135	12,735,911	14,459,942	14%
Production Costs	0	0	0	0	0%
Transfers Out	0	0	0	0	0%
Cost Allocations Paid	233,243	252,900	261,868	637,656	144%
Debt Service	85,685	69,060	267,745	266,745	0%
Misc Charges	44,867	4,254	15,000	15,000	0%
Total Operating Expenses	12,885,313	13,949,210	14,890,939	17,113,730	15%
Capital	72,171	87,025	0	420,000	100%
Total Expenses	12,957,484	14,036,235	14,890,939	17,533,730	18%

Southern California Logistics Airport Authority Funds
450, 452, 455, 501, 502, 503, 504, 505, 506, 507, 508

Revenues	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Charges for Services	1,078,267	1,085,331	1,283,320	912,360	-29%
Fines & Forfeitures	124	692	0	0	0%
Intergovernmental	0	0	0	0	0%
Investment Income	7,061,037	6,976,624	6,689,534	7,219,145	8%
Licenses & Permits	0	0	0	0	0%
Pass Through	5,354,090	23,671,543	23,570,555	26,781,133	14%
Transfers In	16,163,411	82,548,491	0	0	0%
Cost Allocations Received	0	0	0	0	0%
Misc Revenue	384,078	301,793	320,300	634,961	98%
Sales of Assets	0	0	0	0	0%
Taxes	2,714	2,607	200	2,000	900%
Total Revenues	30,043,721	114,587,081	31,863,909	35,549,599	12%

Expenses by Group	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Airport Operations	14,466,860	9,435,872	7,563,737	8,386,329	11%
Parcels B&D	168,610	244,484	151,129	160,417	6%
Administration	0	0	0	0	0%
Airport - Airfield Maintenance	0	0	0	0	0%
Airport Capital	0	81,052,670	0	0	0%
Non-Operating	15,946,835	16,917,175	24,270,555	23,681,172	-2%
Airport - Operations	0	0	0	0	0%
General	100	0	0	0	0%
Total Expenses	30,582,405	107,650,201	31,985,421	32,227,918	1%

Expenses By Category	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Personnel	1,910,583	1,806,644	2,060,654	2,105,028	2%
Operations & Maintenance	10,211,638	5,501,024	4,683,014	4,162,259	-11%
Production Costs	0	0	0	0	0%
Transfers Out	1,525,148	82,233,153	0	0	0%
Cost Allocations Paid	514,993	558,397	578,198	697,341	21%
Debt Service	15,809,747	16,624,755	24,250,555	23,660,172	-2%
Misc Charges	0	0	0	0	0%
Total Operating Expenses	29,972,109	106,723,973	31,572,421	30,624,800	-3%
Capital	610,296	926,228	413,000	1,603,118	288%
Total Expenses	30,582,405	107,650,201	31,985,421	32,227,918	1%

Southern California Logistics Airport Authority Funds Fiscal Year 17/18 Budget

	Airport Operations Fund 450	Off-Airport Operations Fund 452	SCLA Debt Service Fund 455	Total
Revenues				
Charges for Services	861,360	51,000	0	912,360
Fines & Forfeitures	0	0	0	0
Intergovernmental	0	0	0	0
Investment Income	6,864,145	30,000	325,000	7,219,145
Licenses & Permits	0	0	0	0
Pass Through	0	0	26,781,133	26,781,133
Transfers In	0	0	0	0
Cost Allocations Received	0	0	0	0
Misc Revenue	634,961	0	0	634,961
Sales of Assets	0	0	0	0
Taxes	2,000	0	0	2,000
Total Revenues	8,362,466	81,000	27,106,133	35,549,599
Expenses				
Personnel	2,076,027	29,001	0	2,105,028
Operations & Maintenance	4,037,173	104,086	21,000	4,162,259
Production Costs	0	0	0	0
Transfers Out	0	0	0	0
Cost Allocations Paid	670,011	27,330	0	697,341
Debt Service	0	0	23,660,172	23,660,172
Misc Charges	0	0	0	0
Total Operating Budget	6,783,211	160,417	23,681,172	30,624,800
Capital	1,603,118	0	0	1,603,118
Total Expenses	8,386,329	160,417	23,681,172	32,227,918

Victorville Municipal Utilities Funds
419, 420, 421, 422, 423, 424

Revenues	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Charges for Services	13,638,226	13,898,502	14,333,667	14,779,748	3%
Fines & Forfeitures	0	0	0	0	0%
Intergovernmental	0	0	0	0	0%
Investment Income	6,602	9,748	0	0	0%
Licenses & Permits	0	0	0	0	0%
Pass Through	0	0	0	0	0%
Transfers In	2,709,527	18,771	0	0	0%
Cost Allocations Received	0	0	0	0	0%
Misc Revenue	307,058	250,840	405,288	346,650	-14%
Sales of Assets	2,000	0	0	0	0%
Taxes	0	0	0	0	0%
Total Revenues	16,663,413	14,177,861	14,738,955	15,126,398	3%

Expenses by Group	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
VMUS Electric	7,520,647	6,801,015	8,820,870	8,691,007	-1%
VMUS Gas	3,418,348	1,962,501	3,341,862	3,756,819	12%
General	1,664,453	398,089	226,145	230,000	2%
Non-Operating	554,126	515,055	2,697,429	2,788,174	3%
Total Expenses	13,157,574	9,676,660	15,086,306	15,466,000	3%

Expenses By Category	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Personnel	734,365	474,405	710,443	1,244,652	75%
Operations & Maintenance	2,596,086	2,849,916	3,798,246	3,267,784	-14%
Production Costs	5,951,256	5,481,431	5,845,857	6,220,953	6%
Transfers Out	2,709,527	18,771	0	0	0%
Cost Allocations Paid	212,344	229,050	235,401	529,437	125%
Debt Service	554,126	513,980	2,697,429	2,788,174	3%
Misc Charges	0	0	0	0	0%
Total Operating Expenses	12,757,704	9,567,553	13,287,376	14,051,000	6%
Capital	399,870	109,107	1,798,930	1,415,000	-21%
Total Expenses	13,157,574	9,676,660	15,086,306	15,466,000	3%

Victorville Water Funds 410, 411, 412, 413, 630

Revenues	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Charges for Services	25,274,515	27,365,527	32,112,500	34,078,032	6%
Fines & Forfeitures	324,611	271,691	348,500	414,000	19%
Intergovernmental	0	0	0	0	0%
Investment Income	113,090	723,747	208,900	122,200	-42%
Licenses & Permits	17,802	11,801	20,800	16,000	-23%
Pass Through	198,328	221,300	121,900	130,000	7%
Transfers In	0	66,943,942	0	0	0%
Cost Allocations Received	0	0	0	0	0%
Misc Revenue	874,332	422,047	8,132,200	5,157,000	-37%
Sales of Assets	0	1,512,870	0	0	0%
Taxes	583,190	561,691	569,300	653,000	15%
Total Revenues	27,385,868	98,034,616	41,514,100	40,570,232	-2%

Expenses by Group	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Administration	3,656,823	3,388,640	3,428,501	4,763,000	39%
Conservation Services	342,478	464,222	437,147	547,225	25%
Customer Services	1,965,196	1,836,806	2,148,396	2,200,000	2%
Development	0	0	363,920	472,000	30%
Engineering Services	805,677	1,245,349	1,813,714	2,060,100	14%
Field Services	3,174,341	6,003,028	9,801,393	13,203,400	35%
Geographic Info Svcs	0	194,425	389,107	344,000	-12%
High Desert Power Plant	1,252,573	898,455	7,592,000	5,734,000	-24%
Meter Services	1,917,170	3,183,977	3,297,311	3,795,164	15%
Non-Operating	2,083,409	29,798,572	1,631,000	467,300	-71%
Production Services	7,583,915	7,650,770	11,721,477	12,030,400	3%
Quality Services	329,499	368,134	505,375	474,001	-6%
Reclaimed Water	0	583,449	966,967	288,400	-70%
Telemetry Services	420,905	354,643	386,248	598,400	55%
Wastewater Treatment	676,176	39,995,925	5,447,551	5,236,632	-4%
Water Capital	0	0	0	0	0%
Information Technology	0	38,872	409,000	70,000	-83%
IT Services	111,133	15,051	0	0	0%
Total Expenses	24,319,295	96,020,318	50,339,107	52,284,022	4%

Victorville Water Funds
410, 411, 412, 413, 630

Expenses By Category	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Personnel	7,618,901	7,560,232	9,032,631	10,230,678	13%
Operations & Maintenance	6,373,377	10,028,703	13,366,657	13,902,152	4%
Production Costs	4,394,426	3,395,975	12,384,200	9,565,500	-23%
Transfers Out	988,987	66,092,804	1,000,000	0	-100%
Cost Allocations Paid	1,292,857	1,387,535	1,415,474	2,560,092	81%
Debt Service	1,096,658	1,008,357	763,000	547,900	-28%
Misc Charges	(74,848)	33,311	88,000	70,300	-20%
Total Operating Expenses	21,690,358	89,506,917	38,049,962	36,876,622	-3%
Capital	2,628,937	6,513,401	12,289,145	15,407,400	25%
Total Expenses	24,319,295	96,020,318	50,339,107	52,284,022	4%

Victorville Water Funds Fiscal Year 17/18 Budget

	Victorville Water Fund 410	Water District #2 Fund 411	Wastewater Treatment Fund 412	Reclaimed Water Fund 413	Total
Revenues					
Charges for Services	27,025,000	638,000	5,444,632	970,400	34,078,032
Fines & Forfeitures	414,000	0	0	0	414,000
Intergovernmental	0	0	0	0	0
Investment Income	80,600	41,000	600	0	122,200
Licenses & Permits	16,000	0	0	0	16,000
Pass Through	130,000	0	0	0	130,000
Transfers In	0	0	0	0	0
Cost Allocations Received	0	0	0	0	0
Misc Revenue	5,157,000	0	0	0	5,157,000
Sales of Assets	0	0	0	0	0
Taxes	0	653,000	0	0	653,000
Total Revenues	32,822,600	1,332,000	5,445,232	970,400	40,570,232
Expenses					
Personnel	9,908,985	0	187,668	134,025	10,230,678
Operations & Maintenance	9,586,052	0	4,197,700	118,400	13,902,152
Production Costs	9,565,500	0	0	0	9,565,500
Transfers Out	0	0	0	0	0
Cost Allocations Paid	2,394,753	0	149,364	15,975	2,560,092
Debt Service	0	467,300	80,600	0	547,900
Misc Charges	70,000	0	300	0	70,300
Total Operating Budget	31,525,290	467,300	4,615,632	268,400	36,876,622
Capital	14,766,400	0	621,000	20,000	16,008,400
Total Expenses	46,291,690	467,300	5,236,632	288,400	52,284,022

Special Revenue Funds are used to account for revenue derived from specific taxes or other revenue sources that are restricted by law or administrative action to be expended for specified purposes.

Grants are currently not included in Budget Book, but will be added to production copy of Budget Book.

Special Revenue Funds

Asset Seizure	City Housing Asset Successor (CHAS)	Development Impact Fees
Fueling Stations	Fueling Stations Gas Tax	LMAD/DFAD/MAD
Measure I	Storm Drain Utility	Street Lighting
Technology Reserve	Traffic Safety	Transportation Tax



Asset Seizure Funds 240, 241, 242

Revenues	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Charges for Services	0	0	0	0	0%
Fines & Forfeitures	846	22,924	8,500	8,500	0%
Intergovernmental	0	0	0	0	0%
Investment Income	99	76	0	0	0%
Licenses & Permits	0	0	0	0	0%
Pass Through	0	0	0	0	0%
Transfers In	0	0	0	0	0%
Cost Allocations Received	0	0	0	0	0%
Misc Revenue	0	0	0	0	0%
Sales of Assets	0	0	0	0	0%
Taxes	0	0	0	0	0%
Total Revenues	945	23,000	8,500	8,500	0%

Expenses by Group	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Police	40,652	40,281	108,830	107,537	-1%
Total Expenses	40,652	40,281	108,830	107,537	-1%

Expenses By Category	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Personnel	0	0	0	0	0%
Operations & Maintenance	37,322	36,670	105,500	105,500	0%
Production Costs	0	0	0	0	0%
Transfers Out	0	0	0	0	0%
Cost Allocations Paid	3,330	3,611	3,330	2,037	-39%
Debt Service	0	0	0	0	0%
Misc Charges	0	0	0	0	0%
Total Operating Expenses	40,652	40,281	108,830	107,537	-1%
Capital	0	0	0	0	0%
Total Expenses	40,652	40,281	108,830	107,537	-1%

City Housing Asset Successor (CHAS) Fund 205

Revenues	FY 14/15 Actual	FY 15/16 Actual	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Charges for Services	0	0	0	0	0%
Fines & Forfeitures	0	0	0	0	0%
Intergovernmental	0	0	0	0	0%
Investment Income	1,880	20,430	0	0	0%
Licenses & Permits	0	0	0	0	0%
Pass Through	0	0	0	0	0%
Transfers In	0	11,214,359	0	0	0%
Cost Allocations Received	0	0	0	0	0%
Misc Revenue	3,600	18,720	638,600	2,200	-100%
Sales of Assets	75,000	0	0	0	0%
Taxes	0	0	0	0	0%
Total Revenues	80,480	11,253,509	638,600	2,200	-100%

Expenses by Group	FY 14/15 Actual	FY 15/16 Actual	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
City Housing Asset Successor	175,462	100,499	230,488	307,677	33%
Total Expenses	175,462	100,499	230,488	307,677	33%

Expenses By Category	FY 14/15 Actual	FY 15/16 Actual	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Personnel	0	0	59,138	176,095	198%
Operations & Maintenance	113,544	96,780	161,350	100,560	-38%
Production Costs	0	0	0	0	0%
Transfers Out	0	0	0	0	0%
Cost Allocations Paid	0	0	10,000	31,022	210%
Debt Service	0	0	0	0	0%
Misc Charges	61,918	3,719	0	0	0%
Total Operating Expenses	175,462	100,499	230,488	307,677	33%
Capital	0	0	0	0	0%
Total Expenses	175,462	100,499	230,488	307,677	33%

Development Impact Fee Funds
350, 351, 352, 353, 354, 355, 356, 357, 358, 359

Revenues	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Charges for Services	780,315	1,793,945	1,185,300	1,291,000	9%
Fines & Forfeitures	0	0	0	0	0%
Intergovernmental	0	0	0	0	0%
Investment Income	1,907	2,133	0	0	0%
Licenses & Permits	0	0	0	0	0%
Pass Through	0	0	0	0	0%
Transfers In	0	0	371,900	0	-100%
Cost Allocations Received	0	0	0	0	0%
Misc Revenue	0	22,846	0	0	0%
Sales of Assets	0	0	0	0	0%
Taxes	0	0	0	0	0%
Total Revenues	782,222	1,818,924	1,557,200	1,291,000	-17%

Expenses by Group	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Engineering Services	2,865,145	1,031,324	2,173,677	784,821	-64%
Development	0	0	0	0	0%
Park & City Facilities	0	2,400	0	0	0%
Park Maintenance	0	3,500	20,000	14,000	-30%
General	56,307	91,716	0	0	0%
Fire	7,025	10,353	0	0	0%
Total Expenses	2,928,477	1,139,293	2,193,677	798,821	-64%

Expenses By Category	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Personnel	11,699	12,309	13,196	9,821	-26%
Operations & Maintenance	2,836,933	1,008,300	1,775,000	775,000	-56%
Production Costs	0	0	0	0	0%
Transfers Out	0	0	0	0	0%
Cost Allocations Paid	16,513	13,115	13,581	0	-100%
Debt Service	63,332	102,069	0	0	0%
Misc Charges	0	0	0	0	0%
Total Operating Expenses	2,928,477	1,135,793	1,801,777	784,821	-56%
Capital	0	3,500	391,900	14,000	-96%
Total Expenses	2,928,477	1,139,293	2,193,677	798,821	-64%

Fueling Station Fund 120

Revenues	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Charges for Services	820,838	897,851	731,500	693,000	-5%
Fines & Forfeitures	0	0	0	0	0%
Intergovernmental	0	0	0	0	0%
Investment Income	0	0	0	0	0%
Licenses & Permits	0	0	0	0	0%
Pass Through	0	0	0	0	0%
Transfers In	0	0	0	0	0%
Cost Allocations Received	0	0	0	0	0%
Misc Revenue	0	(163)	0	0	0%
Sales of Assets	0	0	0	0	0%
Taxes	0	0	0	0	0%
Total Revenues	820,838	897,688	731,500	693,000	-5%

Expenses by Group	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Fleet Maintenance	0	0	0	20,981	0%
Fueling Stations	550,192	660,992	895,908	725,355	-19%
Total Expenses	550,192	660,992	895,908	746,336	-17%

Expenses By Category	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Personnel	64,266	68,840	70,441	93,456	33%
Operations & Maintenance	485,926	437,839	595,524	576,880	-3%
Production Costs	0	0	0	0	0%
Transfers Out	0	0	0	0	0%
Cost Allocations Paid	0	0	0	0	0%
Debt Service	0	0	0	0	0%
Misc Charges	0	0	0	0	0%
Total Operating Expenses	550,192	506,679	665,965	670,336	1%
Capital	0	154,313	229,943	76,000	-67%
Total Expenses	550,192	660,992	895,908	746,336	-17%

Gas Tax Fund 220

Revenues	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Charges for Services	6,947	6,947	7,000	7,000	0%
Fines & Forfeitures	0	0	0	0	0%
Intergovernmental	3,335,954	2,493,444	2,477,655	3,441,703	39%
Investment Income	2,662	2,213	0	0	0%
Licenses & Permits	0	0	0	0	0%
Pass Through	0	0	0	0	0%
Transfers In	940,345	0	0	0	0%
Cost Allocations Received	0	0	0	0	0%
Misc Revenue	88,653	957	0	0	0%
Sales of Assets	0	0	0	0	0%
Taxes	0	0	0	0	0%
Total Revenues	4,374,561	2,503,561	2,484,655	3,448,703	39%

Expenses by Group	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Engineering Services	0	0	0	0	0%
Street & Roadway Mgmt	3,761,554	2,877,219	4,591,026	4,507,276	-2%
General	0	0	0	699,913	0%
Total Expenses	3,761,554	2,877,219	4,591,026	5,207,189	13%

Expenses By Category	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Personnel	1,459,184	1,552,785	1,892,367	2,381,187	26%
Operations & Maintenance	641,732	615,774	975,664	969,089	-1%
Production Costs	0	0	0	0	0%
Transfers Out	850,690	0	0	0	0%
Cost Allocations Paid	456,338	490,038	500,327	699,913	40%
Debt Service	0	0	0	0	0%
Misc Charges	0	0	0	0	0%
Total Operating Expenses	3,407,944	2,658,597	3,368,358	4,050,189	20%
Capital	353,610	218,622	1,222,668	1,157,000	-5%
Total Expenses	3,761,554	2,877,219	4,591,026	5,207,189	13%

**LMAD / DFAD / MAD Fund
370**

Revenues	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Charges for Services	0	0	0	0	0%
Fines & Forfeitures	0	0	0	0	0%
Intergovernmental	0	0	0	0	0%
Investment Income	4,902	4,895	0	0	0%
Licenses & Permits	0	0	0	0	0%
Pass Through	0	0	0	0	0%
Transfers In	0	0	0	0	0%
Cost Allocations Received	0	0	0	0	0%
Misc Revenue	0	0	0	0	0%
Sales of Assets	0	0	0	0	0%
Taxes	2,303,583	2,671,565	2,212,766	2,381,257	8%
Total Revenues	2,308,485	2,676,460	2,212,766	2,381,257	8%

Expenses by Group	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Assessment Districts	1,818,668	1,846,547	2,478,935	2,948,881	19%
Total Expenses	1,818,668	1,846,547	2,478,935	2,948,881	19%

Expenses By Category	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Personnel	492,006	573,137	617,752	516,927	-16%
Operations & Maintenance	1,072,906	1,048,782	1,373,728	1,799,588	31%
Production Costs	0	0	0	0	0%
Transfers Out	0	0	0	0	0%
Cost Allocations Paid	207,169	224,628	232,594	246,166	6%
Debt Service	0	0	0	0	0%
Misc Charges	0	0	0	0	0%
Total Operating Expenses	1,772,081	1,846,547	2,224,074	2,562,681	15%
Capital	46,587	0	254,861	386,200	52%
Total Expenses	1,818,668	1,846,547	2,478,935	2,948,881	19%

Measure I Funds 250, 251, 255, 256

Revenues	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Charges for Services	23,676	31,558	0	0	0%
Fines & Forfeitures	0	0	0	0	0%
Intergovernmental	0	0	0	0	0%
Investment Income	16,030	33,457	0	0	0%
Licenses & Permits	0	0	0	0	0%
Pass Through	0	0	0	0	0%
Transfers In	134,101	1,832,080	0	0	0%
Cost Allocations Received	0	0	0	0	0%
Misc Revenue	0	0	0	0	0%
Sales of Assets	0	1,058,499	0	0	0%
Taxes	4,637,254	6,434,638	4,600,000	6,062,153	32%
Total Revenues	4,811,061	9,390,232	4,600,000	6,062,153	32%

Expenses by Group	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Engineering Services	5,059,011	6,190,969	14,175,355	11,418,905	-19%
Street & Roadway Mgmt	3,444	1,017,427	0	0	0%
General	0	0	0	286,300	0%
Total Expenses	5,062,455	7,208,396	14,175,355	11,705,205	-17%

Expenses By Category	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Personnel	796,229	762,248	1,119,068	1,378,544	23%
Operations & Maintenance	3,482,656	2,054,267	1,922,566	691,355	-64%
Production Costs	0	0	0	0	0%
Transfers Out	0	1,770,616	0	0	0%
Cost Allocations Paid	149,502	153,534	156,651	286,300	83%
Debt Service	0	0	0	0	0%
Misc Charges	0	0	0	0	0%
Total Operating Expenses	4,428,387	4,740,665	3,198,285	2,356,199	-26%
Capital	634,068	2,467,731	10,977,070	9,349,006	-15%
Total Expenses	5,062,455	7,208,396	14,175,355	11,705,205	-17%

Storm Drain Fund 202

Revenues	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Charges for Services	1,504,594	1,508,284	1,422,576	1,506,018	6%
Fines & Forfeitures	20,371	20,055	0	0	0%
Intergovernmental	0	0	0	0	0%
Investment Income	1,747	675	0	0	0%
Licenses & Permits	0	0	0	0	0%
Pass Through	0	0	0	0	0%
Transfers In	0	0	0	0	0%
Cost Allocations Received	0	0	0	0	0%
Misc Revenue	246	21,366	0	0	0%
Sales of Assets	0	0	0	0	0%
Taxes	0	0	0	0	0%
Total Revenues	1,526,958	1,550,380	1,422,576	1,506,018	6%

Expenses by Group	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Engineering Services	1,770,854	1,888,006	1,274,151	687,410	-46%
Storm Drain Operations	938,912	727,552	1,440,326	1,077,387	-25%
General	0	0	0	379,428	0%
Total Expenses	2,709,766	2,615,558	2,714,477	2,144,225	-21%

Expenses By Category	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Personnel	760,156	827,187	928,302	505,952	-45%
Operations & Maintenance	385,437	630,648	590,556	554,345	-6%
Production Costs	0	0	0	0	0%
Transfers Out	0	0	0	0	0%
Cost Allocations Paid	229,953	259,052	229,953	379,428	65%
Debt Service	0	0	0	0	0%
Misc Charges	15,186	568	7,000	3,000	-57%
Total Operating Expenses	1,390,732	1,717,455	1,755,811	1,442,725	-18%
Capital	1,319,034	898,103	958,666	701,500	-27%
Total Expenses	2,709,766	2,615,558	2,714,477	2,144,225	-21%

Street Lighting Fund 200

Revenues	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Charges for Services	0	0	0	0	0%
Fines & Forfeitures	0	0	0	0	0%
Intergovernmental	0	0	0	0	0%
Investment Income	1,014	1,174	0	0	0%
Licenses & Permits	0	0	0	0	0%
Pass Through	234,444	261,899	232,000	250,000	8%
Transfers In	0	0	0	0	0%
Cost Allocations Received	0	0	0	0	0%
Misc Revenue	0	0	0	0	0%
Sales of Assets	0	0	0	0	0%
Taxes	1,671,777	1,739,926	1,719,060	1,755,400	2%
Total Revenues	1,907,235	2,002,999	1,951,060	2,005,400	3%

Expenses by Group	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Engineering Services	0	0	262,500	820,124	212%
General	1,341,429	1,540,128	2,060,836	2,677,911	30%
Total Expenses	1,341,429	1,540,128	2,323,336	3,498,035	51%

Expenses By Category	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Personnel	245,723	318,085	340,278	462,557	36%
Operations & Maintenance	1,073,757	1,198,447	1,623,610	1,758,655	8%
Production Costs	0	0	0	0	0%
Transfers Out	0	0	0	0	0%
Cost Allocations Paid	21,949	23,596	21,948	102,573	367%
Debt Service	0	0	0	0	0%
Misc Charges	0	0	0	0	0%
Total Operating Expenses	1,341,429	1,540,128	1,985,836	2,323,785	17%
Capital	0	0	337,500	1,174,250	248%
Total Expenses	1,341,429	1,540,128	2,323,336	3,498,035	51%

Technology Reserve Fund

111

Revenues	FY 14/15 Actual	FY 15/16 Actual	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Charges for Services	0	114,064	0	136,000	100%
Fines & Forfeitures	0	0	0	0	0%
Intergovernmental	0	0	0	0	0%
Investment Income	0	0	0	0	0%
Licenses & Permits	0	0	0	0	0%
Pass Through	0	0	0	0	0%
Transfers In	0	0	0	0	0%
Cost Allocations Received	0	0	0	0	0%
Misc Revenue	0	0	0	0	0%
Sales of Assets	0	0	0	0	0%
Taxes	0	0	0	0	0%
Total Revenues	0	114,064	0	136,000	100%

Expenses by Group	FY 14/15 Actual	FY 15/16 Actual	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Development	0	0	0	0	0%
Information Technology	0	0	0	181,270	100%
Total Expenses	0	0	0	181,270	100%

Expenses By Category	FY 14/15 Actual	FY 15/16 Actual	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Personnel	0	0	0	0	0%
Operations & Maintenance	0	0	0	181,270	100%
Production Costs	0	0	0	0	0%
Transfers Out	0	0	0	0	0%
Cost Allocations Paid	0	0	0	0	0%
Debt Service	0	0	0	0	0%
Misc Charges	0	0	0	0	0%
Total Operating Expenses	0	0	0	181,270	100%
Capital	0	0	0	0	0%
Total Expenses	0	0	0	181,270	100%

Traffic Safety Fund 201

Revenues	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Charges for Services	0	0	0	0	0%
Fines & Forfeitures	948,507	357,444	50,000	233,000	366%
Intergovernmental	0	0	0	0	0%
Investment Income	0	0	0	0	0%
Licenses & Permits	0	0	0	0	0%
Pass Through	0	0	0	0	0%
Transfers In	0	0	0	0	0%
Cost Allocations Received	0	0	0	0	0%
Misc Revenue	0	0	0	0	0%
Sales of Assets	0	0	0	0	0%
Taxes	0	0	0	0	0%
Total Revenues	948,507	357,444	50,000	233,000	366%

Expenses by Group	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Engineering Services	959,383	318,073	83,000	233,000	181%
Police	0	0	0	0	0%
Total Expenses	959,383	318,073	83,000	233,000	181%

Expenses By Category	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Personnel	0	0	0	0	0%
Operations & Maintenance	576,576	163,148	83,000	33,000	-60%
Production Costs	0	0	0	0	0%
Transfers Out	382,807	154,925	0	200,000	0%
Cost Allocations Paid	0	0	0	0	0%
Debt Service	0	0	0	0	0%
Misc Charges	0	0	0	0	0%
Total Operating Expenses	959,383	318,073	83,000	233,000	181%
Capital	0	0	0	0	0%
Total Expenses	959,383	318,073	83,000	233,000	181%

Transportation Tax Funds 230, 231, 232, 233, 234

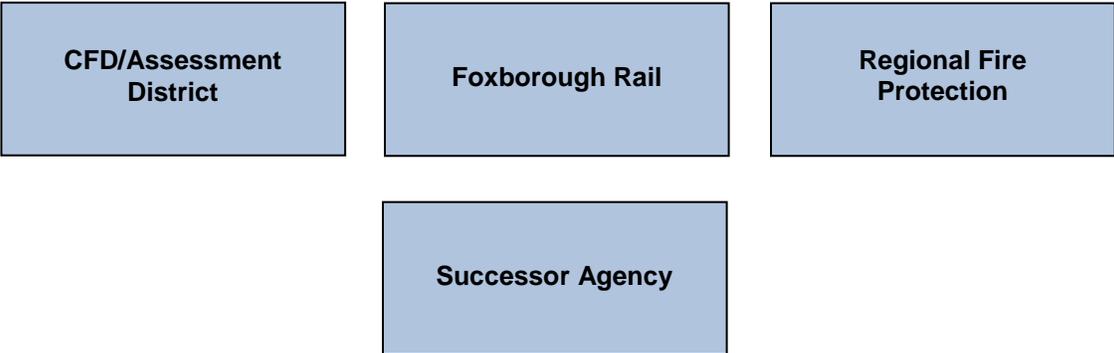
Revenues	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Charges for Services	0	0	0	0	0%
Fines & Forfeitures	0	0	0	0	0%
Intergovernmental	1,736,236	1,040,808	1,961,773	1,981,301	1%
Investment Income	33,382	40,646	13,326	23,657	78%
Licenses & Permits	0	0	0	0	0%
Pass Through	0	0	0	0	0%
Transfers In	0	0	0	0	0%
Cost Allocations Received	0	0	0	0	0%
Misc Revenue	20,389	23,196	35,000	30,240	-14%
Sales of Assets	0	0	0	0	0%
Taxes	0	0	0	0	0%
Total Revenues	1,790,007	1,104,650	2,010,099	2,035,198	1%

Expenses by Group	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Engineering Services	330,026	947,609	4,354,350	2,904,559	-33%
General	106,247	115,587	124,152	249,217	101%
Street & Roadway Mgmt	1,816,913	1,188,696	1,518,329	1,926,861	27%
Transit	376,412	865,538	728,924	482,106	-34%
Park & City Facilities	0	0	0	0	0%
Total Expenses	2,634,816	3,117,630	6,956,446	5,562,743	-20%

Expenses By Category	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Personnel	782,272	872,210	982,731	998,579	2%
Operations & Maintenance	203,062	776,471	1,434,612	1,234,319	-14%
Production Costs	0	0	0	0	0%
Transfers Out	1,074,445	0	0	0	0%
Cost Allocations Paid	101,594	110,156	114,062	229,036	101%
Debt Service	0	0	0	0	0%
Misc Charges	0	0	0	0	0%
Total Operating Expenses	2,161,373	1,758,837	2,531,405	2,461,934	-3%
Capital	473,443	1,358,793	4,425,041	3,100,809	-30%
Total Expenses	2,634,816	3,117,630	6,956,446	5,562,743	-20%

Fiduciary Funds provide information about the fiduciary relationships, like the agency funds of the City, in which the City acts solely as agency or trustee for the benefit of others, to whom the resources belong.

Fiduciary Funds





**CFD/Assessment District Funds
610, 611, 612, 613, 620**

Revenues	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Charges for Services	0	0	0	0	0%
Fines & Forfeitures	0	0	0	0	0%
Intergovernmental	0	0	0	0	0%
Investment Income	1,793	3,023	2,483	1,575	-37%
Licenses & Permits	0	0	0	0	0%
Pass Through	0	0	0	0	0%
Transfers In	0	0	0	0	0%
Cost Allocations Received	0	0	0	0	0%
Misc Revenue	0	0	0	0	0%
Sales of Assets	0	0	0	0	0%
Taxes	1,138,567	504,916	471,737	471,409	0%
Total Revenues	1,140,360	507,939	474,220	472,984	0%

Expenses by Group	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Engineering Services	27,129	43,040	1,775,771	1,214,362	-32%
General	1,317,786	1,317,595	1,277,195	464,690	-64%
Total Expenses	1,344,915	1,360,635	3,052,966	1,679,052	-45%

Expenses By Category	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Personnel	0	0	0	0	0%
Operations & Maintenance	27,958	20,694	26,000	14,300	-45%
Production Costs	0	0	0	0	0%
Transfers Out	0	0	0	0	0%
Cost Allocations Paid	20,379	22,095	22,879	3,695	-84%
Debt Service	1,269,449	1,274,806	1,228,316	446,695	-64%
Misc Charges	0	0	0	0	0%
Total Operating Expenses	1,317,786	1,317,595	1,277,195	464,690	-64%
Capital	27,129	43,040	1,775,771	1,214,362	-32%
Total Expenses	1,344,915	1,360,635	3,052,966	1,679,052	-45%

Foxborough Rail Fund 660

Revenues	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Charges for Services	24,000	36,000	36,000	0	-100%
Fines & Forfeitures	0	0	0	0	0%
Intergovernmental	0	0	0	0	0%
Investment Income	74	44	0	0	0%
Licenses & Permits	0	0	0	0	0%
Pass Through	0	0	0	0	0%
Transfers In	0	0	0	0	0%
Cost Allocations Received	0	0	0	0	0%
Misc Revenue	105,400	105,400	0	0	0%
Sales of Assets	0	0	0	0	0%
Taxes	0	0	0	0	0%
Total Revenues	129,474	141,444	36,000	0	-100%

Expenses by Group	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Foxborough Lead Track	27,101	181,997	99,150	0	-100%
Total Expenses	27,101	181,997	99,150	0	-100%

Expenses By Category	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Personnel	0	0	0	0	0%
Operations & Maintenance	27,101	181,997	99,150	0	-100%
Production Costs	0	0	0	0	0%
Transfers Out	0	0	0	0	0%
Cost Allocations Paid	0	0	0	0	0%
Debt Service	0	0	0	0	0%
Misc Charges	0	0	0	0	0%
Total Operating Expenses	27,101	181,997	99,150	0	-100%
Capital	0	0	0	0	0%
Total Expenses	27,101	181,997	99,150	0	-100%

Regional Fire Protection Fund 640

Revenues	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Charges for Services	0	0	0	0	0%
Fines & Forfeitures	0	0	0	0	0%
Intergovernmental	0	0	0	0	0%
Investment Income	180	162	0	0	0%
Licenses & Permits	0	0	0	0	0%
Pass Through	0	0	0	0	0%
Transfers In	0	0	0	0	0%
Cost Allocations Received	0	0	0	0	0%
Misc Revenue	0	0	0	0	0%
Sales of Assets	0	0	0	0	0%
Taxes	0	0	0	0	0%
Total Revenues	180	162	0	0	0%

Expenses by Group	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Administration	400	400	0	0	0%
Total Expenses	400	400	0	0	0%

Expenses By Category	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Personnel	0	0	0	0	0%
Operations & Maintenance	400	400	0	0	0%
Production Costs	0	0	0	0	0%
Transfers Out	0	0	0	0	0%
Cost Allocations Paid	0	0	0	0	0%
Debt Service	0	0	0	0	0%
Misc Charges	0	0	0	0	0%
Total Operating Expenses	400	400	0	0	0%
Capital	0	0	0	0	0%
Total Expenses	400	400	0	0	0%

Successor Agency Funds 303, 304, 305, 330

Revenues	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Charges for Services	0	0	0	0	0%
Fines & Forfeitures	0	0	0	0	0%
Intergovernmental	0	0	0	0	0%
Investment Income	278,897	305,330	0	0	0%
Licenses & Permits	0	0	0	0	0%
Pass Through	13,764,546	0	0	0	0%
Transfers In	0	0	0	0	0%
Cost Allocations Received	0	0	0	0	0%
Misc Revenue	37,379	28,252	0	0	0%
Sales of Assets	0	0	0	0	0%
Taxes	6,285,473	6,190,465	6,362,357	4,229,602	-34%
Total Revenues	20,366,295	6,524,047	6,362,357	4,229,602	-34%

Expenses by Group	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Bear Valley Road	1,409,627	8,140,605	546,600	545,800	0%
Hook Boulevard	0	0	0	0	0%
Old Town	17,825	19,710	0	0	0%
Vv Vveda	13,760,756	9,992,349	0	0	0%
Undefined	0	1,717	0	0	0%
Non-Operating	2,127,002	2,081,054	3,194,330	3,194,850	0%
Total Expenses	17,315,210	20,235,435	3,740,930	3,740,650	0%

Expenses By Category	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Revised Budget	FY 17/18 Budget	Budget % Change
Personnel	147,130	248,293	141,341	94,238	-33%
Operations & Maintenance	1,233,380	528,156	360,859	395,362	10%
Production Costs	0	0	0	0	0%
Transfers Out	13,693,647	17,292,897	0	0	0%
Cost Allocations Paid	40,936	40,936	31,000	38,900	25%
Debt Service	2,200,117	2,125,153	3,207,730	3,212,150	0%
Misc Charges	0	0	0	0	0%
Total Operating Expenses	17,315,210	20,235,435	3,740,930	3,740,650	0%
Capital	0	0	0	0	0%
Total Expenses	17,315,210	20,235,435	3,740,930	3,740,650	0%

Debt Service Funds

Summary of Citywide Debt Obligations Fiscal Year 2018

No new debt transactions were entered into during Fiscal Year 2017 and there are no plans to enter into any new debt transactions during Fiscal Year 2018. During FY 2017, the final debt service payment for the Community Facilities District No. 90-1 Special Tax Refunding Bonds was made on September 1, 2016. Also, the Baldy Mesa Water District 1998 Refunding Project Certificates of Participation were prepaid and fully redeemed on August 1, 2016.

The required SCLAA debt service payments for FY 2018 total \$21,643,524. The total pledged revenues are anticipated to be \$27,106,133 based on the projection provided by RSG in the SCLAA Continuing Disclosure Report dated February 13, 2017 and the revenue expected from HDPP Ground Lease. However, it is expected that SCLAA will continue to default on current debt service payments for SCLAA Subordinate Tax Allocation Revenue Bonds, Series 2007 and 2008A during FY 2018, but will be able to pay all of the past due interest debt service and replenish most of the reserves to meet the reserve requirements for the two subordinate bonds.

Debt Service Funds (cont.)

Debt Issue	Fund	Outstanding Principal 6/30/217	FY 17/18 Principal (54110)	FY 17/18 Interest (54120)	FY 17/18 Total Debt Service
Victorville Joint Powers Financing Authority					
Variable Rate Lease Revenue Bonds	420	\$51,925,000	\$1,205,000	\$1,583,174	\$2,788,174
Co Generation Facility Project					
2007 Series A \$83,770,000					
Total City Debt		\$51,925,000	\$1,205,000	\$1,583,174	\$2,788,174
Mojave Desert and Mountain Integrated					
Waste Management Authority	426	\$725,000	\$230,000	\$36,745	\$266,745
Project Revenue Refunding Bonds					
Series 2004 \$5,910,000 (Victorville's Portion)					
Community Facilities District No. 01-01					
Special Tax Bonds, 2002 Series A	611	\$755,000	\$30,000	\$43,873	\$73,873
Special Tax Bonds, 2005 Series A	611	\$2,585,000	\$75,000	\$128,284	\$203,284
Community Facilities District No. 07-01					
Special Tax Bonds, 2012 Series A \$2,815,000	612	\$2,775,000	\$20,000	\$141,839	\$161,839
Total Fiduciary Debt		\$6,840,000	\$355,000	\$350,740	\$705,740
Victorville Redevelopment Agency					
Tax Allocation Bonds	303	\$6,650,000	\$310,000	\$326,853	\$636,853
(Bear Valley Road Redevelopment Project Area)					
2002 Series A \$9,710,000					
Victorville Redevelopment Agency					
Tax Allocation Refunding Bonds, Series A	303	\$7,045,000	\$325,000	\$347,613	\$672,613
(Bear Valley Road Redevelopment Project Area)					
2003 Series A \$10,195,000					
Victorville Redevelopment Agency					
Tax Allocation Refunding Bonds, Series B	303	\$3,465,000	\$165,000	\$170,850	\$335,850
(Bear Valley Road Redevelopment Project Area)					
2003 Series B \$5,025,000					
Victorville Redevelopment Agency					
Taxable Allocation parity bonds, Series A	303	\$19,000,000	\$425,000	\$1,124,534	\$1,549,534
(Bear Valley Road Redevelopment Project Area)					
2006 Series A \$22,975,000					
Total Successor Agency (RDA) Debt		\$36,160,000	\$1,225,000	\$1,969,850	\$3,194,850

Debt Service Funds (cont.)

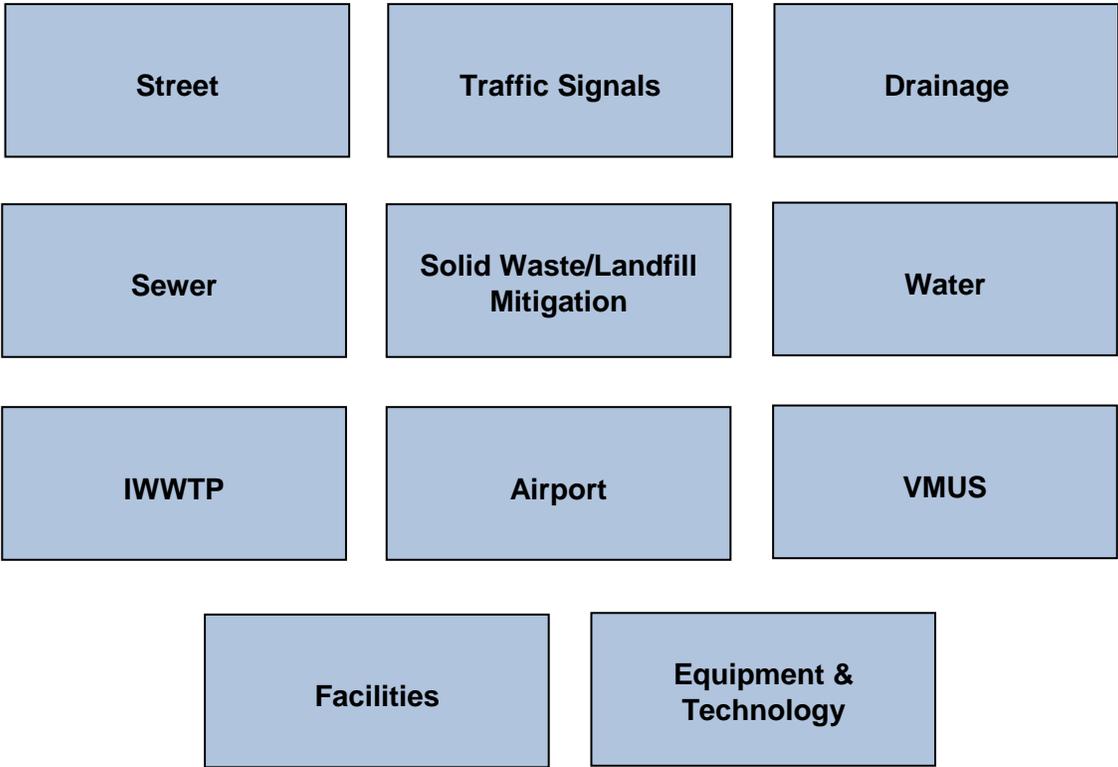
Debt Issue	Fund	Outstanding Principal 6/30/217	FY 17/18 Principal (54110)	FY 17/18 Interest (54120)	FY 17/18 Total Debt Service
Southern California Logistics Airport Authority Tax Allocation Parity Bonds (Southern California Logistics Airport Project) Series 2005A \$26,850,000	455	\$18,400,000	\$985,000	\$785,618	\$1,770,618
Southern California Logistics Airport Authority Taxable Tax Allocation Revenue Parity Bonds (Southern California Logistics Airport Project) Taxable Series 2006 \$45,020,000	455	\$42,075,000	\$125,000	\$2,562,763	\$2,687,763
Southern California Logistics Airport Authority Tax Allocation Revenue Parity Bonds (Southern California Logistics Airport Project) Refunding Non Housing Series 2006 \$62,780,000	455	\$52,180,000	\$1,020,000	\$2,473,500	\$3,493,500
Southern California Logistics Airport Authority Taxable Tax Allocation Revenue Parity Bonds (Southern California Logistics Airport Project) Taxable Series Forward 2006 \$34,980,000	455	\$31,760,000	\$480,000	\$1,980,659	\$2,460,659
Southern California Logistics Airport Authority Taxable Subordinate Tax Allocation Revenue Bonds (Southern California Logistics Airport Project) Series 2006 \$64,165,000	455	\$57,675,000	\$900,000	\$3,462,113	\$4,362,113
Southern California Logistics Airport Authority Subordinate Tax Allocation Revenue Bonds (Southern California Logistics Airport Project) Series 2007 \$42,000,000	455	\$39,700,000	\$0	\$4,623,845	\$4,623,845
Southern California Logistics Airport Authority Subordinate Tax Allocation Revenue Bonds (Southern California Logistics Airport Project) Series 2008A \$13,334,924.85	455	\$13,059,925	\$0	\$660,250	\$660,250
Total SCLA Debt Non Housing		\$254,849,925	\$3,510,000	\$16,548,747	\$20,058,747

Debt Service Funds (cont.)

Debt Issue	Fund	Outstanding Principal 6/30/217	FY 17/18 Principal (54110)	FY 17/18 Interest (54120)	FY 17/18 Total Debt Service
Southern California Logistics Airport Authority Tax Allocation Revenue Parity Bonds (Southern California Logistics Airport Project) Refunding Housing Series 2006 \$16,855,000	455	\$14,015,000	\$275,000	\$664,169	\$939,169
Southern California Logistics Airport Authority Taxable Housing Set-Aside Revenue Parity Bonds (Southern California Logistics Airport Project) Series 2007 \$41,460,000	455	\$36,015,000	\$620,000	\$1,962,655	\$2,582,655
Total SCLA Debt Housing		\$50,030,000	\$895,000	\$2,626,824	\$3,521,824
Total SCLA Debt		\$304,879,925	\$4,405,000	\$19,175,571	\$23,580,571
Baldy Mesa Water District Parity Certificates of Participation (Water System Improvement Project) Series 2006, \$13,070,000	411	\$10,360,000	\$335,000	\$471,023	\$806,023
Total Water Department Debt		\$10,360,000	\$335,000	\$471,023	\$806,023
Total Debt		\$410,164,925	\$7,525,000	\$23,550,357	\$31,075,357

Capital Projects track the purchase or construction of major capital items.

Capital Project Types





Capital Improvement Program Purchases Summary

The Capital Improvement Program is a long range fiscal forecast, which identifies major public improvements to the City's infrastructure over the next five years. Planning for capital improvements is an ongoing process that continues to be adjusted as the City's priorities change. The plan provides cost estimates for each project and identifies funding sources with consideration given to ongoing resources. Because priorities can change, projects are not guaranteed for funding.

As part of the annual budget process, the CIP is updated. This allows the City's departments to re-evaluate priorities and needs based on the most current revenue and project priorities. CIP projects are requested by the departments, reviewed and evaluated by the City Manager, and ultimately approved by the City Council as part of the budget.

The City places priority on construction, rehabilitation, and maintenance efforts to ensure its infrastructure improvements are built and maintained according to best practices and promote environmental sustainability. Capital improvements of city infrastructure include: streets, traffic signals, bridges, storm drain, sewer, pipelines, parks and public service facilities.

Infrastructure improvements are considered capital improvement projects when the expected life is in excess of two years and expenditures are at least \$50,000. In contrast, scheduled purchases of vehicles, computer hardware and equipment are capitalized when the individual cost is \$5,000 or more with an estimated useful life of greater than two years. These routine purchases are generally accounted for out of special funds or enterprise funds. There are 33 vehicle, equipment, and computer capital purchases budgeted for FY 2017-18, totaling \$4,218,885.

Capital Improvement Program Purchases Summary

Description	Funding Source Name	Total Allocation	Justification
Foxborough Redundancy Equipment	VMUS	70,000	A multi-year strategy to establish/maintain an inventory of spare parts and equipment will help reduce the duration of outages in the event of equipment failure. Purchase of spare parts and equipment for system components.
SCLA Redundancy Equipment	VMUS	30,000	A multi-year strategy to establish/maintain an inventory of spare parts and equipment will help reduce the duration of outages in the event of equipment failure. Purchase of spare parts and equipment for system components.
Arc Fault and Flash Study	VMUS	40,000	Consultant study to be done after the Master Plan. Required By OSHA
F550 Sign Truck	Measure I	100,000	Carry Over from 2016
F450 Crew Cab	Measure I	57,150	Carry Over from 2016
Equipment Upgrade	Measure I	50,000	Upgrade of traffic signal controllers, video detection, and pedestrian crossing
Bucket Truck (Altec)	Street Light Fund - 75%, Measure I - 25%	180,000	New Truck and not a replacement. The old truck is wearing out and will only be used as needed, saving on its maintenance, wear, and tear.
Fiber Splicing Trailer	Street Light Fund - 75%, Measure I - 25%	27,000	Due to increase in fiber installation, the trailer will allow for splicing in any weather, day or night and emergency.
Truck-New	Street Light Fund - 75%, Measure I - 25%	52,000	For new Traffic Manager position.
Thermo Plastic Melting Kettle	Measure I	46,525	To allow for an increase in thermo installation.
Bituminous Applicator	Measure I	7,810	Mixes the glue for RPM installation.
Compressor Rebuild	CNG Enterprise	76,000	Rebuild spare CNG compressor to serve as redundant equipment for CNG stations.
Replace 2000 Dodge Ram #05904	Gas Tax	40,000	ROLLOVER-Truck is unreliable with 98,000 miles; significant idling time each day. The maintenance requirements exceed the productive limits coupled with the down time and non-productivity.
Replace 2002 Dodge Ram #32566	Gas Tax	35,000	ROLLOVER-Truck is at end of life for serviceability with 109,000 miles. The maintenance requirements exceed the productive limits coupled with the down time and non-productivity.
Truck, 4x4, 1 Ton Crew Cab Utility	Sanitary/Sewer = 53.4% Gas Tax = 13.3% DFAD 2 = 13.3% Storm Drain = 20%	75,000	ROLLOVER-Vehicle needed for new MW positions. 4 wheel drive needed to monitor sewer easements.
Trencher	LMAD = 67% DFAD = 33%	19,200	ROLLOVER-New Trencher to be used for irrigation and root cutting.
Redundancy Pump Station Equipment	Sanitary/Sewer	150,000	ROLLOVER-Backup electric motor & 4" pump for sewer pump station at Stoddard Wells.
Replace 2003 Graffiti Truck #71507 (Cab & chassis only)	General Fund	40,000	Truck is at end of life for serviceability with 18,000 hours. The maintenance requirements exceed the productive limits coupled with the down time and non-productivity.

Capital Improvement Program Purchases Summary (cont.)

Description	Funding Source Name	Total Allocation	Justification
544 H Front End Loader	Gas Tax = 50% LTF = 50%	240,000	This equipment falls under the Off Road Emissions which mandates that all Fleet agencies with a diesel horse power foot print must comply with the latest emissions technologies by the year 2020. This equipment will be replaced through attrition to meet the deadlines. Existing 2001 544H front end loader equipment has 10,142 hours and must be retired by Jan. 1, 2019.
Crafcro EZ100P Crack Seal Machine (Replace 88515)	Gas Tax	70,000	Replacement for 2003 Crack Seal machine at end of life.
Dodge Durango (Replace 19252)	Gas Tax = 55.5% LTF = 44.5%	45,000	Replacement for 2001 truck at end of life for serviceability with 180,000 miles. The maintenance requirements exceed the productive limits coupled with the down time and non-productivity.
Backhoe Trailer - T-40 Towmaster	Sanitary/Sewer = 50% Storm Drain = 50%	43,000	New - Transport Backhoe Loader JD 410 to Citywide projects.
Backhoe Loader JD 410 w/addtl. 3 ft. bucket	Sanitary/Sewer = 65% Gas Tax = 17.5% Storm Drain = 17.5%	154,000	New - Backhoe Loader to be used primarily for sewer repairs/projects, in addition to Shoulders (dirt road) and drainage projects. Sewer/Shoulders/Storm Drain crew has only one other backhoe loader which is insufficient to meet City needs.
Street Sweeper - CNG Replacement of 2005 Sweeper	Storm Drain = 50% Gas Tax = 50%	410,000	ROLLOVER - Replacement of 2005 equipment damaged in vehicle accident in 2014
Van w/CCTV Equipment	Sanitary/Sewer = 100%	360,000	Replacement for 1999 GMC Van w/CCTV equipment used for Sewer and Storm Drain pipe inspection projects.
McArt Fleet main Shop-On Board Brake Lathe	General Fund	14,000	Vehicle "On Board" brake lathe for autos and trucks up to 7500 series. On Board type attaches to vehicle to resurface rotors without disassembly of vehicle.
McArt Fleet Light Duty Shop - Light duty vehicle lift	General Fund	5,000	Light duty (10,000 pound) lift for Police vehicles & main shop overflow.
McArt Fleet Main Shop-Brake Lathe Replacement	General Fund	9,000	Replace existing 25 year old lathe (resurfaces brake rotors) which is no longer functional.
Minivan-Replace Vehicle 56110	Water Asset Repl	40,000	Replace 2003 Ford Windstar
Truck-Replace Vehicle 45265	Water Asset Repl	40,000	Replace 2002 GMC Sierra
Truck-Replace Vehicle 02426	Water Asset Repl	45,000	Replace 2005 Chevrolet Silverado 1500
Truck-Replace Vehicle 70181	Water Asset Repl	53,000	Replace 2007 Ford F150
Truck-Replace Vehicle 70198	Water Asset Repl	53,000	Replace 2007 Ford F150
Truck-Replace Vehicle 10123	Water Asset Repl	45,000	Replace 2003 Chevrolet Silverado 1500 Inspector vehicle
Truck-Replace Vehicle 69558	Water Asset Repl	45,000	Replace 2006 Chevrolet Silverado 2500 Inspector vehicle
Forklift-Replace 02580	Water Asset Repl	79,400	Replace 1989 Caterpillar T40D
Truck-Replace Vehicle 03009	Water Asset Repl	50,200	Replace 2007 Chevrolet Silverado 1500
Truck-Replace Vehicle 83406	Water Asset Repl	50,400	Replace 2002 Ford Ranger
Truck-Replace Vehicle 83409	Water Asset Repl	50,400	Replace 2002 Ford Ranger
Tapping Maching	Water Fund	20,000	In support of in-house hot tap
Truck-New	Water Fund	50,400	For new position, Electrical Technician Assistant

Capital Improvement Program Purchases Summary (cont.)

Description	Funding Source Name	Total Allocation	Justification
Screen-Additional	IWWTP Fund	250,000	Operational requirements for increased sanitary flow
Membrane Replacement	IWWTP Replacement	250,000	Replace membranes as they exceed useful life
Truck - New	Water Fund	50,400	New truck for proposed new Line Locator in Water department.
Vehicle Replacement - Ford F250 Utility Truck	General Fund - Parks	50,000	Replace old 1990 Chevy Utility Truck (#368630); Vehicle is at the end of its life cycle.
New Grapple Truck	Landfill Mitigation Fund	230,000	For cleanup of large/heavy illegal dump items
Rear Loader Trash Truck	Landfill Mitigation Fund	150,000	For Illegal dump clean-up
Vehicle Replacement - Ford F150 Extended Cab	Solid Waste	40,000	For use by Recycling Technician; replace 2001 Dodge Dakota
Tractor	Airport Operations	80,000	Replace existing tractor that has reached the end of its useful life
Mower	Airport Operations	45,000	Replace existing mower that is not adequate for the acreage that must be mowed
Hydraulic Pavement Breaker Attachment for Skid Steer Bobcat Loader	Airport Operations	6,000	Replace existing pavement breaker that has reached the end of its useful life
Total Construction Improvement Project Purchases		4,218,885	

Capital Improvement Projects Streets

Project Title: Green Tree Boulevard Extension

Project Type: Street

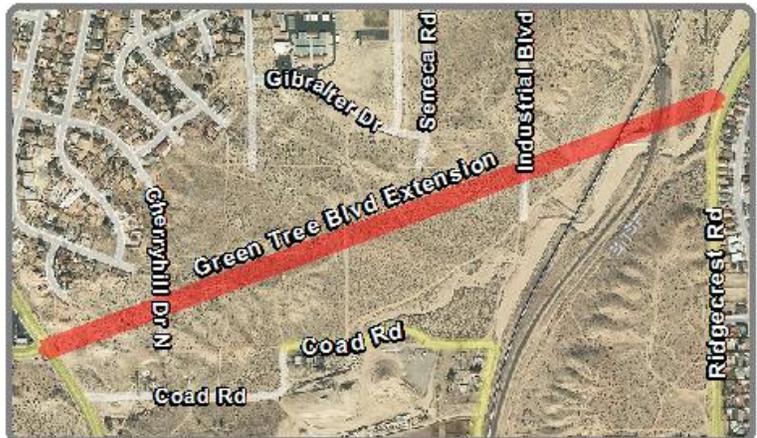
Project Description: Construct road to connect Victorville and Apple Valley

Project Justification: Reduce traffic congestion

Project Classification: Construction

Name of Funding Source	Fund-Project	Fund-					5 Year Total
		FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	
Measure I	250-60013	10,000	0	0	0	0	10,000
Total		10,000	0	0	0	0	10,000

Location: Green Tree Boulevard from Hesperia Road to Ridgecrest Road/Yates Road



Capital Improvement Projects Streets (cont.)

Project Title: Bear Valley Bridge Widening over BNSF

Project Type: Street

Project Description: Bridge widening

Project Justification: Bridge has substandard lane widths with no shoulders; approach lanes have substandard lane widths requiring widening. Traffic queuing on single eastbound left turn lane on Bear Valley Road at Ridgcrest Road requires an additional left turn lane.

Project Classification: Construction

Name of Funding Source	Fund- Project	Fund-					5 Year
		FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	Total
LTF	230-60014	50,000	0	0	0	0	50,000
Measure I	250-60014	20,000	475,000	0	0	0	495,000
Measure I	255-60014	550,000	0	0	0	0	0
Total		620,000	475,000	0	0	0	545,000

Location: Bear Valley Road near Industrial Boulevard



Capital Improvement Projects Streets (cont.)

Project Title: La Mesa Road

Project Type: Street

Project Description: Traffic signal and connection of La Mesa Road to US-395

Project Justification: Safety and traffic congestion relief. This will connect La Mesa Road to US-395.

Project Classification: Construction

Name of Funding Source	Fund-Project	Fund-					5 Year
		FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	Total
LTF	230-60064	50,000	0	0	0	0	50,000
CFD	611-60064	1,214,362	0	0	0	0	1,214,362
Total		1,264,362	0	0	0	0	1,264,362

Location: La Mesa Road at US-395 from Cantina Drive to Mesa View



Capital Improvement Projects Streets (cont.)

Project Title: El Evado Road

Project Type: Street

Project Description: Add shoulder

Project Justification: Safety

Project Classification: Construction

Name of Funding Source	Fund- Project						5 Year
		FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	Total
Measure I	250-60072	35,000	0	0	0	0	35,000
Total		35,000	0	0	0	0	35,000

Location: El Evado Road from Hook Boulevard to Mojave Drive



Capital Improvement Projects Streets (cont.)

Project Title: Amethyst Road

Project Type: Street

Project Description: Pavement rehabilitation to include asphalt berm

Project Justification: Pavement rehabilitation to include shoulders and bike lanes

Project Classification: Construction

Name of Funding Source	Fund-Project	Fund-					5 Year
		FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	Total
LTF	230-60074	249,809	0	0	0	0	249,809
Measure I	250-60074	996,000	0	0	0	0	996,000
Total		1,245,809	0	0	0	0	1,245,809

Location: Amethyst Road from Mojave Road to Bear Valley Road



Capital Improvement Projects Streets (cont.)

Project Title: La Mesa Road

Project Type: Street

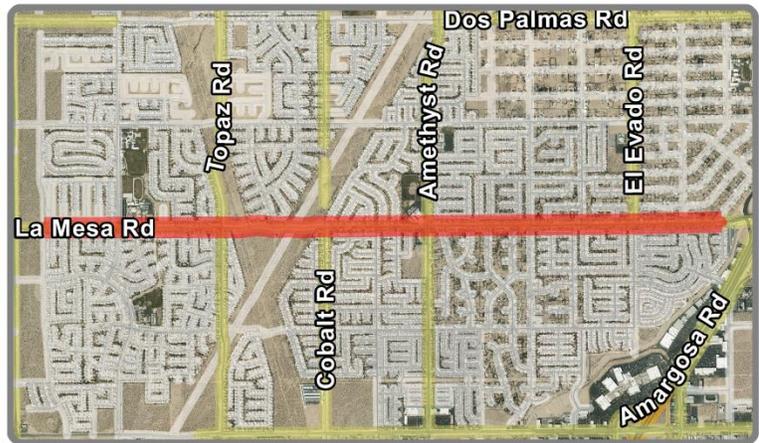
Project Description: Pavement rehabilitation to include bike lanes

Project Justification: Necessary road improvements and bike safety

Project Classification: Construction

Name of Funding Source	Fund-Project	Fund-					5 Year
		FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	Total
LTF	230-60077	216,000	0	0	0	0	216,000
Measure I	250-60077	984,000	0	0	0	0	984,000
Total		1,200,000	0	0	0	0	1,200,000

Location: La Mesa Road from El Rio Road to Cantina Drive



Capital Improvement Projects

Streets (cont.)

Project Title: Bike Routes

Project Type: Street

Project Description: Bike routes throughout the City

Project Justification: Safety

Project Classification: Construction

Name of Funding Source	Fund-Project	FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	5 Year Total
LTF	230-60080	30,000	0	0	0	0	30,000
Total		30,000	0	0	0	0	30,000

Location: Various

Project Title: Safe Route to Schools

Project Type: Street

Project Description: Traffic safety features at 7 school sites

Project Justification: Necessary road improvements

Project Classification: Construction

Name of Funding Source	Fund-Project	FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	5 Year Total
Street Lighting	200-60083	250,000	0	0	0	0	250,000
LTF	230-60083	280,000					
Total		530,000	0	0	0	0	250,000

Location: 7 school sites

Capital Improvement Projects Streets (cont.)

Project Title: Air Expressway

Project Type: Street

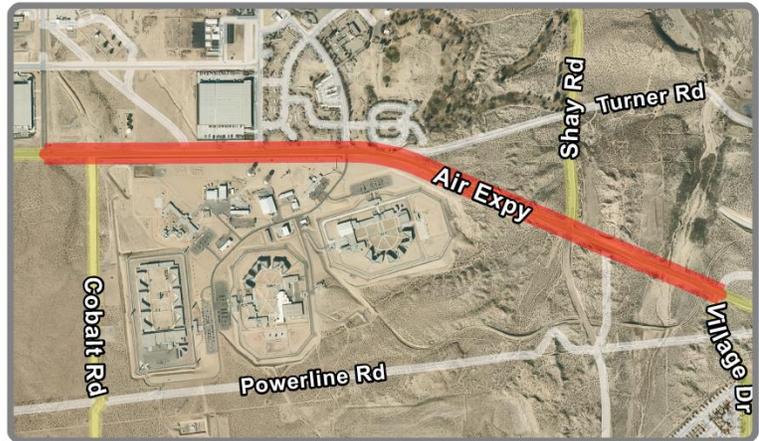
Project Description: Slurry from Village Drive to Phantom West; add shoulders and bike lanes.

Project Justification: Necessary road improvements and shoulder needed. Bike lanes for safety.

Project Classification: Construction

Name of Funding Source	Fund-Project	Fund-					5 Year
		FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	Total
LTF	230-60084	315,000	0	0	0	0	315,000
Total		315,000	0	0	0	0	315,000

Location: Air Expressway from Village Drive to Phantom West



Capital Improvement Projects Streets (cont.)

Project Title: Hesperia Road Bike Lanes

Project Type: Street

Project Description: Striping for bike lanes

Project Justification: Safety

Project Classification: Construction

Name of Funding Source	Fund- Project	Fund-					5 Year Total
		FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	
LTF	230-60091	5,000	0	0	0	0	5,000
Total		5,000	0	0	0	0	5,000

Location: Hesperia Road from Bear Valley Road to Nisqualli Road



Capital Improvement Projects Streets (cont.)

Project Title: Nisqualli Road

Project Type: Street

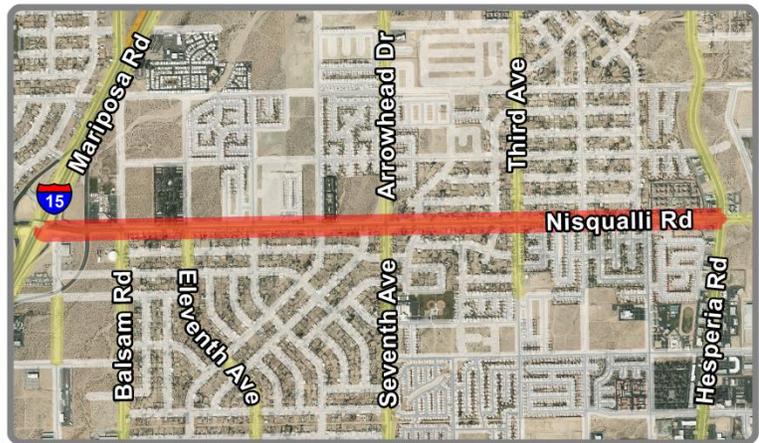
Project Description: Slurry seal and bike lanes

Project Justification: Necessary improvements to include bike lanes

Project Classification: Construction

Name of Funding Source	Fund-Project	Fund-					5 Year
		FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	Total
LTF	230-60097	36,000	0	0	0	0	36,000
Measure I	250-60097	80,000	0	0	0	0	80,000
Total		116,000	0	0	0	0	116,000

Location: Nisqualli Road from Hesperia Road to the I-15 Interchange



Capital Improvement Projects Streets (cont.)

Project Title: Phantom Road East and West

Project Type: Street

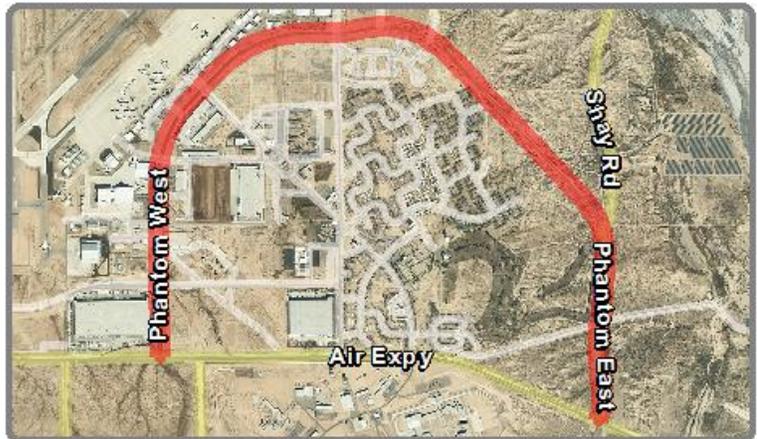
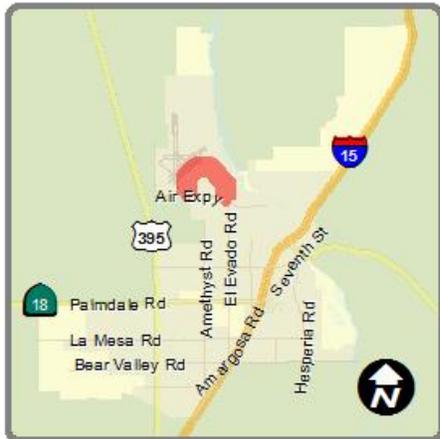
Project Description: Slurry seal and bike lanes

Project Justification: Necessary road improvements to include bike lanes

Project Classification: Construction

Name of Funding Source	Fund-Project	Fund-					5 Year
		FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	Total
Measure I	250-60098	116,000	0	0	0	0	116,000
		0	0	0	0	0	0
Total		116,000	0	0	0	0	116,000

Location: Phantom Road East and Phantom Road West



Capital Improvement Projects Streets (cont.)

Project Title: Village Drive

Project Type: Street

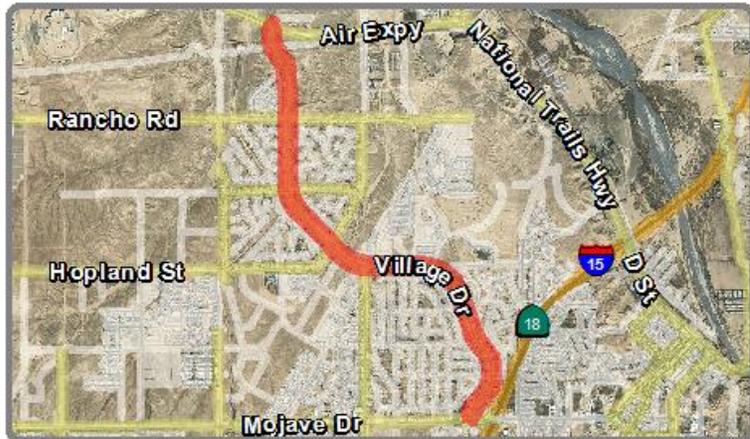
Project Description: Pavement rehabilitation, shoulders and bike lanes

Project Justification: Safety and the addition of bike lanes

Project Classification: Construction

Name of Funding Source	Fund-Project	FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	5 Year Total
LTF	230-60101	900,000	0	0	0	0	900,000
Measure I	250-60101	3,500,000	0	0	0	0	3,500,000
Total		4,400,000	0	0	0	0	4,400,000

Location: Mojave Drive to Air Expressway



Capital Improvement Projects

Streets (cont.)

Project Title: Green Tree East Slurry Seal

Project Type: Street

Project Description: Slurry seal and restriping

Project Justification: Repair of roads

Project Classification: Improvements/Rehabilitation

Name of Funding Source	Fund- Project	FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	5 Year Total
Measure I	250-60105	169,000	0	0	0	0	169,000
Total		169,000	0	0	0	0	169,000

Location: Green Tree East

Capital Improvement Projects Streets (cont.)

Project Title: Amargosa Road

Project Type: Street

Project Description: Widen curb, gutter and sidewalk from Village Drive to Placida Road

Project Justification: Necessary road improvements for safety

Project Classification: Construction

Name of Funding Source	Fund-Project	Fund-					5 Year
		FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	Total
LTF	230-60106	17,000	0	0	0	0	17,000
Measure I	250-60106	58,000	0	0	0	0	58,000
Total		75,000	0	0	0	0	75,000

Location: Amargosa Road between Village Drive and Placida Road



Capital Improvement Projects Streets (cont.)

Project Title: Luna Road

Project Type: Street

Project Description: Pavement rehabilitation

Project Justification: Necessary road improvements

Project Classification: Construction

Name of Funding Source	Fund-Project	Fund-					5 Year
		FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	Total
Measure I	250-60113	1,342,000	0	0	0	0	1,342,000
Total		1,342,000	0	0	0	0	1,342,000

Location: Luna Road from Amargosa Road to Amethyst Road



Capital Improvement Projects Streets (cont.)

Project Title: Ridgecrest Road

Project Type: Street

Project Description: Pavement rehabilitation.

Project Justification: Necessary road improvements.

Project Classification: Construction

Name of Funding Source	Fund-Project	Fund-					5 Year
		FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	Total
Measure I	250-60116	850,000	0	0	0	0	850,000
Total		850,000	0	0	0	0	850,000

Location: Ridgecrest Road from Bear Valley Road to Pahute Road.



Capital Improvement Projects

Streets (cont.)

Project Title: Citywide - New Sidewalk, Curb & Gutter Pavement Widening

Project Type: Street

Project Description: New sidewalk and required curb and gutter pavement widening or reconstruction

Project Justification: New sidewalk and required curb and gutter pavement widening citywide per city standards

Project Classification: Improvements/Rehabilitation

Name of Funding Source	Fund- Project						5 Year
		FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	Total
LTF	230-70025	100,000	0	0	0	0	100,000
Total		100,000	0	0	0	0	100,000

Location: Citywide

Project Title: New Access Ramps and Sidewalk Repairs & Replacement

Project Type: Street

Project Description: New access ramps to meet ADA standards where practicable

Project Justification: Install new access ramps to meet ADA standards where practicable with corresponding sidewalk repairs and replacement

Project Classification: Improvements/Rehabilitation

Name of Funding Source	Fund- Project						5 Year
		FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	Total
LTF	230-70026	100,000	0	0	0	0	100,000
Total		100,000	0	0	0	0	100,000

Location: Citywide

Capital Improvement Projects Streets (cont.)

Project Title: Mojave Riverwalk

Project Type: Street

Project Description: Bike trails

Project Justification: Transportation project providing alternate bike routes

Project Classification: Construction

Name of Funding Source	Fund-Project	Fund-					5 Year
		FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	Total
LTF	230-70611	520,000	0	0	0	0	520,000
Total		520,000	0	0	0	0	520,000

Location: Bear Valley Road at the Mojave River



Capital Improvement Projects

Traffic Signals

Project Title: Mojave Drive/East Trail Traffic Signal

Project Type: Street

Project Description: Traffic signal installation

Project Justification: Safety

Project Classification: Construction

Name of Funding Source	Fund-Project	Fund-					5 Year
		FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	Total
Street Light	200-62030	190,000	0	0	0	0	190,000
LTF	230-62030	32,000	0	0	0	0	32,000
Measure I	250-62030	32,000	0	0	0	0	32,000
Total		254,000	0	0	0	0	254,000

Location: Mojave Drive at East Trail



Capital Improvement Projects

Traffic Signals (cont.)

Project Title: Traffic Signal Communication Upgrades

Project Type: Street

Project Description: Traffic signal communication upgrades at various locations

Project Justification: Safety

Project Classification: Construction

Name of Funding Source	Fund-Project						5 Year
		FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	Total
Measure I	250-62034	50,000	0	0	0	0	50,000
Total		50,000	0	0	0	0	50,000

Location: Various locations City wide

Project Title: City Wide Traffic Controls

Project Type: Street

Project Description: Traffic signal controllers at various locations

Project Justification: Safety

Project Classification: Construction

Name of Funding Source	Fund-Project						5 Year
		FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	Total
Measure I	250-62035	50,000	0	0	0	0	50,000
Total		50,000	0	0	0	0	50,000

Location: Various locations City wide

Capital Improvement Projects Traffic Signals (cont.)

Project Title: Mojave Drive at Amethyst Road Traffic Signal

Project Type: Street

Project Description: Traffic signal installation

Project Justification: Safety

Project Classification: Construction

Name of Funding Source	Fund-Project	Fund-					5 Year
		FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	Total
Street Light	200-62040	360,000	0	0	0	0	360,000
LTF	230-62040	60,000	0	0	0	0	60,000
Measure I	250-62040	60,000	0	0	0	0	60,000
Total		480,000	0	0	0	0	480,000

Location: Mojave Drive at Amethyst Road



Capital Improvement Projects Traffic Signals (cont.)

Project Title: Thermo Plastic Striping

Project Type: Street

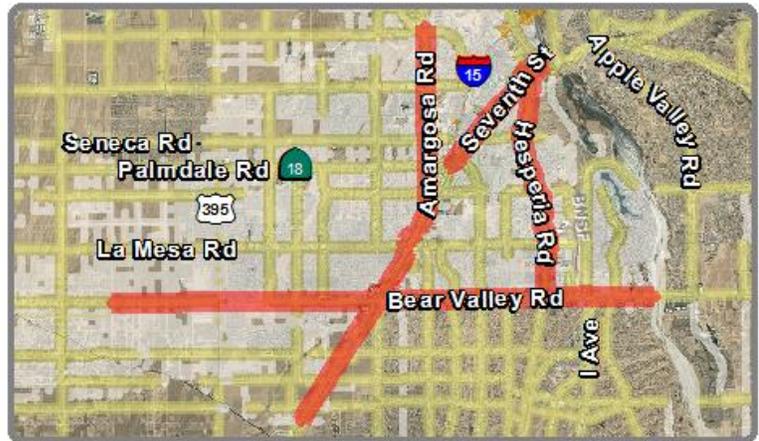
Project Description: Adding/replacing thermo plastic striping

Project Justification: Safety

Project Classification: Construction

Name of Funding Source	Fund-Project	Fund-					5 Year
		FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	Total
Measure I	250-62041	50,000	0	0	0	0	50,000
Total		50,000	0	0	0	0	50,000

Location: Bear Valley Road, 7th Street, Hesperia Road and Amargosa Road



Capital Improvement Projects

Traffic Signals (cont.)

Project Title: 7th Street Archway

Project Type: Street

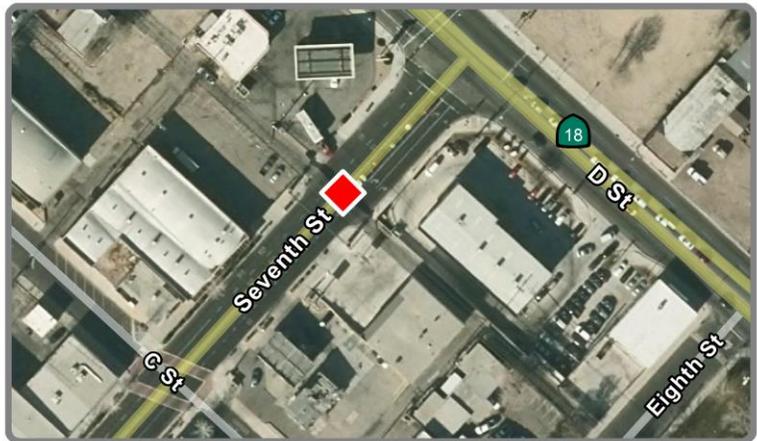
Project Description: Install LED lights, repaint and repair the 7th Street Archway in Old Town

Project Justification: In need of repair

Project Classification: Construction

Name of Funding Source	Fund-Project	Fund-					5 Year
		FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	Total
Measure I	250-62042	70,771	0	0	0	0	70,771
Total		70,771	0	0	0	0	70,771

Location: 7th Street



Capital Improvement Projects

Traffic Signals

Project Title: Street Lighting Project

Project Type: Street

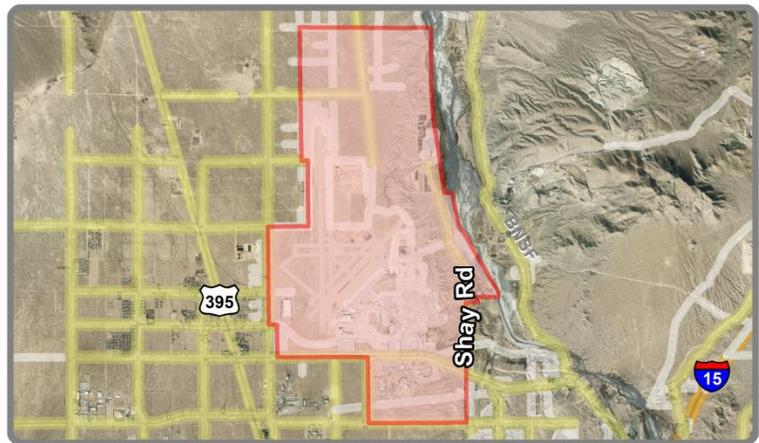
Project Description: Street lights installed at SCLA

Project Justification: Safety

Project Classification: Construction

Name of Funding Source	Fund-Project	Fund-					5 Year
		FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	Total
Street Light	200-62043	180,000	0	0	0	0	180,000
Total		180,000	0	0	0	0	180,000

Location: SCLA



Capital Improvement Projects

Drainage

Project Title: Storm Drain Repairs and Controls

Project Type: Drainage

Project Description: Repairs to storm drain as necessary.

Project Justification: Safety

Project Classification: Construction

Name of Funding Source	Fund-Project	Fund-					5 Year
		FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	Total
Storm Drain	202-61004	100,000	0	0	0	0	100,000
Total		100,000	0	0	0	0	100,000

Location: Various locations City wide.

Project Title: Drainage Master Plan

Project Type: Drainage

Project Description: Drainage Development Impact Fee Study

Project Justification: Fee study to provide for future projects

Project Classification: Construction

Name of Funding Source	Fund-Project	Fund-					5 Year
		FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	Total
Storm Drain	202-61024	135,000	0	0	0	0	135,000
Total		135,000	0	0	0	0	135,000

Location: N/A

Capital Improvement Projects Drainage (cont.)

Project Title: Seneca Road Storm Drain

Project Type: Drainage

Project Description: Storm drain improvements

Project Justification: Prevent further collapse of the wash and culvert

Project Classification: Construction

Name of Funding Source	Fund- Project	Fund-					5 Year
		FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	Total
Storm Drain	202-61029	200,000	0	0	0	0	200,000
Total		200,000	0	0	0	0	200,000

Location: North side of Seneca Road at the Oro Grande Wash



Capital Improvement Projects Drainage (cont.)

Project Title: US-395 Storm Drain @ Luna Road

Project Type: Drainage

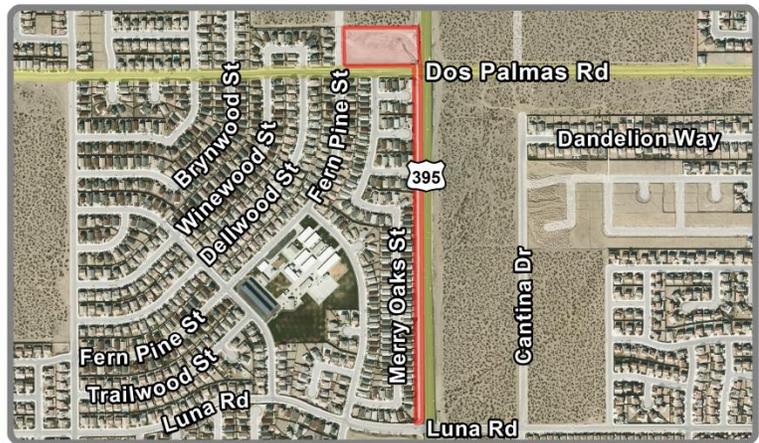
Project Description: Storm drain improvements

Project Justification: Prevent erosion of Highway facilities

Project Classification: Construction

Name of Funding Source	Fund- Project	Fund-					5 Year
		FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	Total
Storm Drain	202-61030	75,000	0	0	0	0	75,000
Total		75,000	0	0	0	0	75,000

Location: US-395 from Luna Road to North of Dos Palmas Road



Capital Improvement Projects Drainage (cont.)

Project Title: LMAD 2 - Install paseo/wash access behind Mesa Linda School

Project Type: Open Space/LMAD

Project Description: Installation of driveway into the wash area to allow maintenance access.

Project Justification: Driveway needed as there is no access into the wash area to allow maintenance.

Project Classification: Improvements/Rehabilitation

Name of Funding Source	Fund- Project	Fund-					5 Year
		FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	Total
LMAD 2	370-70634	12,000	0	0	0	0	12,000
Total		12,000	0	0	0	0	12,000

Location: LMAD 2



Capital Improvement Projects Drainage (cont.)

Project Title: DFAD 1 - Masonry Block Wall - various

Project Type: Open Space/LMAD

Project Description: Install block wall at DFAD 1 (Dos Palmas Rd. & Foxborough Way), block wall around detention basin and revise landscape at DFAD 1 (Luna Rd. & Aurora Ave.).

Project Justification: Block wall needed to deter vandalism

Project Classification: Improvements/Rehabilitation

Name of Funding Source	Fund- Project						5 Year
		FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	Total
DFAD 1	370-70636	305,000	0	0	0	0	305,000
Total		305,000	0	0	0	0	305,000

Location: DFAD 1



Capital Improvement Projects Drainage (cont.)

Project Title: 7th St. Islands - Desert Scape Upgrade

Project Type: Open Space/LMAD

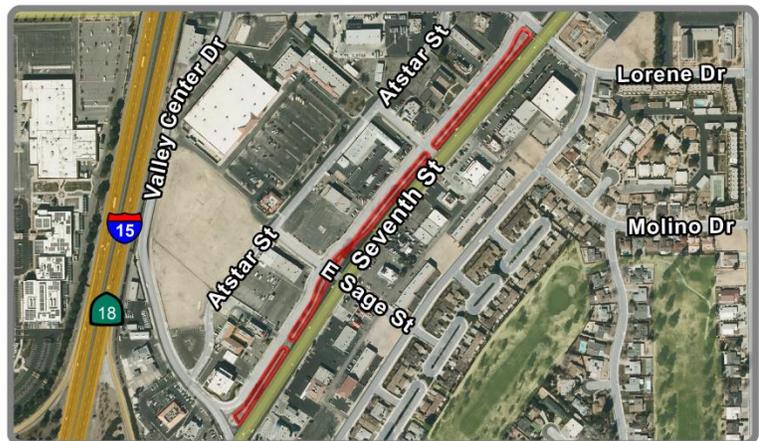
Project Description: Remove turf and upgrade to desert scape

Project Justification: Remove turf and upgrade to desert scape in accordance with statewide mandatory water reduction. Cost based on \$9.91/sq. ft. + 10% contingency.

Project Classification: Improvements/Rehabilitation

Name of Funding Source	Fund- Project	Fund-					5 Year
		FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	Total
Gas Tax	220-70646	625,000	0	0	0	0	625,000
Total		625,000	0	0	0	0	625,000

Location: 7th Street Islands



Capital Improvement Projects Drainage (cont.)

Project Title: LMAD 6 - Landscape Improvements

Project Type: Open Space/LMAD

Project Description: Install electric meter, water meter, ET Water Clock with cabinet, irrigation, plants, etc.

Project Justification: Upgrade landscape to meet water conservation standards.

Project Classification: Improvements/Rehabilitation

Name of Funding Source	Fund- Project	FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	5 Year Total
LMAD 6	370-70666	40,000	0	0	0	0	40,000
Total		40,000	0	0	0	0	40,000

Location: LMAD 6

Capital Improvement Projects Drainage (cont.)

Project Title: Catch Basin Inlet Modification - Balsam Road

Project Type: Drainage

Project Description: Inlet modification increase on west side of Balsam Road between Sitting Bull & Little Beaver St.

Project Justification: Improve drainage on west side of Balsam Road

Project Classification: Improvements/Rehabilitation

Name of Funding Source	Fund- Project	FY					5 Year
		17/18	18/19	19/20	20/21	21/22	Total
Storm Drain	202-70668	23,000	0	0	0	0	23,000
Total		23,000	0	0	0	0	23,000

Location: Balsam Road between Sitting Bull & Little Beaver St.



Capital Improvement Projects

Sewer

Project Title: Manhole Rehabilitation

Project Type: Sewer

Project Description: Manhole replacements as needed; to be determined by CCTV inspection.

Project Justification: Repair/replacement of manholes as determined by the CCTV inspection.

Project Classification: Construction

Name of Funding Source	Fund- Project	FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	5 Year Total
Sewer	425-77424	100,000	100,000	100,000	100,000	100,000	500,000
Total		100,000	100,000	100,000	100,000	100,000	500,000

Location: Various locations City wide

Capital Improvement Projects

Sewer (cont.)

Project Title: Sewer Main Lining

Project Type: Sewer

Project Description: Reline damaged sewer pipe at various locations throughout the City.

Project Justification: Repair of structural deficiencies as identified in the Sewer Master Plan.

Project Classification: Construction

Name of Funding Source	Fund-Project	Fund-					5 Year
		FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	Total
Sewer	425-77426	100,000	0	0	0	0	100,000
Total		100,000	0	0	0	0	100,000

Location: Various locations City wide

Project Title: Sewer Main Replacement - Structural

Project Type: Sewer

Project Description: Repair of sewer structural deficiencies.

Project Justification: Repair of structural deficiencies as identified in the Sewer Master Plan.

Project Classification: Construction

Name of Funding Source	Fund-Project	Fund-					5 Year
		FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	Total
Sewer	425-77427	1,909,000	0	0	0	0	1,909,000
Total		1,909,000	0	0	0	0	1,909,000

Location: Various locations City wide

Capital Improvement Projects Sewer (cont.)

Project Title: Sewer Main Replacement - Capacity Deficiencies

Project Type: Sewer

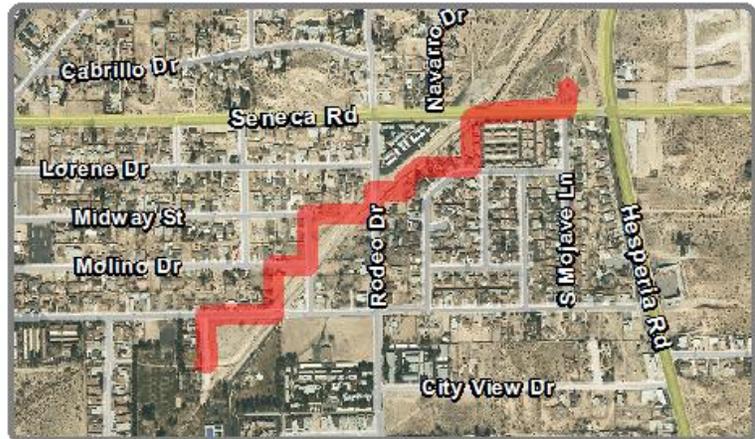
Project Description: Repair of sewer capacity deficiencies.

Project Justification: Repair of structural deficiencies as identified in the Sewer Master Plan.

Project Classification: Construction

Name of Funding Source	Fund-Project	Fund-					5 Year
		FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	Total
Sewer	425-77428	315,000	2,835,000	0	0	0	3,150,000
Total		315,000	2,835,000	0	0	0	3,150,000

Location: Hesperia Road 1740 feet north of Seneca Road to Arrowhead Drive 335 feet south of Hughes Road



Capital Improvement Projects

Sewer (cont.)

Project Title: Sewer Main Replacement

Project Type: Sewer

Project Description: Repair of sewer capacity deficiencies.

Project Justification: Repair of capacity deficiencies as identified in the Sewer Master Plan.

Project Classification: Construction

Name of Funding Source	Fund-Project	Fund-					5 Year
		FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	Total
Sewer	425-77429	75,000	0	675,000	0	0	750,000
Total		75,000	0	675,000	0	0	750,000

Location: Arrowhead Drive 335 feet south of Hughes Road to Burning Tree Drive 130 feet south of Indian Creek Place



Capital Improvement Projects

Sewer (cont.)

Project Title: Sewer Main Replacement

Project Type: Sewer

Project Description: Repair of sewer capacity deficiencies.

Project Justification: Repair of capacity deficiencies as identified in the Sewer Master Plan.

Project Classification: Construction

Name of Funding Source	Fund-Project	Fund-					5 Year
		FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	Total
Sewer	425-77430	132,000	0	1,188,000	0	0	1,320,000
Total		132,000	0	1,188,000	0	0	1,320,000

Location: Various locations City wide

Project Title: Sewer Emergency Replacements

Project Type: Sewer

Project Description: Emergency repairs to sewer as needed throughout the City.

Project Justification: Emergency repairs

Project Classification: Construction

Name of Funding Source	Fund-Project	Fund-					5 Year
		FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	Total
Sewer	425-77433	100,000	100,000	100,000	100,000	100,000	500,000
Total		100,000	100,000	100,000	100,000	100,000	500,000

Location: Various locations

Capital Improvement Projects

Water

Project Title: Master Plan

Project Type: Master Plan

Project Description: Update Water Master Plan for development of water supplies, system improvements and system expansion to support future projected growth.

Project Justification: Statutory update every 5 years

Project Classification: Design/Environmental

Name of Funding Source	Fund-Project						5 Year
		FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	Total
Water Asset Repl	410-74011	290,000	0	0	0	180,000	470,000
Total		290,000	0	0	0	180,000	470,000

Location: Citywide

Project Title: Meter Replacement-Large

Project Type: Water

Project Description: Annual provision for replacement of large non-functioning/malfunctioning meters & vaults.

Project Justification: Replace aging equipment

Project Classification: Improvements/Rehabilitation

Name of Funding Source	Fund-Project						5 Year
		FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	Total
Water Asset Repl	410-74012	106,000	109,000	112,000	115,000	118,000	560,000
Total		106,000	109,000	112,000	115,000	118,000	560,000

Location: Various locations throughout the District as needed

Capital Improvement Projects

Water (cont.)

Project Title: Right of Way Relocations

Project Type: Water

Project Description: Annual provision for statutorily required capital relocation of infrastructure.

Project Justification: Relocations required by right of way

Project Classification: Improvements/Rehabilitation

Name of Funding Source	Fund-Project	Fund-					5 Year
		FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	Total
Water Asset Repl	410-74020	133,000	137,000	141,000	145,000	149,000	705,000
Total		133,000	137,000	141,000	145,000	149,000	705,000

Location: Various locations throughout the District as required

Project Title: Pump to Waste

Project Type: Water

Project Description: Annual provision to construct improvements at well sites to safely mitigate start-up flows.

Project Justification: Required to meet State quality standards & avoid high water flows.

Project Classification: Construction

Name of Funding Source	Fund-Project	Fund-					5 Year
		FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	Total
Water Fund	410-74032	226,000	226,000	226,000	226,000	226,000	1,130,000
Total		226,000	226,000	226,000	226,000	226,000	1,130,000

Location: Various well locations throughout the District as required

Capital Improvement Projects

Water (cont.)

Project Title: Pipeline-Old TownSD-02

Project Type: Water

Project Description: Replacement of small diameter steel and asbestos-cement (AC) waterlines with new PVC pipe.

Project Justification: Replace aging infrastructure

Project Classification: Improvements/Rehabilitation

Name of Funding Source	Fund-Project	FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	5 Year Total
Water Asset Repl	410-74126	20,000	0	0	0	0	20,000
Total		20,000	0	0	0	0	20,000

Location: Various Old Town locations

Capital Improvement Projects

Water (cont.)

Project Title: Pipeline-Svc Line Repl SD-06

Project Type: Water

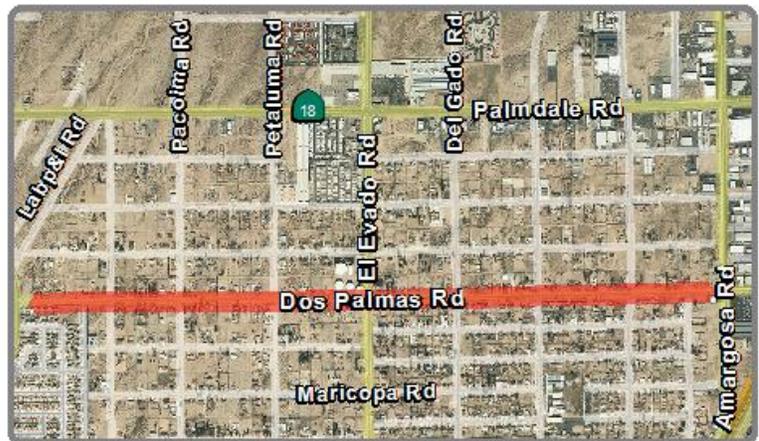
Project Description: Replacement of 20,400 linear feet of small diameter waterline with new PVC pipe.

Project Justification: Replace aging infrastructure

Project Classification: Improvements/Rehabilitation

Name of Funding Source	Fund-Project	Fund-					5 Year
		FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	Total
Water Asset Repl	410-74134	2,850,000	0	0	0	0	2,850,000
Total		2,850,000	0	0	0	0	2,850,000

Location: Dos Palmas Road on the south to Amargosa Road on the east to Bonanza Road on the north to Amethyst Road on the west



Capital Improvement Projects

Water (cont.)

Project Title: IVR-Telephone System Enhancements

Project Type: Water

Project Description: Interactive voice response system to enhance billing & collections; carryover

Project Justification: Replace aging equipment

Project Classification: Improvements/Rehabilitation

Name of Funding Source	Fund-Project	Fund-					5 Year
		FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	Total
Capital Contribution	410-74142	45,000	0	0	0	0	45,000
Total		45,000	0	0	0	0	45,000

Location: City Hall



Capital Improvement Projects

Water (cont.)

Project Title: Fiber Optic Upgrade

Project Type: Water

Project Description: SCADA tie-in to golf course wells for optimum use

Project Justification: System efficiency improvement

Project Classification: Design/Environmental

Name of Funding Source	Fund-Project	Fund-					5 Year
		FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	Total
Water Fund	410-74220	50,000	0	0	0	0	50,000
Total		50,000	0	0	0	0	50,000

Location: Green Tree Golf Course



Capital Improvement Projects

Water (cont.)

Project Title: Booster Pumping Station-ID1-ID2

Project Type: Water

Project Description: Permanent booster Station to transfer water from Zone 3290 to Zone 3845.

Project Justification: Support system blending to reduce arsenic levels

Project Classification: Improvements/Rehabilitation

Name of Funding Source	Fund-Project	Fund-					5 Year
		FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	Total
Water Fund	410-74242	1,680,000	0	0	0	0	1,680,000
Total		1,680,000	0	0	0	0	1,680,000

Location: Sycamore & Amethyst



Capital Improvement Projects

Water (cont.)

Project Title: Pipeline-Service Line Area 1

Project Type: Water

Project Description: Replacement of over 300 plastic service lines with copper tubing.

Project Justification: Replace aging infrastructure

Project Classification: Improvements/Rehabilitation

Name of Funding Source	Fund-Project	Fund-					5 Year
		FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	Total
Water Asset Repl	410-74244	480,000	0	0	0	0	480,000
Total		480,000	0	0	0	0	480,000

Location: Rural area of Improvement District 2, south of the aqueduct



Capital Improvement Projects

Water (cont.)

Project Title: Pipeline-Mt View Acres SD-07

Project Type: Water

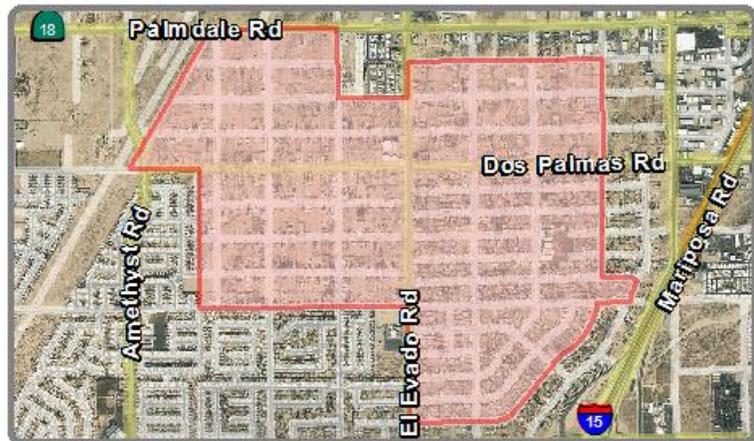
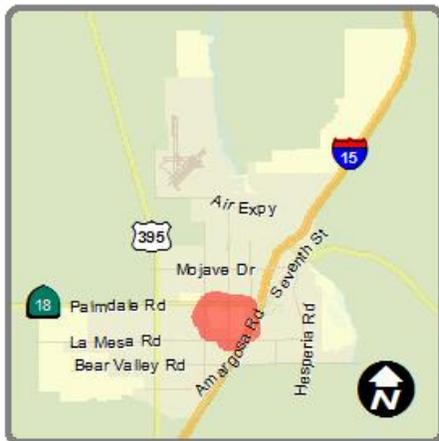
Project Description: Replacement of over 21,000 feet of small diameter asbestos-cement (AC) waterlines with PVC pipe.

Project Justification: Replace aging infrastructure

Project Classification: Improvements/Rehabilitation

Name of Funding Source	Fund-Project	Fund-					5 Year
		FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	Total
Water Asset Repl	410-74271	10,000	0	0	2,900,000	0	2,910,000
Total		10,000	0	0	2,900,000	0	2,910,000

Location: Mt. View Acres



Capital Improvement Projects

Water (cont.)

Project Title: Facilities Improvements-Warehouse / O&M Yard WID 1

Project Type: Water

Project Description: Repave parking area

Project Justification: Replace aging asset

Project Classification: Improvements/Rehabilitation

Name of Funding Source	Fund-Project	Fund-					5 Year
		FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	Total
Water Asset Repl	410-74275	200,000	0	0	0	0	200,000
Total		200,000	0	0	0	0	200,000

Location: WID1 warehouse



Capital Improvement Projects

Water (cont.)

Project Title: Pipeline-Service Line Area 2

Project Type: Water

Project Description: Replacement of approximately 260 plastic service lines with 1-inch copper tubing.

Project Justification: Replace aging infrastructure

Project Classification: Improvements/Rehabilitation

Name of Funding Source	Fund-Project	Fund-					5 Year
		FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	Total
Water Asset Repl	410-74286	665,000	0	0	0	0	665,000
Total		665,000	0	0	0	0	665,000

Location: Rural area of Improvement District 2, north of the aqueduct and west of Monte Vista Road



Capital Improvement Projects

Water (cont.)

Project Title: Pipeline-Svc Line Repl SD-09

Project Type: Water

Project Description: Replacement of over 20,000 feet of small diameter steel waterline with new 8-inch PVC pipe.

Project Justification: Replace aging infrastructure

Project Classification: Improvements/Rehabilitation

Name of Funding Source	Fund-Project	Fund-					5 Year
		FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	Total
Water Asset Repl	410-74291	2,640,000	0	0	0	0	2,640,000
Total		2,640,000	0	0	0	0	2,640,000

Location: North of Bear Valley Road between Balsam Road and 7th Avenue



Capital Improvement Projects Water (cont.)

Project Title: Pipeline-Connections

Project Type: Water

Project Description: Hot tap connections to Recycled Water System

Project Justification: System expansion

Project Classification: Construction

Name of Funding Source	Fund- Project	Fund-					5 Year
		FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	Total
Alt Water Source Fees	413-74312	20,000	0	0	0	0	20,000
Total		20,000	0	0	0	0	20,000

Location: Various locations in or about SCLA

Project Title: Pipeline-Eucalyptus St Mainline

Project Type: Water

Project Description: San Bernardino County project delayed to FY 2018

Project Justification: County required and funded at 50%

Project Classification: Construction

Name of Funding Source	Fund- Project	Fund-					5 Year
		FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	Total
Water Asset Repl	410-74321	300,000	0	0	0	0	300,000
Total		300,000	0	0	0	0	300,000

Location: Eucalyptus Street

Capital Improvement Projects

Water (cont.)

Project Title: Equip Turnout #5

Project Type: Water

Project Description: MWA turnout facilitation

Project Justification: County required and partially funded

Project Classification: Construction

Name of Funding Source	Fund-						5 Year
	Project	FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	Total
Water Fund	410-74336	412,200	0	0	0	0	412,200
Total		412,200	0	0	0	0	412,200

Location: Northwest corner of La Mesa and Amethyst



Capital Improvement Projects

Water (cont.)

Project Title: Pipeline-Arsenic Line

Project Type: Water

Project Description: Upgrade

Project Justification: Water System efficiency improvement

Project Classification: Construction

Name of Funding Source	Fund- Project	FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	5 Year Total
Water Fund	410-74337	654,000	0	0	0	0	654,000
Total		654,000	0	0	0	0	654,000

Location: Amethyst to Sierra

Capital Improvement Projects Water (cont.)

Project Title: Pipeline-Turnout #5

Project Type: Water

Project Description: MWA turnout facilitation

Project Justification: Water System efficiency improvement

Project Classification: Construction

Name of Funding Source	Fund-						5 Year
	Project	FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	Total
Water Fund	410-74338	2,517,000	0	0	0	0	2,517,000
Total		2,517,000	0	0	0	0	2,517,000

Location: Amethyst from La Mesa to Sycamore



Capital Improvement Projects

Water (cont.)

Project Title: Advance Metering Infrastructure (AMI)

Project Type: Water

Project Description: AMI system to provide remote meter reading capabilities from WID 2 at City Hall; approximately 4,200 meters in the rural area of the District will send their meter read by radio to ten “collectors” strategically located in the route; the meters can be read instantaneously at the push of a button; the complete project includes external antennas for the meters that will be mounted to the reading lid, new meter box lids if necessary and the purchase and installation of collectors, receiving antennas, control boxes and poles.

Project Justification: Water System efficiency improvement

Project Classification: Construction

Name of Funding Source	Fund- Project						5 Year
		FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	Total
Water Fund	410-74339	400,000	0	0	0	0	400,000
Total		400,000	0	0	0	0	400,000

Location: Various locations in WID 2

Capital Improvement Projects

Water (cont.)

Project Title: Tower, SCADA Communications

Project Type: Water

Project Description: Well 130 currently has no communication with the rest of our SCADA system, and due to its location and the surrounding hills and trees, we need to install a radio tower there so that the site will be linked up with the rest of the system.

Project Justification: Currently that Well must be run manually when needed, sometimes causing the City overtime when its production is needed after hours. A properly sized tower will allow us to install a radio and antenna, which will link it up with other sites giving it all around accessibility. Additionally, reestablishing a communications link with that site will restore our ability to monitor the site for a security breach, a capability we don't currently have at that site.

Project Classification: Construction

Name of Funding Source	Fund-Project	FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	5 Year Total
Water Fund	410-74353	60,000	0	0	0	0	60,000
Total		60,000	0	0	0	0	60,000

Location: Well 130; Casadero & Puesta Del Sol



Capital Improvement Projects

Water (cont.)

Project Title: Pipeline-SCLA East Side

Project Type: Water

Project Description: Annual provision for statutorily required capital relocation of infrastructure

Project Justification: To provide water for west side of runway in support of future growth

Project Classification: Improvements/Rehabilitation

Name of Funding Source	Fund-Project	FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	5 Year Total
Water Connection Fees	410-74355	120,000	0	0	0	0	120,000
Total		120,000	0	0	0	0	120,000

Location: SCLA runway 17/35

Capital Improvement Projects

Water (cont.)

Project Title: Water Recycling Study

Project Type: Other

Project Description: Study to determine treatment levels and methodology to supply recycled water to HDPP

Project Justification: 50% grant funded; will provide revenue for virtually all recycled water from IWWTP

Project Classification: Design/Environmental

Name of Funding Source	Fund-Project	Fund-					5 Year Total
		FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	
WWTP	412-76035	121,000	0	0	0	0	121,000
Total		0	0	0	0	0	121,000

Location: City Hall



Capital Improvement Projects Airport

Project Title: Runway 17/35 Rehabilitation Phase 1a

Project Type: Other

Project Description: This project entails the removal of the asphalt portions of Runway 17/35 (approximately 1,780,000 square feet) and replacement with structural Portland Cement Concrete (PCC) runway pavement to meet current FAA Design Standards, in a phased (multi-year) approach. It also entails the replacement of approximately 200,000 square feet of existing asphalt runway shoulders that will be lost as a function of the runway reconstruction. All affected runway markings will be replaced, whereas it is anticipated that the runway edge lighting can be salvaged in place. The Runway 17/35 Rehabilitation Project also entails procuring an engineering firm to design the project, provide bidding support services, and perform the Construction Management.

Project Justification: Runway 17/35 represents an assortment of both PCC and asphalt pavements of varying ages and construction methodologies, with some portions being nearly 50 years old. More significantly, recent asphalt core samples and repair operations revealed pavement sections of only six inches of asphalt over a non-standard base section of approximately eight inches. FOD caused by asphalt spalling, asphalt alligating, asphalt rutting, and asphalt pitting have become the sources of major safety concern. In the first few months of 2014, as the weather grew cold, four major asphalt repairs were required that entailed the complete removal and replacement of the asphalt runway surface and reconstruction of the base section. These four repairs alone accounted for nearly 2,000 square feet of pavement replacement. In subsequent years, three more major failures occurred in critical areas of the runway. The runway pavement condition index (PCN) is published at 68, although a more current geotechnical evaluation being finalized now suggest a far more deteriorated pavement quality commensurate with a PCN in the thirties. Consequently, certain aircraft operators have refused to utilize SCLA due to the poor pavement quality. Due to the size of Runway 17/35 (15,050 feet by 150 feet) and the need to properly prioritize the severity of all pavement failures on both runways, this project ONLY contemplates the rehabilitation of the asphalt portions of the runway. The two concrete sections of Runway 17/35 are in good condition, thereby allowing for deferred rehabilitation.

Project Classification: Construction

Name of Funding Source	Fund- Project	Fund-					5 Year
		FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	Total
Airport Operations Match	450-95046	580,896	0	0	0	0	580,896
Total		580,896	0	0	0	0	580,896

Location: Runway 17/35, Southern California Logistics Airport, 18374 Phantom West, Victorville

Capital Improvement Projects

Airport (cont.)

Project Title: Runway 17/35 Rehabilitation Phase 1b

Project Type: Other

Project Description: This project entails the removal of the asphalt portions of Runway 17/35 (approximately 1,780,000 square feet) and replacement with structural Portland Cement Concrete (PCC) runway pavement to meet current FAA Design Standards, in a phased (multi-year) approach. It also entails the replacement of approximately 200,000 square feet of existing asphalt runway shoulders that will be lost as a function of the runway reconstruction. All affected runway markings will be replaced, whereas it is anticipated that the runway edge lighting can be salvaged in place. The Runway 17/35 Rehabilitation Project also entails procuring an engineering firm to design the project, provide bidding support services, and perform the Construction Management.

Project Justification: Runway 17/35 represents an assortment of both PCC and asphalt pavements of varying ages and construction methodologies, with some portions being nearly 50 years old. More significantly, recent asphalt core samples and repair operations revealed pavement sections of only six inches of asphalt over a non-standard base section of approximately eight inches. FOD caused by asphalt spalling, asphalt alligating, asphalt rutting, and asphalt pitting have become the sources of major safety concern. In the first few months of 2014, as the weather grew cold, four major asphalt repairs were required that entailed the complete removal and replacement of the asphalt runway surface and reconstruction of the base section. These four repairs alone accounted for nearly 2,000 square feet of pavement replacement. In subsequent years, three more major failures occurred in critical areas of the runway. The runway pavement condition index (PCN) is published at 68, although a more current geotechnical evaluation being finalized now suggest a far more deteriorated pavement quality commensurate with a PCN in the thirties. Consequently, certain aircraft operators have refused to utilize SCLA due to the poor pavement quality. Due to the size of Runway 17/35 (15,050 feet by 150 feet) and the need to properly prioritize the severity of all pavement failures on both runways, this project ONLY contemplates the rehabilitation of the asphalt portions of the runway. The two concrete sections of Runway 17/35 are in good condition, thereby allowing for deferred rehabilitation.

Project Classification: Construction

Name of Funding Source	Fund- Project	Fund-					5 Year
		FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	Total
Airport Operations Match	450-95076	722,222	0	0	0	0	722,222
Total		722,222	0	0	0	0	722,222

Location: Runway 17/35, Southern California Logistics Airport, 18374 Phantom West, Victorville

Capital Improvement Projects VMUS

Project Title: Electrical System Master Plan

Project Type: Other

Project Description: Consultant Study & CADD file consolidation

Project Justification: To determine future load demand, customer acquisition, and any improvements need to meet those demands. Determine system load capacity, determine growth options with estimated costs, map out both distribution systems, update and consolidate CADD files, draft a capital improvement plan.

Project Classification: Design/Environmental

Name of Funding Source	Fund- Project						5 Year
		FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	Total
SCLA Electric	420-30045	35,000	0	0	0	0	35,000
Total		35,000	0	0	0	0	35,000

Location: N/A

Project Title: Gas Switch Replacement Phase I, II, III (SCLA Electric)

Project Type: Other

Project Description: Phase I: Replace Gas s/w #66, 69 and 70. Replace with PME's. Phase II: Replace Gas s/w #15, 22, & 30 Replace with PME's. Phase III: Replace Gas s/w #13,31 & 84. Replace with PME's.

Project Justification: To determine future load demand, customer acquisition, and any improvements need to meet those demands.

Project Classification: Design/Environmental

Name of Funding Source	Fund- Project						5 Year
		FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	Total
VMUS Electric	420-30046	220,000	225,000	230,000	0	0	675,000
Total		220,000	225,000	230,000	0	0	675,000

Location: SCLA Electric Utility

Capital Improvement Projects VMUS (cont.)

Project Title: Pipe Replacement Project Phase I, II, III

Project Type: Other

Project Description: R & R Steel gas pipeline, install PE gas pipeline & equipment. Phase I & II to be completed during this FY. Phase III to be completed in FY 2019.

In the mid 1980's the United States Air Force replaced the entire steel natural gas distribution system due to leaks and deterioration. For unknown reasons, approx. 3,000 feet of steel pipe was left in place. This steel main is estimated to be at least 60 years old and was never properly maintained by USAF. In 2008 city staff installed cathodic protection (CP) on this steel main to protect it from corrosion. Before the CP was installed, the CP read was -0.68 volts. D.O.T. CFR 192.463 requires a minimum voltage read of -0.85 volts, proving that the steel main did not have adequate protection until 2008. It is our opinion that due to these inadequate voltage readings up to 2008 that there was likely some level of corrosion on this pipe. In 2009 while inspecting the steel pipe it was discovered that there was slight corrosion on the pipe. In 2012 while replacing the service at 13746 Alert Rd. city staff installed additional CP on the steel pipe due to dropping voltage reads. The history of this pipe, lack of CP prior to 2008, and the lack of pressure test records represent serious safety concerns. PUC Section 963(b)(3) finds safety as a "top Priority". Furthermore, the replacement of leaking pipe involves energy efficiency and conservation activities, making this project eligible for funding under the Public Benefit program. Written legal opinion to validate this justification is on file. Phase III: R&R Driscopipe gas pipeline, Install PE gas pipeline & equipment.

In the mid 1980's the United States Air force replaced the aging steel natural gas distribution system with Driscopipe 8000 high density PE pipe. To the best of our knowledge, the new PE system was poorly maintained by the USAF which resulted in numerous leaks which were repaired by city staff and/or city contractors. No pressure test records were found that would verify if the system was tested and at what pressure.

Project Justification: In March 2012 we were notified by the Department of Transportation that they have issued an advisory bulletin regarding material degradation of Driscopipe 8000 HDPE pipe, which is the same brand and type of PE pipe used in our distribution system. The manufacture, Driscopipe, has concluded that there is a probability of material degradation in the South West area of the United States and they recommend inspection and sampling pipe in the system. The material degradation issue, along with the history of leakage, poor maintenance and no pressure test information all provide exceptional justification for replacing this pipe. In a letter from attorney Bruce McLaughlin to Jenele Davidson dated July 25, 2013, Mr. McLaughlin explains that the Public Benefit Program can be used to replace this natural gas pipe.

Capital Improvement Projects

VMUS (cont.)

Project Classification: Improvements/Rehabilitation

Name of Funding Source	Fund- Project	FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	5 Year
							Total
VMUS Gas	419-30047	80,000	7,500	0	0	0	87,500
VMUS Gas Public Benefits	423-30047	940,000	600,000	0	0	0	1,540,000
Total		1,020,000	607,500	0	0	0	1,627,500

Location: Gas Utility at SCLA.

Capital Improvement Projects Facilities

Project Title: Palmdale Yard Improvements

Project Type: Other

Project Description: Palmdale Yard facility improvements for various City divisions

Project Justification: Palmdale Yard facility improvements required for increased security utilities, pavement and functionality.

Project Classification: Improvements/Rehabilitation

Name of Funding Source	Fund-Project	FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	5 Year Total
Sanitary/Sewer	425-80007	147,000	0	0	0	0	147,000
Total		147,000	0	0	0	0	147,000

Location: 14154 Palmdale Road



Capital Improvement Projects Facilities (cont.)

Project Title: Hook Registration Counter

Project Type: Facilities

Project Description: Renovation of the existing registration area at Hook CC to include at least one window and counter at ADA Compliant height and width.

Project Justification: Attached are pages from the ADA report specifying the need for compliance at the Hook counter. The estimates represented on the ADA report are not representative of the amount of work that would be required for this project. The way that the existing structure is built, it cannot be manipulated to meet the lowered counter height. The entire structure would need to be rebuilt and new glass/windows installed. A projected quote was obtained in 2014 on this project, and the estimate was \$32,000. Based on increases in labor and materials costs since 2014, we estimate \$35,000.

Project Classification: Improvements/Rehabilitation

Name of Funding Source	Fund-Project	FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	5 Year Total
General	100-80016	35,000	0	0	0	0	35,000
Total		35,000	0	0	0	0	35,000

Location: Hook Community Center



Capital Improvement Projects Facilities (cont.)

Project Title: Skate Park Land

Project Type: Parks

Project Description: Purchase of appropriate land for a skate park.

Project Justification: Appropriate and central site needed for youth amenity.

Project Classification: Land Acquisition

Name of Funding Source	Fund- Project	FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	5 Year Total
Red-DIF-Parks	354-80029	14,000	0	0	0	0	14,000
Total		14,000	0	0	0	0	14,000

Location: N/A

Capital Improvement Projects Facilities (cont.)

Project Title: Building 700 Interior Lighting

Project Type: Facilities

Project Description: Removal and Replacement of Interior Lighting.

Project Justification: Building 700 is the air traffic control tower that was originally constructed in 1956. The air traffic control tower is a vital component to the operations at the airport and must be maintained according to the Federal Aviation Administration Standards. The existing interior lighting was installed in the mid-1960's, is inefficient, costly to maintain, and ineffective. Replacement is well overdue.

Project Classification: Improvements/Rehabilitation

Name of Funding Source	Fund-Project	FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	5 Year Total
Airport Operations	450-95071	6,000	0	0	0	0	6,000
Total		6,000	0	0	0	0	6,000

Location: Southern California Logistics Airport Building 700 (Air Traffic Control Tower) 18540 Readiness St, Victorville



Capital Improvement Projects Facilities (cont.)

Project Title: Building 728 Flooring Replacement

Project Type: Facilities

Project Description: Removal and replacement of existing flooring.

Project Justification: Building 728 is the administration building that welcomes existing customers, potential customers, and dignitaries to the airport. The existing flooring was installed in 2000 when the building was renovated with a sleek, modern look that accurately expresses the aircraft industry. This look is just as fresh now as it was in 2000 when it was originally designed, however the seventeen-year-old carpet is not. It has become tattered, rippled, faded, and stained (the first two attributes creating a tripping hazard). The shabbiness is very unattractive with negative impacts to the impression the airport should make on investors. Staff has already painted the outside of the building and will be painting the interior prior to installation of the flooring. The combination of paint and flooring will make the building look bright and professional once more.

Project Classification: Improvements/Rehabilitation

Name of Funding Source	Fund- Project	Fund-					5 Year
		FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	Total
Airport Operations	450-95072	65,000	0	0	0	0	65,000
Total		65,000	0	0	0	0	65,000

Location: Southern California Logistics Airport Building 728 (Administration) 18374 Phantom West, Victorville



Capital Improvement Projects Facilities (cont.)

Project Title: Building 700 HVAC Replacement

Project Type: Facilities

Project Description: Removal and replacement of existing HVAC system.

Project Justification: Building 700 is the air traffic control tower that was originally constructed in 1956. The air traffic control tower is a vital component to the operations at the airport and must be maintained according to the Federal Aviation Administration Standards. The existing heating, ventilation, and air conditioning system (HVAC) is the original system installed in the mid-1960's to keep the electronic equipment cool, which remains its primary function. It is energy consuming, costly to maintain, and ineffective. Replacement is well overdue.

Project Classification: Improvements/Rehabilitation

Name of Funding Source	Fund-Project	Fund-					5 Year
		FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	Total
Airport Operations	450-95073	38,000	0	0	0	0	38,000
Total		38,000	0	0	0	0	38,000

Location: Southern California Logistics Airport Building 700 (Air Traffic Control Tower) 18540 Readiness St, Victorville



Capital Improvement Projects Facilities (cont.)

Project Title: Building 676 Roof Batten Bars & Drain

Project Type: Facilities

Project Description: Installation of roof batten bars and drain to prevent further damage, and make repairs to existing damage.

Project Justification: The installation of roof batten bars and a roof drain will stabilize the roof against the high desert winds that have been threatening to rip the roofing material off.

Project Classification: Improvements/Rehabilitation

Name of Funding Source	Fund-Project	Fund-					5 Year
		FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	Total
Airport Operations	450-95074	40,000	0	0	0	0	40,000
Total		40,000	0	0	0	0	40,000

Location: Southern California Logistics Airport Building 676 (Aircraft Hangar) , 13010 Aerospace Dr., Victorville



Capital Improvement Projects Facilities (cont.)

Project Title: Building 700 Re-roof

Project Type: Facilities

Project Description: Removal of existing roofing and replacing with new roof.

Project Justification: Building 700 is the air traffic control tower that was originally constructed in 1956. The air traffic control tower is a vital component to the operations at the airport and must be maintained according to the Federal Aviation Administration Standards. The roof has been mended many times, is now beyond failure and repair, and therefore must be replaced.

Project Classification: Improvements/Rehabilitation

Name of Funding Source	Fund- Project	Fund-					5 Year
		FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	Total
Airport Operations	450-95075	20,000	0	0	0	0	20,000
Total		20,000	0	0	0	0	20,000

Location: Southern California Logistics Airport Building 700 (Air Traffic Control Tower) 18540 Readiness St, Victorville



Capital Improvement Projects

Equipment & Technology

Project Title: Website Redesign & Enhancement

Project Type: Other

Project Description: Redesign & upgrade of City website - Water Portion only of IT project

Project Justification: The City's website redesign project will provide a user friendly website for the public, as well as a robust and user friendly content management system (CMS) for staff. This will allow departments and divisions to manage their own data and content. All other city sites will be consolidated and standardized allowing availability across all internet browser platforms and mobile devices.

Project Classification: Design/Environmental

Name of Funding Source	Fund-Project	FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	5 Year Total
Contributed Capital	410-36025	70,000	0	0	0	180,000	250,000
Total		70,000	0	0	0	180,000	250,000

Location: City Hall



Capital Improvement Projects

Equipment & Technology (cont.)

Project Title: GIS Mapping

Project Type: Other

Project Description: Complete Phase II of the District's GIS enhancements

Project Justification: Water System efficiency improvement

Project Classification: Design/Environmental

Name of Funding Source	Fund-Project	Fund-					5 Year
		FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	Total
Water Fund	410-77024	105,000	0	0	0	0	105,000
Total		105,000	0	0	0	0	105,000

Location: City Hall



Capital Improvement Projects

Equipment & Technology (cont.)

Project Title: Work Order System

Project Type: Other

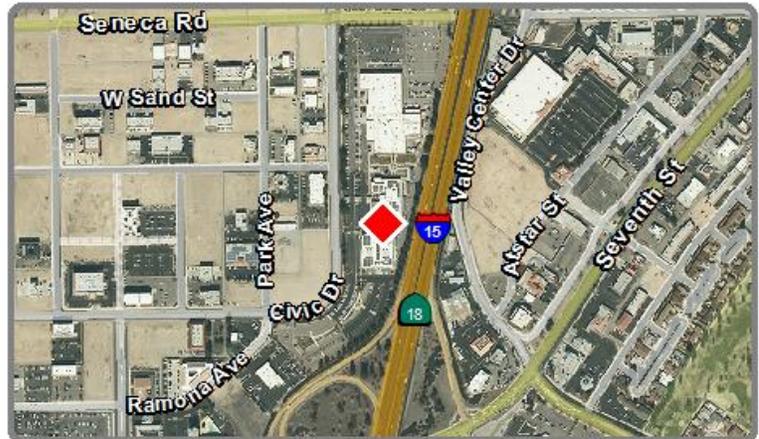
Project Description: ENERGOV work order system

Project Justification: Replace aging system

Project Classification: Design/Environmental

Name of Funding Source	Fund- Project	Fund-					5 Year
		FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	Total
Water Fund	410-77419	61,000	0	0	0	0	61,000
Sewer Fund	425-77419	178,000	0	0	0	0	178,000
Sewer Fund	425-77419	38,000	0	0	0	0	38,000
Total		277,000	0	0	0	0	277,000

Location: City Hall





Economic and Community Profile

History and Location

The City was first named Victor after railroad pioneer Jacob Nash Victor (1835-1907). Jacob Nash's major accomplishment was bringing the second transcontinental railroad to the United States, giving the Santa Fe Route a Pacific coast terminal. His job as a General Manager of the California Southern Railway was to construct 30 miles of washed-out track from Fallbrook to San Diego. In 1883, he cut through the Southern Pacific tracks at Colton, thereby linking San Bernardino to the coast. In 1885 he drove the first engine through the Cajon Pass, signaling the linkage of San Bernardino and Barstow.

The name Victor was short lived, however, because there was another community in West Colorado Springs that had the same name. Mail addressed to individuals living in Victor, California was often sent to Victor, Colorado. In 1901, Nettie Turner, postmistress of Victor, California, petitioned the federal government to change the name of California's Victor to Victorville.

Victorville is situated approximately 97 miles northeast of Los Angeles and 35 miles northeast of San Bernardino in the Victor Valley. Major trucking and rail routes run through the area. Victorville is conveniently located close to Southern California Logistics Airport and within 30-40 minutes drive of the Ontario International Airport. The Victor Valley includes the communities of Adelanto, Apple Valley, Hesperia, Lucerne Valley, Oak Hills, Phelan, Victorville and Wrightwood. Victorville is the business hub of the Victor Valley and draws consumers from well beyond its immediate area. It is the largest commercial center between San Bernardino and Las Vegas, Nevada.

Organizational Structure

The City of Victorville was originally incorporated as a general law city on September 21, 1962 and reorganized as a charter city on July 18, 2008. The City operates under a Council-Manager form of government. The City Manager is responsible for the efficient implementation of Council policy and effective administration of all City government affairs. The elective officers of the City consist of a City Council of five members, one of which serves as mayor. The members of the City Council are elected from the City at large.

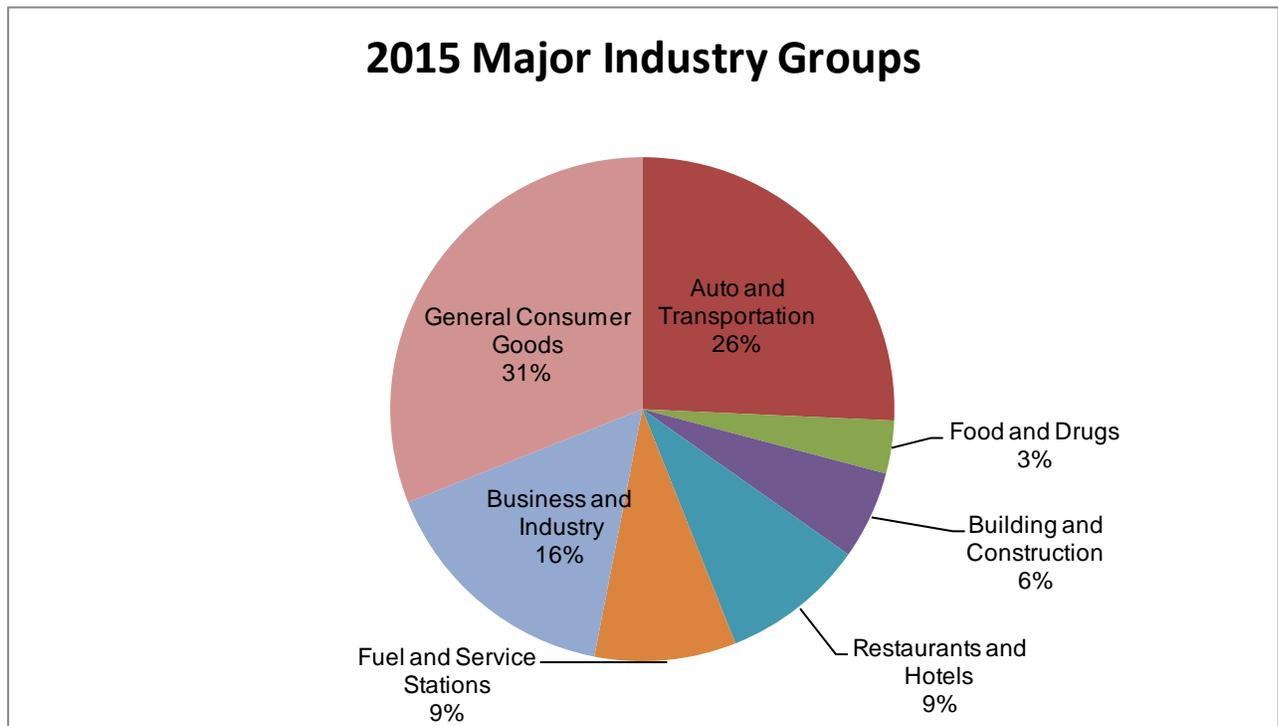
The City employs 372 full time employees and is organized into 7 departments, each responsible for managing its own operating budgets together with any assigned special funds or projects. Through these departments, the City provides a full range of services, including public safety, highways and streets, sanitation, parks and recreation, aviation, municipal utilities (water, electric and gas), public improvements, planning and zoning, community development, and general administrative services. In addition to these governmental activities, the City Council has legal authority over the City's Successor Agency to the Redevelopment Agency; Southern California Logistics Airport Authority; Southern California Logistics Rail Authority; the Victorville Water District; and the Victorville Library.

Economic Profile

The City's location, adjacent to Interstate 15, State Highway 18 and State Route 395, together with abundant land available for development, makes it one of the most desirable locations in the Victor Valley for businesses and individuals. The economic community is a vital mix of retail shopping, restaurants,

Economic and Community Profile (cont.)

service businesses, hotels and public services. The City is home to the only regional mall located in the Victor Valley anchored with over 100 stores and specialty shops. Major retail shops are Macy's, JC Penney, Kohl's, and Dick's Sporting Goods. Dunia Plaza expanded in 2015 with the construction of Victorville's first Wal-Mart supercenter (193,230 square feet) which includes a supermarket, Tire Lube and Express and a McDonald's restaurant and again in 2016 with the addition of a Michael's and Dollar Tree.. Many restaurants are located in this area, including the newly opened B.J.s Brewery and Restaurant. A new group of restaurants is currently under construction including Cracker Barrel. Two new hotels are also currently in the works on either side of the I-15 between Nisqualli and Bear Valley Road exits. Victorville also offers other retail for consumers such as auto dealerships; the AutoPark at Valley Center is home to Valley-Hi Kia, Valley-Hi Toyota/Scion, Greiner GMC, Buick and Pontiac, Victorville Motors – Chrysler, Jeep, Dodge, Victorville Mitsubishi, Victorville Hyundai/Mazda, Valley-Hi Honda and Valley-Hi Nissan, Desert Fiat and the newly opened Ram Truck Center. The revenue received from auto sales ranks second highest in the economic category; their sales tax receipts contributed a total of 26% to the City's taxable revenue in 2015.



Source: HDL Companies.

Economic and Community Profile (cont.)

The major sales tax producers in the City are vital mix of various industries. The major components of sales tax producer are big box retails, fueling stations and auto dealers.

TOP 25 SALES TAX PRODUCERS (In alphabetical order)

Ashley Furniture Homestore	Food For Less	Lowes	Sunland Ford	Valley Hi Nissan
Beck Oil	Greiner Buick GMC	Macy's	Target	Valley Hi Toyota
Best Buy	Home Depot	Rancho Motors Co	Tesoro Refining	Victorville Hyundai Mazda
Chevron	JC Penney	Ross	Valley Hi Honda	Victorville Motors
Costco	Kohl's	Sears	Valley Hi Kia	Wal-Mart

Source: HDL companies, 2016

Top Employers

Company

Victor Elementary School district	1,150
Victor Valley College	1,150
The Mall of Victor Valley	1,100
Desert Valley Hospital/ Medical Group	1,000
Verizon	940
Victor Valley Union High School District	877
Federal Correction Complex Victorville	844
Walmart	830
Victor Valley Community Hospital	548
City of Victorville	343

Source: Victorville Chamber of Commerce, 2016

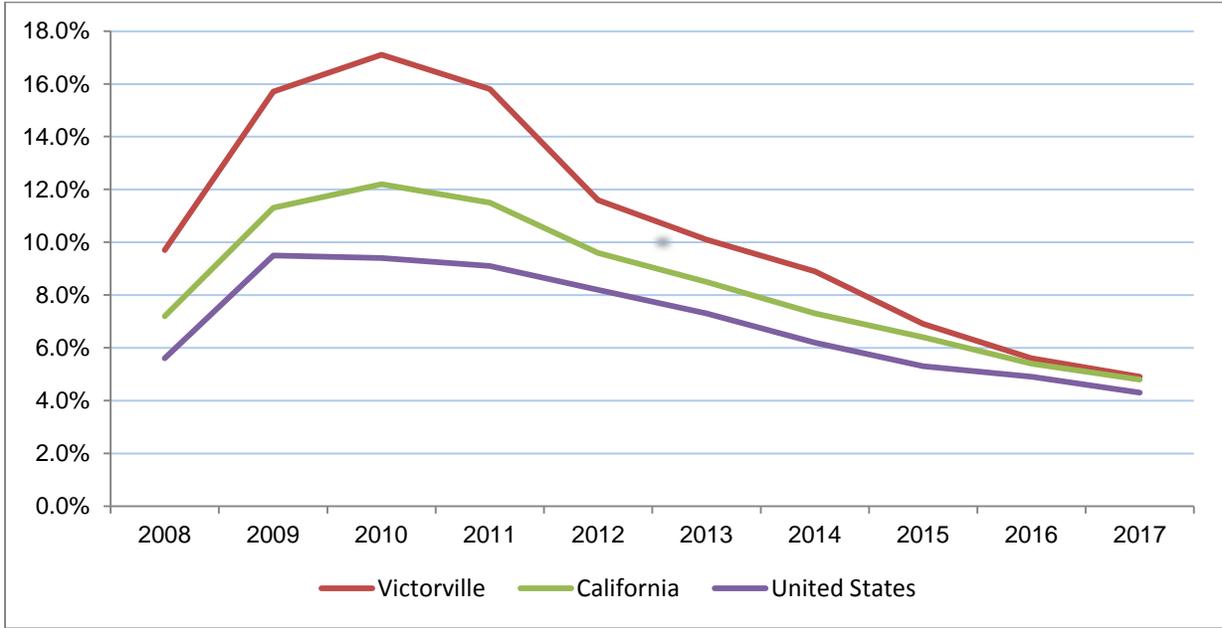
Economic and Community Profile (cont.)

VICTORVILLE FACTS

Population:	123,510
Housing:	36,655 housing units with a median home value of \$221,500
Location:	Located within San Bernardino County, Victorville is situated approximately 97 miles northeast of Los Angeles and 35 miles northeast of San Bernardino, at the edge of the Mojave Desert. Interstate 15 and Highway 18 intersect near the heart of the City and State Highway 395 borders the City to the West. It is 180 miles south of Las Vegas, Nevada.
Climate:	Spring and summer weather is warm to hot, often registering temperatures in the triple digits. In contrast, fall and winter temperatures occasionally drop to freezing or below. Humidity remains low. Air quality in Victorville is generally good.
Government:	City Council-City Manager form of government
Demographics:	African American 16.6%, American Indian/Alaska Native 0.6%, Asian 3.7%, Hispanic or Latino 53.2%, White 22.2%, Other 3.7 %
Income:	Median household income \$49,072
Local Workforce:	Approximately 45,000
Unemployment:	4.9% (as of April 2017)
Area:	74.2 square miles
Education:	Victorville is served by the Victor Elementary School District (21 elementary and charter schools), Victor Valley Union High School District (10 middle schools and 7 high schools), Adelanto Elementary School District (4 elementary schools and 1 middle school), Hesperia Unified School District (1 elementary school) and the Snowline Joint United School District (1 elementary school). It is also served by one Community College and an Education Center. In addition, Victorville has several satellite University and College campuses including Azusa Pacific, Brandman University, University of La Verne, University of Phoenix and Westech College.
Recreation & Cultural:	Victorville has 18 Community Parks, 6 Community Centers, 1 Swimming Pool, 6 Tennis Courts, 1 City Library, and 1 Golf Course. We currently have 2 Cinemark movie theaters; one with a 16 screen Stadium Seating Theater as well as a 10 screen theater. Victorville also boasts its own Community Theater, High Desert Center for the Arts. Victor Valley College campus hosts the local Performing Arts Center.

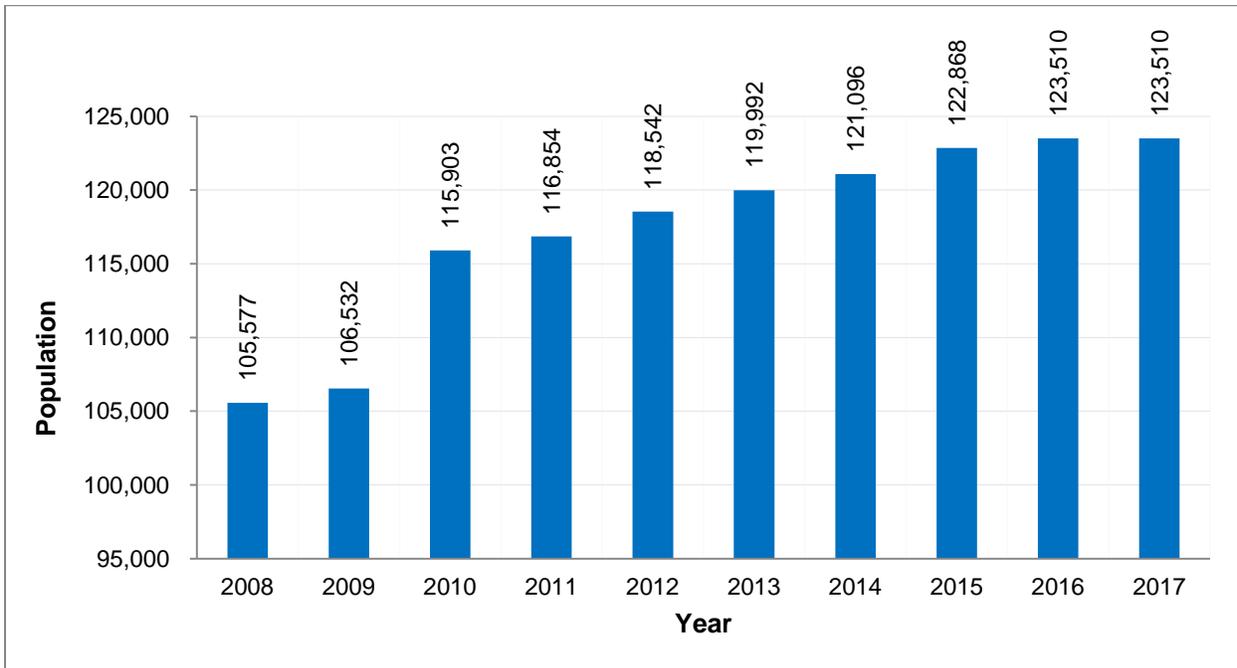
Economic and Community Profile (cont.)

UNEMPLOYMENT RATE FROM 2008-2017



Source: U.S. Bureau of Labor Statistics, CA Employment Development Department

VICTORVILLE POPULATION FROM 2008-2017



Source: CA Department of Finance

Basis of Accounting/Budgeting

The Budget presents forecasts of revenues and expenditures for the City resulting from the general economic position of the City and from allocation decisions made by, or approved by the City Council. As such, it serves as the foundation for the City's financial planning and control. The City requires that the City Manager present the Budget to the City Council for its approval annually (see Appendix for adopting resolutions). The Finance Division is responsible for overseeing the preparation of the Budget.

Basis of Accounting/Budgeting

The City uses fund accounting to ensure and demonstrate compliance with all governmental accounting related requirements. A fund is defined as a separate accounting entity with a self-balancing set of accounts recording cash and other financial resources together with related liabilities. Each fund is established for the purpose of accounting for specific activities in accordance with applicable regulations, restrictions or limitations. The City of Victorville has three types of funds:

- Governmental Funds – Account for the funds through which most governmental functions are typically financed and are often referred to as "source and use" funds. The fund types included in this category are General, Special Revenue, Capital Projects, Debt Service, and Special Assessment funds.
- Proprietary Funds – Account for and record operations similar to those found in a business, such as Enterprise funds and Internal Service funds.
- Fiduciary Funds – Account for resources held by the City but belonging to other entities and may include trusts and agency funds.

The City of Victorville's accounting records are maintained in accordance with Generally Accepted Accounting Principles. Governmental fund types such as General Funds and Special Revenue Funds are maintained on a modified accrual basis of accounting. Proprietary fund types such as Enterprise funds are maintained on an accrual basis.

The Budget for all funds and entities has been prepared on a cash basis. This means that revenues and expenditures are assigned to the period into which the City expects to receive or disburse cash.

As defined by the Governmental Accounting Standards Board, this Budget includes the transactions of the legal entities over which the City Council of the City of Victorville has authority and consists of the City of Victorville (City), Victorville Water District (Water District), City of Victorville as Successor Agency to Redevelopment Agency (SA), City Housing Asset Successor (CHAS), Southern California Logistics Airport Authority (SCLAA), Southern California Logistics Rail Authority (SCLRA), Victorville Joint Powers Financing Authority (VJPFA) and Victorville Library (Library).

Basis of Accounting/Budgeting (cont.)

Budgetary Control

The level of appropriated budgetary control is at the departmental level. The City Manager may authorize transfers of appropriations within a department. Expenditures may not legally exceed total departmental appropriations. The City maintains an encumbrance accounting system as another technique of accomplishing budgetary control. Under this system, unexpended or unencumbered appropriations lapse at the end of the fiscal year. Encumbered appropriations are re-appropriated in the ensuing year's budget.

Cost Allocations

The Budget includes cost allocations. Cost allocations in the FY 17-18 budget are based upon a cost allocation study prepared by an outside consultant. The cost allocation plan is designed to reflect the true costs of operating the city's internal service departments.

Budget and Financial Policies

The City of Victorville's fiscal year runs from July 1 through June 30 each year. A fiscal year represents a budgeting and accounting cycle for measuring the results of operations and the City's financial position. The budget is the most important policy document the City produces on an annual basis. The program and financial decisions it embodies reflect the will of the citizens through the policy direction of the City Council.

The City Manager is responsible for submitting the proposed annual budget and proposed annual salary plan to the City Council (VMC 2.04.150). The Administrative Services Department is responsible for the coordination, development, and preparation of the annual budget. Department Heads are responsible for preparing their department budget requests and revenue estimates in accordance with the guidelines provided by Administrative Services, along with any special budget instructions or direction that may be provided by the City Manager.

The budget is a planning tool that identifies strategic actions for the City for the fiscal year. It matches the financial and human resources available in order to carry out the planned actions. It also includes information about the City organization and identifies the policy direction under which the budget is prepared.

Budget Policies

- 1) Develop and adopt a fiscally sustainable, balanced budget prior to July 1st of each fiscal year
- 2) Keep the City Council informed on the fiscal condition of the City
- 3) Maintain a reserve for economic uncertainties
- 4) Identify resources for Council identified priorities and initiatives
- 5) Maintain annual expenditure levels at a conservative growth rate
- 6) Limit expenditures to anticipated revenues and designated reserves
- 7) Maintain a diversified and stable revenue base
- 8) Use one-time or irregular revenue resources strategically and not in support of operating costs
- 9) Annually update and adopt the Capital Improvement Plan (CIP) budget identifying the specific projects, or portions thereof, that can be completed during the fiscal year with known funding sources

Salary and Benefits



2017-2018 TABLE OF ORGANIZATION Effective July 1, 2017 Includes COLA of 2.7%

NO.	TITLE	RANGE	SALARY	NO.	TITLE	RANGE	SALARY
6	ACCOUNT CLERK	20	3416 4153	1	GIS COORDINATOR	39	5461 6638
1	ACCOUNTANT	40	5598 6804	1	GIS TECHNICIAN	27	4061 4936
6	ADMINISTRATIVE ANALYST	41	5738 6975	1	HUMAN RESOURCES ANALYST	41	5738 6975
4	ADMINISTRATIVE SECRETARY	29	4267 5186	1	HUMAN RESOURCES OFFICER	58	8731 10613
1	AIRPORT DIRECTOR	60	9173 11150	1	HUMAN RESOURCES SPECIALIST	35	4948 6014
1	AIRPORT MAINTENANCE SUPERVISOR	37	5198 6319	1	HUMAN RESOURCES TECHNICIAN	27	4061 4936
8	AIRPORT MAINTENANCE WORKER	18	3252 3952	1	LEAD MECHANIC	32	4595 5585
1	AIRPORT OPERATIONS & FACILITIES MANAGER	49	6991 8498	1	LIBRARY ASSOCIATE	20	3416 4153
3	AIRPORT OPERATIONS OFFICER	23	3679 4472	2	LINE LOCATOR	25	3865 4698
1	AIRPORT OPERATIONS SUPERVISOR	37	5198 6319	10	MAINTENANCE LEAD WORKER	28	4162 5059
1	AIRPORT SPECIALIST	35	4948 6014	1	MAINTENANCE SUPERVISOR	39	5461 6638
1	ANIMAL CONTROL DISPATCHER	21	3502 4256	40	MAINTENANCE WORKER	18	3252 3952
1	ANIMAL CONTROL LEAD OFFICER	28	4162 5059	1	MANAGEMENT SPECIALIST	35	4948 6014
4	ANIMAL CONTROL OFFICER	24	3771 4584	1	MANAGEMENT TECHNICIAN	29	4267 5186
1	ASSISTANT CITY CLERK	35	4948 6014	1	MARKETING SPECIALIST	35	4948 6014
1	ASSISTANT CITY MANAGER		17233	1	MARKETING TECHNICIAN	29	4267 5186
6	ASSISTANT ENGINEER I	41	5738 6975	1	MECHANIC	23	3679 4472
2	ASSISTANT PLANNER	37	5198 6319	9	OFFICE ASSISTANT	17	3172 3856
1	ASSISTANT TO THE CITY MANAGER	58	8731 10613	1	PARK RANGER	30	4373 5316
2	ASSOCIATE CIVIL ENGINEER	51	7345 8928	1	PARKS COORDINATOR	39	5461 6638
2	ASSOCIATE PLANNER	44	6179 7511	1	PUBLIC INFORMATION OFFICER	58	8731 10613
1	BILLING TECHNICIAN	28	4162 5059	1	PUBLIC WORKS & WATER DIRECTOR	60	9173 11150
1	BUILDING & FIRE OFFICIAL	60	9173 11150	4	PUBLIC WORKS INSPECTOR	35	4948 6014
3	BUILDING INSPECTOR	35	4948 6014	2	PUBLIC WORKS MANAGER	49	6991 8498
1	BUILDING MANAGER	49	6991 8498	2	PUBLIC WORKS SUPERVISOR	37	5198 6319
1	BUYER	33	4709 5724	1	PUBLIC WORKS TECHNICIAN	29	4267 5186
1	CITY CLERK	60	9173 11150	1	RECORDS MANAGEMENT COORDINATOR	36	5072 6164
5	CITY COUNCIL MEMBER		943	1	RECREATION MANAGER	49	6991 8498
1	CITY ENGINEER	64	10125 12307	3	RECREATION SUPERVISOR	37	5198 6319
1	CITY LIBRARIAN	40	5598 6804	1	RECYCLING TECHNICIAN	27	4061 4936
1	CITY MANAGER		22848	1	SCADA COORDINATOR	42	5881 7149
1	CITY PLANNER	60	9173 11150	13	SECRETARY	21	3502 4256
1	CITY SURVEYOR	50	7166 8710	6	SENIOR ACCOUNT CLERK	24	3771 4584
1	CODE ENFORCEMENT MANAGER	49	6991 8498	1	SENIOR ADMINISTRATIVE ANALYST	47	6654 8088
8	CODE ENFORCEMENT OFFICER II	35	4948 6014	1	SENIOR AIRPORT MAINTENANCE WORKER	22	3589 4363
1	CODE ENFORCEMENT OFFICIAL	58	8731 10613	2	SENIOR CIVIL ENGINEER	55	8108 9855
1	COMMUNITY RELATIONS COORDINATOR	37	5198 6319	1	SENIOR ENGINEERING & GIS TECHNICIAN	33	4709 5724
1	CROSS CONNECTION COORDINATOR	32	4595 5585	2	SENIOR EQUIPMENT OPERATOR	27	4061 4936
1	CROSS CONNECTION TECHNICIAN	29	4267 5186	1	SENIOR HUMAN RESOURCES TECHNICIAN	31	4483 5449
1	CUSTOMER SERVICE LEAD REPRESENTATIVE	28	4162 5059	2	SENIOR MAINTENANCE LEADWORKER	32	4595 5585
13	CUSTOMER SERVICE REPRESENTATIVE	20	3416 4153	18	SENIOR MAINTENANCE WORKER	22	3589 4363
1	DEPUTY CITY CLERK	27	4061 4936	7	SENIOR MECHANIC	29	4267 5186
1	DEPUTY CITY MANAGER		14500	2	SENIOR PLAN CHECKER	42	5881 7149
1	DEVELOPMENT SPECIALIST	35	4948 6014	1	SENIOR PLANNER	50	7166 8710
1	DEVELOPMENT TECHNICIAN	29	4267 5186	2	SENIOR TRAFFIC SIGNAL MAINTENANCE TECHNICIAN	33	4709 5724
1	DIRECTOR OF COMMUNITY SERVICES	60	9173 11150	1	SENIOR WATER DISTRIBUTION LEAD WORKER	36	5072 6164
1	DIRECTOR OF DEVELOPMENT		12956	6	SENIOR WATER DISTRIBUTION WORKER	23	3679 4472
1	ECONOMIC DEVELOPMENT DIRECTOR	62	9637 11714	1	SENIOR WATER SUPPLY LEAD OPERATOR	38	5328 6477
1	ECONOMIC DEVELOPMENT MANAGER	49	6991 8498	9	SENIOR WATER SUPPLY OPERATOR	29	4267 5186
2	ECONOMIC DEVELOPMENT SPECIALIST	35	4948 6014	1	SIGN TECHNICIAN	24	3771 4584
2	ELECTRIC DISTRIBUTION SPECIALIST	33	4709 5724	1	SURVEY TECHNICIAN	28	4162 5059
1	ELECTRICAL TECHNICIAN	33	4709 5724	4	SWEEPER OPERATOR	24	3771 4584
1	ELECTRICAL TECHNICIAN ASSISTANT	31	4483 5449	4	TECHNOLOGY COORDINATOR	39	5461 6638
1	ELECTRICIAN	33	4709 5724	1	TECHNOLOGY MANAGER	50	7166 8710
1	EMERGENCY MANAGEMENT COORDINATOR	45	6334 7699	1	TECHNOLOGY OFFICER	60	9173 11150
1	ENGINEERING DEVELOPMENT REVIEW MANAGE	45	6334 7699	4	TECHNOLOGY TECHNICIAN	27	4061 4936
2	ENGINEERING LEAD WORKER	28	4162 5059	1	TRAFFIC ENGINEERING SPECIALST	41	5738 6975
1	ENGINEERING SPECIALIST	38	5328 6477	1	TRAFFIC MAINTENANCE SUPERVISOR	40	5598 6804
1	ENVIROMENTAL PROGRAMS SPECIALIST	35	4948 6014	2	TRAFFIC SIGNAL MAINTENANCE TECHNICIAN	28	4162 5059
1	ENVIRONMENTAL PROGRAMS MANAGER	49	6991 8498	1	UTILITY DISTRIBUTION SUPERVISOR	37	5198 6319
6	EQUIPMENT OPERATOR	24	3771 4584	1	WAREHOUSE CLERK	20	3416 4153
1	EXECUTIVE ASSISTANT TO THE CITY MANAGER	37	5198 6319	2	WAREHOUSE TECHNICIAN	23	3679 4472
1	FINANCE ANALYST	47	6654 8088	2	WATER CONSERVATION SPECIALIST	30	4373 5316
1	FINANCE COORDINATOR	39	5461 6638	1	WATER CONSERVATION SUPERVISOR	37	5198 6319
3	FINANCE MANAGER	50	7166 8710	6	WATER DISTRIBUTION LEAD WORKER	28	4162 5059
1	FINANCE SPECIALIST	35	4948 6014	2	WATER DISTRIBUTION SUPERVISOR	39	5461 6638
3	FINANCE SUPERVISOR	40	5598 6804	15	WATER DISTRIBUTION WORKER	19	3333 4051
5	FINANCE TECHNICIAN	29	4267 5186	2	WATER MANAGER	50	7166 8710
1	FLEET SUPERVISOR	40	5598 6804	1	WATER QUALITY SPECIALIST	30	4373 5316
1	GAS DISTRIBUTION COORDINATOR	39	5461 6638	2	WATER SUPPLY LEAD OPERATOR	32	4595 5585
1	GIS ANALYST ENGINEERING/PW	41	5738 6975	1	WATER SUPPLY SUPERVISOR	42	5881 7149
372	NUMBER OF AUTHORIZED POSITIONS						

Salary and Benefits (cont.)

TABLE OF COMPENSATION - MONTHLY						
Effective 7-1-17 Includes COLA of 2.7%						
Range	Hourly	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
1	13.70	2137	2244	2356	2474	2598
2	14.04	2190	2300	2415	2536	2662
3	14.39	2245	2357	2475	2599	2729
4	14.75	2301	2416	2537	2664	2797
5	15.12	2359	2477	2601	2731	2867
6	15.50	2418	2539	2666	2799	2939
7	15.89	2478	2602	2732	2869	3012
8	16.28	2540	2667	2801	2941	3088
9	16.69	2604	2734	2871	3014	3165
10	17.11	2669	2802	2942	3089	3244
11	17.54	2736	2872	3016	3167	3325
12	17.97	2804	2944	3091	3246	3408
13	18.42	2874	3018	3169	3327	3493
14	18.88	2946	3093	3248	3410	3581
15	19.36	3020	3171	3329	3495	3670
16	19.84	3095	3250	3412	3583	3762
17	20.34	3172	3331	3498	3672	3856
18	20.84	3252	3414	3585	3764	3952
19	21.37	3333	3500	3675	3858	4051
20	21.90	3416	3587	3766	3955	4153
21	22.45	3502	3677	3861	4054	4256
22	23.01	3589	3769	3957	4155	4363
23	23.58	3679	3863	4056	4259	4472
24	24.17	3771	3960	4157	4365	4584
25	24.78	3865	4059	4261	4475	4698
26	25.40	3962	4160	4368	4586	4816
27	26.03	4061	4264	4477	4701	4936
28	26.68	4162	4371	4589	4819	5059
29	27.35	4267	4480	4704	4939	5186
30	28.03	4373	4592	4821	5062	5316
31	28.73	4483	4707	4942	5189	5449
32	29.45	4595	4824	5066	5319	5585
33	30.19	4709	4945	5192	5452	5724
34	30.94	4827	5069	5322	5588	5867
35	31.72	4948	5195	5455	5728	6014
36	32.51	5072	5325	5591	5871	6164
37	33.32	5198	5458	5731	6018	6319
38	34.16	5328	5595	5874	6168	6477
39	35.01	5461	5735	6021	6322	6638
40	35.88	5598	5878	6172	6480	6804
41	36.78	5738	6025	6326	6642	6975
42	37.70	5881	6176	6484	6808	7149
43	38.64	6028	6330	6646	6979	7328
44	39.61	6179	6488	6813	7153	7511
45	40.60	6334	6650	6983	7332	7699
46	41.62	6492	6817	7157	7515	7891
47	42.66	6654	6987	7336	7703	8088
48	43.72	6821	7162	7520	7896	8291
49	44.82	6991	7341	7708	8093	8498
50	45.94	7166	7524	7900	8295	8710
51	47.08	7345	7712	8098	8503	8928
52	48.26	7529	7905	8300	8715	9151
53	49.47	7717	8103	8508	8933	9380
54	50.70	7910	8305	8721	9157	9614
55	51.97	8108	8513	8939	9386	9855
56	53.27	8310	8726	9162	9620	10101
57	54.60	8518	8944	9391	9861	10354
58	55.97	8731	9168	9626	10107	10613
59	57.37	8949	9397	9867	10360	10878
60	58.80	9173	9632	10113	10619	11150
61	60.27	9402	9872	10366	10884	11429
62	61.78	9637	10119	10625	11157	11714
63	63.32	9878	10372	10891	11435	12007
64	64.91	10125	10632	11163	11721	12307
65	66.53	10378	10897	11442	12014	12615
66	68.19	10638	11170	11728	12315	12930
67	69.90	10904	11449	12021	12623	13254
68	71.64	11176	11735	12322	12938	13585
69	73.43	11456	12029	12630	13262	13925
70	75.27	11742	12329	12946	13593	14273
71	77.15	12036	12638	13269	13933	14630
72	79.08	12337	12954	13601	14281	14995
73	81.06	12645	13277	13941	14638	15370
74	83.08	12961	13609	14290	15004	15754
75	85.16	13285	13950	14647	15379	16148

Salary and Benefits (cont.)

SECTION 1. FISCAL YEAR 2017-2018 TABLE OF ORGANIZATION

The Table of Organization for the City of Victorville is hereby revised. A total of 372 positions shown on such Table of Organization are authorized to be filled in accordance with the Personnel Ordinance of the City of Victorville. The salaries and compensation of officers and employees of the City of Victorville shall be established as provided in said Personnel Ordinance for the salary ranges to which each position is assigned by this resolution.

Effective, July 1, 2017, reflected in the Table of Organization is the 2017 Cost of Living Adjustment (COLA) of 2.70% based on the March to March Consumer Price Index (CPI) Los Angeles, Riverside, Orange County. COLA will be applied to all City employees, except y-rated status.

SECTION 2. FRINGE BENEFITS - The following is provided as an overview and should not be considered as a complete description of benefits. The fringe benefits are for the City of Victorville full-time employees effective July 1, 2017, unless otherwise specified, through June 30, 2018, shall be:

Salary and Benefits (cont.)

- Annual Vacation Leave** - All full-time employees shall earn annual vacation credits accrued bi-weekly in the beginning of the years listed below and are authorized to accumulate vacation leave credits as follows:

Years of Full-Time Employment	Annual Vacation Hours Earned	Hours Earned Per Pay Period (26 pay periods per year)	Maximum Vacation Accrual Hours
0-5	80	3.08	160
6 -10	120	4.62	240
11-15	160	6.15	280
16+	200	7.69	320

Full-time employees are eligible to use annual leave time as it accrues. Effective January 1, 2012, accruals will be earned every pay period. (See City of Victorville Personnel Rules, Rule X, Sections 1 and 2.)

- Sick Leave** – Accrued at the rate of 3.35 hours per pay period for all probationary and full-time employees, for a total of 87 hours per year.

Healthy Workplaces/Healthy Families Act of 2014 Paid Sick Leave – An employee who, on or after July 1, 2015, works in California for 30 or more days within a year from the beginning of employment is entitled to paid sick leave. Paid sick leave accrues at the rate of one hour per every 30 hours worked, paid at the employees' regular wage rate. Accrual shall begin on the first day of employment. Accruals may be capped at 48 hours or 6 days.

Sick leave yearly payoff continues to be suspended for fiscal year 2017-2018.

Upon completion of five (5) years of continuous service, sick leave payout upon termination is calculated according to the following formula, pursuant to Resolution 09-103:

Salary and Benefits (cont.)

Sick Leave Accrued as of Date of Termination	Cash Payment of hours of Accrued Sick Leave
240 hours or less	35%
241 to 320 hours	40%
321 to 400 hours	45%
401 to 480 hours	50%
481 to 560 hours	55%
561 to 640 hours	60%
641 to 720 hours	65%
721 to 800 hours	70%
801 to 880 hours	75%
881 to 960 hours	80%
961 to 1,040 hours	85%
1,041 to 1,120 hours	90%
1,121 to 1,200 hours	95%
1,201 hours and above	100%

Salary and Benefits (cont.)

3. Holidays

Day	Date	Holiday
Tuesday	July 4, 2017	Independence Day
Monday	September 4, 2017	Labor Day
Monday	October 9, 2017	Columbus Day
Thursday	November 23, 2017	Thanksgiving Day
Monday	December 25, 2017	Christmas Holiday
Tuesday	December 26, 2017	Day After Christmas Holiday
Monday	January 1, 2018	New Year's Holiday
Monday	January 15, 2018	Martin Luther King, Jr. Day
Monday	February 19, 2018	Presidents' Day
Monday	May 28, 2018	Memorial Day
		2 Floating Holidays

Note: Actual holidays vary each year. Two days in December are designated as permanent Cost of Living Adjustment (COLA) reduction days and applied to the December holiday schedule. Actual COLA reduction days taken are based on individual department needs, and must be taken within 30 days. Days off during the December holidays shall not be prorated for any employee hired after January 1, 2018.

Floating Holidays may be taken in conjunction with another holiday, vacation or sick leave day. No partial holiday may be taken. Floating Holidays may be taken after six months of service.

4. Stability Pay – Canceled

5. Executive Leave – Provided to Department Heads, Assistant Department Heads, and other designated staff, based on the City Manager's evaluation of the amount of time worked. Advance written approval by the City Manager is required. (See Administrative Policy D-1.)

Salary and Benefits (cont.)

6. Retirement – Effective July 1, 2015, the City ceased to pay the 8.0% employee share of contributions to the Public Employees' Retirement System. The City ceased to report the Employer Paid Member Contributions (EPMC) to PERS as special compensation. The City shall participate in the CalPERS replacement benefit plan or equivalent. The City provides all full-time employees 4th level 1959 Survivor's Benefits. For full-time employees hired on or after January 1, 2013, CalPERS contributions will be implemented according to the Public Employees' Pension Reform Act of 2013 (PEPRA) AB 340 and AB 197.

7. Fringe – The amount of \$850 per month is provided by the City for health, dental, and vision coverage for all full-time employees. Married couples who are both full-time employees with the City may utilize the full fringe of \$850 each for family medical, dental and vision. If eligible family members are enrolled, they must be enrolled in the same coverage as elected by the employee. The maximum cash back benefit for employees waiving medical benefits is \$350 per month. Employees may purchase dental and vision coverage with this amount. Any remaining balance may be deposited into a flexible spending account, or included as taxable income on their paychecks. Flexible spending accounts are provided for pre-tax deposits to cover expenses for health care and/or dependent day care. The City is responsible for the monthly administrative fee.

8. Life insurance - Group term life insurance and accidental death and dismemberment insurance is paid by the City at the rate of .162 per thousand dollars of base salary and is rounded to the nearest \$1,000. The benefit is one times annual salary, to a maximum of \$250,000.

9. Safety shoes - All employees who are required to wear safety shoes shall receive \$175 reimbursement per fiscal year for purchase of one pair of shoes. Exceptions are governed by Administrative Policy No.G-7.

10. Workers' Compensation Program – Insurance provided by the City for work-related injuries occurring to the employee during the course of employment. (See City of Victorville Personnel Rules, Rule X, Section 4.)

11. Unemployment Insurance – May provide income for the employee if laid off or involuntarily terminated for reasons other than misconduct.

12. Uniforms - Payment for uniform service shall not exceed \$174 per year per employee for those employees required to wear uniforms. Reimbursement to Victorville Municipal Utilities Service employees who maintain their own uniforms, due to specialized uniforms and handling, shall not exceed \$300 per year.

13. Tuition Reimbursement – Available to full-time regular employees, after one year of full-time service. All courses taken for reimbursement must be approved by the Department Head and the Personnel Officer prior to the beginning of the course. Courses eligible for reimbursement must be job related and toward a related degree. Tuition reimbursement will include any associated fees including books, permits and other required fees (excluding shipping costs) up to a maximum of \$3,000 per fiscal year based on prior approval by the Department Head and Personnel Officer. The Tuition Reimbursement program may be suspended if allocated funds are exhausted and/or if the Council chooses not to allocate the funds necessary to continue the program in any particular fiscal year due to budget constraints. (See Tuition Reimbursement Administrative Policy No: B-31)

Salary and Benefits (cont.)

14. Deferred Compensation – As of January 1, 2016, employees shall be eligible to transfer up to \$18,000 of annual salary per year into a City-approved Deferred Compensation Plan; employees 50 years of age and above are allowed a catch up provision of \$6,000. An additional standard provision is available to employees who are planning on retiring within three years. Under this provision funds not utilized may be contributed the year prior to retirement. Deferred Compensation funds may be accessed through a loan program. A 401(a) Defined Contribution Plan is available for new full-time employees who may elect an employee contribution, under Section 401(a) of the Internal Revenue Code. The plan document allows a 60 day period for the individuals to make an election from the initial date of hire. Pursuant to Federal Regulations, effective December 31, 2009, existing full-time employees may not enroll or modify an existing 401(a) plan.

15. Short-Term Disability (STD) Insurance – Full-time employees shall contribute .61% per \$100 of monthly salary. Employee premiums are post-tax; therefore, benefits will not be taxed upon receipt of payment. Employees may be eligible to receive disability payments after 7 days of missed work, and benefits shall continue for 13 weeks for a qualifying illness or injury. STD pays 60% of employees' weekly base pay, with a minimum of \$50 per week, up to a maximum of \$1,600 per week. Part-time employees are not eligible. (See City of Victorville Personnel Rules, Rule X, Section 12.)

16. Medicare - Employees hired after April 1, 1986, shall contribute 1.45% of their base salary as a matching share of contribution to provide Medicare coverage, available upon retirement, based on Social Security Administration guidelines.

17. Employee Assistance Program – The City provides for a confidential counseling program for employees and eligible dependents.

18. Long-Term Disability – The City provides coverage for full-time employees after 90 days of disability. The City's premium is \$.70 per \$100 of monthly salary and covers 66.67% of employees' monthly salary. Minimum of \$50 per month to a maximum of \$5,000 per month.

19. Retirement Medical Coverage - The City shall be responsible for retirees' (beginning with eight years of service) medical insurance premium as follows:

Years of Service	25 +	20-24	15-19	8-14
City Paid	100%	75%	50%	25%

For early retirees under age 65 - Payment is based on the single-party rate of the HMO medical plans available, not to exceed \$850 per month.

For retirees age 65 and over – Payment is based on available Medicare Supplemental Plans single-party rate, not to exceed \$850 per month.

Retirees age 65 and over must be enrolled with Medicare Part A (Hospital) and Part B (Medical) in order to be eligible for a retiree medical plan offered through the City.

Retirees may continue dental and vision insurance coverage at their own expense.

Salary and Benefits (cont.)

Retirees must have been previously enrolled, for the prior fiscal year, in the City's medical insurance at time of retirement to be eligible to continue the coverage after retirement or the one time pay-off option.

Effective February 11, 2000, an employee may opt for a one time pay-off, at the time of retirement, in lieu of monthly medical retirement benefits. This shall be paid on a pro-rated basis, contingent upon years of service described in the chart below.

Years of Service	25 +	20-24	15-19	8-14
City Paid	100%	75%	50%	25%
Pay-off Amount	\$15,893	\$12,714	\$9,535	\$6,358

These amounts may change annually, based on the CPI applied to the City employees' wages.

20. Executive Physicals – Continue to be suspended for Fiscal Year 2017-2018.

21. Compensatory Time – Employees eligible for compensatory time may accrue such time, up to the limit of 36 hours for full-time employees. Compensatory time may not be earned until 40 hours have been worked in a workweek. Compensatory time earned after 40 hours in a workweek are earned at time and one-half rates. Compensatory time must be used within six months from the date of accrual. It is the employees' choice whether to receive compensatory time or overtime. Part-time employees are not eligible for compensatory time.

22. 36-Hour Week – Full-time employees continue to be furloughed 10% of their work time, resulting in a loss of 10% of their compensation.

Salary and Benefits (cont.)

CITY OF VICTORVILLE 2017-2018 PERSONNEL CHANGES

NEW POSITIONS:

DEPARTMENT	POSITION	RANGE
COMMUNITY SERVICES	CUSTOMER SERVICE REPRESENTATIVE	20
COMMUNITY SERVICES	MAINTENANCE WORKER	18
COMMUNITY SERVICES	MAINTENANCE WORKER	18
COMMUNITY SERVICES	PARK RANGER	30
COMMUNITY SERVICES	LIBRARY ASSOCIATE	20
ECONOMIC DEVELOPMENT	OFFICE ASSISTANT	17
ECONOMIC DEVELOPMENT	MARKETING SPECIALIST	35
PUBLIC WORKS	EQUIPMENT OPERATOR	24
PUBLIC WORKS	EQUIPMENT OPERATOR	24
PUBLIC WORKS	MAINTENANCE WORKER	18
PUBLIC WORKS	MAINTENANCE WORKER	18
PUBLIC WORKS - WATER	WATER SUPPLY LEAD OPERATOR	32
PUBLIC WORKS - WATER	LINE LOCATOR	25

TOTAL NEW POSITIONS **13**

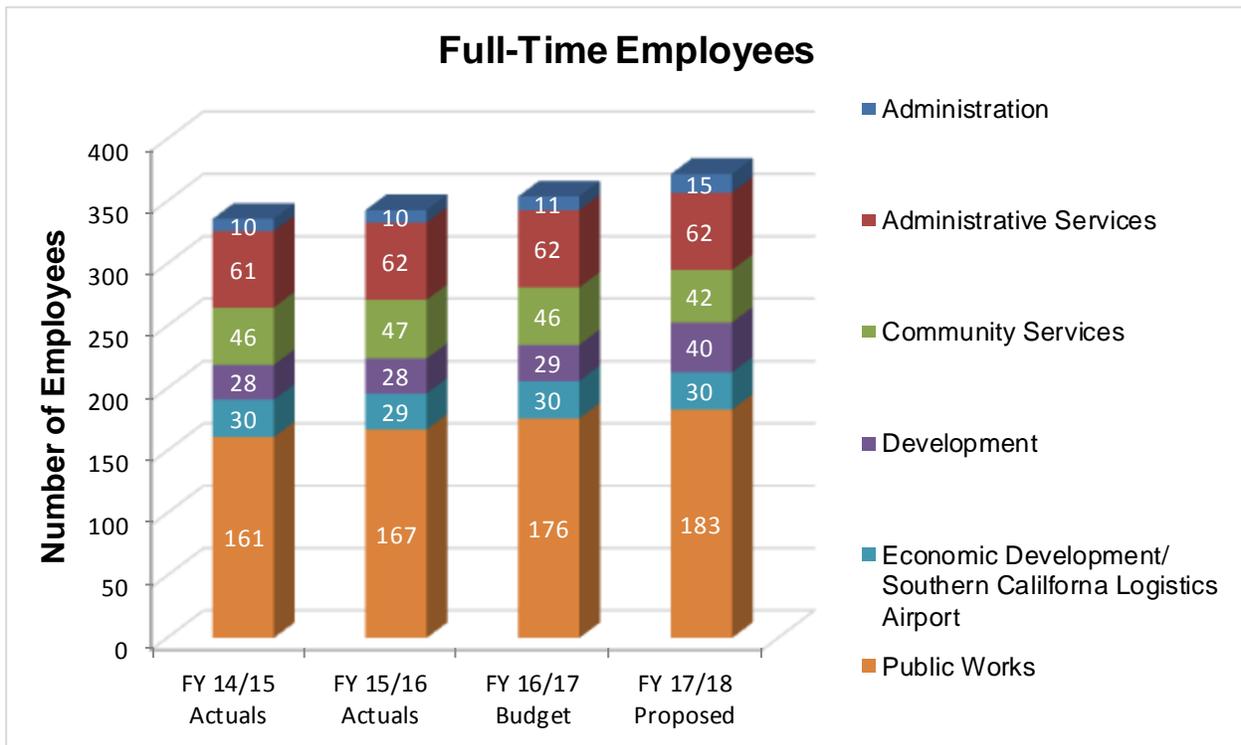
TITLE CHANGES/RANGE CHANGES:

DEPARTMENT	CURRENT TITLE/RANGE	PROPOSED TITLE/RANGE
ADMINISTRATIVE SERVICES	ASSISTANT CITY MANAGER C	DEPUTY CITY MANAGER C
COMMUNITY SERVICES	RECREATION PROGRAMS SPECIALIST 30	RECREATION SUPERVISOR 37
COMMUNITY SERVICES	COMMUNITY SERVICES TECHNICIAN 27	SECRETARY 21
ECONOMIC DEVELOPMENT	SECRETARY 21	MANAGEMENT TECHNICIAN 29
ECONOMIC DEVELOPMENT	HOUSING MANAGER 49	ECONOMIC DEVELOPMENT MANAGER 49
ECONOMIC DEVELOPMENT	ECONOMIC DEVELOPMENT TECHNICIAN 29	DEVELOPMENT TECHNICIAN 29
ECONOMIC DEVELOPMENT	ECONOMIC DEVELOPMENT SPECIALIST 35	DEVELOPMENT SPECIALIST 35
EDD- AIRPORT	AIRPORT MAINTENANCE LEADWORKER 28	AIRPORT OPERATIONS & FACILITIES MANAGER 49
ENGINEERING	MANAGEMENT TECHNICIAN 29	ADMINISTRATIVE ANALYST 41
PUBLIC WORKS - WATER	SENIOR MAINTENANCE WORKER 22	ENGINEERING LEAD WORKER 28
PUBLIC WORKS - WATER	SENIOR WATER SUPPLY OPERATOR 29	ELECTRICAL TECHNICIAN ASSISTANT 31
VMUS	MANAGEMENT TECHNICIAN 29	ADMINISTRATIVE ANALYST 41

TOTAL TITLE/RANGE CHANGES **12**

Personnel and Staffing

Department	FY 14/15 Actuals	FY 15/16 Actuals	FY 16/17 Budget	FY 17/18 Proposed
Administration	10	10	11	15
Administrative Services	61	62	62	62
Community Services	46	47	46	42
Development	28	28	29	40
Economic Development/ Southern California Logistics Airport	30	29	30	30
Public Works	161	167	176	183
Total Employees	336	343	354	372



Acronyms

ADA	American Disabilities Act
BNSF	Burlington Northern Santa Fe Corporation
BSL	Business License
Cal ARP	California Accidental Release Prevention Program
CDBG	Community Development Block Grant
CCTV	Closed Circuit Television
CFD	Community Facilities District
CHAS	City Housing Assets Successor
CIP	Capital Improvement Plan
CNG	Compressed Natural Gas
COP	Certificate of Participation
DFAD	Drainage Facilities Assessment District
DIF	Development Impact Fees
FY	Fiscal Year
GAAP	Generally Accepted Accounting Principles
GIS	Geographic Information System
HDPP	High Desert Power Plant
HUD	Department of Housing and Urban Development
HVAC	Heating, Ventilation, and Air Conditioning System
IWWTP	Industrial Waste Water Treatment Plant
LMAD	Landscape Maintenance Assessment District
LTD	Long-term Disability or Long-term Debt
LTF	Local Transportation Fund
MAD	Maintenance Assessment District
MWA	Mojave Water Agency
NPDES	National Pollutant Discharge Elimination System

Acronyms (cont.)

O & M	Operations & Maintenance
PRV	Pressure Reducing Valves
PVC	Polyvinyl Chloride
RDA	Redevelopment Agency
RFPA	Regional Fire Protection Authority
SA	Successor Agency
SCADA	Supervised Control and Data Acquisition System
SCLAA	Southern California Logistics Airport Authority
SMIP	Strong Motion Instrumentation and Seismic Hazard Mapping
TOT	Transient Occupancy Tax
VESD	Victor Elementary School District
VMUS	Victorville Municipal Utilities
VVEDA	Victor Valley Economic Development Authority
WID	Water Improvement District
WQMP	Water Quality Management Plan

Glossary

Account: A subdivision within a fund for the purpose of classifying transactions.

Accrual Basis or Accrual Method: Accounting method whereby income and expense items are recognized as they are earned or incurred, even though they may not yet have been received or actually paid in cash. The alternative is the Cash Basis. The City uses the widely recognized method of “Modified Accrual.”

Adopted Budget: A budget which typically has been reviewed by the public and “Adopted” (approved) by the City Council prior to the start of the fiscal year. The legal authority to expend money for specified purposes in the fiscal year time period.

Allocation: A distribution of funds or an expenditure limit established for an organizational unit.

Appropriation: An authorization by the City Council to make expenditures and to incur obligations for specified amounts and purpose.

Assessed Valuation: An official value established for real estate or other property as a basis for levying property taxes.

Assessments: Charges made to parties for actual services or benefits received.

Audit: A review of the accounting system and financial information to determine how government funds were spent and whether expenditures were in compliance with the legislative body’s appropriations.

Authorized Positions: Positions which are approved in the final budget adopted by the City Council.

Bonds: A written promise from a local government to repay a sum of money on a specified date at a designated interest rate. Bonds are most frequently used to finance capital improvement projects.

Budget: A plan of financial operation, for a set time period, which identifies specific types of levels of services to be provided, proposed appropriations or expenses, and the recommended means of financing them.

Budget Calendar: The schedule of key dates which City departments follow in the preparation, revision, adoption, and administration of the budget.

Budget Message: The opening section of the budget which provides the City Council and the public with a general summary of the most important aspects of the budget, changes from previous fiscal years, and presents recommendations made by the City Manager.

Business License (BSL): A legal document that grants the right to operate a business in the city.

Capital: Expenditures related to major construction projects such as roads, buildings, and parks. These expenditures are typically capitalized and depreciated over time.

Glossary (cont.)

Capital Improvement Plan (CIP): A comprehensive plan for capital expenditures, to be incurred each year over a fixed period of years, to meet capital needs arising from the long-term work program or other capital needs. It sets forth each project or other contemplated expenditure in which the government is to have a part, and specifies the resources estimated to be available to finance the project expenditures.

Certificate of Participation (COP): Obligations of a public entity based on a lease or installment sale agreement.

Community Development Block Grant (CDBG): Funds established to account for revenues from the federal government and expenditures as prescribed under the grant program.

Community Facilities District (CFD): A special district that can issue tax-exempt bonds as a mechanism by which public entities finance construction and/or acquisition of facilities and provide services to the district.

Debt Service: Debt service is the amount of money necessary to pay interest and principle on outstanding debt.

Department: A combination of divisions of the City lead by a Department Head with a specific and unique set of goals and objectives.

Development Impact Fees (DIF): Fees placed on the development of land or conditions required for the approval of a development project such as the donation (dedication or exaction) of certain land (or money) to specific public uses.

Encumbrance: A commitment related to an unperformed contract for goods or services. Used in budgeting, encumbrances represent the estimated amount of expenditures ultimately to result if unperformed contracts in process are completed. Encumbrances include, but are not limited to, purchase orders and contracts.

Enterprise Fund: An enterprise fund is established to account for operations financed and operated in a manner similar to private business where the intent of the legislative body is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges. The rate schedules for these services are established to ensure that revenues are adequate to meet all necessary expenditures.

Expenditures: The outflow of funds paid or to be paid for an asset, obtained of goods and/or services. This term applies to governmental funds. The term expense is used for enterprise funds.

Fund: A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financing sources together with all related liabilities and residual equities or balances and changes therein which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

Fund Balance: An excess of assets over liabilities and reserve. This term applies to governmental funds only.

General Fund: A governmental fund used to account for all financial resources except those required to be accounted for in another fund.

Glossary (cont.)

Generally Accepted Accounting Principles (GAAP): The uniform standards and guidelines to financial accounting and reporting. GAAP encompass the conventions, rules and procedures necessary to define the accepted accounting practices at a particular time. They include both broad guidelines of general application and detailed practices and procedures.

General Obligation Bond: Bonds that are limited by State law as to the amount as well as the length of indebtedness that a government can have. These “Full Faith and Credit” bonds are secured by all of the financial assets of the local government, including property taxes.

Infrastructure: The physical assets of the City, i.e., streets, water, sewer, public buildings, and parks, and the support structures within a development.

Jurisdiction: Geographic or political entity governed by a particular legal system or body of laws.

Landscape and Lighting Maintenance District Funds: Funds to account for revenues derived from annual assessments which are used to pay the costs incurred by the City for landscape maintenance and street lighting maintenance.

Operations & Maintenance: supplies and other materials used in the normal operations of City department. Includes items such as books, maintenance materials and contractual services.

Operating Budget: A plan for current expenditures and the proposed means of financing them. The annual operating budget is the primary means by which most of the financing, acquisition, spending, and service delivery activities of government are controlled. The use of annual operating budgets is required by law in California.

Other Charges: Presents an overview of the expenditures in the operations budget such as transfers out, cost allocations and debt service payments.

Other Revenue: Includes general fund cost allocations, transfers-in, pass-through tax increment revenue, investment income and miscellaneous revenue.

Personnel: Expenses related to employee compensation, such as salaries, wages, fringe benefits, retirement, special pay, and insurance.

Production Costs: Costs related to the productions and distribution of water.

Program: An accounting and reporting level related to a specific activity or function to be tracked.

Proprietary funds: Funds that account for and record operations similar to those found in a business, such as Enterprise funds and internal service funds.

Redevelopment Agency (RDA): A separate legal entity charged with the responsibility for elimination of blight through the process of redevelopment. RDAs were officially dissolved as of February 1, 2012.

Glossary (cont.)

Refunding: A procedure whereby an issuer refinances an outstanding bond issue by issuing new bonds. There are generally two major reasons for refunding; to reduce the issuer's interest costs, or to remove a burdensome or restrictive covenant imposed by the terms of the bonds being refinanced. The proceeds of the new bonds are either deposited into escrow to pay debt service on the outstanding obligations when due, or they are used to immediately retire the outstanding obligations. The new obligations are referred to as the refunding bonds and the outstanding obligations being refinanced are referred to as the refunded bonds or the prior issue.

Resolution: A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

Special Assessment: A compulsory levy made against certain properties to defray all or part of the cost of a specific capital improvement or service deemed to benefit primarily those properties.

Special Revenue Fund: A governmental fund type used to account for specific revenues that are legally restricted to expenditures for a particular purpose.

Subventions: That portion of revenues collected by other government agencies on the City's behalf.

Tax Increment: The portion of the ad valorem property taxes resulting from increase in the assessed valuation within the redevelopment project area over the base year assessed valuation. As required by California Health and Safety Code Sections 33334.2 and 33334.3, 20% of the gross tax increment is set aside in a Low and Moderate Income Housing Fund to be used to increase, improve, or preserve the supply of low and moderate income housing.

Transient Occupancy Tax: This tax is collected from the operators of hotels and motels located within the City. A percentage of this tax is then remitted to the City as part of the revenue.

Transfers: Transfers are the authorized exchanges of cash or other sources between funds.

Trust and Agency Fund: Also known as Fiduciary Fund Types, these funds are used to account for assets held by the City in a trustee capacity or as an agent for private individuals, organizations, or other governmental agencies.