

CITY OF VICTORVILLE, CALIFORNIA



2016-2017 ADOPTED BUDGET





CITY OF VICTORVILLE

Elected Officials and Administrative Personnel - June 30, 2016

Elected Officials



Mayor
Gloria Garcia



Mayor Pro-Tem
Jim Cox



Council Member
Jim Kennedy



Council Member
Ryan McEachron



Council Member
Eric Negrete

City Manager Douglas B. Robertson
City Attorney Andre de Bortnowsky

Senior Management Team

Assistant City Manager Keith Metzler
Assistant City Manager Bill Webb
City Clerk Carolee Bates
Public Information Officer (PIO) Sue Jones
Director of Development Chris Borchert
Director of Community Service Christian Guntert
City Engineer Brian Gengler
Director of Public Works/Water Doug Mathews
Director of Economic Development Sophie Smith
Director of Southern California Logistics Airport Authority Eric Ray
Fire Chief Dan Munsey
Police Chief Sam Lucia



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INTRODUCTION



Budget Guide

The budget is the City's financial plan for managing revenues and expenditures effectively so as to provide the best services possible for the amount of revenues received. The document plays a crucial role in communication to elected officials, city employees, and the public. The proposed budgets are also developed based upon Council priorities, long-range financial forecasting, prioritized criteria for capital budget and legal mandates for restricted funding sources.

Budgets are complex documents that can be difficult to grasp at first glance. The City hopes that this section provides the reader with some basic understanding of the constituent components of the Annual Budget Document. The Budget Document is comprised of the following main sections:

The following briefly describes the contents of the budget book:

Table of Contents

Provides a list of the major sections of the budget as well as detailed information included in each section.

Introduction

- Budget Guide presents a brief description of our budget process and key elements of the budget.
- City Organizational Chart provides the breakdown of where each department falls within the organization.
- Budget Calendar shows the timeline of the budget process from creating the timeline to the budget adoption.

Budget Summary

- Financial Summaries present an overview of all the City's funds, including estimated revenue and projected expenditures.
- Fund Balance Summary provides a Citywide summary of beginning projected year-end balances for each of the City's fund.
- Expenditures by Department which provides information regarding expenditures by department.

General Fund

An overview is presented of the City's general operating fund. All general revenues such as: property, sales, transient occupancy, and franchise taxes. The revenue is used to support services such as public safety, community services, development, and administrative services. This fund also accounts for all non-department specific revenues. This section is broken out into the following:

- General Fund Summary
- General Fund Revenue Assumptions
- General Fund Revenues by Line Item
- General Fund Expenditures by Line Item

Enterprise Funds

An overview is provided of the fund accounting for a government's business-type activities. These funds are expected to sustain themselves on revenues collected from the public for services provided. Summaries for these accounts are shown in this section.

Budget Guide (cont.)

Special Funds

An overview of the special funds account is shown for those types of revenues which are restricted and the expenditures which can be used against these special purpose revenues.

Fiduciary Funds

Provides information about the fiduciary relationships, like the agency funds of the City, in which the City acts solely as agency or trustee for the benefit of others, to whom the resources belong.

Debt Service Funds

Debt financing is occasionally undertaken for the purchase, replacement, or rehabilitation of capital assets. An established reserve is set up in order to pay interest and principle payments on short or long term debt. A separate fund is established to account for these non-operating expenses.

Departments

A department overview is provided as well as strategic goals by division, division summaries, and an organization chart for each major funding source.

Capital Improvement Program

An overview is provided for major capital projects and funding sources.

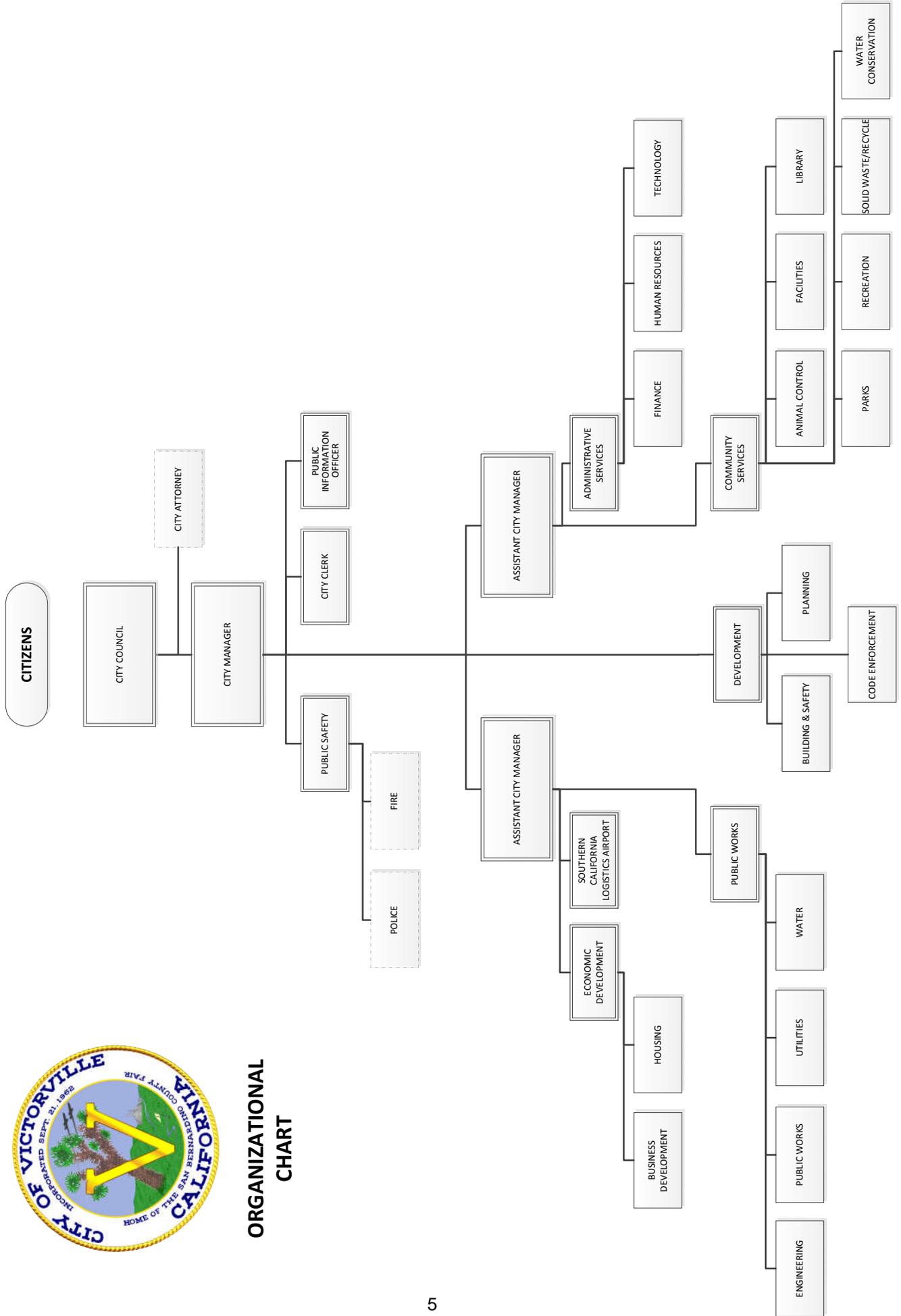
Appendices

This section includes items intended to assist the reader in understanding the City of Victorville and the budget. Included are:

- Salary and Benefits display an overview of the Table of Organization and Compensation along with a summary of the Fringe Benefits and the number of full-time staff for each department.
- Economic and Community Profile provides a snapshot of the City for which the Annual Budget has been developed. This section gives the reader an at-a-glance look at the City's history, location, organizational structure, demographic data, and economic statistical information.
- Basis of Budgeting and Accounting refers to when revenues and expenditures are recorded in the accounts and reported in the financial statements. It also addresses the compliance with all governmental accounting related requirements.
- Budget and Financial Policies offers the City's financial objectives and outlines the City's financial management policies that guide the development and administration of the annual operating and capital budgets including a budget calendar, debt limit, investment policy and other information
- Glossary contains a list of acronyms and defined technical terms used throughout the budget document.



ORGANIZATIONAL CHART



Budget Calendar

January

- Create Budget Timeline
- Establish Budget Team and Review Budget Timeline

February

- Administrative Services to Discuss Personnel Data for Budget
- Email Construction Improvement Program (CIP) Worksheets to Departments
- Email Budget Timeline and Preparation Guidelines to Department Heads

March

- Revised CIP Worksheets Due to Finance for Project Assignment
- Return Updated CIP Worksheets to Departments for Entry Into Next Year Budget Entry
- Work on Preliminary Revenue Estimates for General Fund
- Distribute Personnel Worksheets to Departments
- Updated Personnel Worksheets due to Finance/Human Resources
- Department Deadline to Complete Budget Entry of Revenues, Expenditures, and CIP
- Meet with Department Heads to Discuss Their Budgets

April

- Administrative Services to Meet with City Manager to Discuss City Departments' Budgets
- Deadline for Additional Budget Changes to be Entered into MUNIS
- Preparation of Proposed 2017 Budget Document
- Distribution of Proposed 2017 Budget Document to Department Heads and City Council

May

- First Council Workshop
- Second Council Workshop

June

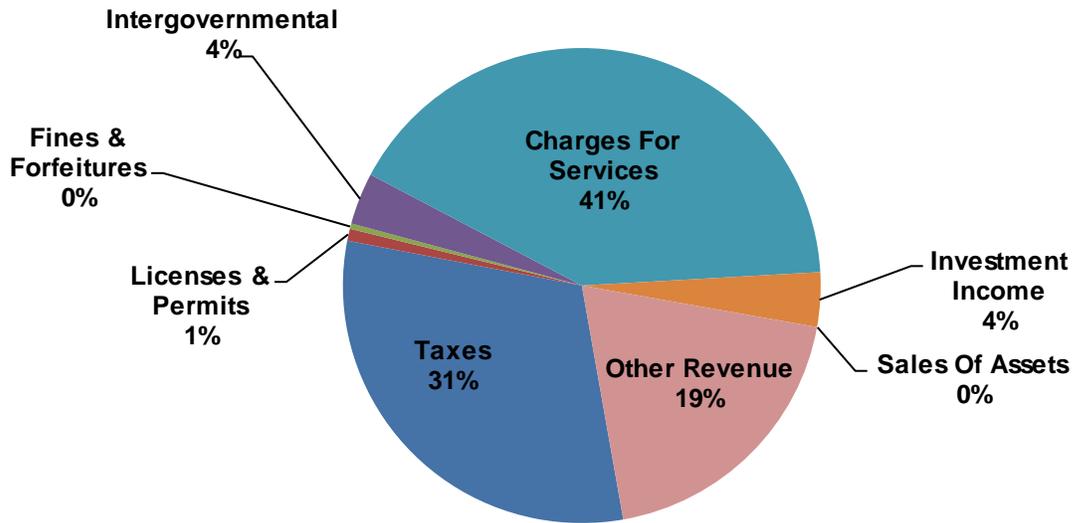
- Public Hearing – Adoption of 2017 Budget

BUDGET SUMMARY

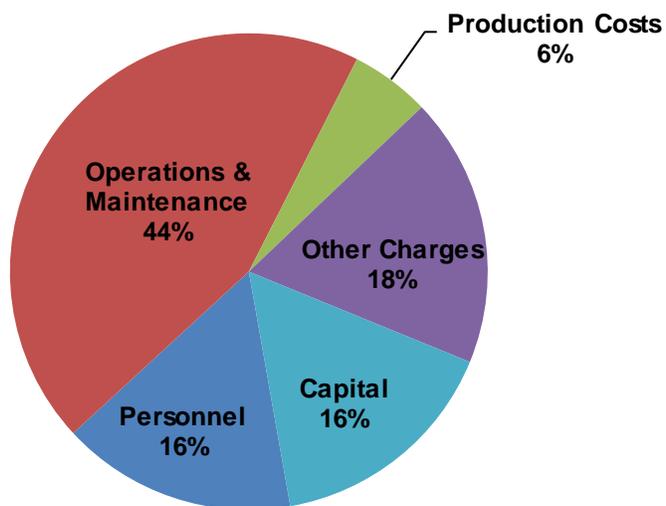


FY 2017 Operating Budget Overview – All Funds
Revenues and Expenditures

Where the Money Comes From
(Total \$189.8 Million)



Where the Money Goes
(Operating: \$183.7 Million/ Capital: \$35.1 Million)



FY 2017 Operating Budget Overview – All Funds (cont.)

Revenues and Expenditures

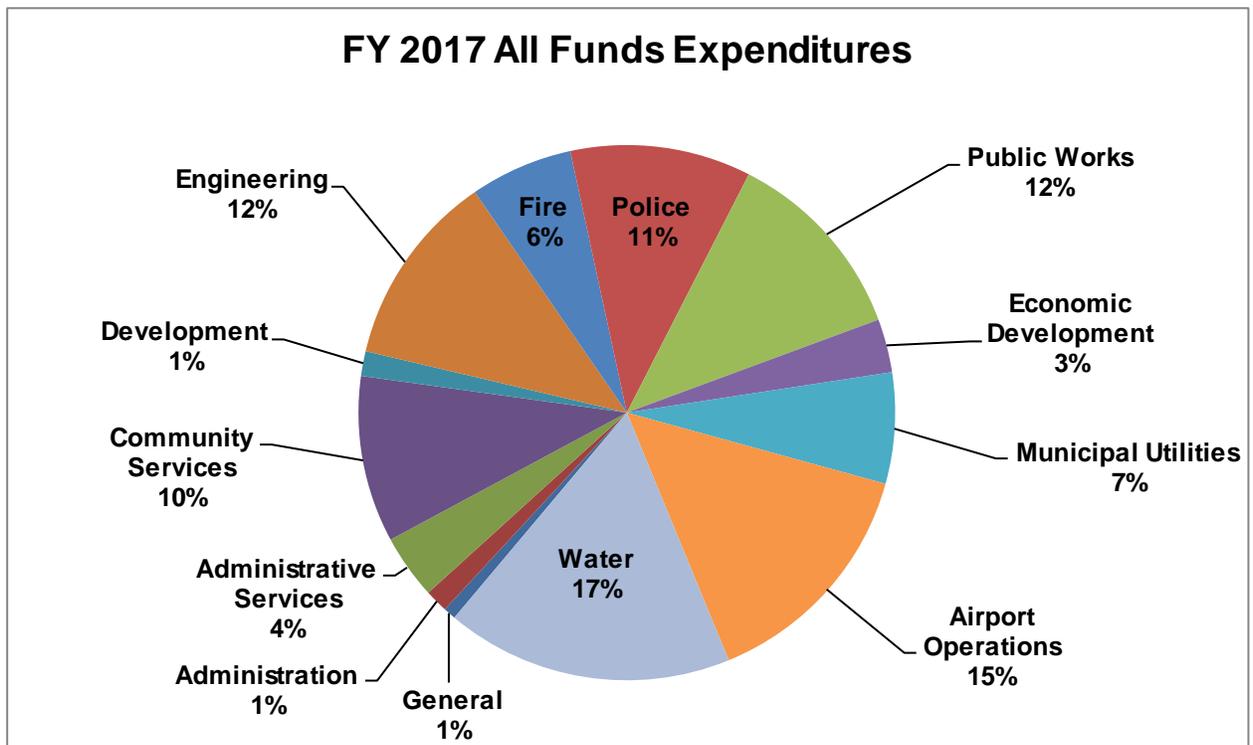
Revenue by Category	FY 2014 Actuals	FY 2015 Actuals	FY 2016 Revised Budget	FY 2017 Budget	Budget % Change
Taxes	51,927,854	55,327,912	57,086,021	58,477,531	2%
Licenses & Permits	1,467,346	1,550,702	1,541,500	1,545,440	0%
Fines & Forfeitures	1,519,275	1,749,209	1,026,400	695,500	-32%
Intergovernmental	15,113,990	13,391,332	13,522,248	6,682,454	-51%
Charges For Services	71,954,814	73,127,043	75,367,114	78,512,080	4%
Investment Income	6,605,428	7,874,371	6,856,736	7,027,617	2%
Sales Of Assets	767,765	82,110	-	-	0%
Other Revenue	31,441,342	55,449,305	34,357,053	36,866,516	7%
Total Revenue	180,797,815	208,551,983	189,757,072	189,807,138	0%

Expenditures by Category	FY 2014 Actuals	FY 2015 Actuals	FY 2016 Revised Budget	FY 2017 Budget	Budget % Change
Personnel	27,866,715	30,356,660	32,391,290	34,822,732	8%
Operations & Maintenance	83,541,216	93,999,910	103,380,328	96,999,620	-6%
Production Costs	10,686,112	10,414,339	12,638,445	11,802,869	-7%
Other Charges	28,415,094	47,105,900	33,002,792	40,064,504	21%
Total Operating Expenditure:	150,509,137	181,876,809	181,412,855	183,689,725	1%
Capital	6,539,594	12,799,908	33,526,479	35,065,544	5%
Total Operating Budget	157,048,731	194,676,717	214,939,334	218,755,269	2%

Expenditures by Department

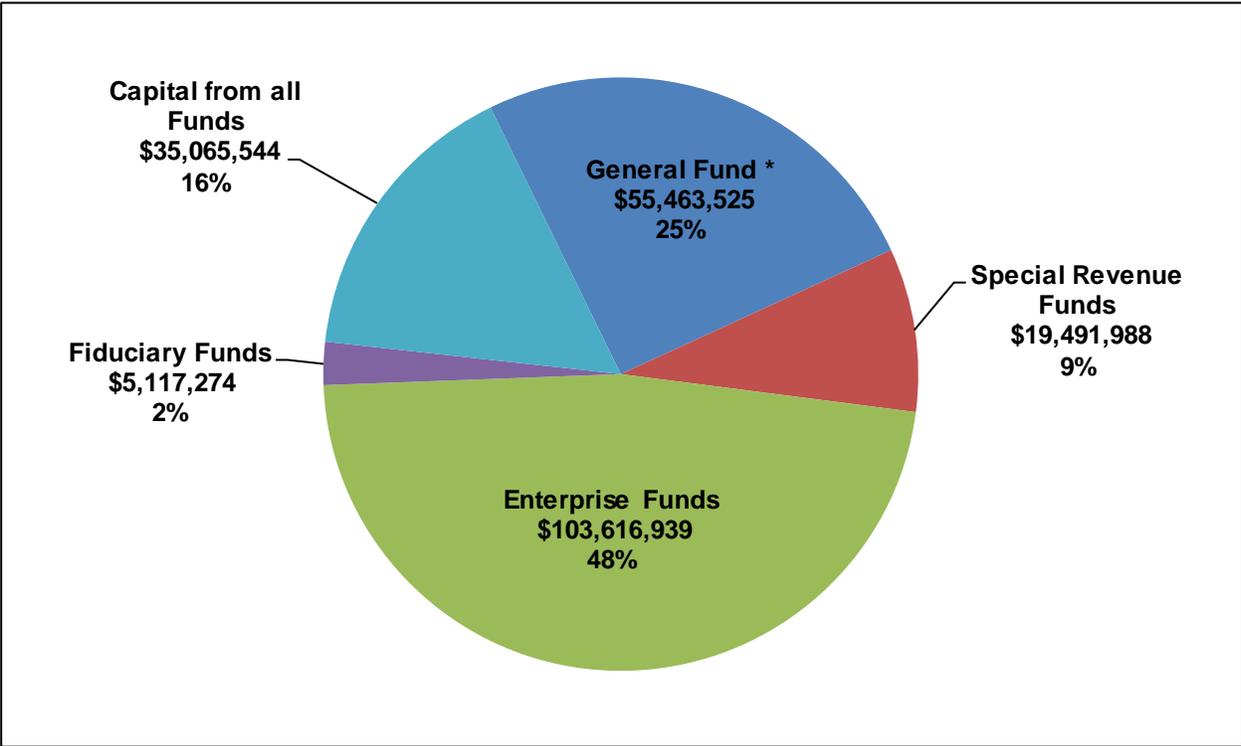
	FY 2014 Actuals	FY 2015 Actuals	FY 2016 Budget	FY 2017 Budget	Budget % Change
General	1,807,049	1,675,143	1,542,422	1,634,282	6%
Administration	3,301,206	4,443,795	3,176,972	3,057,575	-4%
Administrative Services	7,017,074	7,156,563	8,184,394	8,479,542	4%
Community Services	19,293,061	19,549,491	23,357,515	22,012,120	-6%
Development	3,000,965	3,087,759	3,059,967	3,273,036	7%
Engineering	13,796,971	15,391,168	21,202,035	25,657,370	21%
Fire	12,791,307	13,533,546	13,116,025	13,555,096	3%
Police	19,901,730	20,840,119	22,518,827	23,837,103	6%
Public Works	18,228,914	22,271,894	24,877,630	25,900,191	4%
Economic Development	5,660,862	18,723,402	6,601,724	7,057,261	7%
Municipal Utilities	9,768,710	13,157,580	15,854,409	14,667,876	-7%
Airport Operations	26,149,501	33,751,458	36,242,469	31,753,421	-12%
Water	16,331,380	21,094,800	35,204,945	37,870,396	8%
Total by Department	157,048,731	194,676,717	214,939,334	218,755,269	2%

FY 2017 All Funds Expenditures



Expenditures by Type

Expenditures by Fund Type	
General Fund *	\$ 55,463,525
Special Revenue Funds	\$ 19,491,988
Enterprise Funds	\$ 103,616,939
Fiduciary Funds	\$ 5,117,274
Capital from all Funds	\$ 35,065,544
Total Expenditures	\$ 218,755,269



* General Fund Expenditures do not reflect transfer out of \$540,288.

Fund Balance Summary

Fund	Estimated Fund Balance July 1, 2016	Estimated Revenues	Operating Transfers In/(Out)	Budgeted Expenditures	Capital	Estimated Fund Balance June 30, 2017
GENERAL FUND						
100 General Fund	3,983,679	56,176,954	(540,288)	56,035,867	173,141	3,411,337
TOTAL GENERAL FUND	3,983,679	56,176,954	(540,288)	56,035,867	173,141	3,411,337
SPECIAL REVENUE						
111 Technology Reserve Fund	114,064	-	-	-	-	114,064
120 Fueling Stations	795,335	731,500	-	665,965	220,000	640,870
200 Street Lighting District	2,016,973	1,951,060	-	1,985,836	75,000	1,907,197
201 Traffic Safety	49,626	50,000	-	83,000	-	16,626
202 Storm Drain Utility	2,050,317	1,422,576	-	1,755,811	958,666	758,416
205 Low Mod Income Hsng Asset Fd	12,485,198	638,600	-	185,488	-	12,938,310
220 Gas Tax	4,020,574	2,484,655	-	3,368,358	1,222,668	1,914,203
230 Local Transportation Fund	5,169,763	2,010,099	-	1,686,405	3,640,000	1,853,457
233 Transportation Dev Article 3	(169,171)	-	-	300,000	-	(469,171)
234 Motor Vehicle AB 2766	551,479	-	-	-	230,691	320,788
240 State Asset Seizure	69,078	8,000	-	58,330	-	18,748
241 Restricted Asset Seizure	16,550	500	-	1,500	-	15,550
242 Federal Asset Seizure	49,697	-	-	49,000	-	697
250 Measure I	8,208,515	4,600,000	-	3,208,285	7,376,570	2,223,660
265 Local Grants	(64,032)	-	-	-	-	(64,032)
270 State Grants	(288,607)	103,894	-	103,894	-	(288,607)
275 Federal Grants	(2,664,670)	-	-	-	-	(2,664,670)
280 Hud Grants	1,915,427	-	-	-	-	1,915,427
281 CDBG Grants	-	1,164,676	-	1,164,676	-	-
282 HOME Grants	-	319,385	-	319,385	-	-
283 09 NSP Grant	-	219,843	-	542,362	219,843	(542,362)
284 12 NSP Grant	-	228,127	-	1,010,842	228,127	(1,010,842)
350 DIF Public Bldgs	(21,694,481)	150,000	-	-	-	(21,544,481)
351 DIF Fire Service	(2,661,694)	30,000	-	-	-	(2,631,694)
352 DIF Road Service	11,204,567	1,146,900	-	1,013,196	371,900	10,966,371
353 DIF Public Safety	1,267,908	10,000	-	-	-	1,277,908
354 DIF Recreation Service	6,392,105	200,000	-	-	20,000	6,572,105
355 DIF Nisqualli Overpass	551,651	-	-	775,000	-	(223,349)
356 DIF Goodwill Overpass	936,116	-	-	4,508	-	931,608
357 DIF Storm Fee No & Central	3,775,811	20,000	-	5,065	-	3,790,746
358 DIF Street Lighting Dev Fees	273,783	300	-	4,008	-	270,075
359 DIF Fire Hydrant Dev Fees	398,373	-	-	-	-	398,373
370 LMAD's/DFAD's Districts	8,619,895	2,212,766	-	2,224,074	254,861	8,353,726
TOTAL SPECIAL REVENUE	43,390,149	19,702,881	-	20,514,988	14,818,326	27,759,716

Fund Balance Summary (cont.)

Fund	Estimated Fund Balance July 1, 2016	Estimated Revenues	Operating Transfers In/(Out)	Budgeted Expenditures	Capital	Estimated Fund Balance June 30, 2017	
ENTERPRISE FUNDS							
400	Golf Courses	9,883,005	540,288	540,288	607,741	-	10,355,840
410	Victorville Water	198,505,814	27,761,400	-	26,313,589	10,688,000	189,265,625
411	Water District #2	3,334,715	1,220,600	-	631,000	-	3,924,315
412	Wastewater Treatment	(13,636,617)	5,241,000	-	3,339,824	1,155,000	(12,890,441)
413	Reclaimed Water	5,207,447	999,100	-	484,967	482,000	5,239,580
419	VMUS - Gas	1,037,695	2,994,181	-	2,721,543	134,878	1,175,455
420	VMUS - Electric	(21,791,885)	11,031,721	-	9,249,559	1,476,052	(21,485,775)
421	VMUS Public Purp-Electric	1,785,798	311,974	-	792,688	-	1,305,084
422	VMUS-CAP&Trade-Electric	(45,966)	388,638	-	226,145	-	116,527
423	VMUS Public Purp-Gas	1,406,890	12,441	-	297,441	188,000	933,890
425	Sanitary/Sewer Treatment	65,212,928	11,584,280	-	12,976,082	4,151,666	59,669,460
426	Solid Waste Management	4,044,064	13,058,128	-	14,745,389	-	2,356,803
427	Landfill Mitigation	1,795,303	144,000	-	145,550	-	1,793,753
450	Airport Operation	9,705,035	7,538,353	-	6,663,737	618,000	9,961,651
452	Off-Airport Operations	161,477	55,000	-	151,129	-	65,348
455	SCLAA Debt Service	(137,840,021)	24,270,555	-	24,270,555	-	(137,840,021)
TOTAL ENTERPRISE FUNDS		128,765,681	107,151,659	540,288	103,616,939	18,893,596	113,947,093
AGENCY FUNDS							
303	Successor Agy-BV Prj Area 80%	(4,527,081)	6,362,357	-	3,740,930	-	(1,905,654)
305	Successor Agy-VV VVEDA 80%	3,371,741	-	-	-	-	3,371,741
610	CFD 90-01	865,726	1,978	-	804,953	-	62,752
611	CFD 01-01	1,826,388	302,110	-	302,110	1,775,771	50,617
612	CFD 07-01	503,821	170,132	-	170,132	-	503,821
620	Sidewalk Assessment District	125,065	-	-	-	-	125,065
630	WID #2 - A.D. 2	-	-	-	-	-	-
640	RFPA	289,025	-	-	-	-	289,025
660	Foxborough Rail	61,820	36,000	-	99,150	-	(1,330)
TOTAL AGENCY FUNDS		2,516,505	6,872,577	-	5,117,274	1,775,771	2,496,037

Updated September 28, 2016

Summary of Changes in Fund Balance

Fund	Estimated Fund Balance July 1, 2016	Estimated Fund Balance June 30, 2017	\$ Change	% Change	Reason for Changes Greater than 10%
GENERAL FUND					
100 General Fund	3,983,678.83	3,411,336.83	(572,342.00)	-14%	Increased Public Safety Expenditures
TOTAL GENERAL FUND	3,983,678.83	3,411,336.83	(572,342.00)	-14%	
SPECIAL REVENUE					
111 Technology Reserve Fund	114,064.00	114,064.00	-	0%	
120 Fueling Stations	795,334.98	640,869.98	(154,465.00)	-19%	Capital Project Expenditures
200 Street Lighting District	2,016,973.06	1,907,197.06	(109,776.00)	-5%	
201 Traffic Safety	49,625.52	16,625.52	(33,000.00)	-66%	Use of Accumulated Funds
202 Storm Drain Utility	2,050,317.04	758,416.04	(1,291,901.00)	-63%	Capital Project Expenditures
205 Low Mod Income Hsng Asset Fd	12,485,198.40	12,938,310.40	453,112.00	4%	
220 Gas Tax	4,020,573.75	1,914,202.75	(2,106,371.00)	-52%	Capital Project Expenditures
230 Local Transportation Fund	5,169,762.83	1,853,456.83	(3,316,306.00)	-64%	Capital Project Expenditures
233 Transportation Dev Article 3	(169,171.11)	(469,171.11)	(300,000.00)	-177%	ADA Compliance Expenditures
234 Motor Vehicle AB 2766	551,478.70	320,787.70	(230,691.00)	-42%	New CNG Fuel Station Exp
240 State Asset Seizure	69,078.38	18,748.38	(50,330.00)	-73%	Use of Accumulated Funds
241 Restricted Asset Seizure	16,549.51	15,549.51	(1,000.00)	-6%	
242 Federal Asset Seizure	49,696.95	696.95	(49,000.00)	-99%	Use of Accumulated Funds
250 Measure I	8,208,514.87	2,223,659.87	(5,984,855.00)	-73%	Capital Project Expenditures
265 Local Grants	(64,031.67)	(64,031.67)	-	0%	
270 State Grants	(288,606.94)	(288,606.94)	-	0%	
275 Federal Grants	(2,664,669.53)	(2,664,669.53)	-	0%	
280 Hud Grants	1,915,427.34	1,915,427.34	-	0%	
281 CDBG Grants	-	-	-	0%	
282 HOME Grantes	-	-	-	0%	
283 09 NSP Grant	-	(542,362.00)	(542,362.00)	0%	
284 12 NSP Grant	-	(1,010,842.00)	(1,010,842.00)	0%	
350 DIF Public Bldgs	(21,694,481.05)	(21,544,481.05)	150,000.00	1%	
351 DIF Fire Service	(2,661,694.21)	(2,631,694.21)	30,000.00	1%	
352 DIF Road Service	11,204,567.16	10,966,371.16	(238,196.00)	-2%	
353 DIF Public Safety	1,267,907.79	1,277,907.79	10,000.00	1%	
354 DIF Recreation Service	6,392,104.58	6,572,104.58	180,000.00	3%	
355 DIF Nisqualli Overpass	551,650.96	(223,349.04)	(775,000.00)	-140%	Contract Services Project Expenditures
356 DIF Goodwill Overpass	936,115.67	931,607.67	(4,508.00)	0%	
357 DIF Storm Fee No & Central	3,775,810.93	3,790,745.93	14,935.00	0%	
358 DIF Street Lighting Dev Fees	273,782.64	270,074.64	(3,708.00)	-1%	
359 DIF Fire Hydrant Dev Fees	398,373.03	398,373.03	-	0%	
370 LMADs/DFADs Districts	8,619,895.22	8,353,726.22	(266,169.00)	-3%	
TOTAL SPECIAL REVENUE	43,390,148.80	27,759,716.30	(15,630,432.50)	-36%	

Summary of Changes in Fund Balance (cont.)

Fund	Estimated Fund Balance July 1, 2016	Estimated Fund Balance June 30, 2017	\$ Change	% Change	Reason for Changes Greater than 10%	
ENTERPRISE FUNDS						
400	Golf Courses	9,883,005.06	10,355,840.06	472,835.00	5%	
410	Victorville Water	198,505,814.27	189,265,625.27	(9,240,189.00)	-5%	
411	Water District #2	3,334,714.82	3,924,314.82	589,600.00	18%	Decreased Bond Debt Service
412	Wastewater Treatment	(13,636,617.00)	(12,890,441.00)	746,176.00	5%	
413	Reclaimed Water	5,207,447.00	5,239,580.00	32,133.00	1%	
419	VMUS - Gas	1,037,695.03	1,175,455.03	137,760.00	13%	Capital Project Expenditures
420	VMUS - Electric	(21,791,885.29)	(21,485,775.29)	306,110.00	1%	
421	VMUS Public Purp-Electric	1,785,797.83	1,305,083.83	(480,714.00)	-27%	Use of Accumulated Funds
422	VMUS-CAP&Trade-Electric	(45,966.47)	116,526.53	162,493.00	354%	Increased Revenue
423	VMUS Public Purp-Gas	1,406,890.21	933,890.21	(473,000.00)	-34%	Energy Efficiency Incentive Programs
425	Sanitary/Sewer Treatment	65,212,927.74	59,669,459.74	(5,543,468.00)	-9%	
426	Solid Waste Management	4,044,063.63	2,356,802.63	(1,687,261.00)	-42%	Use of Accumulated Funds
427	Landfill Mitigation	1,795,303.27	1,793,753.27	(1,550.00)	0%	
450	Airport Operation	9,705,035.00	9,961,651.00	256,616.00	3%	
452	Off-Airport Operations	161,476.90	65,347.90	(96,129.00)	-60%	Decrease in Lease Revenue
455	SCLAA Debt Service	(137,840,021.10)	(137,840,021.10)	-	0%	
TOTAL ENTERPRISE FUNDS		128,765,680.90	113,947,092.90	(14,818,588.00)	-12%	
AGENCY FUNDS						
303	Successor Agy-BV Prj Area 80%	(4,527,080.72)	(1,905,653.72)	2,621,427.00	58%	Increase in Property Tax Revenue
305	Successor Agy-VV VVEDA 80%	3,371,740.95	3,371,740.95	-	0%	
610	CFD 90-01	865,726.17	62,751.67	(802,974.50)	-93%	Use of Accumulated Funds
611	CFD 01-01	1,826,388.10	50,617.10	(1,775,771.00)	-97%	Capital Project Expenditures
612	CFD 07-01	503,821.02	503,821.02	-	0%	
620	Sidewalk Assessment District	125,064.50	125,064.50	-	0%	
640	RFPA	289,025.42	289,025.42	-	0%	
660	Foxborough Rail	61,819.56	(1,330.44)	(63,150.00)	-102%	Use of Accumulated Funds
TOTAL AGENCY FUNDS		2,516,505.00	2,496,036.50	(20,468.50)	-1%	

GENERAL FUND



General Fund Summary

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Fund Overview:

The General Fund is the primary operating fund of the City of Victorville and it is used to account for all financial resources except those required to be accounted for in another fund. The City's General Fund budget for fiscal year 2016/17 is \$56.2 million; a slight increase of 4% as compared to the previous year's annual budget.

Core City services such as administration, police, fire, parks, recreation, and development are budgeted in the General Fund. Therefore, the General Fund's growth can be more closely tied to the City's economy and its population growth. The significant change in the General Fund budget this year is primarily due to a continued increase in the public safety contract, the rising costs in contributions to the State's CALPERS pension system, and an increase in water expenditures based on the new water rate structure.

The General Fund is supported by a diverse set of revenue sources. Some of the revenues included are Taxes, Charges for Services, and License and Permits. Detail and analysis of the major revenue sources are discussed under the Revenue Assumptions section and include information about historical trends, budgeted amounts, and forecast methodology.

General Fund Summary (cont.)

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Revenue and Expenditure Summary	FY 2014 Actuals	FY 2015 Actuals	FY 2016 Revised Budget	FY 2017 Budget	Budget % Change
Revenues:					
Taxes	36,409,870	38,699,816	41,633,614	42,536,573	2%
Licenses & Permits	1,230,427	1,532,900	1,521,100	1,524,640	0%
Fines & Forfeitures	105,133	117,778	110,200	139,300	26%
Intergovernmental	2,184	61,812	65,500	63,100	-4%
Charges For Services	1,957,449	1,680,895	2,028,750	2,860,554	41%
Investment Income	301,237	321,086	415,512	370,302	-11%
Sales Of Assets	30,605	5,110	-	-	0%
Other Revenue	9,248,950	9,110,561	8,433,959	8,682,485	3%
Total Revenue	49,285,857	51,529,958	54,208,635	56,176,954	4%
Expenditures:					
Administration	3,301,206	4,443,795	3,176,972	3,057,575	-4%
Administrative Svcs	4,199,042	4,429,636	4,403,489	4,463,719	1%
Community Services	5,915,766	6,330,792	7,105,541	7,214,574	2%
Development	2,162,424	2,590,579	2,607,633	2,458,880	-6%
Engineering	435,148	385,672	212,772	185,161	-13%
General	443,166	301,054	282,088	357,088	27%
Public Safety	32,493,063	33,658,727	35,371,951	37,283,369	5%
Public Works	855,001	1,026,948	1,099,830	1,156,587	5%
Total Expenditures	49,804,816	53,167,203	54,260,276	56,176,954	4%

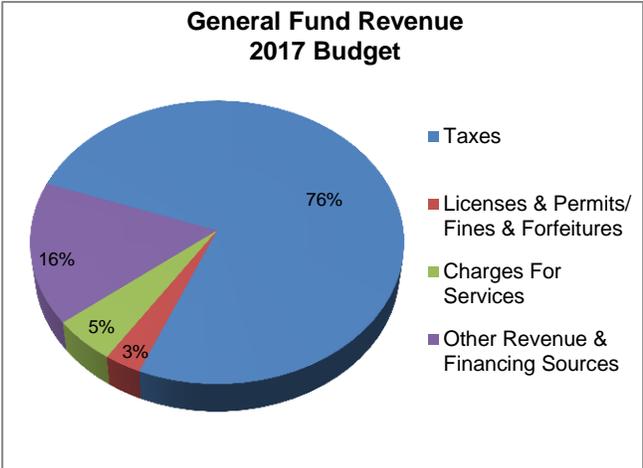
Expenditures Summary by Category	FY 2014 Actuals	FY 2015 Actuals	FY 2016 Revised Budget	FY 2017 Budget	Budget % Change
Personnel	10,739,128	11,671,397	12,353,724	12,770,255	3%
Operations & Maintenance	37,877,393	40,164,998	40,978,487	42,661,182	4%
Other Charges	1,027,635	998,676	834,624	572,376	-31%
Capital	160,660	332,132	93,441	173,141	85%
Total Expenditures	49,804,816	53,167,203	54,260,276	56,176,954	4%

General Fund Revenue Assumptions For Major Revenue Sources

General Fund Revenue Assumptions

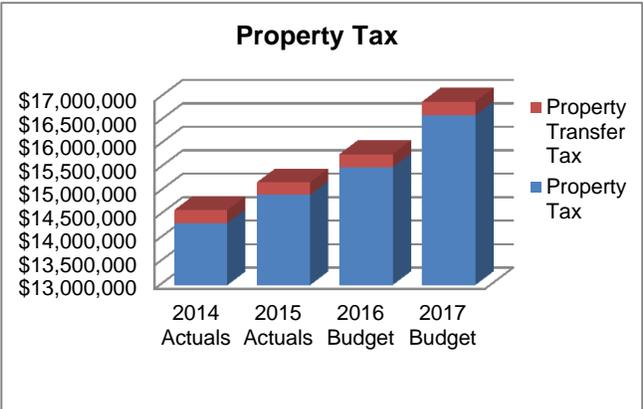
Fiscal Year 2017 revenues are based on a combination of factors including analysis of historical revenue receipts, anticipated changes in the local economic environment, projected City growth development and anticipated changes in revenue receipts.

A total of \$56.2 million in revenue is projected in the General Fund for Fiscal Year 2017. For FY 2016, revenues are proposed in the amount of \$54.2 million. The assumptions used by the City to budget Fiscal Year 2017 revenues are explained within this section.



Property Tax

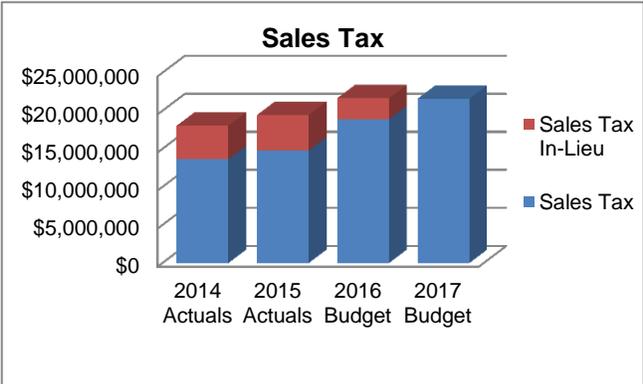
Property Tax is a primary source of funding for general City services and represents 30% of General Fund revenues. Property Tax consists of County allocated property tax and homeowner property tax. The major net taxable value of the City's property tax consists of residential property making up 57.8% and commercial property making up 16.8% of the total net tax assessed value.



The City of Victorville anticipates property tax revenue to increase by 5.25% or \$829 thousand from the budgeted amount of \$15.8 million in FY 2016. Beyond FY 2017, property taxes are anticipated to remain stable with a modest increase over the next few years.

Sales Tax

Sales Tax represents approximately 38% of General fund revenue and is a major source of revenue for the City of Victorville. The sales tax within the City of Victorville is 8%, however only 1% of the revenue is returned to the City with the remainder being distributed to the State and other public agencies. Sales Tax is levied on activity related to the sale of autos and transportation, general consumer goods,



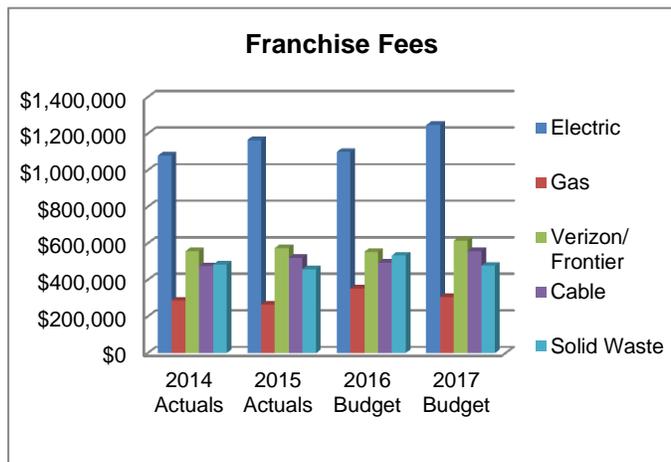
General Fund Revenue Assumptions (cont.) For Major Revenue Sources

restaurants and hotels, building and construction, business and industry, food and drugs and fueling and service stations. The largest generators of sales tax in Victorville are Autos & Transportation and General Consumer Goods. They make up approximately 57% of total sales tax receipts.

In FY 2016, most Cities, including the City of Victorville, will see a small increase in net sales tax revenues of 4-6% from a final true up payment on the Triple Flip reimbursement. The City projected an additional \$2.2 million in FY 2016 and starting in FY 2017, the sales tax revenue will revert back to the original Bradley-Burns tax rate. Sales Tax revenue is projected to be \$21.6 million for FY 2017.

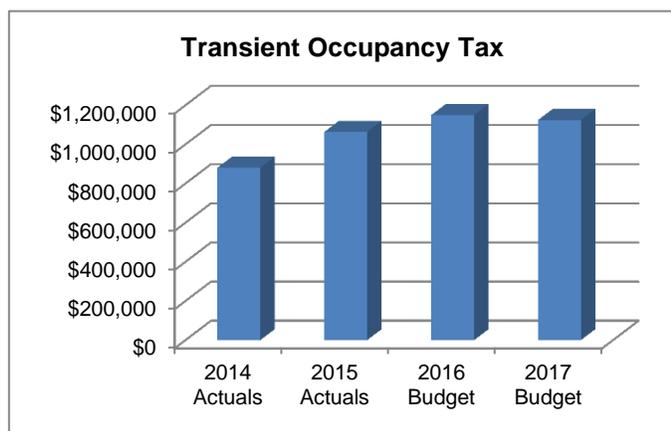
Franchise Fees

The City collects Franchise Fees for electricity, natural gas, waste disposal, and cable television for the use of the public right-of-ways. The businesses include Southern California Edison, Southwest Gas Corporation, Pacific Gas and Electric, Charter Communication, Verizon/Frontier, and Victorville Disposal. The current year estimate is based upon historical trend analysis, estimates of new construction, and rate change analysis for each franchise. The proposed FY 2017 fees represent an average increase of 5.5% from the FY 2016 estimates. Franchise Fees represent 6% of General Fund revenues and are projected to be \$3,206,154 for FY 2017.



Transient Occupancy Tax

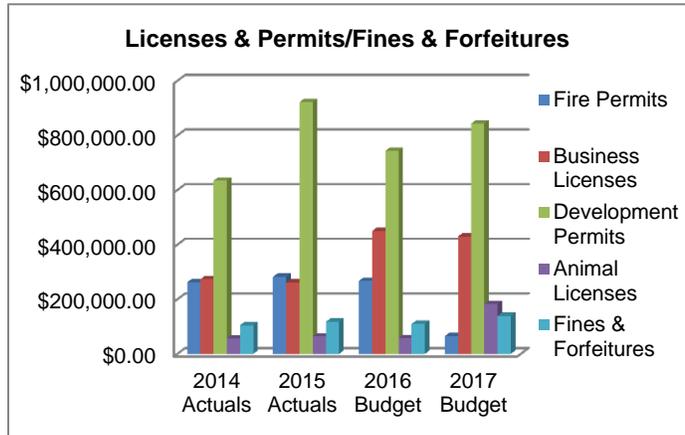
Visitors staying at one of the 22 motels or hotels within the City area pay a local tax called Transient Occupancy Tax (TOT). The TOT rate approved by City residents is set at 7% and is paid on the room rate charged by the hotel. The TOT revenue represents approximately 2% of the General Fund revenue and is projected to be \$1,124,793 for FY 2017.



General Fund Revenue Assumptions (cont.) For Major Revenue Sources

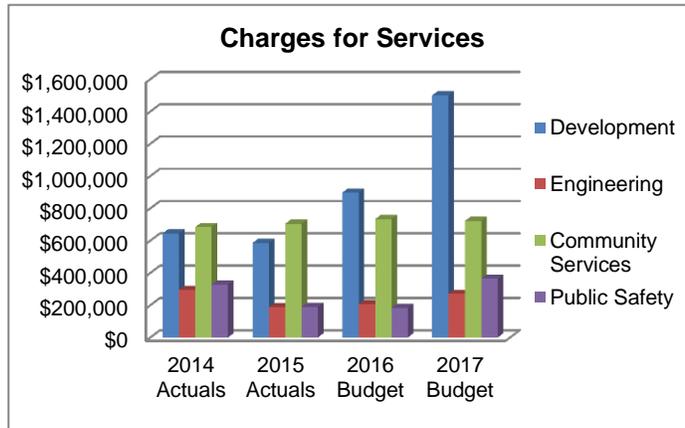
Licenses & Permits/Fines & Forfeitures

This category consists of Development, Engineering, and Hazardous Permits, Animal Licenses and Fines and Forfeitures. These revenues represent approximately 3% of the General Fund revenue and are projected to be 2% higher than FY 2016. The estimated amount for FY 2017 is \$1,663,940.



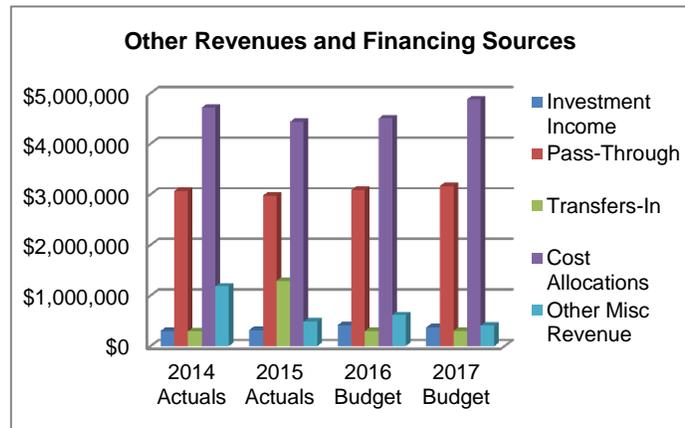
Charges for Services

This category consists of Public Safety, Development, Public Works, and Recreation charges for services provided to the community. Charges for Services represent approximately 5% of the General Fund revenue. The City projects receipts to be 41% higher than FY 2016 budget. The estimated amount for FY 2017 is \$2,860,554.



Other Revenues and Financing Sources

These Categories include General Fund cost allocations, transfers, pass-through tax increment revenue, investment income and miscellaneous revenue. These revenues represent approximately 16% of the General Fund revenue. The estimated amount for FY 2017 is \$9,115,887 which is 2.3% more than FY 2016 budget.



General Fund Revenues by Line Item

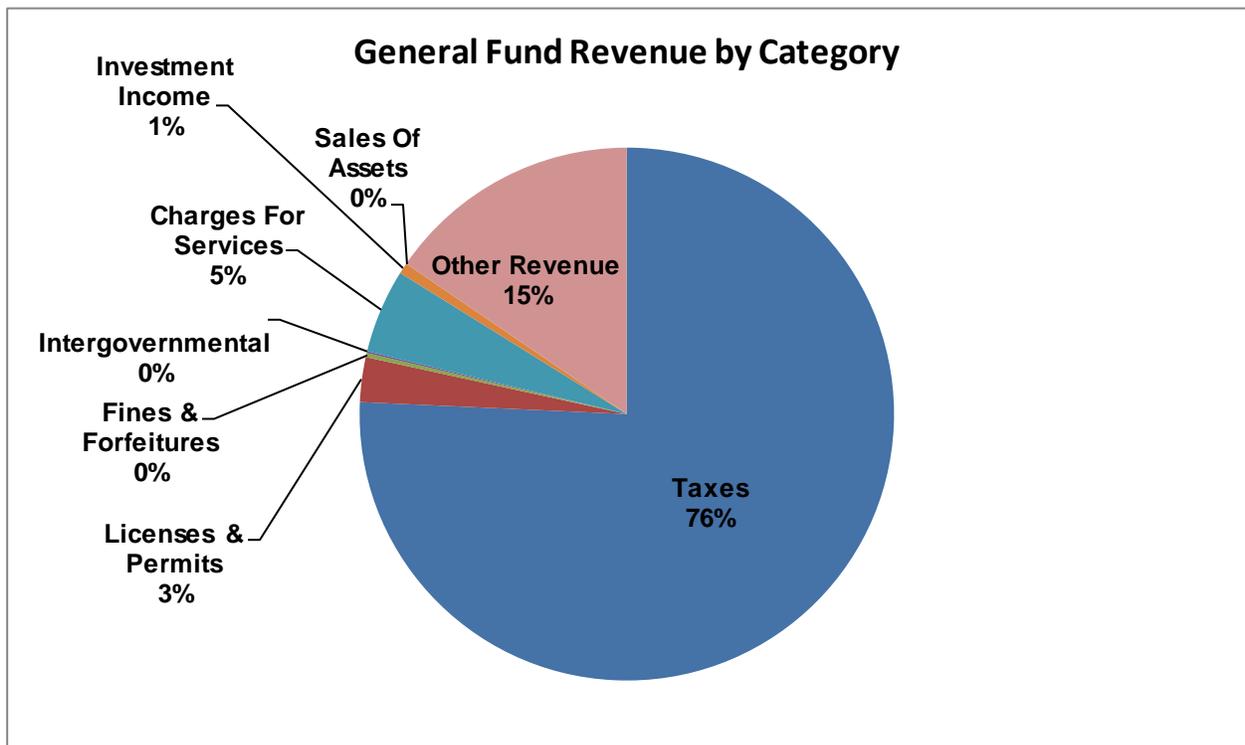
General Fund Revenues	FY 2014 Actuals	FY 2015 Actuals	FY 2016 Revised Budget	FY 2017 Budget	Budget % Change
Property Tax	14,325,477	14,924,209	15,508,517	16,328,857	5%
Property Transfer Tax	272,887	263,932	281,074	289,506	3%
Sales Tax - In Lieu	4,400,845	4,659,366	2,778,089	-	-100%
Sales Tax	13,637,209	14,788,610	18,877,420	21,587,262	14%
Transient Occupancy Tax	881,275	1,063,819	1,150,000	1,124,793	-2%
Franchise Fees	2,892,178	2,999,880	3,038,514	3,206,154	6%
Total Taxes	36,409,870	38,699,816	41,633,614	42,536,573	2%
Business License	273,509	261,357	450,000	190,000	-58%
BSL Renewal Fees	-	-	-	240,000	100%
Animal License	55,531	60,292	55,000	180,000	227%
Animal Breeding License	-	-	200	-	-100%
Animal Permit	1,200	3,475	2,400	2,640	10%
Mobile Home Park Permit	17,110	17,306	17,000	17,000	0%
Building Permit	503,145	753,660	500,000	600,000	20%
Plumbing Permit	119,211	148,403	160,000	165,000	3%
Electrical Permit	24,046	28,545	75,000	75,000	0%
Mechanical Permit	9,712	11,083	25,000	25,000	0%
Grease Trap/Intrcpt Permit	16,730	16,940	20,000	20,000	0%
Garage Sale Permit	7,315	7,305	6,500	6,500	0%
Hazard Material Handle	60,113	68,667	64,000	-	-100%
Ltd Hazard Material	5,802	7,175	7,000	-	-100%
APSA Surcharge	-	-	500	-	-100%
Undergrnd Storage Tank	64,190	59,000	65,000	-	-100%
Undergrnd Tank Removal	100	-	-	-	0%
Hazard Waste Gnrtr Permit	53,445	62,445	55,000	-	-100%
Abovegrnd Vlted Strge	13,520	16,400	15,000	-	-100%
CalARP Permit	900	900	1,000	-	-100%
Street Use Permit	3,273	2,947	2,500	2,500	0%
Drainage Study Permit	-	7,000	-	1,000	100%
Massage Permit	1,575	-	-	-	0%
Total Licenses & Permits	1,230,427	1,532,900	1,521,100	1,524,640	0%
Parking Fine	27,530	34,631	25,000	45,000	80%
General Court Fine	6,726	6,215	5,500	5,500	0%
Crime Prevention Fine	307	143	200	200	0%
Returned Check Fine	25,350	25,286	25,000	25,000	0%
Penalty/Late Fee	44,180	51,304	52,000	51,100	-2%
Rental BSL Penalty/Late Fee	-	-	-	10,000	100%
False Alarm Fee	1,040	200	2,500	2,500	0%
Total Fines & Forfeitures	105,133	117,778	110,200	139,300	26%

General Fund Revenues by Line Item

General Fund Revenues	FY 2014 Actuals	FY 2015 Actuals	FY 2016 Revised Budget	FY 2017 Budget	Budget % Change
Motor Vehicle In Lieu	-	49,419	60,000	50,000	-17%
Parimutuel Wager	730	12,020	5,000	12,600	152%
SMIP Emergency Service	1,454	374	500	500	0%
Total Intergovernmental	2,184	61,812	65,500	63,100	-4%
Copy/Printing Fee	2,141	937	1,400	-	-100%
Map/Publication Fee	514	262	250	250	0%
Imaging Fee	18,813	23,997	50,500	500	-99%
Notary Service Fee	-	40	20	20	0%
Filing Fee	(409)	5,136	-	-	0%
Special Service Fee	32,405	30,280	25,000	25,000	0%
ALS-Advanced Life Support Fee	-	-	-	174,228	100%
Work For Other Depts/Agencies	68,900	70,876	73,800	68,800	-7%
Citation Correction Fee	6,105	8,365	5,000	5,000	0%
Towed Vehicle Adm Fee	95,933	86,600	95,000	95,000	0%
VESD Maintenance Contract	13,348	13,183	15,000	15,000	0%
Business License App Fee	69,399	61,377	-	-	0%
Animal Shelter Fee	6,955	9,380	6,000	6,600	10%
Owner Turn In Fee	3,205	3,475	5,000	5,500	10%
Animal Microchip Fees	105	40	300	330	10%
Rentals - Animal Trap	179	117	250	250	0%
Plan Check Fee	262,094	170,218	303,000	260,000	-14%
Improvement Plan Check	251,867	185,669	110,000	210,000	91%
Rental Bus License Fee	-	-	325,000	600,000	85%
BSL Rental Renewal Fees	-	-	-	340,000	100%
Subdivision/Filing Fee	152,255	122,450	150,000	175,000	17%
Inspection Fee	96,407	46,719	49,000	62,000	27%
Building Code Abatement	127,881	198,523	160,000	160,000	0%
Certificate Of Occupancy	19,200	28,550	15,000	30,000	100%
Administration Charge	1,300	1,300	1,000	500	-50%
Hshld Hazardous Waste	134,215	-	-	-	0%
Graffiti Cleaning Fee	3,042	3,789	-	-	0%
Recreation Program Fee	500,229	523,987	544,850	542,346	0%
Special Event Fee	4,716	2,780	8,000	6,000	-25%
Drop In Fee	27,345	24,647	25,000	18,000	-28%
Aquatic Fee	59,066	58,126	60,230	60,230	0%
Field Preparation	240	72	150	-	-100%
Total Charges for Services	1,957,449	1,680,895	2,028,750	2,860,554	41%
Interest Income	54,110	(427)	60,000	5,000	-92%
Lease Occupancy	150,779	190,169	244,512	240,102	-2%
Rental - Facility	29,788	36,633	29,000	29,000	0%
Rental - Park	3,120	3,610	3,000	3,200	7%
Rental - Concessions	2,610	-	-	-	0%
Rental - Ballfields/Lights	60,831	91,101	79,000	93,000	18%
Total Investment Income	301,237	321,086	415,512	370,302	-11%

General Fund Revenues by Line Item (cont.)

General Fund Revenues	FY 2014 Actuals	FY 2015 Actuals	FY 2016 Revised Budget	FY 2017 Budget	Budget % Change
Sales of Real/Personal Property	30,605	5,110	-	-	0%
Total Sale of Assets	30,605	5,110	-	-	0%
Pass Through	3,068,596	2,974,569	3,087,084	3,164,261	3%
Transfers In	292,000	1,289,151	300,000	300,000	0%
Administrative Citation Fees	182,738	220,914	220,000	222,000	1%
Reimbursed Utility Bills	9,015	8,639	8,725	8,725	0%
Reimbursements - Other	820,016	6,219	219,600	23,500	-89%
Concessions & Vending	3,258	2,620	3,000	1,600	-47%
Scrap/Recyclable Material	2,827	5,217	2,000	500	-75%
Miscellaneous Revenue	103,387	153,088	78,000	59,000	-24%
Donations	31,924	26,120	15,550	26,750	72%
Settlement Proceeds	33,503	-	-	-	0%
Over and Short	(8,990)	(10,543)	-	-	0%
Cost Allocations Received	4,710,678	4,434,568	4,500,000	4,876,148	8%
Total Other Revenue	9,248,950	9,110,561	8,433,959	8,682,485	3%
Grand Total	49,285,857	51,529,960	54,208,636	56,176,955	4%



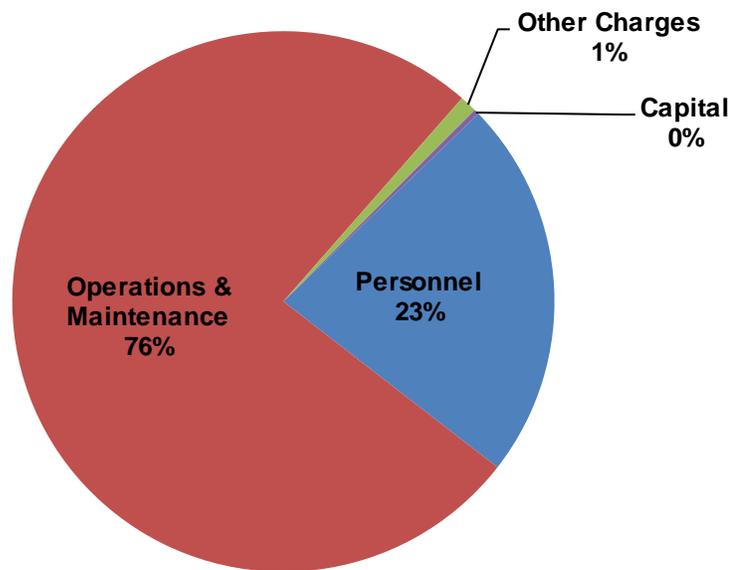
General Fund Expenditures by Line Item

	FY 2014 Actuals	FY 2015 Actuals	FY 2016 Revised Budget	FY 2017 Budget	Budget % Change
Full Time Wages	6,338,487	6,767,371	7,237,268	7,440,551	3%
Over Time Wages	48,245	74,085	28,500	19,000	-33%
Part Time Wages	997,380	982,924	1,536,135	1,530,926	0%
Planning Commission Wages	10,650	8,700	12,000	10,500	-13%
Fringe Benefits	2,512,874	2,911,852	2,453,866	2,561,805	4%
Retiree Expense	718,621	811,244	861,647	978,927	14%
Payroll Taxes	112,870	115,221	224,308	228,546	2%
Total Personnel	10,739,128	11,671,397	12,353,724	12,770,255	3%
Utilities-Electricity	507,819	527,962	523,138	526,625	1%
Utilities-Water Usage	217,980	220,939	278,529	550,744	98%
Utilities-Natural Gas	33,461	39,647	52,567	51,725	-2%
Telephone	75,858	68,134	90,407	93,462	3%
Supplies	217,319	204,591	261,111	281,176	8%
Consumables	9,972	6,415	6,000	10,000	67%
Books & Multimedia Supplies	98,189	76,355	90,000	90,000	0%
Subs/Publications/Dues	62,250	60,720	63,175	72,675	15%
Training and Education	27,525	29,426	66,036	85,956	30%
Travel and Meetings	18,013	29,001	26,640	36,440	37%
Marketing and Promotion	17,076	17,883	35,300	22,800	-35%
Advertising/Legal Notices	16,652	8,968	10,800	16,000	48%
Recruitment	5,958	4,587	8,950	10,300	15%
Vehicle Fuel	514,324	411,041	471,890	453,090	-4%
Equipment Fuel	12,723	11,929	12,100	9,150	-24%
Equipment Expense	99,081	88,694	94,170	92,500	-2%
Vehicle Expense	270,818	248,089	304,598	308,705	1%
Small Tools & Furniture	93,424	130,727	84,480	86,090	2%
Rentals - Equip/Struct	7,428	7,679	10,600	10,600	0%
Computer Equipment <\$5000	7,733	13,449	11,700	8,250	-29%
Contract Services	33,037,888	34,060,264	36,047,007	37,838,793	5%
Investigative Technology	646	162	3,000	3,000	0%
EMG Vehicle SP Svc Fee	-	646	13,000	13,000	0%
Donation Expense-Offset	(2,007)	(92)	-	-	0%
Insurance	368,190	426,302	696,532	709,002	2%
Legal	1,645,054	2,874,637	1,083,200	672,600	-38%
Federal/State/Local Fees	869	18,101	7,747	7,921	2%
Building Maintenance	397,842	402,044	380,181	366,677	-4%
Grounds Maintenance	57,450	70,431	144,930	90,800	-37%
Irrigation Maintenance	25,190	25,161	43,600	43,600	0%
Infrastructure Repairs	-	-	29,000	69,800	141%
Vandalism/Accidents	32,669	81,105	28,100	29,700	6%
Total Maintenance & Operations	37,877,393	40,164,998	40,978,487	42,661,182	4%

General Fund Expenditures by Line Item (cont.)

	FY 2014 Actuals	FY 2015 Actuals	FY 2016 Budget	FY 2017 Budget	Budget % Change
Transfers Out	995,383	966,602	802,536	540,288	-33%
Uncollectable Write-Offs	164	(14)	-	-	0%
Debt Service Principal	32,088	32,088	32,088	32,088	0%
Total Other Charges	1,027,635	998,676	834,624	572,376	-31%
Intangible Assets	-	3,499	-	-	0%
Equipment	13,759	251,373	61,141	148,141	142%
Vehicles	-	27,499	-	-	0%
Computers & Communication Systems	112,491	49,761	20,000	-	-100%
Buildings & Building Improvements	34,410	-	12,300	-	0%
Improvements Not Buildings	-	-	-	25,000	100%
Total Capital	160,660	332,132	93,441	173,141	85%
Total Expenditures	49,804,815	53,167,203	54,260,276	56,176,954	4%

General Fund Expenditures by Category



ENTERPRISE FUNDS



Enterprise (Proprietary) Funds are used to account for activities that are financed and operated similar to that of private businesses where goods and services are provided for a fee.

Enterprise Funds



Golf Fund 400

Fund Overview:

This fund accounts for the operation and maintenance of the City's Golf Course, which is funded by charges to users and other fees. Currently, Green Tree Golf Course is contracted to Sierra Golf Management (SGM). SGM agreed to operate and maintain the Golf Course, Pro Shop Business, Food and Beverage business at the facility. The term of the contract also includes that the City provide a revenue subsidy of \$588 thousand for the year from the General Fund. The Golf Fund budget for fiscal year 2016/17 amounts to \$607 thousand. This equates to a decrease of 24% versus the previous year's annual budget. The cost saving is primarily due to a lease that has been paid off for the irrigation system.

SGM budgeted an amount of \$424 thousand to Charges for Services revenue; an increase of 4% from prior year's budget. SGM also budgeted \$1.04 million for the golf course expenditures, a \$20 thousand increase as compared to the fiscal year 2015/16 budget.

	FY 2014 Actuals	FY 2015 Actuals	FY 2016 Revised Budget	FY 2017 Budget	Budget % Change
Revenues					
Charges For Services	848,621	394,528	-	-	0%
Investment Income	-	-	-	-	0%
Other Revenue	1,053,998	955,492	802,536	540,288	-33%
Total Revenues	1,902,620	1,350,020	802,536	540,288	-33%

	FY 2014 Actuals	FY 2015 Actuals	FY 2016 Revised Budget	FY 2017 Budget	Budget % Change
Expenses by Group					
General	1,646,298	1,217,487	588,421	607,741	3%
Other Charges	32,456	22,225	214,115	-	-100%
Total Expenses	1,678,755	1,239,712	802,536	607,741	-24%

	FY 2014 Actuals	FY 2015 Actuals	FY 2016 Revised Budget	FY 2017 Budget	Budget % Change
Expenses by Category					
Personnel	890,735	(3,566)	-	-	0%
Operations & Maintenance	755,563	1,204,571	588,421	582,741	-1%
Production Costs	-	-	-	-	0%
Other Charges	32,456	38,706	214,115	25,000	-88%
Total Operating Expenses	1,678,755	1,239,712	802,536	607,741	-24%
Capital	-	-	-	-	0%
Total Expenses	1,678,755	1,239,712	802,536	607,741	-24%

Sanitary Fund 425

Fund Overview:

This fund accounts for revenues and expenses pertaining to the collection of sewage, from the point of origin to the point of treatment or disposal. It includes infrastructure of pipes, pumps, and channels to collect and convey sewage to treatment or disposal. The fund includes the collection of revenues from customers which provides payment for the maintenance of infrastructure, as well as the payment to contractors for disposal. The fund's Revenue is comprised of sewer user fees and connections fees.

The operating and capital expenditures budgeted in the Sanitary Fund include geographical information services used for sewer and pipelines, engineering services, and street and roadway management. The Sanitary Fund's budget for fiscal 2016/17 amounts to \$17.1 million, an increase of 25% as compared to the prior fiscal year. The increase is primarily attributable to personnel and capital expenses.

Sanitary Fund Charges for Services is tied to the customer base, rates, and/or demand. The Public Works and Engineering Departments prepare the revenue projections based upon past trends. The budgeted revenue amount of \$11.6 million for fiscal year 2016/2017 represents a decrease of 7% to that of the 2015/16 budget.

	FY 2014	FY 2015	FY 2016	FY 2017	Budget %
Revenues	Actuals	Actuals	Revised Budget	Budget	Change
Taxes	5,540	5,540	5,539	5,539	0%
Fines & Forfeitures	-	171,195	-	-	0%
Charges for Services	14,729,312	15,559,814	12,384,647	11,578,741	-7%
Investment Income	16,396	10,379	-	-	0%
Other Revenue	849	930,152	208,570	-	-100%
Total Revenue	14,752,097	16,677,080	12,598,756	11,584,280	-8%

	FY 2014	FY 2015	FY 2016	FY 2017	Budget %
Expense by Group	Actuals	Actuals	Revised Budget	Budget	Change
Reclaimed Water	69,087	121,824	-	-	0%
Wastewater Treatment	8,571,870	2,461,624	-	-	0%
Sewer	1,857,938	9,261,979	11,230,110	12,830,416	14%
Information Technology	-	-	40,000	24,000	-40%
Geographic Info Services	-	-	639,967	542,127	-15%
Engineering Services	393,527	592,847	1,723,804	3,621,205	110%
Street & Roadway Mgmt	-	-	110,000	110,000	0%
Total by Division	10,892,422	12,438,275	13,743,881	17,127,748	25%

	FY 2014	FY 2015	FY 2016	FY 2017	Budget %
Expense by Category	Actuals	Actuals	Revised Budget	Budget	Change
Personnel	1,338,773	1,581,770	1,753,726	2,101,938	20%
Operations & Maintenance	8,622,798	9,620,513	8,973,373	9,826,997	10%
Production Costs	42,828	68,656	-	-	0%
Other Charges	887,501	937,706	946,209	1,047,147	11%
Total Operating Budget	10,891,900	12,208,645	11,673,308	12,976,082	11%
Capital	522	229,630	2,070,573	4,151,666	101%
Total Expenses	10,892,422	12,438,275	13,743,881	17,127,748	25%

Solid Waste Management/Recycling/Landfill Mitigation Funds

426, 427

Fund Overview:

This fund accounts for all activities in the following programs: Solid Waste Management, Source Reduction and Recycling, Landfill Mitigation, Household Hazardous Waste, California Department of Resources, and Recycling and Recovery CRV Grants.

The operating and capital expenditures related to the City's refuse collection services are budgeted in the Solid Waste Funds. The Solid Waste Fund's budget for fiscal year 2016/17 totals \$14.9 million, which is a decrease of 7% as compared to the prior fiscal year. The City contracts with Victorville Disposal for trash and recycle collections, of which approximately 88 percent pertains to residential service, with the remaining 12 percent being commercial and other services. The decrease in the Solid Waste Fund is primarily due to a reduction in capital expenditures.

As an Enterprise Fund, capital and operation costs for the Solid Waste Fund are supported almost exclusively by Charges for Services. These charges include residential and commercial collection charges as well as other fees. The Community Services department prepares the revenue projection based upon historical trends. The budgeted amount of \$13.2 million represents a decrease of 9 percent from last fiscal year's budgeted revenue.

	FY 2014	FY 2015	FY 2016	FY 2017	Budget %
Revenues	Actuals	Actuals	Revised Budget	Budget	Change
Fines & Forfeitures	213,364	165,777	182,000	149,200	-18%
Intergovernmental	166,169	139,693	144,000	144,000	0%
Charges for Services	11,928,475	12,339,703	14,130,696	12,800,928	-9%
Investment Income	17,739	17,607	1,000	-	-100%
Other Revenue	257,601	19,767	120,000	108,000	-10%
Total Revenues	12,583,347	12,682,548	14,577,696	13,202,128	-9%

	FY 2014	FY 2015	FY 2016	FY 2017	Budget %
Expenses by Group	Actuals	Actuals	Revised Budget	Budget	Change
Solid Waste Division	9,258,933	11,880,687	14,290,796	13,759,082	-4%
Source Reduction/Recycling	2,788,540	341,741	653,221	315,814	-52%
Landfill Mitigation	71,868	84,458	442,750	145,550	-67%
Information Technology	-	-	20,000	-	-100%
Customer Services	682,228	650,597	636,988	670,493	5%
Total Expenses	12,801,569	12,957,483	16,043,755	14,890,939	-7%

	FY 2014	FY 2015	FY 2016	FY 2017	Budget %
Expenses by Category	Actuals	Actuals	Revised Budget	Budget	Change
Personnel	1,396,046	1,455,162	1,589,647	1,610,415	1%
Operations & Maintenance	11,019,496	11,066,355	13,127,899	12,735,911	-3%
Production Costs	-	-	-	-	0%
Other Charges	301,273	363,794	677,209	544,613	-20%
Total Operating Budget	12,716,815	12,885,312	15,394,755	14,890,939	-3%
Capital	84,754	72,171	649,000	-	-100%
Total Expenses	12,801,569	12,957,483	16,043,755	14,890,939	-7%

Southern California Logistics Airport Authority Funds

450, 452, 455

Fund Overview:

The Southern California Logistic Airport Authority (SCLAA) is a joint powers authority (JPA) which was formed in 1997 between the City of Victorville and the former Redevelopment Agency of Victorville, and provides for the coordination of long range planning of the territory formerly known as George Air Force Base. In 2012 the Victorville Water District was added as a member of the JPA.

SCLAA Fund accounts for the operation and capital acquisition for the activities surrounding the 2,500-acre aviation and air cargo facility serving domestic and international airport traffic. The funding sources are comprised of federal grants, Charges for Services, and tax increments passed through from the Victor Valley Economic Development Authority (VVEDA).

SCLAA's budget for fiscal year 2016/17 is \$31.7 million. This equates to an increase of 5% as compared to the previous year's annual budget. The increase in the current operation is 6%. The operating, capital, and debt services expenditures of SCLAA are budgeted in this fund.

SCLAA is supported mostly by the following Charges for Services revenue: lease, fuel sales and flowage charges, and landing fees. As an Enterprise Fund, capital and operational costs are recovered through Charges for Services. SCLAA projects revenues based upon an analysis of historical trends. The budgeted amount of \$31.6 million represents an increase of 8% over last fiscal year's budgeted amount.

	FY 2014	FY 2015	FY 2016	FY 2017	Budget %
Revenues	Actuals	Actuals	Revised Budget	Budget	Change
Taxes	14,644	2,714	12,000	200	-98%
Fines & Forfeitures	4,832	124	-	-	0%
Charges for Services	2,246,215	1,078,266	1,028,719	1,283,320	25%
Investment Income	5,955,457	7,061,039	6,351,898	6,432,606	1%
Other Revenue	18,045,624	24,981,355	21,959,515	23,890,855	9%
Total Revenue	26,266,774	33,123,498	29,352,132	31,606,981	8%

	FY 2014	FY 2015	FY 2016	FY 2017	Budget %
Expenses by Group	Actuals	Actuals	Revised Budget	Budget	Change
Other Charges	16,298,381	15,946,936	21,585,359	24,270,555	12%
Airport Operations	9,615,624	14,466,865	8,372,203	7,285,723	-13%
Parcels B&D	80,307	168,610	273,743	151,129	-45%
Total Expenses	25,994,312	30,582,411	30,231,305	31,707,407	5%

	FY 2014	FY 2015	FY 2016	FY 2017	Budget %
Expenses by Category	Actuals	Actuals	Revised Budget	Budget	Change
Personnel	1,915,423	1,910,583	1,962,392	2,064,640	5%
Operations & Maintenance	7,256,339	10,211,641	5,268,980	4,196,014	-20%
Production Costs	-	-	-	-	0%
Other Charges	16,813,530	17,849,890	22,080,352	24,828,753	12%
Total Operating Budget	25,985,292	29,972,114	29,311,724	31,089,407	6%
Capital	9,020	610,297	919,581	618,000	-33%
Total Expenses	25,994,312	30,582,411	30,231,305	31,707,407	5%

Southern California Logistics Airport Authority Funds Fiscal Year 2017 Budget

	Airport Operations Fund 450	Off-Airport Operations Fund 452	SCLAA Debt Service Fund 455	Total
Revenues				
Taxes	200	-	-	200
Licenses & Permits	-	-	-	-
Fines & Forfeitures	-	-	-	-
Charges for Services	1,258,320	25,000	-	1,283,320
Investment Income	5,702,606	30,000	700,000	6,432,606
Sales of Assets	-	-	-	-
Other Revenue	320,300	-	23,570,555	23,890,855
Total Revenue	7,281,426	55,000	24,270,555	31,606,981
Expenses				
Personnel	1,996,573	68,067	-	2,064,640
Operations & Maintenance	4,095,928	80,086	20,000	4,196,014
Production Costs	-	-	-	-
Non-Operating	575,222	2,976	24,250,555	24,828,753
Total Operating Budget	6,667,723	151,129	24,270,555	31,089,407
Capital	618,000	-	-	618,000
Total Expenses	7,285,723	151,129	24,270,555	31,707,407
Total	4,297	96,129	-	100,426

Victorville Municipal Utilities Funds

419, 420, 421, 422, 423, 424

Fund Overview:

This fund accounts for electric and natural gas services provided to commercial and industrial customers located in select areas throughout the City. Funding is provided by user charges and fees.

VMUS Fund's budget for fiscal year 2016/17 amounts to \$14.7 million, a decrease of 7% as compared to the previous year's annual budget. This decrease is primarily attributed to capital projects that were budgeted in fiscal year 2016/17 at a lower level than 2015/16. The operating budget has increased by 8%, primarily due to contract services and principal payment of the bond acquired in 2007.

VMUS fund is supported almost exclusively by Charge for Services. These charges include commercial electricity and gas usage in the City and Airport selected areas. As an Enterprise Fund, capital and operational expenses are recovered through Charges for Services. Rate increases may be necessary due to increased costs or inflation.

Growth in the VMUS Fund's Charges for Services is tied to a growth in the customer base of the Utility, rates, and/or demands. VMUS prepares revenue projections based upon an analysis of various statistics and trends. The budgeted amount of \$14.9 million represents an increase of 5% as compared to prior year's budget.

	FY 2014	FY 2015	FY 2016	FY 2017	Budget %
Revenues	Actuals	Actuals	Revised Budget	Budget	Change
Charges for Services	11,364,116	13,638,950	13,893,123	14,493,661	4%
Investment Income	7,287	6,603	-	-	0%
Sales of Assets	198,218	2,000	-	-	0%
Other Revenue	248,332	3,037,709	310,873	405,288	30%
Total Revenue	11,817,953	16,685,262	14,203,996	14,898,949	5%

	FY 2014	FY 2015	FY 2016	FY 2017	Budget %
Expenses by Group	Actuals	Actuals	Revised Budget	Budget	Change
General	977,441	2,218,579	1,409,812	3,058,762	117%
VMUS Electric	6,763,329	7,520,652	11,600,811	8,275,130	-29%
VMUS Gas	1,604,071	3,418,349	2,843,786	3,333,984	17%
Total Expenses	9,344,841	13,157,580	15,854,409	14,667,876	-7%

	FY 2014	FY 2015	FY 2016	FY 2017	Budget %
Expenses by Category	Actuals	Actuals	Revised Budget	Budget	Change
Personnel	579,724	734,369	735,003	710,443	-3%
Operations & Maintenance	2,218,204	2,596,088	3,714,642	3,933,434	6%
Production Costs	5,586,616	5,951,256	6,500,945	5,710,669	-12%
Other Charges	960,296	3,475,997	1,296,593	2,932,830	126%
Total Operating Budget	9,344,841	12,757,710	12,247,183	13,287,376	8%
Capital	-	399,870	3,607,226	1,380,500	-62%
Total Expenses	9,344,841	13,157,580	15,854,409	14,667,876	-7%

Victorville Water Funds

410, 411, 412, 413

Fund Overview:

This fund accounts for the Victorville Water District. This subsidiary district includes the assets, liabilities, net position and operations of not only the Victorville Water Department, but also the former Victor Valley Water District and Baldy Mesa Water District as well. This fund manages the purchase, storage and distribution of potable water, recycled water, and wastewater. The fund also ensures maintenance and operation of the water facilities as well as bringing forward public awareness of issues important to the community.

Victorville Water Fund's budget for fiscal year 2016/17 amounts to \$43.1 million, an increase of 8% from the previous year's annual budget. This increase is attributed primarily to an increase of 9% in operations and 8% in capital costs. Expenditures in the Victorville Water Fund range from personnel, maintenance and capital expenditures for water lines, the waste water facility, and reclaimed water.

The Victorville Water Fund is supported mostly by Charges for Services. These charges include residential and commercial water usage by the Utility's customers. As an Enterprise Fund, capital and operation expenses are recovered through Charges for Services. Rate increases may be necessary due to increased costs or inflation.

Growth in the Victorville Water Fund Charge for Services is tied to growth in customers and based on the number of services, rates, and/or demand. The revenue projections are based upon statistics and past trends. The result of the analysis for this fiscal year shows an increase of 8% over prior fiscal year's budget.

	FY 2014	FY 2015	FY 2016	FY 2017	Budget %
Revenues	Actuals	Actuals	Revised Budget	Budget	Change
Taxes	533,885	527,126	526,600	569,300	8%
Licenses & Permits	236,919	17,802	20,400	20,800	2%
Fines & Forfeitures	334,972	324,611	341,700	348,500	2%
Charges for Services	25,376,833	25,274,516	28,538,700	32,112,500	13%
Investment Income	107,567	110,700	75,000	208,900	179%
Sales of Assets	538,942	-	-	-	0%
Other Revenue	2,161,450	1,068,520	2,240,400	1,962,100	-12%
Total Revenue	29,290,568	27,323,274	31,742,800	35,222,100	11%

Victorville Water Funds (cont.)

410, 411, 412, 413

Expenses by Group	FY 2014 Actuals	FY 2015 Actuals	FY 2016 Revised Budget	FY 2017 Budget	Budget % Change
Other Charges	611,981	1,520,350	583,000	1,631,000	180%
Administration	2,981,824	3,656,819	3,374,749	3,428,501	2%
Production Services	7,787,291	7,378,598	9,770,924	9,803,949	0%
Telemetry Services	409,470	223,330	302,934	340,724	12%
High Desert Power Plant	862,346	1,252,573	1,300,000	1,300,000	0%
Quality Services	385,599	329,499	527,898	480,375	-9%
Reclaimed Water	-	-	484,752	484,967	0%
Conservation Services	300,989	342,478	402,360	437,147	9%
Meter Services	813,564	1,848,913	3,013,517	3,127,188	4%
Field Services	1,904,647	1,976,694	2,258,813	2,406,118	7%
Customer Services	2,066,520	1,846,525	2,017,641	2,103,396	4%
IT Services	56,359	8,405	-	-	0%
Wastewater Treatment	-	(148)	3,079,253	3,339,824	8%
Information Technology	-	-	-	88,000	100%
Geographic Info Services	-	-	117,300	176,807	51%
Development	-	-	-	363,920	100%
Engineering Services	748,105	743,254	994,513	1,257,464	26%
Water Capital	2,676,176	2,628,937	11,714,614	12,325,000	5%
Total by Division	21,604,871	23,756,227	39,942,268	43,094,380	8%

Expenses by Category	FY 2014 Actuals	FY 2015 Actuals	FY 2016 Revised Budget	FY 2017 Budget	Budget % Change
Personnel	6,748,694	7,618,897	7,972,196	8,996,776	13%
Operations & Maintenance	5,362,072	6,372,414	12,117,429	12,413,930	2%
Production Costs	4,760,589	4,394,427	6,137,500	6,092,200	-1%
Non-Operating	2,057,340	2,741,552	2,000,529	3,266,474	63%
Total Operating Budget	18,928,695	21,127,290	28,227,654	30,769,380	9%
Capital	2,676,176	2,628,937	11,714,614	12,325,000	5%
Total Expenses	21,604,871	23,756,227	39,942,268	43,094,380	8%

Victorville Water Funds (cont.) Fiscal Year 2017 Budget

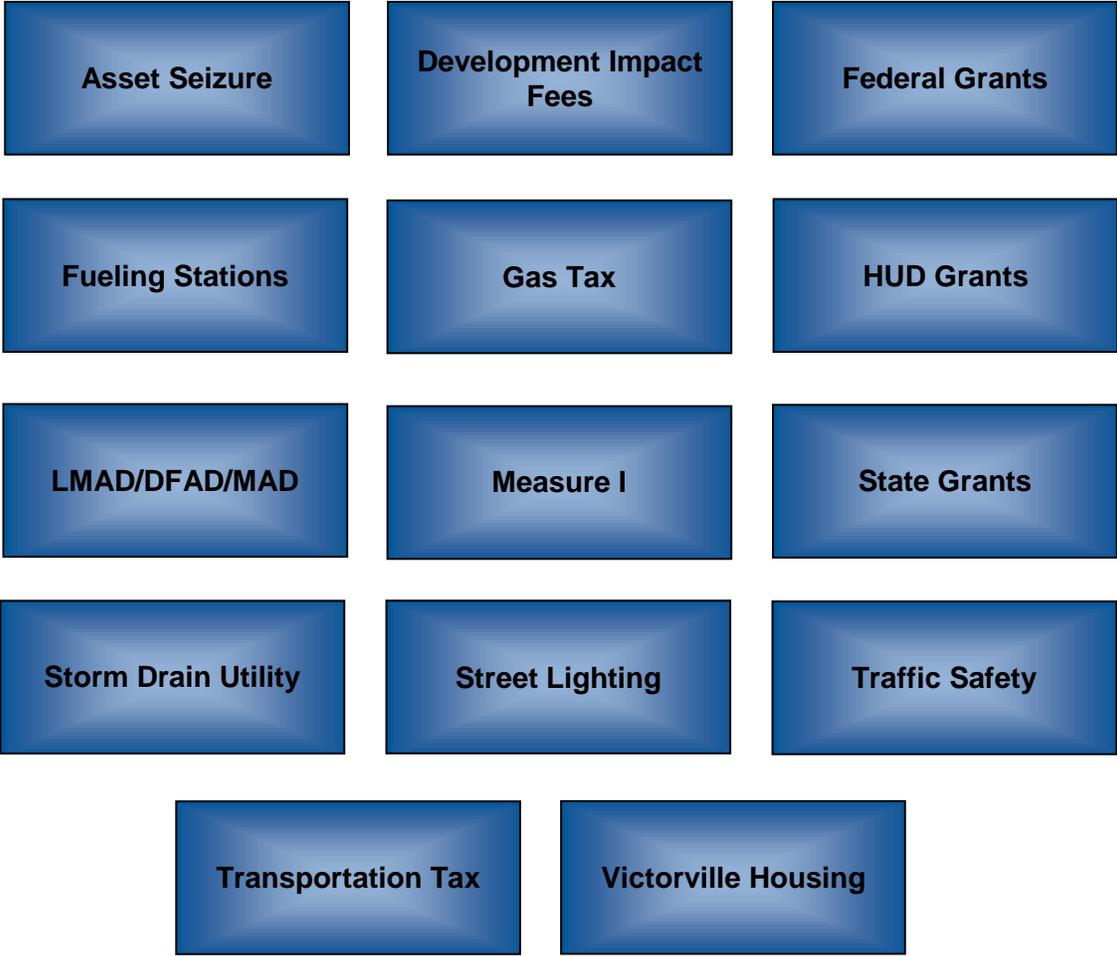
	Victorville Water Fund 410	Water District #2 Fund 411	Wastewater Treatment Fund 412	Reclaimed Water Fund 413	Total
Revenues					
Taxes	-	569,300	-	-	569,300
Licenses & Permits	20,800	-	-	-	20,800
Fines & Forfeitures	348,500	-	-	-	348,500
Charges for Services	25,263,000	609,400	5,241,000	999,100	32,112,500
Investment Income	167,000	41,900	-	-	208,900
Sales of Assets	-	-	-	-	-
Other Revenue	1,962,100	-	-	-	1,962,100
Total Revenue	27,761,400	1,220,600	5,241,000	999,100	35,222,100
Expenses					
Personnel	9,808,571	-	122,938	65,267	9,996,776
Operations & Maintenance	9,197,344	-	3,084,886	131,700	12,413,930
Production Costs	5,804,200	-	-	288,000	6,092,200
Non-Operating	1,503,474	631,000	132,000	-	2,266,474
Total Operating Budget	26,313,589	631,000	3,339,824	484,967	30,769,380
Capital	10,688,000	-	1,155,000	482,000	12,325,000
Total Expenses	37,001,589	631,000	4,494,824	966,967	43,094,380

SPECIAL REVENUE FUNDS



Special Revenue Funds are used to account for revenue derived from specific taxes or other revenue sources that are restricted by law or administrative action to be expended for specified purposes.

Special Revenue Funds



Asset Seizure Funds

240, 241, 242

Fund Overview:

These funds account for a portion of revenues received from sales of assets seized during drug-related arrests and disbursed for authorized public safety activities. The current estimate is based on historical trend analysis.

	FY 2014 Actuals	FY 2015 Actuals	FY 2016 Revised Budget	FY 2017 Budget	Budget % Change
Revenues					
Taxes	-	-	-	-	0%
Licenses & Permits	-	-	-	-	0%
Fines & Forfeitures	9,595	846	8,500	8,500	0%
Intergovernmental	-	-	-	-	0%
Charges for Services	-	-	-	-	0%
Investment Income	216	99	-	-	0%
Sales of Assets	-	-	-	-	0%
Other Revenue	-	-	-	-	0%
Total Revenue	9,811	945	8,500	8,500	0%

	FY 2014 Actuals	FY 2015 Actuals	FY 2016 Revised Budget	FY 2017 Budget	Budget % Change
Expenditures					
Personnel	-	-	-	-	0%
Operations & Maintenance	18,122	37,322	105,500	105,500	0%
Production Costs	-	-	-	-	0%
Other Charges	3,525	3,330	3,330	3,330	0%
Total Operating Budget	21,647	40,652	108,830	108,830	0%
Capital	-	-	-	-	0%
Total Expenditures	21,647	40,652	108,830	108,830	0%

Development Impact Fee Funds

350, 351, 352, 353, 354, 355, 356, 357, 358, 359

Fund Overview:

These funds account for the acquisition or construction of major capital facilities related to public improvements needed as population increases.

	FY 2014	FY 2015	FY 2016	FY 2017	Budget %
Revenues	Actuals	Actuals	Revised Budget	Budget	Change
Taxes	-	-	-	-	0%
Licenses & Permits	-	-	-	-	0%
Fines & Forfeitures	-	-	-	-	0%
Intergovernmental	-	-	-	-	0%
Charges for Services	1,391,890	780,316	1,125,000	1,185,300	5%
Investment Income	20,546	1,907	-	-	0%
Sales of Assets	-	-	-	-	0%
Other Revenue	19,068	-	-	371,900	100%
Total Revenue	1,431,504	782,223	1,125,000	1,557,200	38%

	FY 2014	FY 2015	FY 2016	FY 2017	Budget %
Expenditures	Actuals	Actuals	Revised Budget	Budget	Change
Personnel	12,168	11,699	12,371	13,196	7%
Operations & Maintenance	-	2,836,933	1,000,000	775,000	-23%
Production Costs	-	-	-	-	0%
Other Charges	81,627	79,844	16,513	13,581	-18%
Total Operating Budget	93,795	2,928,476	1,028,884	801,777	-22%
Capital	-	-	20,000	391,900	1860%
Total Expenditures	93,795	2,928,476	1,048,884	1,193,677	14%

Federal Grant Fund 275

Fund Overview:

This fund accounts for various Federal agencies monies received for the following grants: COPS Grant, Federal Demonstration Grant, Transportation Enhancement Act Grant, Congestion Mitigation Air Quality Grant, Police Hiring Supplement Grant, and EPA Water Reuse Grant. The current year estimate is provided by the awarding agency or, where the funds are carried over multiple years, the department responsible for administering the grant.

	FY 2014 Actuals	FY 2015 Actuals	FY 2016 Revised Budget	FY 2017 Budget	Budget % Change
Revenues					
Taxes	-	-	-	-	0%
Licenses & Permits	-	-	-	-	0%
Fines & Forfeitures	-	-	-	-	0%
Intergovernmental	5,477,145	4,250,841	6,011,164	-	-100%
Charges for Services	-	-	-	-	0%
Investment Income	-	-	-	-	0%
Sales of Assets	-	-	-	-	0%
Other Revenue	-	-	-	-	0%
Total Revenue	5,477,145	4,250,841	6,011,164	-	-100%

	FY 2014 Actuals	FY 2015 Actuals	FY 2016 Revised Budget	FY 2017 Budget	Budget % Change
Expenditures					
Personnel	6,258	-	-	-	0%
Operations & Maintenance	241,275	19,675	6,011,164	-	-100%
Production Costs	-	-	-	-	0%
Other Charges	-	-	-	-	0%
Total Operating Budget	247,533	19,675	6,011,164	-	-100%
Capital	3,498,952	4,854,318	-	-	0%
Total Expenditures	3,746,485	4,873,993	6,011,164	-	-100%

Fueling Station Funds

120

Fund Overview:

The CNG fueling stations provide the City and private customers access to clean alternative fuel, reducing the Victor Valley's emission profile as mandated by the California Air Resources Board.

The CNG Enterprise Fund is revenue generated by the operation of the CNG fueling stations and revenue in excess of operation expenses is utilized to complete unforeseen repairs and capital improvements to the stations.

	FY 2014 Actuals	FY 2015 Actuals	FY 2016 Revised Budget	FY 2017 Budget	Budget % Change
Revenues					
Taxes	-	-	-	-	0%
Licenses & Permits	-	-	-	-	0%
Fines & Forfeitures	-	-	-	-	0%
Intergovernmental	-	-	-	-	0%
Charges for Services	608,766	820,838	809,400	731,500	-10%
Investment Income	-	-	-	-	0%
Sales of Assets	-	-	-	-	0%
Other Revenue	-	-	-	-	0%
Total Revenue	608,766	820,838	809,400	731,500	-10%

	FY 2014 Actuals	FY 2015 Actuals	FY 2016 Revised Budget	FY 2017 Budget	Budget % Change
Expenditures					
Personnel	61,622	64,265	65,743	70,441	7%
Operations & Maintenance	412,561	485,927	615,189	595,524	-3%
Production Costs	-	-	-	-	0%
Other Charges	-	-	-	-	0%
Total Operating Budget	474,183	550,192	680,932	665,965	-2%
Capital	24,924	-	214,500	220,000	3%
Total Expenditures	499,107	550,192	895,432	885,965	-1%

Gas Tax Fund 220

Fund Overview:

This fund accounts for revenue received from the State of California under Street and Highways Code, Section 2105, 2106, and 2107 and is derived from taxes collected from the purchase of gasoline and remitted to the City. The allocations should be spent for street and highway maintenance and improvements. The current estimate is based upon projections by the League of California Cities LAO.

Funds are allocated by the State Controller's Office.

	FY 2014 Actuals	FY 2015 Actuals	FY 2016 Revised Budget	FY 2017 Budget	Budget % Change
Revenues					
Taxes	-	-	-	-	0%
Licenses & Permits	-	-	-	-	0%
Fines & Forfeitures	-	-	-	-	0%
Intergovernmental	3,739,773	3,335,954	2,547,113	2,477,655	-3%
Charges for Services	7,005	6,947	7,000	7,000	0%
Investment Income	4,904	2,662	-	-	0%
Sales of Assets	-	-	-	-	0%
Other Revenue	-	1,028,998	-	-	0%
Total Revenue	3,751,682	4,374,561	2,554,113	2,484,655	-3%

	FY 2014 Actuals	FY 2015 Actuals	FY 2016 Revised Budget	FY 2017 Budget	Budget % Change
Expenditures					
Personnel	1,656,806	1,459,184	1,608,949	1,892,367	18%
Operations & Maintenance	927,418	641,733	925,902	975,664	5%
Production Costs	-	-	-	-	0%
Other Charges	480,246	1,307,029	456,338	500,327	10%
Total Operating Budget	3,064,470	3,407,946	2,991,189	3,368,358	13%
Capital	276	353,608	446,856	1,222,668	174%
Total Expenditures	3,064,746	3,761,554	3,438,045	4,591,026	34%

HUD Grant Funds

280, 281, 282, 283, 284

Fund Overview:

This fund accounts for the revenues and expenditures under the guidelines of the Federal Community Development Block Grant and HOME Grant programs of the U.S. Department of Housing and Urban Development. The grants are primarily used for the development of viable urban communities by providing decent housing, suitable living environments, and expanding economic opportunities for persons of low and moderate incomes.

	FY 2014 Actuals	FY 2015 Actuals	FY 2016 Revised Budget	FY 2017 Budget	Budget % Change
Revenues					
Taxes	-	-	-	-	0%
Licenses & Permits	-	-	-	-	0%
Fines & Forfeitures	-	-	-	-	0%
Intergovernmental	2,706,874	1,588,670	1,637,804	1,932,032	18%
Charges for Services	-	-	-	-	0%
Investment Income	17,484	23,219	-	-	0%
Sales of Assets	-	-	-	-	0%
Other Revenue	(304,177)	1,746,051	1,329,771	-	-100%
Total Revenue	2,420,181	3,357,940	2,967,575	1,932,032	-54%

	FY 2014 Actuals	FY 2015 Actuals	FY 2016 Revised Budget	FY 2017 Budget	Budget % Change
Expenditures					
Personnel	695,711	590,013	576,458	401,476	-30%
Operations & Maintenance	604,863	498,379	785,299	1,027,559	31%
Production Costs	-	-	-	-	0%
Other Charges	54,434	86,121	54,659	1,608,229	2842%
Total Operating Budget	1,355,008	1,174,513	1,416,416	3,037,265	114%
Capital	1,919,429	612,386	1,280,996	447,971	-65%
Total Expenditures	3,274,437	1,786,899	2,697,412	3,485,235	29%

LMAD / DFAD / MAD Fund
370

Fund Overview:

Landscape Maintenance and Drainage Facilities Assessment District accounts for the revenue and expenditures of Assessment Districts which provide benefit to the property owner served. These improvements include items such as enhanced landscape, block walls, irrigation and drainage system. Since the maintenance of these enhanced facilities directly benefit the individual parcels within the district rather than the City as a whole, the maintenance costs are assessed to the property owners within the Maintenance Assessment District boundaries.

	FY 2014	FY 2015	FY 2016	FY 2017	Budget %
Revenues	Actuals	Actuals	Revised Budget	Budget	Change
Taxes	2,232,627	2,303,582	2,207,654	2,212,766	0%
Licenses & Permits	-	-	-	-	0%
Fines & Forfeitures	-	-	-	-	0%
Intergovernmental	-	-	-	-	0%
Charges for Services	-	-	-	-	0%
Investment Income	9,089	4,902	-	-	0%
Sales of Assets	-	-	-	-	0%
Other Revenue	-	-	-	-	0%
Total Revenue	2,241,716	2,308,484	2,207,654	2,212,766	0%

	FY 2014	FY 2015	FY 2016	FY 2017	Budget %
Expenditures	Actuals	Actuals	Revised Budget	Budget	Change
Personnel	479,546	492,008	561,507	617,752	10%
Operations & Maintenance	1,163,049	1,072,908	1,545,898	1,350,728	-13%
Production Costs	-	-	-	-	0%
Other Charges	219,305	207,168	207,169	232,594	12%
Total Operating Budget	1,861,900	1,772,084	2,314,574	2,201,074	-5%
Capital	248,818	46,586	341,662	78,000	-77%
Total Expenditures	2,110,718	1,818,670	2,656,236	2,279,074	-14%

Measure I Funds

250, 251, 255, 256

Fund Overview:

These funds account for the portion of sales tax revenue received from San Bernardino County and is derived from the voter-approved ½ cent sales tax increase. The funds are legally restricted expenditures for the local street networks that have significant inter-jurisdictional or regional traffic.

Revenues	FY 2014 Actuals	FY 2015 Actuals	FY 2016 Revised Budget	FY 2017 Budget	Budget % Change
Taxes	4,290,690	4,637,254	5,379,160	4,600,000	-14%
Licenses & Permits	-	-	-	-	0%
Fines & Forfeitures	-	-	-	-	0%
Intergovernmental	-	-	-	-	0%
Charges for Services	-	23,676	-	-	0%
Investment Income	2,060	16,030	-	-	0%
Sales of Assets	2,727	-	-	-	0%
Other Revenue	-	150,746	-	-	0%
Total Revenue	4,295,477	4,827,706	5,379,160	4,600,000	-14%

Expenditures	FY 2014 Actuals	FY 2015 Actuals	FY 2016 Revised Budget	FY 2017 Budget	Budget % Change
Personnel	863,644	796,229	852,488	1,119,068	31%
Operations & Maintenance	4,838,473	3,482,659	2,244,808	1,932,566	-14%
Production Costs	-	-	-	-	0%
Other Charges	153,171	149,503	149,502	156,651	5%
Total Operating Budget	5,855,288	4,428,391	3,246,798	3,208,285	-1%
Capital	170,562	634,068	5,390,995	7,376,570	37%
Total Expenditures	6,025,850	5,062,458	8,637,793	10,584,855	23%

State Grant Fund 270

Fund Overview:

These funds account for various State agencies monies received from the California Law Enforcement Equipment Program, AB 3229 Grant, Office of Traffic Safety Grant, California Integrated Waste Management, Job-Housing Incentive Grant, Homeland Security Grant, and Alcoholic Beverage Control Grant. The current year estimate is provided by the awarding agency or, where the funds are carried over multiple years, the department responsible for administering the grant.

	FY 2014 Actuals	FY 2015 Actuals	FY 2016 Revised Budget	FY 2017 Budget	Budget % Change
Revenues					
Taxes	-	-	-	-	0%
Licenses & Permits	-	-	-	-	0%
Fines & Forfeitures	-	-	-	-	0%
Intergovernmental	298,167	415,504	345,324	103,894	-70%
Charges for Services	-	-	-	-	0%
Investment Income	110	-	-	-	0%
Sales of Assets	-	-	-	-	0%
Other Revenue	-	-	-	-	0%
Total Revenue	298,277	415,504	345,324	103,894	-232%

	FY 2014 Actuals	FY 2015 Actuals	FY 2016 Revised Budget	FY 2017 Budget	Budget % Change
Expenditures					
Personnel	273,380	39,369	50,003	82,161	64%
Operations & Maintenance	83,010	42,085	89,253	21,733	-76%
Production Costs	-	155,092	-	-	0%
Other Charges	-	-	-	-	0%
Total Operating Budget	356,390	236,546	139,256	103,894	-25%
Capital	19,671	116,757	226,071	-	-100%
Total Expenditures	376,061	353,303	365,327	103,894	-72%

Storm Drain Fund 202

Fund Overview:

This fund accounts for revenue received from storm drain user fees and expensed funds are related to storm drains.

	FY 2014	FY 2015	FY 2016	FY 2017	Budget %
Revenues	Actuals	Actuals	Revised Budget	Budget	Change
Taxes	-	-	-	-	0%
Licenses & Permits	-	-	-	-	0%
Fines & Forfeitures	26,823	20,371	-	-	0%
Intergovernmental	1,037,038	-	-	-	0%
Charges for Services	1,496,132	1,504,594	1,421,079	1,422,576	0%
Investment Income	2,459	1,747	-	-	0%
Sales of Assets	-	-	-	-	0%
Other Revenue	141	246	-	-	0%
Total Revenue	2,562,593	1,526,959	1,421,079	1,422,576	0%

	FY 2014	FY 2015	FY 2016	FY 2017	Budget %
Expenditures	Actuals	Actuals	Revised Budget	Budget	Change
Personnel	660,103	760,155	852,075	928,302	9%
Operations & Maintenance	238,229	385,438	870,680	590,556	-32%
Production Costs	-	-	-	-	0%
Other Charges	331,935	245,139	236,953	236,953	0%
Total Operating Budget	1,230,267	1,390,732	1,959,708	1,755,811	-10%
Capital	33	1,319,035	1,506,766	958,666	-36%
Total Expenditures	1,230,300	2,709,766	3,466,474	2,714,477	-22%

Street Lighting Fund 200

Fund Overview:

This fund accounts for revenue received from assessments levied within the District and disbursed funds are used for street lighting maintenance activities.

Revenues	FY 2014	FY 2015	FY 2016	FY 2017	Budget %
	Actuals	Actuals	Revised Budget	Budget	Change
Taxes	1,622,146	1,671,777	1,719,060	1,719,060	0%
Licenses & Permits	-	-	-	-	0%
Fines & Forfeitures	-	-	-	-	0%
Intergovernmental	-	-	-	-	0%
Charges for Services	-	-	-	-	0%
Investment Income	1,189	1,014	-	-	0%
Sales of Assets	-	-	-	-	0%
Other Revenue	320,728	234,444	232,000	232,000	0%
Total Revenue	1,944,063	1,907,234	1,951,060	1,951,060	0%

Expenditures	FY 2014	FY 2015	FY 2016	FY 2017	Budget %
	Actuals	Actuals	Revised Budget	Budget	Change
Personnel	19,191	245,723	304,672	340,278	12%
Operations & Maintenance	1,021,391	1,073,758	1,579,450	1,623,610	3%
Production Costs	-	-	-	-	0%
Other Charges	20,738	21,949	19,549	21,948	12%
Total Operating Budget	1,061,320	1,341,429	1,903,671	1,985,836	4%
Capital	-	-	-	75,000	100%
Total Expenditures	1,061,320	1,341,429	1,903,671	2,060,836	8%

Traffic Safety Fund 201

Fund Overview:

This fund accounts for revenue received from fines and forfeitures under Section 1463 of the Penal Code and disbursed funds are issued for the compensation of school crossing guards who are not regular full-time members of the police department of the City and other traffic related expenditures.

	FY 2014 Actuals	FY 2015 Actuals	FY 2016 Revised Budget	FY 2017 Budget	Budget % Change
Revenues					
Taxes	-	-	-	-	0%
Licenses & Permits	-	-	-	-	0%
Fines & Forfeitures	824,556	948,507	384,000	50,000	-87%
Intergovernmental	-	-	-	-	0%
Charges for Services	-	-	-	-	0%
Investment Income	-	-	-	-	0%
Sales of Assets	-	-	-	-	0%
Other Revenue	-	-	-	-	0%
Total Revenue	824,556	948,507	384,000	50,000	-87%

	FY 2014 Actuals	FY 2015 Actuals	FY 2016 Revised Budget	FY 2017 Budget	Budget % Change
Expenditures					
Personnel	-	-	-	-	0%
Operations & Maintenance	532,773	576,576	417,000	83,000	-80%
Production Costs	-	-	-	-	0%
Other Charges	292,000	382,807	-	-	0%
Total Operating Budget	824,773	959,384	417,000	83,000	-80%
Capital	-	-	-	-	0%
Total Expenditures	824,773	959,384	417,000	83,000	-80%

Transportation Tax Funds

230, 231, 232, 233, 234

Fund Overview:

These funds account for revenue received for public transportation projects through the Local Transportation Fund (LTF), which is derived from a ¼ cent of the local general sales tax and given to the county of its origin. The amount received by the county is then distributed to the cities and unincorporated areas in its jurisdiction based on population. Eligible expenses include projects related to maintenance and repair of streets and roads.

	FY 2014 Actuals	FY 2015 Actuals	FY 2016 Revised Budget	FY 2017 Budget	Budget % Change
Revenues					
Taxes	-	-	-	-	0%
Licenses & Permits	-	-	-	-	0%
Fines & Forfeitures	-	-	-	-	0%
Intergovernmental	2,676,803	1,736,236	1,355,359	1,961,773	45%
Charges for Services	-	-	-	-	0%
Investment Income	31,211	33,380	13,326	13,326	0%
Sales of Assets	-	-	-	-	0%
Other Revenue	12,372	20,389	45,600	35,000	-23%
Total Revenue	2,720,386	1,790,006	1,414,285	2,010,099	42%

	FY 2014 Actuals	FY 2015 Actuals	FY 2016 Revised Budget	FY 2017 Budget	Budget % Change
Expenditures					
Personnel	281,144	782,272	888,070	906,731	2%
Operations & Maintenance	57,086	203,063	1,343,156	965,612	-28%
Production Costs	-	-	-	-	0%
Other Charges	107,546	1,176,039	101,594	114,062	12%
Total Operating Budget	445,776	2,161,374	2,332,820	1,986,405	-15%
Capital	99,183	473,443	3,347,634	3,870,691	16%
Total Expenditures	544,959	2,634,817	5,680,454	5,857,096	3%

Victorville Housing Trust Fund

205

Fund Overview:

This fund accounts for the housing activities of the City that were previously accounted for in the low and moderate housing redevelopment agency fund due to the dissolution of the Redevelopment Agencies on February 1, 2012.

	FY 2014 Actuals	FY 2015 Actuals	FY 2016 Revised Budget	FY 2017 Budget	Budget % Change
Revenues					
Taxes	-	-	-	-	0%
Licenses & Permits	-	-	-	-	0%
Fines & Forfeitures	-	-	-	-	0%
Intergovernmental	-	-	-	-	0%
Charges for Services	-	-	-	-	0%
Investment Income	5,495	1,880	-	-	0%
Sales of Assets	-	75,000	-	-	0%
Other Revenue	12,000	3,600	3,600	638,600	17639%
Total Revenue	17,495	80,480	3,600	638,600	17639%

	FY 2014 Actuals	FY 2015 Actuals	FY 2016 Revised Budget	FY 2017 Budget	Budget % Change
Expenditures					
Personnel	-	-	-	59,138	100%
Operations & Maintenance	26,698	113,543	70,470	116,350	65%
Production Costs	-	-	-	-	0%
Other Charges	-	61,918	-	10,000	100%
Total Operating Budget	26,698	175,461	70,470	185,488	163%
Capital	-	-	-	-	0%
Total Expenditures	26,698	175,461	70,470	185,488	163%



FIDUCIARY FUNDS



Fiduciary Funds provide information about the fiduciary relationships, like the agency funds of the City, in which the City acts solely as agency or trustee for the benefit of others, to whom the resources belong.

Fiduciary Funds

**CFD/Assessment
District**

Successor Agency

CFD/Assessment District Funds

610, 611, 612, 620

Fund Overview:

These funds account for the Brentwood, West Creek, Joshua Ridge, and Eagle Ranch assessment district in accordance with the Mello-Roos Community Facilities Act of 1982, where the taxes that are received are for the payment made to the debt service related to these bond issuances.

Revenues	FY 2014 Actuals	FY 2015 Actuals	FY 2016 Revised Budget	FY 2017 Budget	Budget % Change
Taxes	1,194,152	1,138,567	1,275,334	471,737	-63%
Licenses & Permits	-	-	-	-	0%
Fines & Forfeitures	-	-	-	-	0%
Intergovernmental	-	-	-	-	0%
Charges for Services	-	-	-	-	0%
Investment Income	4,031	1,772	-	2,483	100%
Sales of Assets	-	-	-	-	0%
Other Revenue	-	-	-	-	0%
Total Revenue	1,198,182	1,140,339	1,275,334	474,220	-63%

Expenditures	FY 2014 Actuals	FY 2015 Actuals	FY 2016 Revised Budget	FY 2017 Budget	Budget % Change
Personnel	8,322	-	-	-	0%
Operations & Maintenance	33,225	27,957	30,000	26,000	-13%
Production Costs	-	-	-	-	0%
Other Charges	1,276,630	1,289,825	1,230,334	1,251,194	2%
Total Operating Budget	1,318,177	1,317,783	1,260,334	1,277,194	1%
Capital	-	27,129	1,521,564	1,775,771	17%
Total Expenditures	1,318,177	1,344,912	2,781,898	3,052,965	10%

Successor Agency Funds

303, 304, 305

Fund Overview:

On January 17, 2012, the City of Victorville confirmed its designation as Successor Agency to the Victorville Redevelopment Agency by adopting Victorville Redevelopment Agency Resolution No. R-12-002 and City Council Resolution No. 12-005. California Redevelopment Agencies were abolished as of February 1, 2012 as a result of legislation enacted on June 29, 2011, and upheld by the California Supreme Court on December 29, 2011.

The role of the Successor Agency was to wind down the affairs of the former Redevelopment Agency. Effective February 1, 2012, the assets, properties, contracts, and leases of the former RDA were transferred to the Successor Agency. The Successor Agency is responsible for continuing payments of the Enforceable Obligation Payment Schedule (EOPS), performing contractual obligations, disposing of assets and property, and preparing administrative budgets.

Revenues	FY 2014 Actuals	FY 2015 Actuals	FY 2016 Revised Budget	FY 2017 Budget	Budget % Change
Taxes	5,624,300	6,285,473	4,327,060	6,362,357	47%
Licenses & Permits	-	-	-	-	0%
Fines & Forfeitures	-	-	-	-	0%
Intergovernmental	-	-	-	-	0%
Charges for Services	-	-	-	-	0%
Investment Income	106,358	278,897	-	-	0%
Sales of Assets	-	-	-	-	0%
Other Revenue	325,479	13,801,925	-	-	0%
Total Revenue	6,056,138	20,366,295	4,327,060	6,362,357	47%

Expenditures	FY 2014 Actuals	FY 2015 Actuals	FY 2016 Revised Budget	FY 2017 Budget	Budget % Change
Personnel	141,678	147,131	252,266	141,341	-44%
Operations & Maintenance	498,318	1,233,380	974,327	360,859	-63%
Production Costs	-	-	-	-	0%
Other Charges	2,301,851	15,934,700	3,279,756	3,238,730	-1%
Total Operating Budget	2,941,847	17,315,210	4,506,349	3,740,930	-17%
Capital	-	-	-	-	0%
Total Expenditures	2,941,847	17,315,210	4,506,349	3,740,930	-17%



DEBT SERVICE FUNDS



Debt Service Funds

Summary of Citywide Debt Obligations Fiscal Year 2017

No new debt transactions were entered into during Fiscal Year 2016 and there are no plans to enter into any new debt transactions during Fiscal Year 2017. During FY 2016, the Mojave Desert and Mountain Integrated Waste Management Authority Materials Recovery Facility Equipment Loan was paid in full. In June 2006, the City of Victorville entered into an agreement with Key Government Finance, Inc. for a \$2.2 Million equipment lease purchase agreement for the Golf Irrigation System. The final payment of \$214,115 was made in July 2015, completing this agreement. The final debt service payment for the Community Facilities District No. 90-1 Special Tax Refunding Bonds will be made September 1, 2016. The Baldy Mesa Water District 1998 Refunding Project Certificates of Participation will be prepaid and fully redeemed August 1, 2016.

The required SCLAA debt service payments for FY 2017 totals \$21,610,533; however, the total pledged revenues are anticipated to be \$23,570,555, based on the projection provided by RSG in the SCLAA Continuing Disclosure Report dated February 11, 2016. Therefore, it is expected that SCLAA will continue to default on current debt service payments for SCLAA Subordinate Tax Allocation Revenue Bonds, Series 2007 and 2008A during FY 2017, but will be able to pay a portion of the defaults for these bond issues. The amounts in the following table include the anticipated amount that will be paid on the defaults during FY 2017, based on RSG's projected pledged revenue.

Debt Service Funds (cont.)

Debt Issue	Outstanding				
	Fund	Principal 6/30/2016	FY 2017 Principal (54110)	FY 2017 Interest (54120)	FY 2017 Total Debt Service
Victorville Joint Powers Financing Authority Variable Rate Lease Revenue Bonds	420	\$53,070,000	\$1,145,000	\$1,552,429	\$2,697,429
Co Generation Facility Project 2007 Series A \$83,770,000					
Total City Debt		\$53,070,000	\$1,145,000	\$1,552,429	\$2,697,429
Mojave Desert and Mountain Integrated Waste Management Authority	426	\$945,000	\$220,000	\$47,745	\$267,745
Project Revenue Refunding Bonds Series 2004 \$5,910,000 (Victorville's Portion)					
Community Facilities District No. 90-1 (Western Addition) \$1,030,000	610	\$750,000	\$750,000	\$17,063	\$767,063
Special Tax Refunding Bonds, 2005 Series A					
Community Facilities District No. 01-01 Special Tax Bonds, 2002 Series A	611	\$785,000	\$30,000	\$45,508	\$75,508
Special Tax Bonds, 2005 Series A	611	\$2,655,000	\$70,000	\$131,656	\$201,656
Community Facilities District No. 07-01 Special Tax Bonds, 2012 Series A \$2,815,000	612	\$2,790,000	\$15,000	\$142,389	\$157,389
Total Fiduciary Debt		\$7,925,000	\$1,085,000	\$384,360	\$1,469,360
Victorville Redevelopment Agency Tax Allocation Bonds (Bear Valley Road Redevelopment Project Area) 2002 Series A \$9,710,000	303	\$6,945,000	\$295,000	\$340,499	\$635,499
Victorville Redevelopment Agency Tax Allocation Refunding Bonds, Series A (Bear Valley Road Redevelopment Project Area) 2003 Series A \$10,195,000	303	\$7,360,000	\$315,000	\$369,100	\$684,100
Victorville Redevelopment Agency Tax Allocation Refunding Bonds, Series B (Bear Valley Road Redevelopment Project Area) 2003 Series B \$5,025,000	303	\$3,620,000	\$155,000	\$178,050	\$333,050
Victorville Redevelopment Agency Taxable Allocation parity bonds, Series A (Bear Valley Road Redevelopment Project Area) 2006 Series A \$22,975,000	303	\$19,400,000	\$400,000	\$1,148,769	\$1,548,769
Total Successor Agency (RDA) Debt		\$37,325,000	\$1,165,000	\$2,036,418	\$3,201,418
Southern California Logistics Airport Authority Tax Allocation Parity Bonds (Southern California Logistics Airport Project) Series 2005A \$26,850,000	455	\$19,345,000	\$945,000	\$825,424	\$1,770,424
Southern California Logistics Airport Authority Taxable Tax Allocation Revenue Parity Bonds (Southern California Logistics Airport Project) Taxable Series 2006 \$45,020,000	455	\$42,195,000	\$120,000	\$2,570,235	\$2,690,235

Debt Service Funds (cont.)

Debt Issue	Fund	Outstanding	FY 2017	FY 2017	FY 2017
		Principal 6/30/2016	Principal (54110)	Interest (54120)	Total Debt Service
Southern California Logistics Airport Authority Tax Allocation Revenue Parity Bonds (Southern California Logistics Airport Project) Refunding Non Housing Series 2006 \$62,780,000	455	\$53,160,000	\$980,000	\$2,514,138	\$3,494,138
Southern California Logistics Airport Authority Taxable Tax Allocation Revenue Parity Bonds (Southern California Logistics Airport Project) Taxable Series Forward 2006 \$34,980,000	455	\$32,205,000	\$445,000	\$2,009,664	\$2,454,664
Southern California Logistics Airport Authority Taxable Subordinate Tax Allocation Revenue Bonds (Southern California Logistics Airport Project) Series 2006 \$64,165,000	455	\$58,520,000	\$845,000	\$3,514,899	\$4,359,899
Southern California Logistics Airport Authority Subordinate Tax Allocation Revenue Bonds (Southern California Logistics Airport Project) Series 2007 \$42,000,000	455	\$40,185,000	\$1,035,000	\$4,710,469	\$5,745,469
Southern California Logistics Airport Authority Subordinate Tax Allocation Revenue Bonds (Southern California Logistics Airport Project) Series 2008A \$13,334,924.85	455	\$13,134,925	\$150,000	\$14,300	\$164,300
Total SCLA Debt Non Housing		\$258,744,925	\$4,520,000	\$16,159,129	\$20,679,129
Southern California Logistics Airport Authority Tax Allocation Revenue Parity Bonds (Southern California Logistics Airport Project) Refunding Housing Series 2006 \$16,855,000	455	\$14,280,000	\$265,000	\$675,141	\$940,141
Southern California Logistics Airport Authority Taxable Housing Set-Aside Revenue Parity Bonds (Southern California Logistics Airport Project) Series 2007 \$41,460,000	455	\$36,600,000	\$585,000	\$1,993,985	\$2,578,985
Total SCLA Debt Housing		\$50,880,000	\$850,000	\$2,669,126	\$3,519,126
Total SCLA Debt		\$309,624,925	\$5,370,000	\$18,828,255	\$24,198,255
Baldy Mesa Water District Certificates of Participation (1998 Refunding Project) June 1, 1998 \$2,850,000	411	\$1,355,000	\$1,355,000	\$33,875	\$1,388,875
Baldy Mesa Water District Parity Certificates of Participation (Water System Improvement Project) Series 2006, \$13,070,000	411	\$10,680,000	\$320,000	\$484,755	\$804,755
Total Water Department Debt		\$12,035,000	\$1,675,000	\$518,630	\$2,193,630
TOTAL DEBT		\$419,979,925	\$10,440,000	\$23,320,092	\$33,760,092

Summary of Citywide Interfund Loans Fiscal Year 2017

The total Citywide interfund loans as of December 31, 2015 was \$48.6 million. The City is not anticipating any new interfund loans in fiscal year 2017. At the end of fiscal year 2016, the following interfund loans will be renewed and/or amended for an additional five years:

- Loan to City Golf Course
- Loan to Development Impact Fee - Public Buildings
- Loan to Development Impact Fee - Fire Service

Funding Source (To and from)	Lender	Borrower	Term	Loan Expiration Date	Original Loan	Accrued Interest	Payment made	Balance at 12/31/2015	Purpose of Loan
From 426 to 400	Solid Waste Management	City Golf Course	5 yrs/LAIF Rate	6/30/2016	5,235,780	83,995	-	5,319,775	Loan to Golf Course from Solid Waste Management due to negative cash balance
From 426 to 402	Landfill Mitigation	City Golf Courses	5 yrs/LAIF Rate	6/30/2016	1,100,000	17,647		1,117,647	Loan to Golf Course from Solid Waste Management due to negative cash balance
				Total	6,335,780	101,642	-	6,437,422	Loan will be paid off on 6/30/2016. Sanitary Fund will be the lender 7/1/2016.
From 202 to 350	Storm Drain Utility	DIF Public Buildings	5 yrs/LAIF Rate	6/30/2016	1,200,000	18,922	50,418	1,168,504	Loan for negative balance in Public Buildings DIF due to construction of City Hall Renovation
From 352 to 351	DIF Road Service	DIF Public Buildings	5 yrs/LAIF Rate	6/30/2016	7,725,000	121,816	324,567	7,522,249	Loan for negative balance in Public Buildings DIF due to construction of City Hall Renovation
From 353 to 352	DIF Public Safety	DIF Public Buildings	5 yrs/LAIF Rate	6/30/2016	1,150,000	18,135	48,317	1,119,817	Loan for negative balance in Public Buildings DIF due to construction of City Hall Renovation
From 354 to 353	DIF Recreation Fund	DIF Public Buildings	5 yrs/LAIF Rate	6/30/2016	4,375,000	68,990	183,816	4,260,173	Loan for negative balance in Public Buildings DIF due to construction of City Hall Renovation
From 355 to 354	DIF Nisqualli Overpass	DIF Public Buildings	5 yrs/LAIF Rate	6/30/2016	570,000	8,988	23,949	555,039	Loan for negative balance in Public Buildings DIF due to construction of City Hall Renovation
From 356 to 355	DIF Goodwill Overpass	DIF Public Buildings	5 yrs/LAIF Rate	6/30/2016	920,000	14,508	38,654	895,854	Loan for negative balance in Public Buildings DIF due to construction of City Hall Renovation
From 357 to 356	DIF Storm Drain	DIF Public Buildings	5 yrs/LAIF Rate	6/30/2016	3,675,000	57,951	154,406	3,578,546	Loan for negative balance in Public Buildings DIF due to construction of City Hall Renovation

**Summary of Citywide Interfund Loans (cont.)
Fiscal Year 2017**

Funding Source (To and from)	Lender	Borrower	Term	Loan Expiration Date	Original Loan	Accrued Interest	Payment made	Balance at 12/31/2015	Purpose of Loan
From 358 to 357	DIF St. Lighting	DIF Public Buildings	5 yrs/LAIF Rate	6/30/2016	280,000	4,415	11,764	272,651	Loan for negative balance in Public Buildings DIF due to construction of City Hall Renovation
From 359 to 358	DIF Fire Hydrant	DIF Public Buildings	5 yrs/LAIF Rate	6/30/2016	395,000	6,228	16,596	384,632	Loan for negative balance in Public Buildings DIF due to construction of City Hall Renovation
				Total	20,290,000	319,952	852,488	19,757,465	
From 352 to 351	DIF Road Service	DIF Fire Service	5 yrs/LAIF Rate	6/30/2016	3,742,000	264,431	1,347,906	2,658,525	Loan for negative balance in Fire Service DIF due to construction of two Fire Stations
From 455 to 350	SCLA Debt Service	DIF Public Buildings	5 yrs/LAIF Rate, compound	Auto renewal until sufficient Funds to pay off	1,895,090	78,173	43,923	1,929,341	Loan from SCLA to DIF Public Buildings for land purchased (library)
From 303 to 455	Successor Agency BV Proj Area 80%	SCLA Debt Service	5 yrs/LAIF Rate	6/30/2015*	1,700,000	42,930		1,742,930	Advance used for SCLAA redevelopment activities
From 303 to 455	Successor Agency BV Proj Area 80%	SCLA Debt Service	5 yrs/LAIF Rate	6/30/2015*	10,000,000	278,395		10,278,395	Advance used to continue redevelopment at SCLA and to fund prior years' capital improvements
From 455 to 303	SCLA Debt Service	Successor Agency 20% Low and Mod	5 yrs/LAIF Rate	Repaid through ROPS process	6,902,820	177,541	4,522,159	2,558,202	Loan used to fund land acquisitions associated within the Old Town project area.
From 410 to 412	Victorville Water	Wastewater Treatment	5 yrs/LAIF Rate	6/30/2019	35,713,766	330,352	3,000,000	33,044,118	Loan used to fund construction of Wastewater Treatment Plant and associated infrastructure

TOTAL INTERFUND LOANS **78,406,397**

*This loan is subordinate to SCLAA debt service payments and tax increment revenue has been insufficient to make debt service payments. Repayment cannot be made until sufficient revenue exists.

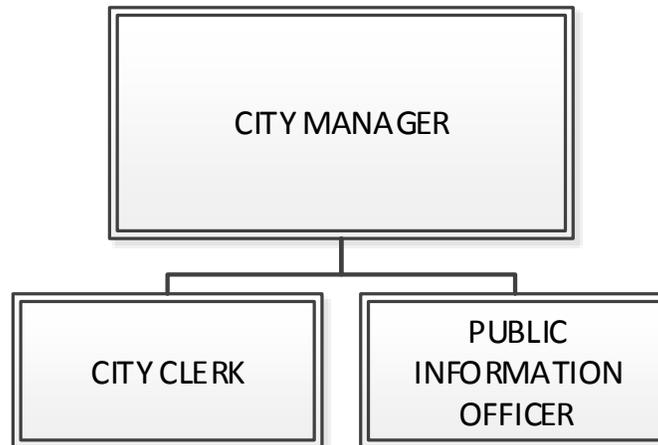
Updated 9/28/2016



DEPARTMENTS



Administration Department Summary



Department Overview:

The Administration Department consists of City Council, City Manager, City Clerk, City Attorney, and Risk Management. Responsibilities for this department include management of City operations, management of City records, administration of City elections and municipal code, risk management, and development of strategic goals and policies.

Department Strategic Goals:

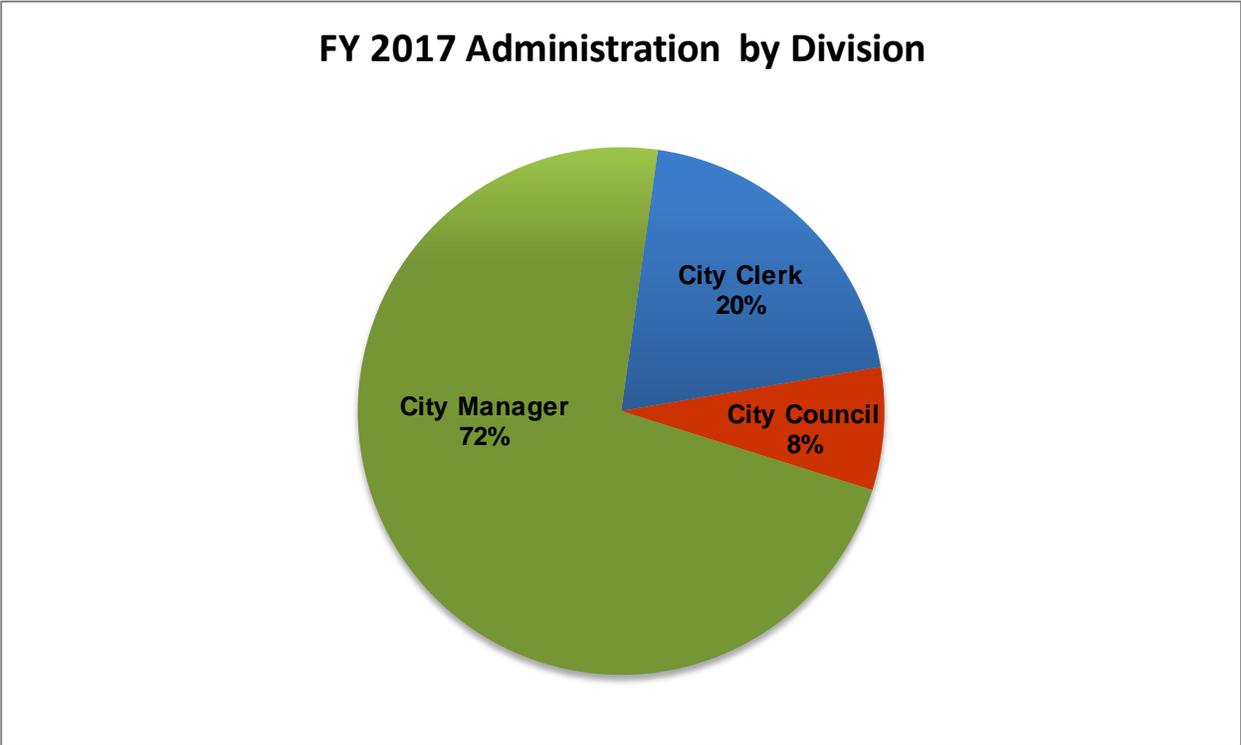
- Build and sustain partnerships within the community through working with Chamber of Commerce, workshops, conferences and local meetings
- Work with the police and fire to maintain safety while cutting costs where possible
- Communicate with employees and citizens to promote good customer service
- Evaluate departments for cost savings and efficiencies as well as service improvements

Administration Department Summary (cont.)

Department Summary	FY 2014 Actual	FY 2015 Actual	FY 2016 Revised Budget	FY 2017 Budget	Budget % Change
City Clerk	579,195	616,123	549,972	614,279	12%
City Council	212,644	220,570	227,306	230,654	1%
City Manager	2,509,367	3,607,102	2,399,694	2,212,642	-8%
Total Operating Budget	3,301,206	4,443,795	3,176,972	3,057,575	-4%

Department Summary	FY 2014 Actual	FY 2015 Actual	FY 2016 Revised Budget	FY 2017 Budget	Budget % Change
Personnel	1,131,444	1,065,555	1,157,381	1,368,202	18%
Operations & Maintenance	2,169,762	3,374,741	2,019,591	1,689,373	-16%
Production Costs	-	-	-	-	0%
Other Charges	-	-	-	-	0%
Total Operating Expenditures	3,301,206	4,440,296	3,176,972	3,057,575	-4%
Capital	-	3,499	-	-	0%
Total Operating Budget	3,301,206	4,443,795	3,176,972	3,057,575	-4%

Personnel Summary (FTE's)	11	10	10	11
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Administration Department Summary (cont.)

City Clerk Summary

City Clerk Expenditure By Category	FY 2014 Actual	FY 2015 Actual	FY 2016 Revised Budget	FY 2017 Budget	Budget % Change
Personnel	533,393	554,972	513,980	539,225	5%
Operations & Maintenance	45,802	61,151	35,992	75,054	109%
Production Costs	-	-	-	-	0%
Other Charges	-	-	-	-	0%
Total Operating Expenditures	579,195	616,123	549,972	614,279	12%
Capital	-	-	-	-	0%
Total Operating Budget	579,195	616,123	549,972	614,279	12%
Funding Source: General Fund: \$614,279					

City Council Summary

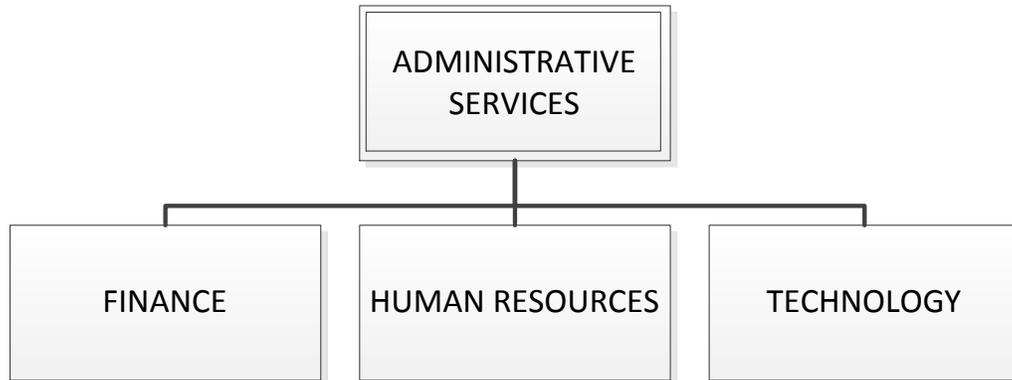
City Council Expenditure By Category	FY 2014 Actual	FY 2015 Actual	FY 2016 Revised Budget	FY 2017 Budget	Budget % Change
Personnel	107,500	113,049	106,179	103,275	-3%
Operations & Maintenance	105,144	107,521	121,127	127,379	5%
Production Costs	-	-	-	-	0%
Other Charges	-	-	-	-	0%
Total Operating Expenditures	212,644	220,570	227,306	230,654	1%
Capital	-	-	-	-	0%
Total Operating Budget	212,644	220,570	227,306	230,654	1%
Funding Source: General Fund: \$230,654					

City Manager Summary

City Manager Expenditure By Category	FY 2014 Actual	FY 2015 Actual	FY 2016 Revised Budget	FY 2017 Budget	Budget % Change
Personnel	490,550	397,533	537,222	725,702	35%
Operations & Maintenance	87,230	64,212	48,668	60,666	25%
Production Costs	-	-	-	-	0%
Other Charges	-	-	-	-	0%
Risk Management	465,908	512,189	813,804	826,274	2%
City Attorney	1,465,679	2,629,668	1,000,000	600,000	-40%
Total Operating Expenditures	2,509,367	3,603,603	2,399,694	2,212,642	-8%
Capital	-	3,499	-	-	0%
Total Operating Budget	2,509,367	3,607,102	2,399,694	2,212,642	-8%
Fund Source: General Fund: \$2,212,642					



Administrative Services Department Summary



Department Overview:

The Administrative Services Department consists of the Finance, Human Resources and Technology divisions. The department provides customer service to internal and external clientele, financial accountability to the public, development and monitoring of the budget, recruitments and benefits, labor relations, and administration of computer technology and networks.

Department Strategic Goals:

Finance

- Ensure safety and security of city assets
- Provide financial resources and support to other city departments
- Develop sound financial strategies
- Present balanced budget to council
- Provide timely and accurate financial reports
- Provide consistent bid and purchasing guidelines and assistance for all products and services

Technology

- Provide support for all city systems to maintain and improve quality of service
- Provide timely solutions for any system technology issues
- Research and train employees on all upgrades and improvements
- Maintain electronic assets for city

Human Resources

- Provide support for current and former employees regarding benefits
- Provide recruitment assistance and maintain employee records
- Update job descriptions and other employee forms
- Maintain OSHA and other regulations – ensuring posting of items in appropriate locations
- Provide training mandated by legal requirements and city policy

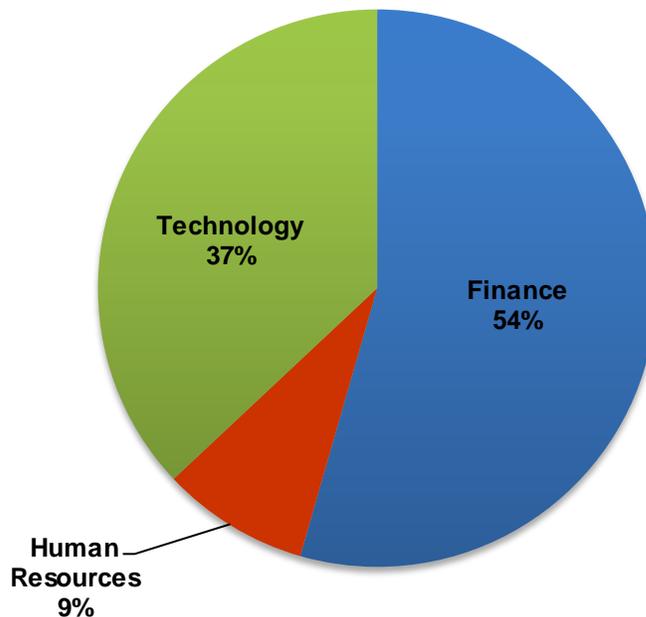
Administrative Services Department Summary (cont.)

Department Summary	FY 2014 Actual	FY 2015 Actual	FY 2016 Revised Budget	FY 2017 Budget	Budget % Change
Finance	4,558,635	4,383,246	4,519,644	4,616,626	2%
Human Resources	470,883	665,007	673,059	725,503	8%
Technology	1,987,555	2,108,310	2,991,691	3,137,413	5%
Total Operating Budget	7,017,073	7,156,563	8,184,394	8,479,542	4%

Department Summary	FY 2014 Actual	FY 2015 Actual	FY 2016 Revised Budget	FY 2017 Budget	Budget % Change
Personnel	4,778,185	5,255,914	5,258,185	5,467,346	4%
Operations & Maintenance	1,930,867	1,700,705	1,877,113	2,058,196	10%
Production Costs	-	-	-	-	0%
Other Charges	85,243	(74,848)	105,400	88,000	0%
Total Operating Expenditures	6,794,295	6,881,771	7,240,698	7,613,542	5%
Capital	222,778	274,793	943,696	866,000	0%
Total Operating Budget	7,017,073	7,156,563	8,184,394	8,479,542	4%

Personnel Summary (FTE's)	59	61	62	62
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FY 2017 Administrative Services by Division



Administrative Services Department Summary (cont.)

Finance Summary

Finance Expenditure By Category	FY 2014 Actual	FY 2015 Actual	FY 2016 Revised Budget	FY 2017 Budget	Budget % Change
Personnel	3,436,477	3,515,730	3,433,569	3,611,239	5%
Operations & Maintenance	965,923	815,864	899,175	917,387	2%
Production Costs	-	-	-	-	0%
Other Charges	85,243	(74,848)	105,400	88,000	-17%
Total Operating Expenditures	4,487,643	4,256,746	4,438,144	4,616,626	4%
Capital	70,993	126,500	81,500	-	-100%
Total Operating Budget	4,558,636	4,383,246	4,519,644	4,616,626	2%
Funding Sources: General Fund: \$1,842,737 / Water Fund: \$2,103,396 / Solid Waste Fund: \$670,493					

Human Resources Summary

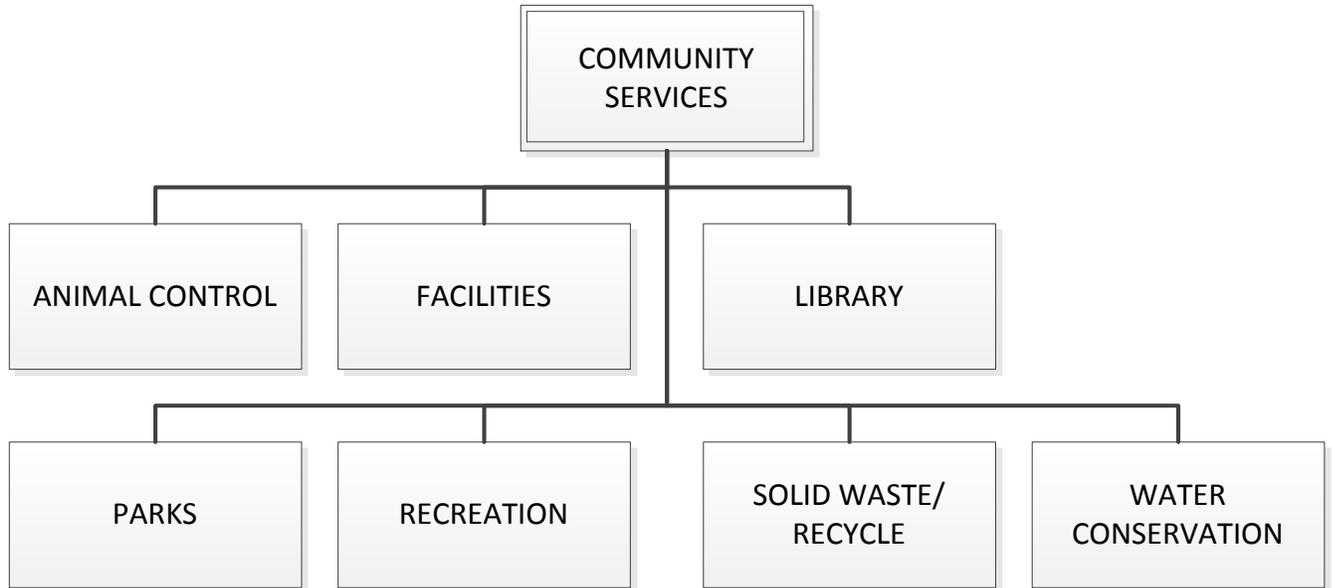
Human Resources Expenditure By Category	FY 2014 Actual	FY 2015 Actual	FY 2016 Revised Budget	FY 2017 Budget	Budget % Change
Personnel	429,828	635,332	620,017	645,335	4%
Operations & Maintenance	41,055	29,676	53,042	80,168	51%
Production Costs	-	-	-	-	0%
Other Charges	-	-	-	-	0%
Total Operating Expenditures	470,883	665,007	673,059	725,503	8%
Capital	-	-	-	-	0%
Total Operating Budget	470,883	665,007	673,059	725,503	8%
Funding Sources: General Fund: \$725,503					

Technology Summary

Technology Expenditure By Category	FY 2014 Actual	FY 2015 Actual	FY 2016 Revised Budget	FY 2017 Budget	Budget % Change
Personnel	911,880	1,104,853	1,204,599	1,210,772	1%
Operations & Maintenance	923,890	855,165	924,896	1,060,641	15%
Production Costs	-	-	-	-	0%
Other Charges	-	-	-	-	0%
Total Operating Expenditures	1,835,770	1,960,018	2,129,495	2,271,413	7%
Capital	151,785	148,293	862,196	866,000	0%
Total Operating Budget	1,987,555	2,108,310	2,991,691	3,137,413	5%
Funding Sources: General Fund: \$1,895,479 / Water Fund: \$675,807 / Sewer Fund: \$566,127					



Community Services Department Summary



Department Overview:

The Community Services Department works to connect residents with healthy lifestyle options through the efforts of several divisions including Animal Care and Control, Library Services, City Facilities, Park Maintenance, Recreation Services, and Environmental Programs. All of these divisions provide support for the community as well as services for City facilities.

Department Strategic Goals:

- Maintain and upkeep parks, landscaping and facilities
- Provide opportunities to promote and encourage healthy city lifestyle
- Deliver programs for enrichment and education of community
- Preserve and improve quality of life
- Provide water conservation education and programs
- Provide solid waste and recycling programs
- Provide library services to foster literacy skills and resources for community

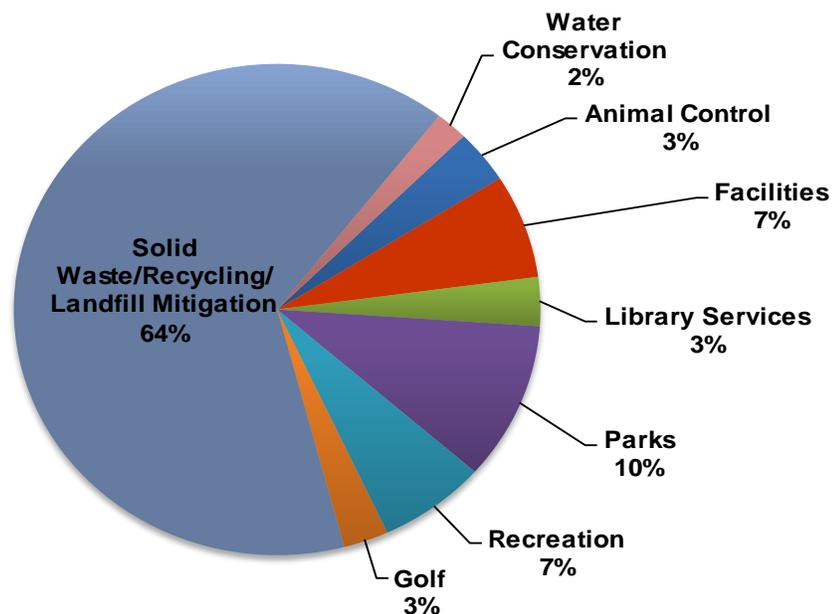
Community Services Department Summary (cont.)

Department Summary	FY 2014 Actual	FY 2015 Actual	FY 2016 Revised Budget	FY 2017 Budget	Budget % Change
Animal Control	727,006	764,888	780,477	773,183	-1%
Facilities	1,273,733	1,308,992	1,409,879	1,508,589	7%
Library Services	623,428	872,911	776,458	710,345	-9%
Parks	1,448,228	1,486,945	2,060,820	2,293,601	11%
Recreation	1,159,727	1,213,417	1,557,965	1,461,068	-6%
Golf	992,222	1,239,712	802,536	607,741	-24%
Solid Waste/Recycling/ Landfill Mitigation	12,767,728	12,320,148	15,452,020	14,220,446	-8%
Water Conservation	300,989	342,478	517,360	437,147	-16%
Total Operating Budget	19,293,061	19,549,491	23,357,515	22,012,120	-6%

Department Summary	FY 2014 Actual	FY 2015 Actual	FY 2016 Revised Budget	FY 2017 Budget	Budget % Change
Personnel	4,263,176	4,436,974	5,258,855	5,354,634	2%
Operations & Maintenance	13,687,636	13,450,721	15,420,306	15,417,585	0%
Production Costs	-	-	-	-	0%
Other Charges	1,293,495	1,357,820	1,693,860	1,109,901	-34%
Total Operating Expenditures	19,244,307	19,245,514	22,373,021	21,882,120	-2%
Capital	48,754	303,976	984,494	130,000	-87%
Total Operating Budget	19,293,061	19,549,490	23,357,515	22,012,120	-6%

Personnel Summary (FTE's)	45	46	47	46
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FY 2017 Community Services by Division



Community Services Department Summary (cont.)

Animal Control Division Summary

Animal Control Expenditure By Category	FY 2014 Actual	FY 2015 Actual	FY 2016 Revised Budget	FY 2017 Budget	Budget % Change
Personnel	426,972	415,312	403,945	397,965	-1%
Operations & Maintenance	299,913	322,077	376,532	375,218	0%
Production Costs	-	-	-	-	0%
Other Charges	-	-	-	-	0%
Total Operating Expenditures	726,885	737,389	780,477	773,183	-1%
Capital	121	27,499	-	-	0%
Total Operating Budget	727,006	764,888	780,477	773,183	-1%
Funding Source: General Fund: \$773,183					

Facilities Division Summary

Facilities Expenditure By Category	FY 2014 Actual	FY 2015 Actual	FY 2016 Revised Budget	FY 2017 Budget	Budget % Change
Personnel	647,090	714,628	783,642	849,668	8%
Operations & Maintenance	592,233	594,364	613,937	658,921	7%
Production Costs	-	-	-	-	0%
Other Charges	-	-	-	-	0%
Total Operating Expenditures	1,239,323	1,308,992	1,397,579	1,508,589	8%
Capital	34,410	-	12,300	-	-100%
Total Operating Budget	1,273,733	1,308,992	1,409,879	1,508,589	7%
Funding Source: General Fund: \$1,508,589					

Library Services Division Summary

Library Services Expenditure By Category	FY 2014 Actual	FY 2015 Actual	FY 2016 Revised Budget	FY 2017 Budget	Budget % Change
Personnel	384,966	431,761	456,964	461,245	1%
Operations & Maintenance	238,462	229,015	246,300	249,100	1%
Production Costs	-	-	-	-	0%
Other Charges	-	-	-	-	0%
Total Operating Expenditures	623,428	660,776	703,264	710,345	1%
Capital	-	212,135	73,194	-	-100%
Total Operating Budget	623,428	872,911	776,458	710,345	-9%
Funding Source: General Fund: \$697,845 / CDBG Fund: \$12,500					

Community Services Department Summary (cont.)

Parks Division Summary

Parks Expenditure By Category	FY 2014 Actual	FY 2015 Actual	FY 2016 Revised Budget	FY 2017 Budget	Budget % Change
Personnel	791,201	780,924	1,139,585	1,187,421	4%
Operations & Maintenance	642,804	706,021	766,235	976,180	27%
Production Costs	-	-	-	-	0%
Other Charges	-	-	-	-	0%
Total Operating Expenditures	1,434,005	1,486,945	1,905,820	2,163,601	14%
Capital	14,223	-	155,000	130,000	-16%
Total Operating Budget	1,448,228	1,486,945	2,060,820	2,293,601	11%
Funding Source: General Fund: \$2,273,601 / DIF Fund: \$20,000					

Recreation Division Summary

Recreation Expenditure By Category	FY 2014 Actual	FY 2015 Actual	FY 2016 Revised Budget	FY 2017 Budget	Budget % Change
Personnel	853,172	858,243	1,019,712	994,404	-2%
Operations & Maintenance	306,555	355,174	538,253	466,664	-13%
Production Costs	-	-	-	-	0%
Other Charges	-	-	-	-	0%
Total Operating Expenditures	1,159,727	1,213,417	1,557,965	1,461,068	-6%
Capital	-	-	-	-	0%
Total Operating Budget	1,159,727	1,213,417	1,557,965	1,461,068	-6%
Funding Source: General Fund: \$1,421,068 / CDBG Fund: \$40,000					

Golf Division Summary

Golf Expenditure By Category	FY 2014 Actual	FY 2015 Actual	FY 2016 Revised Budget	FY 2017 Budget	Budget % Change
Personnel	-	-	-	-	0%
Operations & Maintenance	-	-	-	-	0%
Production Costs	-	-	-	-	0%
Other Charges	992,222	1,239,712	802,536	607,741	-24%
Total Operating Expenditures	992,222	1,239,712	802,536	607,741	-24%
Capital	-	-	-	-	0%
Total Operating Budget	992,222	1,239,712	802,536	607,741	-24%
Funding Source: General Fund: \$540,288 / Golf Fund: \$67,453					

Community Services Department Summary (cont.)

Solid Waste/Recycling/Landfill Mitigation Division Summary

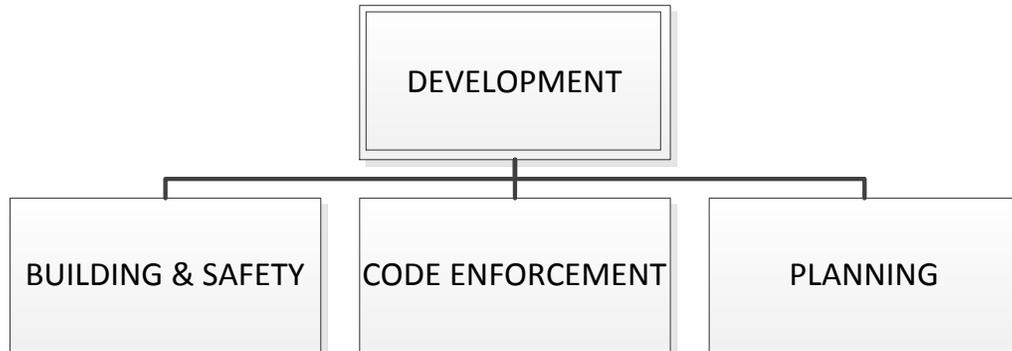
Solid Waste/Recycling/ Landfill Mitigation Expenditure By Category	FY 2014 Actual	FY 2015 Actual	FY 2016 Revised Budget	FY 2017 Budget	Budget % Change
Personnel	920,184	962,378	1,118,022	1,111,557	-1%
Operations & Maintenance	11,546,271	10,929,634	13,027,789	12,564,276	-4%
Production Costs	-	-	-	-	0%
Other Charges	301,273	363,794	677,209	544,613	-20%
Total Operating Expenditures	12,767,728	12,255,806	14,823,020	14,220,446	-4%
Capital	-	64,342	629,000	-	-100%
Total Operating Budget	12,767,728	12,320,148	15,452,020	14,220,446	-8%
Funding Source: Solid Waste Fund: \$14,220,446					

Water Conservation Division Summary

Water Conservation Expenditure By Category	FY 2014 Actual	FY 2015 Actual	FY 2016 Revised Budget	FY 2017 Budget	Budget % Change
Personnel	239,591	277,294	336,985	352,374	5%
Operations & Maintenance	61,398	65,184	65,375	84,773	30%
Production Costs	-	-	-	-	0%
Other Charges	-	-	-	-	0%
Total Operating Expenditures	300,989	342,478	402,360	437,147	9%
Capital	-	-	115,000	-	0%
Total Operating Budget	300,989	342,478	517,360	437,147	-16%
Funding Source: Water Fund: \$437,147					



Development Department Summary



Department Overview:

The Development Department consists of the Planning, Building, Code Enforcement, and Business License. The department provides services to external customers relating to plan check, inspections, enforcement of codes and regulations and business licenses, as well as review and maintenance of plans and codes for compliance with local, regional and State agencies.

Department Strategic Goals:

- Pursue additional ordinances to help reach strategic goals
- Perform construction inspections within same week scheduled
- Process plan checks, building permits and certificates of occupancy in timely manner
- Process business licenses in timely manner
- Improve small business capture rate, success and relations
- Continue proactive residential enforcement
- Perform and closeout enforcement action cases within 30 days when possible
- Improve efficiency of review process and enhance customer service

Development Department Summary (cont.)

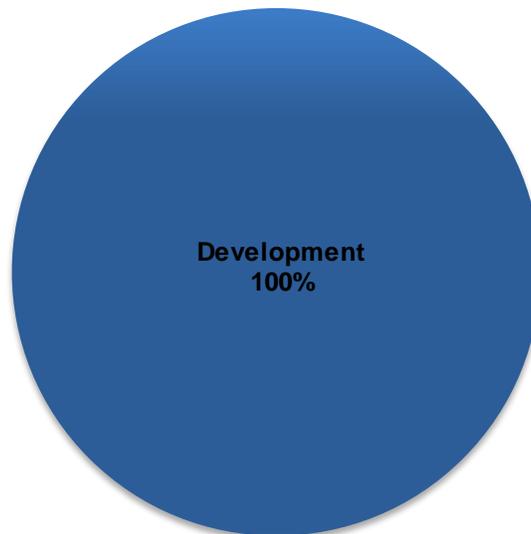
Department Summary	FY 2014 Actual	FY 2015 Actual	FY 2016 Revised Budget	FY 2017 Budget	Budget % Change
Development	3,000,965	3,087,759	3,059,967	3,273,036	7%
Total Operating Budget	3,000,965	3,087,759	3,059,967	3,273,036	7%

Development Division Summary

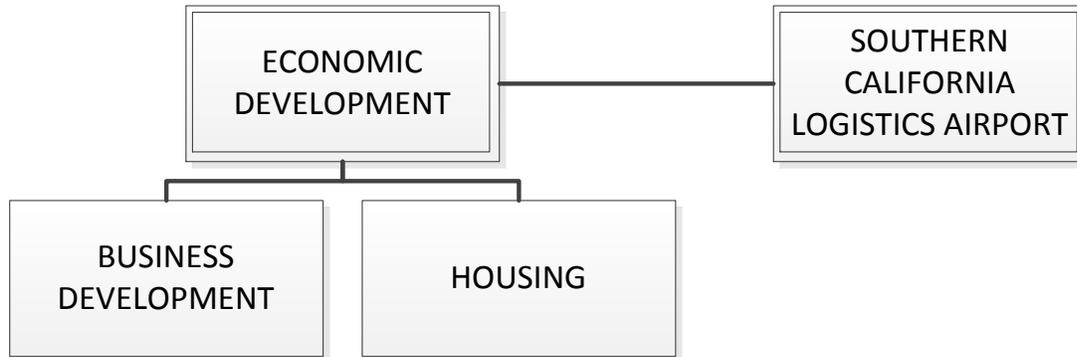
Development Expenditure By Category	FY 2014 Actual	FY 2015 Actual	FY 2016 Revised Budget	FY 2017 Budget	Budget % Change
Personnel	2,666,591	2,579,011	2,759,426	2,949,646	7%
Operations & Maintenance	334,374	508,748	300,541	323,389	8%
Production Costs	-	-	-	-	0%
Other Charges	-	-	-	-	0%
Total Operating Expenditures	3,000,965	3,087,759	3,059,967	3,273,036	7%
Capital	-	-	-	-	0%
Total Operating Budget	3,000,965	3,087,759	3,059,967	3,273,036	7%
Funding Source: General Fund: \$2,458,881 / Grants Funds: \$450,235 / Water Fund: \$363,920					

Personnel Summary (FTE's)	30	28	28	29
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FY 2017 Development by Division



Economic Development/Airport Department Summary



Department Overview:

The Economic Development department consists of Economic Development and Southern California Logistics Airport. Economic Development contains the Low Mod Housing Fund and HUD grants. The department oversees the assets and responsibilities of the Housing Fund of the City of Victorville as a successor to the Low and Moderate Income Housing Program of the former Redevelopment Agency. It is also responsible for CDBG, HOME and NSP grant programs of the U.S. Department of Housing and Urban Development (HUD) which are primarily used for the development of viable urban communities by providing decent housing and suitable living environments for persons of low and moderate incomes.

The Airport department is comprised of On and Off Airport Operations. On Airport features aviation and air cargo facilities serving international and domestic needs. Off Airport features 2500 acres of commercial and industrial complex totaling 60 million square feet of development.

Department Strategic Goals:

Economic Development

- Continue business attraction efforts, including marketing the City for new retail and industrial development
- Continue wind-down of redevelopment agency including the disposition of land pursuant to the approved Long Range Property Management Plan (LRPMP) requirements
- Manage HUD grant programs such as Community Development Block Grants, Senior Home Repair Program, and the Neighborhood Stabilization Program
- Promote homeownership through programs such as the First-Time Homebuyer's Mortgage Assistance Program (MAP)

Southern California Logistics Airport

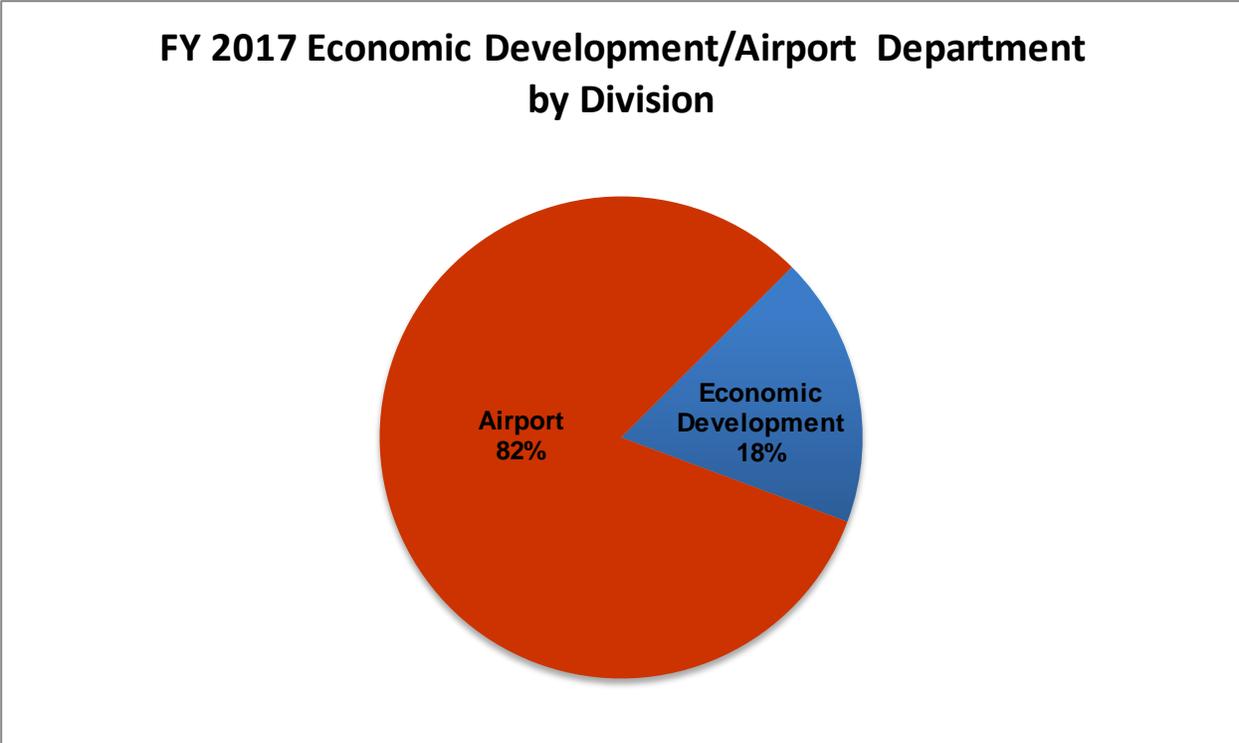
- Promote growth of on-airport activities, including leasing activity and commercial film shooting
- Promote growth of airport tenant base through marketing and trade show opportunities
- Improve aging infrastructure through grant funding
- Ensure compliance with all FAA and other legal restrictions
- Provide a secure environment within the airport

Economic Development/Airport Department Summary (cont.)

Department Summary	FY 2014 Actual	FY 2015 Actual	FY 2016 Revised Budget	FY 2017 Budget	Budget % Change
Economic Development	5,660,863	18,723,401	6,601,724	7,057,261	7%
Airport	26,149,501	33,751,458	36,242,469	31,753,421	-12%
Total Operating Budget	31,810,364	52,474,859	42,844,192	38,810,682	-9%

Department Summary	FY 2014 Actual	FY 2015 Actual	FY 2016 Revised Budget	FY 2017 Budget	Budget % Change
Personnel	2,318,234	2,334,824	2,459,376	2,389,109	-3%
Operations & Maintenance	8,198,377	11,872,718	6,966,503	5,669,891	-19%
Production Costs	-	-	-	-	0%
Other Charges	19,287,981	34,087,722	25,414,766	29,685,712	17%
Total Operating Expenditures	29,804,592	48,295,264	34,840,645	37,744,712	8%
Capital	2,005,772	4,179,595	8,003,547	1,065,971	-87%
Total Operating Budget	31,810,364	52,474,859	42,844,192	38,810,682	-9%

Personnel Summary (FTE's)	31	30	29	30
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Economic Development/Airport Department Summary (cont.)

Economic Development Division Summary

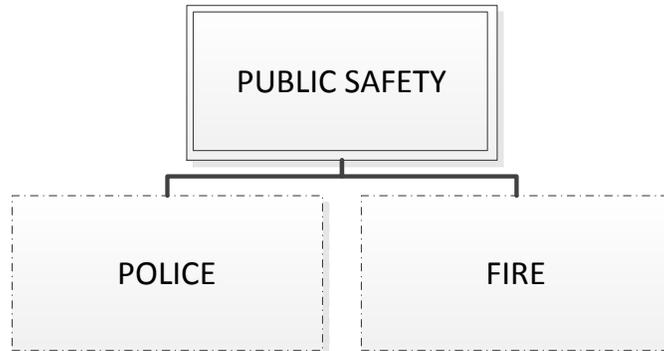
Economic Development Expenditure By Category	FY 2014 Actual	FY 2015 Actual	FY 2016 Revised Budget	FY 2017 Budget	Budget % Change
Personnel	397,679	424,241	496,984	328,455	-34%
Operations & Maintenance	917,122	1,661,078	1,697,523	1,423,876	-16%
Production Costs	-	-	-	-	0%
Other Charges	2,426,633	16,237,832	3,334,415	4,856,959	46%
Total Operating Expenditures	3,741,434	18,323,150	5,528,922	6,609,290	20%
Capital	1,919,429	400,251	1,072,802	447,971	-58%
Total Operating Budget	5,660,863	18,723,401	6,601,724	7,057,261	7%
Funding Source: Victorville Housing Fund: \$185,488 / Grants Funds: \$3,031,693 / Successor Agency Fund: \$3,740,930 / Fiduciary-Agency Fund: \$99,150					

Southern California Logistics Airport Division Summary

Airport Expenditure By Category	FY 2014 Actual	FY 2015 Actual	FY 2016 Revised Budget	FY 2017 Budget	Budget % Change
Personnel	1,920,555	1,910,583	1,962,392	2,060,654	5%
Operations & Maintenance	7,281,255	10,211,641	11,280,144	4,246,014	-62%
Production Costs	-	-	-	-	0%
Other Charges	16,861,349	17,849,890	22,080,352	24,828,753	12%
Total Operating Expenditures	26,063,159	29,972,114	35,322,888	31,135,421	-12%
Capital	86,342	3,779,344	919,581	618,000	-33%
Total Operating Budget	26,149,501	33,751,458	36,242,469	31,753,421	-12%
Funding Source: SCLA On Airport Fund: \$7,281,737 / SCLA Off Airport Fund: \$151,129 / SCLA Debt Service Fund: \$24,270,555 / Grant Funds: \$50,000					



Public Safety Department Summary



Department Overview:

Public Safety consists of the Police and Fire Services departments. Both Police and Fire Services are contracted through the County of San Bernardino. Police Services is responsible for providing law enforcement, crime prevention, traffic enforcement, and public information. Fire Services is responsible for providing fire protection and rescue, hazardous materials response, paramedic, public information, and education services.

Department Strategic Goals:

Fire (Contracted Services through San Bernardino County)

- Support and maintain a safe, healthy, well-trained and high performing workforce
- Provide high quality first responder service as part of an integrated emergency medical care system
- Firefighters will be community resources for life safety knowledge and information
- Department will attract and retain a qualified and diverse workforce
- Accountable to our community for demonstrable results

Police (Contracted Services through San Bernardino County)

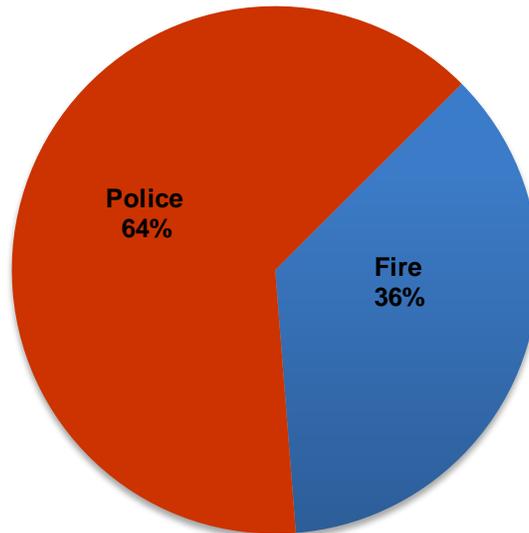
- Provide collaborative law enforcement solutions that meet the needs of the communities and partners by delivering quality professional services
- Show integrity through honest and ethical behavior while giving due respect to each individual inside and outside the department
- Show leadership by shaping the future with courage, creativity, diversity, mentoring and accountability
- Collaboration with internal and external partners to become more effective in providing a better quality of life for all we serve
- Provide quality service to the people who live, work and play in each of our communities
- Show responsibility through accountability to deliver services through department members, within budget, while encouraging law enforcement innovation

Public Safety Department Summary (cont.)

Department Summary	FY 2014 Actual	FY 2015 Actual	FY 2016 Revised Budget	FY 2017 Budget	Budget % Change
Fire	12,791,307	13,533,546	13,116,025	13,555,096	3%
Police	19,901,731	20,840,119	22,518,827	23,837,103	6%
Total Operating Budget	32,693,038	34,373,664	35,634,852	37,392,199	5%

Department Summary	FY 2014 Actual	FY 2015 Actual	FY 2016 Revised Budget	FY 2017 Budget	Budget % Change
Personnel	597,423	670,429	732,475	842,817	15%
Operations & Maintenance	32,045,927	32,817,672	34,719,835	36,492,911	5%
Production Costs	-	-	-	-	0%
Other Charges	28,833	10,355	3,330	3,330	0%
Total Operating Expenditures	32,672,183	33,498,456	35,455,640	37,339,058	5%
Capital	20,855	875,208	179,212	53,141	-70%
Total Operating Budget	32,693,038	34,373,664	35,634,852	37,392,199	5%

FY 2017 Public Safety by Division



Public Safety Department Summary (cont.)

Fire Division Summary

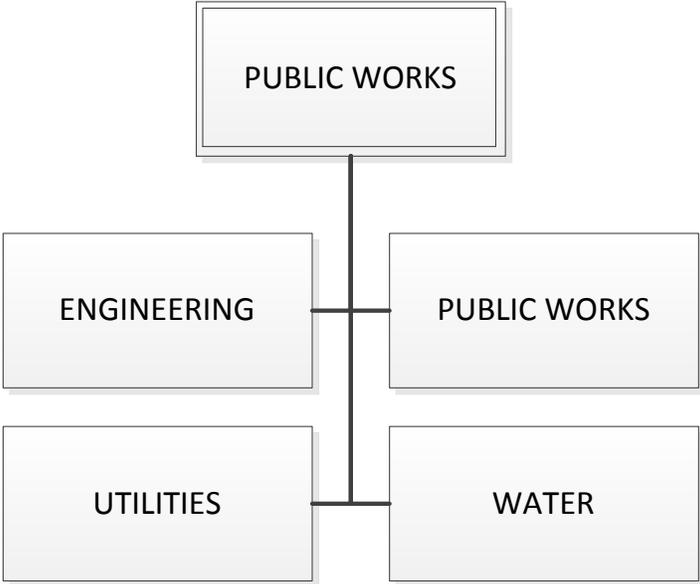
Fire Expenditure By Category	FY 2014 Actual	FY 2015 Actual	FY 2016 Revised Budget	FY 2017 Budget	Budget % Change
Personnel	538,980	628,558	670,060	769,648	15%
Operations & Maintenance	12,245,728	12,141,580	12,392,824	12,732,307	3%
Production Costs	-	-	-	-	0%
Other Charges	6,599	7,025	-	-	0%
Total Operating Expenditures	12,791,307	12,777,163	13,062,884	13,501,955	3%
Capital	-	756,383	53,141	53,141	0%
Total Operating Budget	12,791,307	13,533,546	13,116,025	13,555,096	3%
Funding Source: General Fund: \$13,555,096					

Police Division Summary

Police Expenditure By Category	FY 2014 Actual	FY 2015 Actual	FY 2016 Revised Budget	FY 2017 Budget	Budget % Change
Personnel	58,443	41,871	62,415	73,169	17%
Operations & Maintenance	19,800,199	20,676,092	22,327,011	23,760,604	6%
Production Costs	-	-	-	-	0%
Other Charges	22,234	3,330	3,330	3,330	0%
Total Operating Expenditures	19,880,876	20,721,293	22,392,756	23,837,103	6%
Capital	20,855	118,825	126,071	-	-100%
Total Operating Budget	19,901,731	20,840,118	22,518,827	23,837,103	6%
Funding Source: General Fund: \$23,728,273 / Assset Seizure Fund: \$108,830					



Public Works Department Summary



Department Overview:

Public Works Department’s mission is to be an integral part of the community by improving the quality of life through the use of the best management practices for maintaining the City’s infrastructure. The emphasis is on the delivery of services to facilitate both economic and fiscal responsibility through the delivery of services by the divisions.

Public Works Department Summary (cont.)

Department Strategic Goals:

Public Works

- Improve and restore aging infrastructure to improve quality of city neighborhoods
- Provide responsive service on pothole repairs, sidewalk repairs and other citizen requests
- Continue the graffiti removal program
- Continue maintenance of storm drain facilities, retention basins and associated dry wells consistent with State and Federal laws
- Sweep major roadways on regular schedule

Victorville Municipal Utility

- Promote customer/job growth and retention by offering cost competitive electricity and gas rates at the Southern California Logistics Airport and cost competitive electricity rates at the Foxborough Industrial Park
- Promote energy efficiency, customer/job growth and retention through rebate and incentive programs
- Improve service reliability and capacity through expansion or replacement of infrastructure
- Establish/maintain prudent working capital for rate and service stability

Engineering

- Implement Capital Improvement Plan for public infrastructure in accordance with the approved budget
- Master Plan public infrastructure and prioritize projects for streets, traffic signals, drainage, sewer and water
- Review and comment on development projects, including plan and map review, in relation to public infrastructure requirements
- Issue permits and provide inspection for construction and other activities in the public right of way
- Provide traffic engineering and traffic operations and maintenance for traffic signals, signing and striping
- Provide surveying and construction staking for City projects and map control
- Provide Engineering support to other City Departments and Divisions including Public Works Operations and Maintenance, the Airport and Economic Development

Water

- Ensure all pumping equipment is maintained properly
- Provide safe drinking water to the citizens through sampling analysis
- Continue to maintain good water quality programs
- Improve and restore aging infrastructure to prevent unforeseen issues where possible
- Provide wastewater services to citizens in selected areas of the city

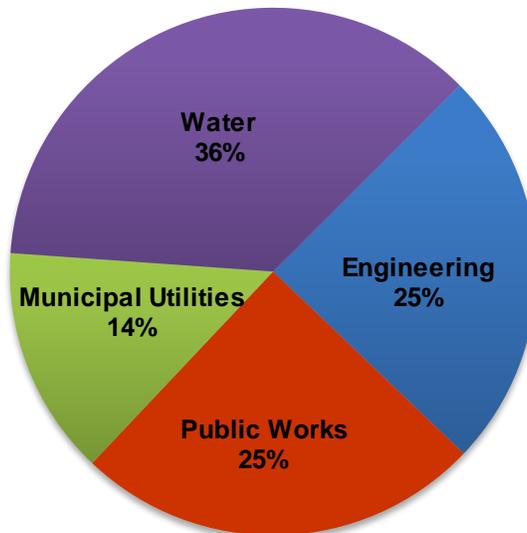
Public Works Department Summary (cont.)

Department Summary	FY 2014 Actual	FY 2015 Actual	FY 2016 Revised Budget	FY 2017 Budget	Budget % Change
Engineering	13,796,971	15,391,168	21,202,035	25,657,370	21%
Public Works	18,228,914	22,271,893	24,877,630	25,900,191	4%
Municipal Utilities	9,768,710	13,157,580	15,854,409	14,667,876	-7%
Water	16,331,380	21,094,800	35,204,945	37,870,396	8%
Total Operating Budget	58,125,975	71,915,441	97,139,019	104,095,833	7%

Department Summary	FY 2014 Actual	FY 2015 Actual	FY 2016 Revised Budget	FY 2017 Budget	Budget % Change
Personnel	12,111,662	1,401,395	14,765,592	16,450,978	11%
Operations & Maintenance	25,051,838	29,007,279	34,982,739	34,456,987	-2%
Production Costs	10,686,112	10,414,339	12,638,445	11,802,869	-7%
Other Charges	6,034,928	11,298,351	5,325,549	8,434,567	58%
Total Operating Expenditures	53,884,540	52,121,364	67,712,325	71,145,401	5%
Capital	4,241,435	7,162,837	29,426,694	32,950,432	12%
Total Operating Budget	58,125,975	59,284,200	97,139,019	104,095,833	7%

Personnel Summary (FTE's)	159	161	167	176

FY 2017 Public Works by Division



Public Works Department Summary (cont.)

Engineering Division Summary

Engineering Expenditure By Category	FY 2014 Actual	FY 2015 Actual	FY 2016 Revised Budget	FY 2017 Budget	Budget % Change
Personnel	2,723,980	3,070,168	3,128,628	3,915,801	25%
Operations & Maintenance	6,746,151	8,325,960	6,126,323	5,525,926	-10%
Production Costs	-	-	-	-	0%
Other Charges	677,789	851,957	323,536	330,152	2%
Total Operating Expenditures	10,147,920	12,248,085	9,578,487	9,771,879	2%
Capital	3,649,051	3,143,084	11,623,548	15,885,491	37%
Total Operating Budget	13,796,971	15,391,168	21,202,035	25,657,370	21%

Funding Source: General Fund: \$185,161 / Street Lighting Fund: \$2,060,836 / Traffic Safety Fund: \$83,000 / Storm Drain Fund: \$1,274,151 / Transportation Tax Fund: \$3,255,000 / Measure I Fund: \$10,584,855 / DIF Fund: \$1,173,677 / Water Fund: \$1,643,714 / Sewer Fund: \$3,621,205 / CFD Funds: \$1,775,771

Public Works Division Summary

Public Works Expenditure By Category	FY 2014 Actual	FY 2015 Actual	FY 2016 Revised Budget	FY 2017 Budget	Budget % Change
Personnel	4,421,569	5,036,250	5,457,009	6,119,782	12%
Operations & Maintenance	11,523,179	12,300,323	13,923,515	13,630,607	-2%
Production Costs	42,828	68,656	-	-	0%
Other Charges	1,858,092	3,591,896	1,810,291	1,993,111	10%
Total Operating Expenditures	17,845,668	20,997,125	21,190,815	21,743,500	3%
Capital	383,247	1,274,768	3,686,815	4,156,691	13%
Total Operating Budget	18,228,915	22,271,893	24,877,630	25,900,191	4%

Funding Source: General Fund: \$2,042,552 / Storm Drain Fund: \$1,440,326 / Gas Tax Fund: \$4,591,026 / Transportation Tax Fund: \$2,602,096 / LMADS Funds: \$2,279,074 / Sewer Fund: \$12,940,416 / Grants Funds: \$4,701

Municipal Utilities Division Summary

Municipal Utilities Expenditure By Category	FY 2014 Actual	FY 2015 Actual	FY 2016 Revised Budget	FY 2017 Budget	Budget % Change
Personnel	579,724	734,369	735,003	710,443	-3%
Operations & Maintenance	2,345,994	2,596,088	3,714,642	3,933,434	6%
Production Costs	5,882,695	5,951,256	6,500,945	5,710,669	-12%
Other Charges	960,296	3,475,997	1,296,593	2,932,830	126%
Total Operating Expenditures	9,768,710	12,757,710	12,247,183	13,287,376	8%
Capital	-	399,870	3,607,226	1,380,500	-62%
Total Operating Budget	9,768,710	13,157,580	15,854,409	14,667,876	-7%

Funding Source: Utility Fund: \$14,667,876

Public Works Department Summary (cont.)

Water Division Summary

Water Expenditure By Category	FY 2014 Actual	FY 2015 Actual	FY 2016 Revised Budget	FY 2017 Budget	Budget % Change
Personnel	4,386,375	5,173,166	5,444,952	5,704,952	5%
Operations & Maintenance	4,436,514	5,803,592	11,218,259	11,367,020	1%
Production Costs	4,760,589	4,394,427	6,137,500	6,092,200	-1%
Other Charges	2,538,764	3,378,500	1,895,129	3,178,474	68%
Total Operating Expenditures	16,122,242	18,749,685	24,695,840	26,342,646	7%
Capital	209,138	2,345,115	10,509,105	11,527,750	10%
Total Operating Budget	16,331,380	21,094,800	35,204,945	37,870,396	8%
Funding Source: Water Fund: \$32,408,605 / Reclaimed Water Fund: \$966,967 / Waste Water Fund: \$4,494,824					



CAPITAL IMPROVEMENT PROGRAM



Capital Projects track the purchase or construction of major capital items.

Capital Project Types

Street	Traffic Signals	Drainage
Sewer	Water	Airport
VMUS	Facilities	Equipment and Technology

Capital Improvement Program

The Capital Improvement Program is a long range fiscal forecast, which identifies major public improvements to the City's infrastructure over the next five years. Planning for capital improvements is an ongoing process that continues to be adjusted as the City's priorities change. The plan provides cost estimates for each project and identifies funding sources with consideration given to ongoing resources. Because priorities can change, projects are not guaranteed for funding.

As part of the annual budget process, the CIP is updated. This allows the City's departments to re-evaluate priorities and needs based on the most current revenue and project priorities. CIP projects are requested by the departments, reviewed and evaluated by the City Manager, and ultimately approved by the City Council as part of the budget.

The City places priority on construction, rehabilitation, and maintenance efforts to ensure its infrastructure improvements are built and maintained according to best practices and promote environmental sustainability. Capital improvements of city infrastructure include: streets, traffic signals, bridges, storm drain, sewer, pipelines, parks and public service facilities.

Infrastructure improvements are considered capital improvement projects when the expected life is in excess of two years and expenditures are at least \$50,000. In contrast, scheduled purchases of vehicles, computer hardware and equipment are capitalized when the individual cost is \$5,000 or more with an estimated useful life of greater than two years. These routine purchases are generally accounted for out of special funds or enterprise funds. There are 57 vehicle, equipment, and computer capital purchases budgeted for FY 2016-17, totaling \$4,936,393.

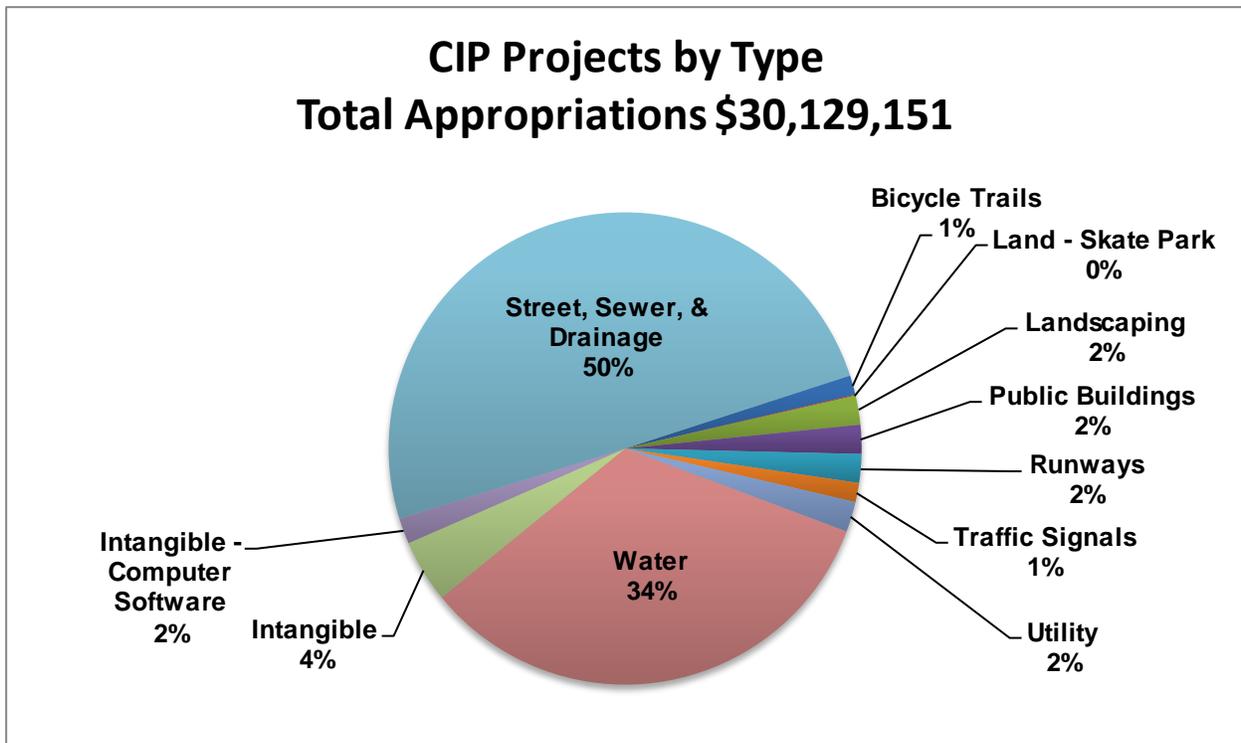
The FY 2016-17 CIP budget funds 72 projects; 35 of which are part of the City's infrastructure rehabilitation program. The remaining 37 projects are classified as new construction or design with total expenditures at \$30,129,151.

Capital Improvement Program (cont.)

Table 1

Project Type	New	Rehabilitation	Grand Total
Bicycle Trails	400,000	-	400,000
Land - Skate Park	20,000	-	20,000
Landscaping	-	600,000	600,000
Public Buildings	488,191	110,000	598,191
Runways	-	593,000	593,000
Traffic Signals	295,000	100,000	395,000
Utility	624,000	-	624,000
Water	2,971,700	7,096,339	10,068,039
Intangible	1,293,250	-	1,293,250
Intangible - Computer Software	530,000	-	530,000
Street, Sewer, & Drainage	3,030,771	11,976,900	15,007,671
Grand Total	9,652,912	20,476,239	30,129,151

Chart 1



Capital Improvement Program (cont.)

The Capital Improvement Program outlines planned improvements based on available resources. Funding sources for the current capital projects are displayed on the following table and chart.

A small percentage of the FY 2016-2017 CIP budget originates from grants, developer contributions or other one-time revenues sources, while the rest are made up of recurring City revenues. Additionally, certain revenue sources are restricted to specific types of projects, areas, or types of construction (new versus rehabilitation).

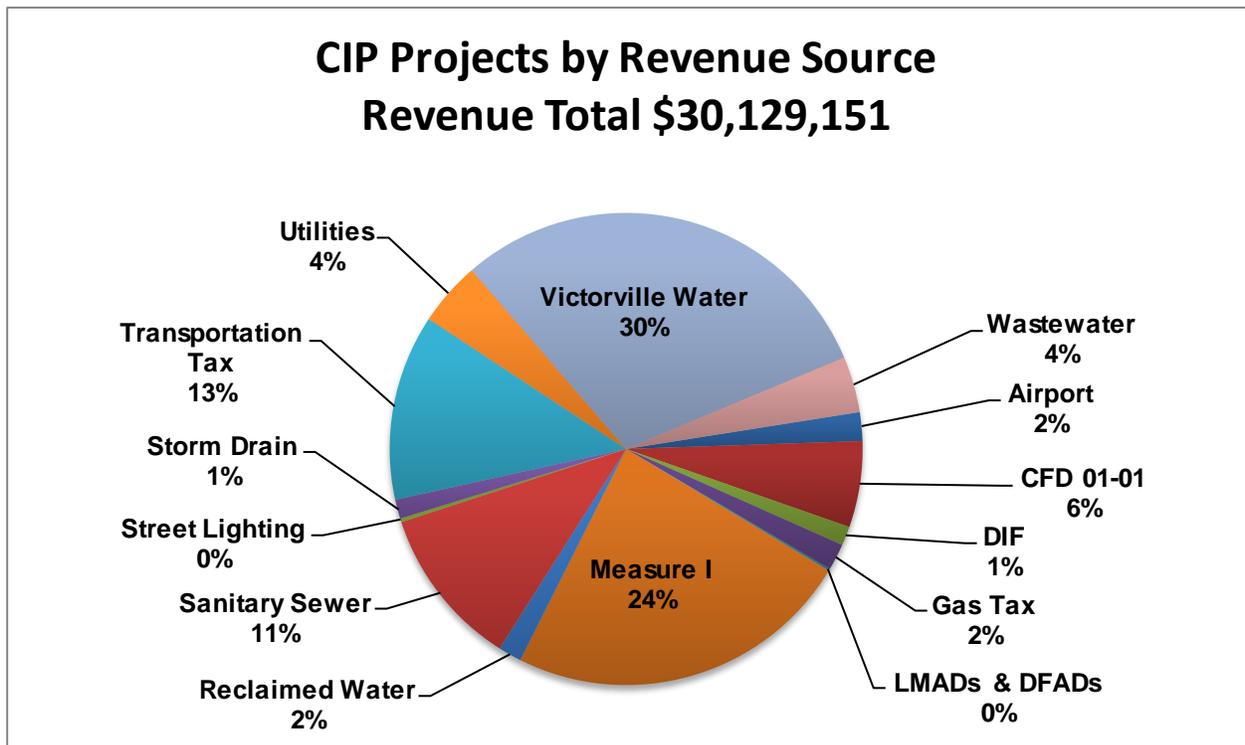
Funding sources falling into the restricted special revenue category are LMAD/DFAD fund 370, Street Lighting fund 200, Storm Drain Utility fund 202, Gas Tax fund 220, Transportation Tax funds 230 and 234, and Measure I fund 250. Fund summaries for these funds are located in the Special Funds section of this document. The additional funding sources are enterprise funds which have their own use restrictions. All funds shown in the table below are restricted for specific use.

Capital Improvement Program (cont.)

Table 2

Revenue Sources	New	Rehabilitation	Total
Airport	-	593,000	593,000
CFD 01-01	1,775,771	-	1,775,771
DIF - Parks	20,000	371,900	391,900
Gas Tax	100,000	450,000	550,000
LMADs & DFADs	-	40,000	40,000
Measure I	200,000	6,960,000	7,160,000
Reclaimed Water	57,000	425,000	482,000
Sanitary Sewer	605,000	2,710,000	3,315,000
Street Lighting	-	75,000	75,000
Storm Drain	125,000	270,000	395,000
Transportation Tax	1,805,691	2,030,000	3,835,691
Utilities	1,324,000	-	1,324,000
Victorville Water	2,485,450	6,551,339	9,036,789
Wastewater	1,155,000	-	1,155,000
Grand Total	9,652,912	20,476,239	30,129,151

Chart 2



Capital Improvement Program by Fund

Fund	Fund Name	2017 Proposed Budget	Streets	Traffic Signals	Drainage	Sewer	Water	Airport	VMUS	Facilities	Equipment & Technology
100	General Fund	173,141									173,141
120	Fueling Stations	220,000									220,000
200	Street Lighting District	75,000		75,000							
202	Storm Drain Utility	958,666			395,000						563,666
220	Gas Tax	1,222,668	550,000								672,668
230	LTF	3,640,000	3,305,000	150,000						150,000	35,000
234	AB 2766	230,691								230,691	
250	Measure I Projects	7,376,570	7,002,500	157,500							216,570
283	CDBG HUD	219,843									219,843
284	12NSP	228,127									228,127
352	Road DIF	371,900	371,900								
354	Recreation DIF	20,000								20,000	
370	LMAD/DFA D/MAD	78,000			40,000						38,000
410	Water Operations	10,688,000					9,036,789				1,651,211
412	Wastewater Treatment	1,155,000					1,155,000				
413	Reclaimed Water	482,000					482,000				
419	VVMUS Gas	127,000							122,000		5,000
420	VVMUS Electric	1,065,500							1,014,000		51,500
423	VMUS Public Purpose-Gas	188,000							188,000		
425	Sewer/Sanitary	4,151,666				3,155,000	50,000			110,000	836,666
450	Airport	618,000						593,000			25,000
611	CFD 01-01	1,775,771	1,775,771								
	GRAND TOTAL	35,065,544	13,005,171	382,500	435,000	3,155,000	10,723,789	593,000	1,324,000	510,691	4,936,393

Capital Improvement Program – Purchases Summary

Description	Funding Source Name	Total Allocation	Justification
Fire SCBA Equipment	General Fund	53,141	Existing SCBA units are over 15 years old. Replacement is needed for NFPA compliance and firefighter safety.
Parks - City Hall Event Tree	General Fund	25,000	Climate appropriate tree for city-wide events.
Parks - HR 9016T Mower	General Fund	85,000	Replace 2001 unit being retired per City Fleet/state requirements to reduce exhaust emissions.
Concrete Saw	Airport Operations	25,000	On-going FAA mandated maintenance project.
Compressor Rebuild	CNG Enterprise	70,000	One current compressor has reached the replacement hours and the spare compressor needs to be serviced.
D Street CNG Dispenser	CNG Enterprise	150,000	Replacement parts no longer available for existing dispensers.
Replace 2000 Dodge Ram #05904	Gas Tax	40,000	Truck is unreliable with 98,000 miles; significant idling time each day. The maintenance requirements exceed the productive limits coupled with the down time and non-productivity.
Replace 2002 Dodge Ram #32566	Gas Tax	35,000	Truck is at end of life for serviceability with 109,000 miles. The maintenance requirements exceed the productive limits coupled with the down time and non-productivity.
Replace 2005 Refuse Truck #12932	Gas Tax	125,000	High duty cycle truck with 10,000 hours. Significant down time due to age/hours and fatigue of compactor assembly from use.
GPS Dispatch Radios	Gas Tax = 50% Sanitary/Sewer = 50%	10,000	Momentum radios GPS Dispatcher will enable GPS functionality with City two-way radios enhancing dispatching and tracking of city assets.
McArt Fleet Shop-Medium duty truck lift	General Fund	10,000	Medium duty lift needed to service Class 4 & 5 trucks which include F450, F550 & GMC 5500. City currently has 25 - F450 trucks with only 1 medium duty lift. There are a total of 109 trucks that can utilize an additional medium duty lift.

Capital Improvement Program – Purchases Summary (cont.)

Description	Funding Source Name	Total Allocation	Justification
Land for Resale	HUD Grant	447,971	The Neighborhood Stabilization Program enables the City to revitalize and stabilize neighborhoods, previously identified by the Department of Housing and Urban Development (HUD) and the City, as holding a high concentration of foreclosed and abandoned properties as a result of the economic downturn. Through the use of the Program, the City has been able to acquire, rehabilitate, and resell homes to income eligible homebuyers.
Trencher	LMAD = 66.6% DFAD = 33.4%	18,000	New Trencher to be used for irrigation and root cutting
Bus Shelter Maintenance Pickup Truck Replacement	LTF	35,000	ROLLOVER-This vehicle is at the end of life with over 113,735 miles. The maintenance requirement exceed the productive limits coupled with the down time and non productivity.
Police Surveillance Video Network Equipment	MAD 1	10,000	ROLLOVER-Installation of security cameras required as part of the Victorville police security systems.
Thermo Plastic	Measure I	30,000	Respray thermo on streets
Traffic Signal Cabinet	Measure I	39,420	Cabinet upgrades
F550 Sign Truck	Measure I	100,000	Additional vehicle for sign maintenance/increase in demand
F450 Crew Cab	Measure I	47,150	This is to replace our 1988 Chevy 3500 flat bed. Truck is unreliable with 107,425 miles The maintenance requirements exceed the productive limits coupled with the down time and non-productivity.
Sanitary Related Equipment Smart manhole covers	Sanitary/Sewer	20,000	Smart manhole covers needed to protect against sewer overflow
Redundancy Pump Station Equipment	Sanitary/Sewer	150,000	Backup electric motor & 4" pump for sewer pump station.

Capital Improvement Program – Purchases Summary (cont.)

Description	Funding Source Name	Total Allocation	Justification
4 wheel drive, off road inspection equipment	Sanitary/Sewer	20,000	4 wheel drive, off-road equipment to perform inspections and/or maintenance of the City's sanitary/sewer collection system located in earthen (soft sand) drainage channels, as required by the State Water Board.
Sullair Trailer Mounted Air Compressor Replacement	Sanitary/Sewer = 50% Gas Tax = 15% Storm Drain = 35%	20,000	Equipment's portable engine is required to meet emission reduction mandates set by CARB. Equipment/engine must be returned by Jan. 1, 2017.
Truck, 4x4, 1 Ton Crew Cab Utility	Sanitary/Sewer = 53.4% Gas Tax = 13.3% DFAD 2 = 13.3% Storm Drain = 20%	75,000	Vehicle needed for new MW positions. 4 wheel drive needed to monitor sewer easements.
Sewer Combination Cleaning Truck Replacement	Storm Drain = 20% Sanitary/Sewer = 80%	500,000	ROLLOVER-This piece of equipment falls under the Off Road Emissions which mandates that all Fleet Agencies with a diesel horse power foot print must comply with the latest emissions technologies by the year 2020. This equipment will be replaced through attrition to meet the deadlines. Existing 2000 Vactor truck equipment must be retired by Dec. 2017 and more than 6 mos. lead is required (lead time is 18 mos.).
Water Truck Tank System Replacement	Storm Drain = 30% Gas Tax = 40% Sanitary/Sewer = 30%	50,000	Replace existing water tank as old tank no longer meets OSHA safety standards. This will outfit the existing chassis.
JD772G Grader	Storm Drain = 33.33% Gas Tax = 33.33% Sanitary/Sewer = 33.34%	500,000	This equipment fall under the Off Road Emissions which mandates that all Fleet agencies with a diesel horse power foot print must comply with the latest emissions technologies by the year 2020. This equipment will be replaced through attrition to meet the deadlines. Existing 1996 772BH Grader equipment has 11,000 hours and must be retired by Dec. 2018 (more than 6 mos. lead is required - lead time is 18 mos.)

Capital Improvement Program – Purchases Summary (cont.)

Description	Funding Source Name	Total Allocation	Justification
Truck, 4x4 , 1 Ton Crew Cab Replacement	Storm Drain = 34.88% Gas Tax = 41.86% Sanitary/Sewer = 23.26%	43,000	ROLLOVER-Existing 2001 vehicle is at the end of life. The maintenance requirements exceed the productive limits coupled with the down time and non-productivity. 4 wheel drive needed to monitor sewer easements in drainage channels.
Mobile Screen Engine Replacement	Storm Drain = 42.8% Gas Tax = 57.2%	35,000	Equipment's portable engine is required to meet emission reduction mandates set by CARB. Equipment/engine must be returned by Jan. 1, 2017.
Street Sweeper - CNG Replacement of 2006 Sweeper	Storm Drain = 50% Gas Tax = 50%	410,000	Replacement of 2006 equipment damaged in vehicle accident in 2014.
CNG Fuel Tanks Replacement to 2002 Street Sweeper	Storm Drain = 50% Gas Tax = 50%	50,000	2002 CNG fuel tanks expire at the end of August 2016. Street Sweeper will become inoperable at tank expiration date.
Utility Line Locator	VMUS Electric	6,500	Existing utility line locator is non-operational.
VMUS Billing Module	VMUS Electric (91%); VMUS Gas (9%)	50,000	On-system billing has been recommended by the City's auditors and will streamline reconciliation and administrative efforts associated with billing for VMUS gas and electric services.
Endpoint Security Replacement	Water	31,000	Replacement of the City's anti-virus/malware protection solution.
Internet Firewall Replacement	Water	65,000	Replacement of the City's Internet Firewall and Web Filtering System.
Data Center Redundancy	Water	130,000	Provides redundancy for the City's Data Center to provide fail-over.
UC Environment BBP	Water	25,000	Redesign and reconfiguration of the City's Phone System to provide more efficiency.
Website Redesign and Enhancement	Water	70,000	Redesign and enhancement of the City's Website including graphical appearance and user experience enhancements.
Forklift - Replace 02580	Water	72,100	Replace 1989 Caterpillar T40D.
Backhoe - Replace 25928	Water	127,720	Replace 2003 John Deere 310SG backhoe; replacement statutorily required to meet emissions standards.

Capital Improvement Program – Purchases Summary (cont.)

Description	Funding Source Name	Total Allocation	Justification
Backhoe - Replace 43051	Water	127,720	Replace 2005 John Deere 410G backhoe; replacement statutorily required to meet emissions standards.
Backhoe - Replace 43471	Water	127,720	Replace 2005 John Deere 310SG backhoe; replacement statutorily required to meet emissions standards.
Instruments & Machines	Water	144,200	Replacement of various capital instruments and machines vital to the operation of the water system located at treatment plants, well sites, and reservoirs.
Truck - Replace Vehicle 03009	Water	49,028	Replace 2007 Chevy Silverado.
Truck - Replace Vehicle 69610	Water	52,221	Replace 2003 Chevy Silverado 2500 flatbed chlorine.
Truck - Replace Vehicle 83406	Water	41,200	Replace 2002 Ford Ranger.
Truck - Replace Vehicle 83409	Water	41,200	Replace 2002 Ford Ranger.
Truck, Dump - Replace Vehicle 37696	Water	114,845	Replace 1991 Ford L8000 dump truck.
Vactor - Replace 42519	Water	97,850	New trailer-mounted vactor (vacuum).
Trailer - Replace 28764	Water	25,000	Replace 1990 Zieman 2650.
Ethernet Switch	Water	25,000	Lay 3 fiber for capacity.
Generator - Emergency Backup	Water	22,000	Power backup for SCADA network.
GPS Units	Water	15,000	2 additional units for capacity.
Sedaru System	Water	97,002	Production data system.
VPNs	Water	54,500	Secure SCADA network.
Truck - Replace Vehicle 07090	Water	50,905	Replace 2004 Chevy Silverado 2500 flatbed.
Truck - Replace Vehicle 52051	Water	45,000	Replace 2000 Ford F350.
Total Construction Improvement Project Purchases		\$4,936,393	

Capital Improvement Projects Streets

Project Title: Nisqualli/I-15 Interchange - Environmental

Responsible Department: Engineering

Project Type: Street

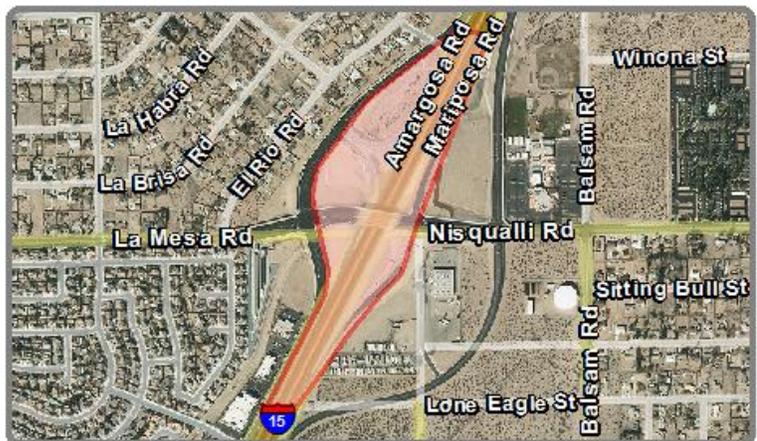
Project Description: Perform environmental mitigation reporting required by resource agencies.

Project Justification: This is the required environmental reporting to comply with the various permits required for the interchange.

Project Classification: Construction

Name of Funding Source	FY2017	FY2018	FY2019	FY2020	FY2021	5 Year Total
Measure I	10,000	-	-	-	-	10,000
Total	10,000	-	-	-	-	10,000

Location: Nisqualli Interchange Environmental Reporting



Capital Improvement Projects Streets (cont.)

Project Title: Green Tree Boulevard - Hesperia Road to Ridgecrest/Yates Road

Responsible Department: Engineering

Project Type: Street

Project Description: Design a new roadway between Hesperia Road to Ridgecrest Road with a bridge over the BNSF railroad.

Project Justification: The roadway is the missing link to connect the new Yucca Loma Bridge and Hesperia Road

Project Classification: Construction

Name of Funding Source	FY2017	FY2018	FY2019	FY2020	FY2021	5 Year Total
Measure I	10,000	-	-	-	-	10,000
Total	10,000	-	-	-	-	10,000

Location: Green Tree Blvd - Hesperia Road to Ridgecrest/Yates Road



Capital Improvement Projects Streets (cont.)

Project Title: Bear Valley Road - Bridge Widening at BNSF Railroad

Responsible Department: Engineering

Project Type: Street

Project Description: Widen, seismically retrofit and rehabilitate bridge over BNSF Railroad. Widen road approaches from Industrial Blvd to approximately 600 feet east of Ridgecrest Road. Construct additional eastbound left turn lane on Bear Valley Road at Ridgecrest Road. Improve intersections and modify traffic signals.

Project Justification: Bridge has substandard lane widths with no shoulders; approach lanes have substandard lane widths requiring widening. Traffic queuing on single eastbound left turn lane on Bear Valley Road at Ridgecrest Road requires an additional left turn lane.

Project Classification: Construction

Name of Funding Source	FY2017	FY2018	FY2019	FY2020	FY2021	5 Year Total
Local Transportation Fund	35,000	-	-	-	-	35,000
Measure I	320,000	74,400	-	-	-	394,400
Total	355,000	74,400	-	-	-	429,400

Location: Bear Valley Road from Industrial Blvd to east of Ridgecrest Road



Capital Improvement Projects Streets (cont.)

Project Title: National Trails Highway Bridge

Responsible Department: Engineering

Project Type: Street

Project Description: Perform analysis on existing bridge and apply for grant funding

Project Justification: The bridge is narrow and does not meet current standards. The bridge might have some structurally deficient elements that need to be analyzed and corrected.

Project Classification: Construction

Name of Funding Source	FY2017	FY2018	FY2019	FY2020	FY2021	5 Year Total
Measure I	15,000	-	-	-	-	15,000
Total	15,000	-	-	-	-	15,000

Location: National Trails Highway Bridge over Mojave River



Capital Improvement Projects Streets (cont.)

Project Title: El Evado Road - Hook Blvd to Mojave Road

Responsible Department: Engineering

Project Type: Street

Project Description: Pave shoulders on El Evado Road through the section under the LADWP power lines. The pavement is narrowed through that section.

Project Justification: The roadway has no shoulders and this project would pave the shoulders between Hook Blvd and Mojave Drive.

Project Classification: Construction

Name of Funding Source	FY2017	FY2018	FY2019	FY2020	FY2021	5 Year Total
Measure I	35,000	-	-	-	-	35,000
Total	35,000	-	-	-	-	35,000

Location: El Evado Road - Hook Blvd to Mojave Drive



Capital Improvement Projects Streets (cont.)

Project Title: Amethyst Road - Mojave Road to Bear Valley Road

Responsible Department: Engineering

Project Type: Street

Project Description: Pavement Rehabilitation of the existing street, shoulders and also bike lanes.

Project Justification: The existing pavement is experiencing substantial distress and needs to be rehabilitated with new pavement and bike lanes.

Project Classification: Construction

Name of Funding Source	FY2017	FY2018	FY2019	FY2020	FY2021	5 Year Total
Transportation Tax	200,000	-	-	-	-	200,000
Measure I	1,400,000	-	-	-	-	1,400,000
Total	1,600,000	-	-	-	-	1,600,000

Location: Amethyst Road from Mojave Road to Bear Valley Road



Capital Improvement Projects Streets (cont.)

Project Title: Bear Valley Road - Balsam Road to Amargosa Road

Responsible Department: Engineering

Project Type: Street

Project Description: Reconstruct the failed pavement to eliminate the distressed pavement.

Project Justification: The pavement section is not performing as designed and is failing. The rutting and shoving have been a maintenance issue for years.

Project Classification: Construction

Name of Funding Source	FY2017	FY2018	FY2019	FY2020	FY2021	5 Year Total
Local Transportation Fund	250,000	-	-	-	-	250,000
Measure I	1,000,000	-	-	-	-	1,000,000
Total	1,250,000	-	-	-	-	1,250,000

Location: Bear Valley Road from Balsam Road to Amargosa Road



Capital Improvement Projects Streets (cont.)

Project Title: La Mesa Road from El Rio Road to Cantina Road

Responsible Department: Engineering

Project Type: Street

Project Description: Rehabilitate the existing pavement and add bike lanes

Project Justification: The pavement is very badly distressed and this section would handle more traffic connecting the new La Mesa Interchange with Cantina and the eventual signal at US-395.

Project Classification: Construction

Name of Funding Source	FY2017	FY2018	FY2019	FY2020	FY2021	5 Year Total
Local Transportation Fund	350,000		-	-	-	350,000
Measure I	1,650,000	-	-	-	-	1,650,000
Total	2,000,000	-	-	-	-	2,000,000

Location: La Mesa Road from El Rio Road to Cantina Road



Capital Improvement Projects Streets (cont.)

Project Title: Bike Routes

Responsible Department: Engineering

Project Type: Street

Project Description: Add bike routes across the city at various locations.

Project Justification: This project will add bike lanes at various locations within the city.

Project Classification: Construction

Name of Funding Source	FY2017	FY2018	FY2019	FY2020	FY2021	5 Year Total
Local Transportation Fund	100,000	100,000	100,000	100,000	100,000	500,000
Total	100,000	100,000	100,000	100,000	100,000	500,000

Location: Various Locations

Capital Improvement Projects Streets (cont.)

Project Title: Air Expressway - Access ramp, sidewalk repairs and replacement

Responsible Department: Engineering

Project Type: Street

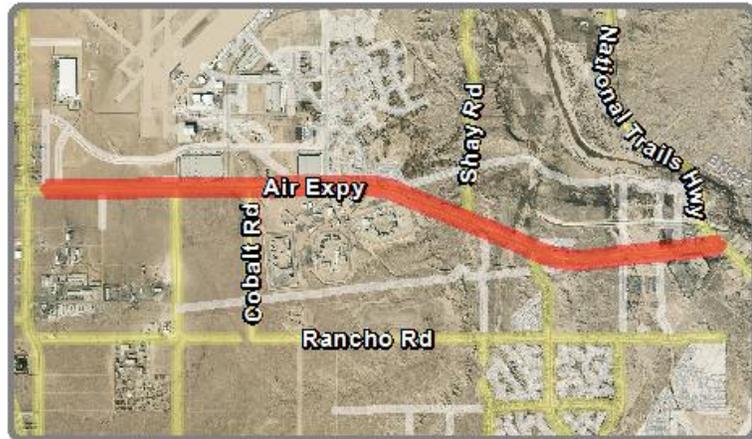
Project Description: Existing handicap ramps and sidewalks need to be removed and replaced to meet with the current ADA standard at various locations.

Project Justification: Existing ramps and sidewalks are substandard and need to be replaced where practicable

Project Classification: Construction

Name of Funding Source	FY2017	FY2018	FY2019	FY2020	FY2021	5 Year Total
Local Transportation Fund	720,000	-	-	-	-	720,000
Measure I	110,000	-	-	-	-	110,000
Total	830,000	-	-	-	-	830,000

Location: Air Expressway - Various Locations



Capital Improvement Projects Streets (cont.)

Project Title: Bear Valley Road - Mariposa Road to Amargosa Road

Responsible Department: Engineering

Project Type: Street

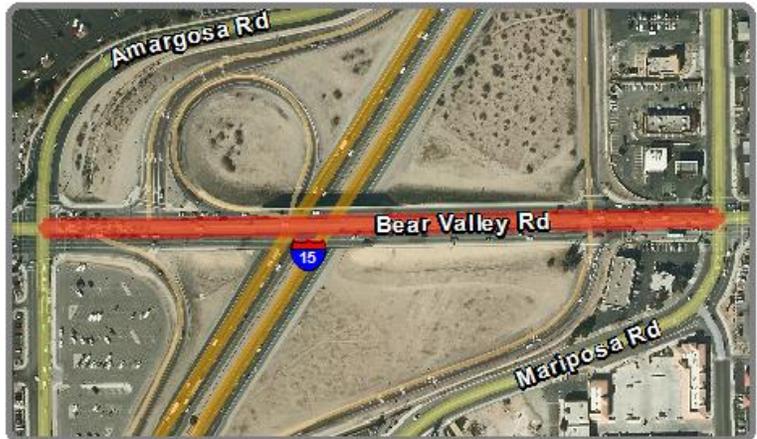
Project Description: Reconstruct the failed pavement to eliminate the distressed pavement.

Project Justification: The pavement section is not performing as designed and is failing. The rutting and shoving have been a maintenance issue for years.

Project Classification: Construction

Name of Funding Source	FY2017	FY2018	FY2019	FY2020	FY2021	5 Year Total
Local Transportation Fund	250,000	-	-	-	-	250,000
Measure I	1,000,000	-	-	-	-	1,000,000
DIF - Road	371,900	-	-	-	-	371,900
Total	1,621,900	-	-	-	-	1,621,900

Location: Bear Valley Road from Mariposa Road to Amargosa Road



Capital Improvement Projects Streets (cont.)

Project Title: Hesperia Road - Bear Valley Road to Nisqualli Road

Responsible Department: Engineering

Project Type: Street

Project Description: Stripe for bike lanes

Project Justification: Striping the existing street with bike lanes

Project Classification: Construction

Name of Funding Source	FY2017	FY2018	FY2019	FY2020	FY2021	5 Year Total
Local Transportation Fund	20,000	-	-	-	-	20,000
Total	20,000	-	-	-	-	20,000

Location: Hesperia Road from Bear Valley Road to Nisqualli Road



Capital Improvement Projects Streets (cont.)

Project Title: Nisqualli Road

Responsible Department: Engineering

Project Type: Street

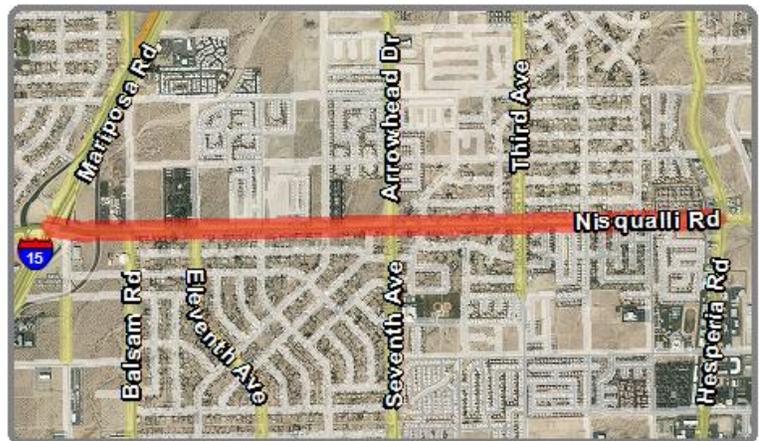
Project Description: Slurry Seal and Bike Lanes

Project Justification: Pavement rehabilitation and bike lanes

Project Classification: Construction

Name of Funding Source	FY2017	FY2018	FY2019	FY2020	FY2021	5 Year Total
Local Transportation Fund	120,000	-	-	-	-	120,000
Measure I	170,000	-	-	-	-	170,000
Total	290,000	-	-	-	-	290,000

Location: Hesperia Road to 1-15 Bridge



Capital Improvement Projects Streets (cont.)

Project Title: Phantom East and West

Responsible Department: Engineering

Project Type: Street

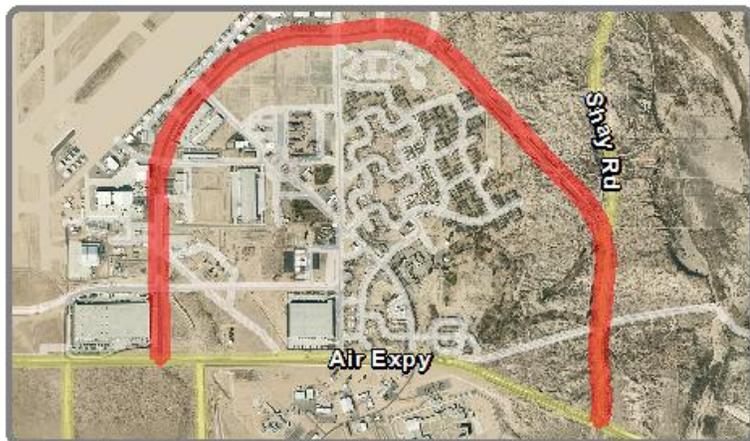
Project Description: Slurry Seal the existing pavement and add bike lanes

Project Justification: The pavement section is damaged and providing treatment and a slurry seal will extend the life of the pavement and performing maintenance on existing streets.

Project Classification: Construction

Name of Funding Source	FY2017	FY2018	FY2019	FY2020	FY2021	5 Year Total
Local Transportation Fund	135,000	-	-	-	-	135,000
Measure I	270,000	-	-	-	-	270,000
Total	405,000	-	-	-	-	405,000

Location: Phantom East and West



Capital Improvement Projects Streets (cont.)

Project Title: Pavement Rehabilitation - Seals and Overlays - Various Streets

Responsible Department: Engineering

Project Type: Street

Project Description: Pavement Rehabilitation

Project Justification: Maintain Existing Road Infrastructure to Prevent Further Degradation

Project Classification: Improvements/Rehabilitation

Name of Funding Source	FY2017	FY2018	FY2019	FY2020	FY2021	5 Year Total
Measure I	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
Total	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000

Location: Various

Project Title: Citywide - New Sidewalk, Curb & Gutter Pavement Widening

Responsible Department: Engineering

Project Type: Street

Project Description: New sidewalk and required curb and gutter pavement widening or reconstruction

Project Justification: New sidewalk and required curb and gutter pavement widening citywide per city standards

Project Classification: Improvements/Rehabilitation

Name of Funding Source	FY2017	FY2018	FY2019	FY2020	FY2021	5 Year Total
Local Transportation Fund	500,000	300,000	200,000	-	-	1,000,000
Total	500,000	300,000	200,000	-	-	1,000,000

Location: Citywide

Capital Improvement Projects Streets (cont.)

Project Title: Citywide Sidewalks

Responsible Department: Engineering

Project Type: Street

Project Description: Install new sidewalk and curb and gutter with pavement widening or reconstruction.

Project Justification: The curb and gutter will help facilitate proper drainage and the sidewalk will create pedestrian access with reconstructed or new roadways.

Project Classification: Construction

Name of Funding Source	FY2017	FY2018	FY2019	FY2020	FY2021	5 Year Total
Local Transportation Fund	200,000	200,000	200,000	200,000	200,000	1,000,000
Total	200,000	200,000	200,000	200,000	200,000	1,000,000

Location: Citywide

Capital Improvement Projects Streets (cont.)

Project Title: Mojave River Walk

Responsible Department: Engineering

Project Type: Street

Project Description: Design the Mojave River Walk from Trail Head at Bear Valley Road to Yucca Loma and obtain environmental permits

Project Justification: This is a bike path that will be from Trail Head at Bear Valley Road and Fish Hatchery and continue along an existing levee to tie into the Yucca Loma Bridge Construction and then into Mojave Narrows.

Project Classification: Construction

Name of Funding Source	FY2017	FY2018	FY2019	FY2020	FY2021	5 Year Total
Local Transportation Fund	400,000	500,000	-	-	-	900,000
Total	400,000	500,000	-	-	-	900,000

Location: Mojave River from Bear Valley to Yucca Loma



Capital Improvement Projects Streets (cont.)

Project Title: Pavement Widening - Amargosa Road between Village Drive & Placida Road

Responsible Department: Engineering

Project Type: Street

Project Description: Asphalt portion of curb and gutter pavement widening

Project Justification: Asphalt portion of curb and gutter pavement widening in conjunction with new sidewalk and required curb and gutter widening citywide per city standards

Project Classification: Improvements/Rehabilitation

Name of Funding Source	FY2017	FY2018	FY2019	FY2020	FY2021	5 Year Total
Gas Tax	100,000	-	-	-	-	100,000
Total	100,000	-	-	-	-	100,000

Location: Amargosa Road between Village Drive and Placida Road



Capital Improvement Projects Streets (cont.)

Project Title: Right of Way Relocations - I-15 Widening

Responsible Department: Water

Project Type: Street

Project Description: Provision for relocation requirements; Caltrans I-15 widening at D Street & E Street; subject to state reimbursements

Project Justification: Provision for relocation requirements

Project Classification: Improvements/Rehabilitation

Name of Funding Source	FY2017	FY2018	FY2019	FY2020	FY2021	5 Year Total
Water	1,045,866	-	-	-	-	1,045,866
Total	1,045,866	-	-	-	-	1,045,866

Location: I-15 at D and E Streets



Capital Improvement Projects Traffic Signals

Project Title: La Mesa Road at US-395

Responsible Department: Engineering

Project Type: Signals

Project Description: Install a new signal and pavement from Cantina to Mesa View Drive

Project Justification: This project will connect Cantina with Pena Road with a signalized intersection at US-395.

Project Classification: Construction

Name of Funding Source	FY2017	FY2018	FY2019	FY2020	FY2021	5 Year Total
Local Transportation Fund	25,000	-	-	-	-	25,000
CFD 01-01	1,775,771	-	-	-	-	1,775,771
Total	1,800,771	-	-	-	-	1,800,771

Location: La Mesa Road from Cantina to Mesa View Drive



Capital Improvement Projects Traffic Signals (cont.)

Project Title: Amethyst Road @ Hook Blvd Traffic

Responsible Department: Engineering

Project Type: Signals

Project Description: Install traffic signal and safety lighting with pedestrian access at the intersection of Amethyst and Hook

Project Justification: This project was funded by a federal Highway Safety Improvement Program grant due to collisions that have occurred.

Project Classification: Construction

Name of Funding Source	FY2017	FY2018	FY2019	FY2020	FY2021	5 Year Total
Measure I	45,000	-	-	-	-	45,000
Local Transportation Fund	50,000	-	-	-	-	50,000
Total	95,000	-	-	-	-	95,000

Location: Amethyst Road @ Hook Blvd



Capital Improvement Projects Traffic Signals (cont.)

Project Title: Mojave Drive @ East Trail Traffic Signal Installation

Responsible Department: Engineering

Project Type: Signals

Project Description: Install traffic signal and safety lighting with pedestrian access at the intersection of Mojave Dr and East Trail

Project Justification: This project was funded by a federal Highway Safety Improvement Program grant due to collisions that have occurred.

Project Classification: Construction

Name of Funding Source	FY2017	FY2018	FY2019	FY2020	FY2021	5 Year Total
Measure I	50,000	-	-	-	-	50,000
Local Transportation Fund	50,000	-	-	-	-	50,000
Total	100,000	-	-	-	-	100,000

Location: Mojave Drive @ East Trail



Capital Improvement Projects Traffic Signals (cont.)

Project Title: Nisqualli Road at First Ave Traffic Signal Installation

Responsible Department: Engineering

Project Type: Signals

Project Description: Install traffic signal and safety lighting with pedestrian access at the intersection of Nisqualli Road at First Ave

Project Justification: This project was funded by a federal Highway Safety Improvement Program grant due to collisions that have occurred.

Project Classification: Construction

Name of Funding Source	FY2017	FY2018	FY2019	FY2020	FY2021	5 Year Total
Measure I	50,000	-	-	-	-	50,000
Local Transportation Fund	50,000	-	-	-	-	50,000
Total	100,000	-	-	-	-	100,000

Location: Nisqualli Road @ First Ave



Capital Improvement Projects Traffic Signals (cont.)

Project Title: Citywide Traffic Signal Communication Upgrades

Responsible Department: Engineering

Project Type: Signals

Project Description: Upgrade existing traffic signal communication system by installing radios or fiber optic cable

Project Justification: To better manage our Citywide traffic signal system and improve on staff's ability to respond to complaints and improve coordination

Project Classification: Improvements/Rehabilitation

Name of Funding Source	FY2017	FY2018	FY2019	FY2020	FY2021	5 Year Total
Measure I	50,000	-	-	-	-	50,000
Total	50,000	-	-	-	-	50,000

Location: Various

Project Title: Citywide Traffic Controls

Responsible Department: Engineering

Project Type: Signals

Project Description: Install various traffic control devices, equipment, and pavement markings

Project Justification: To provide increased safety for pedestrians and motorists within the City and to comply with current standards

Project Classification: Improvements/Rehabilitation

Name of Funding Source	FY2017	FY2018	FY2019	FY2020	FY2021	5 Year Total
Measure I	50,000	-	-	-	-	50,000
Total	50,000	-	-	-	-	50,000

Location: Various

Capital Improvement Projects Drainage

Project Title: Various Drainage Repairs and Controls

Responsible Department: Engineering

Project Type: Drainage

Project Description: To repair existing drainage facilities and add energy dissipation controls at key locations across the City.

Project Justification: The existing washes are eroding every year from the high energy water and loose soil in the City causing deep unstable washes.

Project Classification: Construction

Name of Funding Source	FY2017	FY2018	FY2019	FY2020	FY2021	5 Year Total
Storm Drain Utility	100,000	-	-	-	-	100,000
Total	100,000	-	-	-	-	100,000

Location: Various

Project Title: Master Plan of Drainage

Responsible Department: Engineering

Project Type: Drainage

Project Description: Prepare a Drainage Development Impact Fee Study

Project Justification: This is needed to determine the collection of fees to maintain existing drainage infrastructure that is being impacted by developers.

Project Classification: Construction

Name of Funding Source	FY2017	FY2018	FY2019	FY2020	FY2021	5 Year Total
Storm Drain Utility	50,000	-	-	-	-	50,000
Total	50,000	-	-	-	-	50,000

Location: Citywide

Capital Improvement Projects Drainage (cont.)

Project Title: Seneca Road

Responsible Department: Engineering

Project Type: Drainage

Project Description: Stabilize existing slopes and install new energy dissipating structures

Project Justification: The existing wash has eroded the existing dirt leaving 30 foot cliffs. The new rip rap will dissipate some of the energy the water is carrying through the wash.

Project Classification: Construction

Name of Funding Source	FY2017	FY2018	FY2019	FY2020	FY2021	5 Year Total
Storm Drain Utility	170,000	-	-	-	-	170,000
Total	170,000	-	-	-	-	170,000

Location: Seneca Road at the Oro Grande Wash



Capital Improvement Projects Drainage (cont.)

Project Title: US-395

Responsible Department: Engineering

Project Type: Drainage

Project Description: Luna Road to north of Dos Palmas Road

Project Justification: Drainage improvements need to be installed to help protect US-395 during heavy rains

Project Classification: Construction

Name of Funding Source	FY2017	FY2018	FY2019	FY2020	FY2021	5 Year Total
Storm Drain Utility	75,000	-	-	-	-	75,000
Total	75,000	-	-	-	-	75,000

Location: Luna Road/US-395 and Dos Palmas Road/US-395



Capital Improvement Projects Drainage (cont.)

Project Title: LMAD 2 - Install paseo/wash access behind Mesa Linda School

Responsible Department: Public Works

Project Type: Open Space/LMAD

Project Description: Installation of driveway into the wash area to allow maintenance access

Project Justification: Driveway needed as there is no access into the wash area to allow maintenance

Project Classification: Improvements/Rehabilitation

Name of Funding Source	FY2017	FY2018	FY2019	FY2020	FY2021	5 Year Total
LMAD 2	40,000	-	-	-	-	40,000
Total	40,000	-	-	-	-	40,000

Location: Near Mesa Linda School



Capital Improvement Projects Drainage (cont.)

Project Title: 7th Street Islands - Desert Scape Upgrade

Responsible Department: Public Works

Project Type: Open Space/LMAD

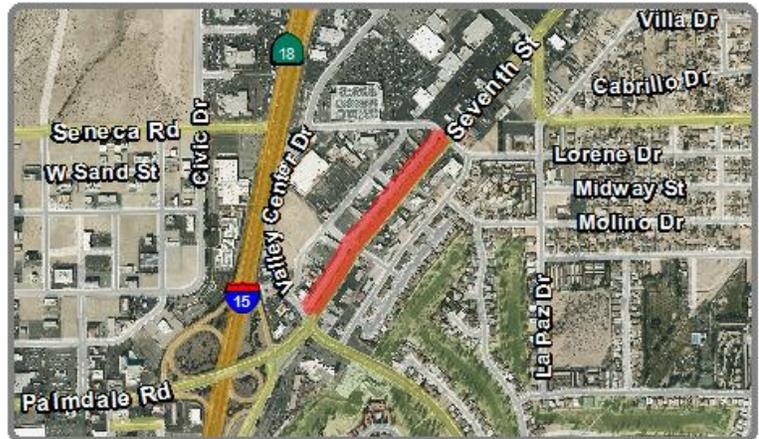
Project Description: Remove turf and upgrade to desert scape

Project Justification: Remove turf and upgrade to desert scape in accordance with statewide mandatory water reduction. Cost based on \$6.95/sq. ft. + 10% contingency

Project Classification: Improvements/Rehabilitation

Name of Funding Source	FY2017	FY2018	FY2019	FY2020	FY2021	5 Year Total
Gas Tax	450,000	-	-	-	-	450,000
Total	450,000	-	-	-	-	450,000

Location: 7th Street



Capital Improvement Projects Sewer

Project Title: Citywide Sewer Master Plan

Responsible Department: Engineering

Project Type: Sewer

Project Description: Update the existing Sewer Master Plan

Project Justification: The master plan was completed in 2006 and needs to be updated.

Project Classification: Construction

Name of Funding Source	FY2017	FY2018	FY2019	FY2020	FY2021	5 Year Total
Sanitary/Sewer	100,000	-	-	-	300,000	400,000
Total	100,000	-	-	-	300,000	400,000

Location: Citywide

Capital Improvement Projects Sewer (cont.)

Project Title: Santa Fe Channel Main

Responsible Department: Engineering

Project Type: Sewer

Project Description: To repair an existing sewer line that is in the Santa Fe wash and provide an access ramp for future maintenance

Project Justification: To repair an existing sewer line that is in a wash. The sewer line is suffering from erosion around the manhole.

Project Classification: Construction

Name of Funding Source	FY2017	FY2018	FY2019	FY2020	FY2021	5 Year Total
Sanitary/Sewer	500,000	-	-	-	-	500,000
Total	500,000	-	-	-	-	500,000

Location: Santa Fe Channel - Coad Road to Ottawa Street



Capital Improvement Projects Sewer (cont.)

Project Title: Work Order Software

Responsible Department: Administrative Services/Technology

Project Type: Sewer

Project Description: To obtain an updated work order software package.

Project Justification: The current software package is outdated and obsolete.

Project Classification: Construction

Name of Funding Source	FY2017	FY2018	FY2019	FY2020	FY2021	5 Year Total
Sanitary/Sewer	455,000	-	-	-	-	455,000
Water	75,000	-	-	-	-	75,000
Total	530,000	-	-	-	-	530,000

Location: Various

Project Title: Sewer / Reclaimed Water Study

Responsible Department: Water

Project Type: Reclaimed Water

Project Description: Sewer and Reclaimed Water Rate Study

Project Justification: Needed for rate justification and nexus

Project Classification: Improvements/Rehabilitation

Name of Funding Source	FY2017	FY2018	FY2019	FY2020	FY2021	5 Year Total
Reclaimed Water	7,000	-	-	-	-	7,000
Sanitary/Sewer	50,000	-	-	-	-	50,000
Total	57,000	-	-	-	-	57,000

Location: Citywide

Capital Improvement Projects Sewer (cont.)

Project Title: Master Plan Main Projects - Pipelines

Responsible Department: Engineering

Project Type: Sewer

Project Description: Repair and/or replacement of various pipeline segments within the City's sewer collection system.

Project Justification: The Sewer Master Plan identifies several sewer lines within the collection system that need repair and/or replacement to expand, upgrade, and improve the quality of sewage collection, and keep current with environmental regulations and the needs of the service area.

Project Classification: Construction

Name of Funding Source	FY2017	FY2018	FY2019	FY2020	FY2021	5 Year Total
Sanitary/Sewer	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	10,000,000
Total	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	10,000,000

Location: Various

Project Title: Master Plan Main Projects - Manholes

Responsible Department: Engineering

Project Type: Sewer

Project Description: Various sewer manholes located in various parts of the City of Victorville are going to be rehabilitated

Project Justification: Maintenance of the existing sewer system and improvements to manholes

Project Classification: Construction

Name of Funding Source	FY2017	FY2018	FY2019	FY2020	FY2021	5 Year Total
Sanitary/Sewer	100,000	100,000	100,000	100,000	100,000	500,000
Total	100,000	100,000	100,000	100,000	100,000	500,000

Location: Various

Capital Improvement Projects Water

Project Title: Master Plan - Update

Responsible Department: Water

Project Type: Water

Project Description: Consulting firm to prepare update of the District's Water Master Plan, commonly updated every five years

Project Justification: Updates required every 10 years

Project Classification: Design/Environmental

Name of Funding Source	FY2017	FY2018	FY2019	FY2020	FY2021	5 Year Total
Water	231,750	-	-	-	-	231,750
Total	231,750	-	-	-	-	231,750

Location: Citywide

Project Title: Meter Replacement - Large

Responsible Department: Water

Project Type: Water

Project Description: Annual provision for replacement of large non-functioning/ malfunctioning meters & vaults

Project Justification: Replace aging or defective large meters

Project Classification: Improvements/Rehabilitation

Name of Funding Source	FY2017	FY2018	FY2019	FY2020	FY2021	5 Year Total
Water	103,000	106,000	109,000	112,000	115,000	545,000
Total	103,000	106,000	109,000	112,000	115,000	545,000

Location: Various

Capital Improvement Projects Water (cont.)

Project Title: Right of Way Relocations

Responsible Department: Water

Project Type: Water

Project Description: Annual provision for capital relocation of assets

Project Justification: Annual provision for capital relocation of assets

Project Classification: Improvements/Rehabilitation

Name of Funding Source	FY2017	FY2018	FY2019	FY2020	FY2021	5 Year Total
Water	129,000	133,000	137,000	141,000	145,000	685,000
Total	129,000	133,000	137,000	141,000	145,000	685,000

Location: Various

Project Title: Pump to Waste

Responsible Department: Water

Project Type: Water

Project Description: On-going program to construct improvements at well sites to safely mitigate start-up flows

Project Justification: Required to meet state quality standards & avoid high water flows

Project Classification: Improvements/Rehabilitation

Name of Funding Source	FY2017	FY2018	FY2019	FY2020	FY2021	5 Year Total
Water	226,600	-	-	-	-	226,600
Total	226,600	-	-	-	-	226,600

Location: Various

Capital Improvement Projects Water (cont.)

Project Title: Pipeline - Old Town Proj 1 SD-02

Responsible Department: Water

Project Type: Water

Project Description: Replacement of small diameter steel and asbestos-cement (AC) waterlines with new 8-inch PVC pipe

Project Justification: Upgrade failing pipeline

Project Classification: Improvements/Rehabilitation

Name of Funding Source	FY2017	FY2018	FY2019	FY2020	FY2021	5 Year Total
Water	901,250	-	-	-	-	901,250
Total	901,250	-	-	-	-	901,250

Location: Old Town



Capital Improvement Projects Water (cont.)

Project Title: Booster Pumping Station - Hwy 395 - Upgrade

Responsible Department: Water

Project Type: Water

Project Description: Add third pump at the Highway 395 Booster Pumping Station; includes setup, motor, & pump control valve

Project Justification: To meet future fire suppression requirements

Project Classification: Improvements/Rehabilitation

Name of Funding Source	FY2017	FY2018	FY2019	FY2020	FY2021	5 Year Total
Water	206,000	-	-	-	-	206,000
Total	206,000	-	-	-	-	206,000

Location: Hwy 395 near Mesa Street



Capital Improvement Projects Water (cont.)

Project Title: Pipeline - Subzone 3290A Proj 03 STL-06

Responsible Department: Water

Project Type: Water

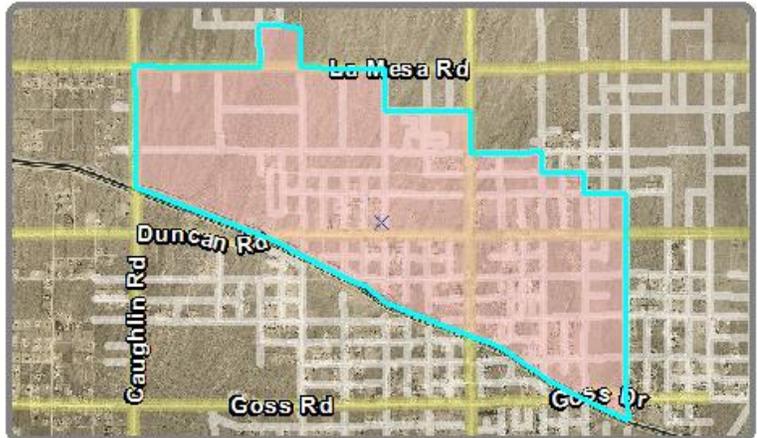
Project Description: Replacement of 6,700 feet of mostly 4-inch waterlines with 8-inch PVC pipe

Project Justification: Upgrade Pipeline

Project Classification: Improvements/Rehabilitation

Name of Funding Source	FY2017	FY2018	FY2019	FY2020	FY2021	5 Year Total
Water	641,175	-	-	-	-	641,175
Total	641,175	-	-	-	-	641,175

Location: Caughlin and La Mesa Roads



Capital Improvement Projects Water (cont.)

Project Title: Booster Pumping Station - ID1-ID2

Responsible Department: Water

Project Type: Water

Project Description: Permanent booster station that will move water from Zone 3290 to Zone 3485

Project Justification: To meet future fire suppression requirements

Project Classification: Improvements/Rehabilitation

Name of Funding Source	FY2017	FY2018	FY2019	FY2020	FY2021	5 Year Total
Water	1,411,100	-	-	-	-	1,411,100
Total	1,411,100	-	-	-	-	1,411,100

Location: 11734 Amethyst Road



Capital Improvement Projects Water (cont.)

Project Title: Pipeline - Service Line Proj 06 - Area 1 - Pilot

Responsible Department: Water

Project Type: Water

Project Description: Replacement of over 300 plastic service lines with 1-inch copper tubing in the rural area of WID 2, south of the aqueduct

Project Justification: Upgrade failing pipeline

Project Classification: Improvements/Rehabilitation

Name of Funding Source	FY2017	FY2018	FY2019	FY2020	FY2021	5 Year Total
Water	887,448	-	-	-	-	887,448
Total	887,448	-	-	-	-	887,448

Location: Caughlin and Goss Roads



Capital Improvement Projects Water (cont.)

Project Title: Wall - at Well #209

Responsible Department: Water

Project Type: Water

Project Description: New wall to secure facilities

Project Justification: Statutorily required 5-year update

Project Classification: Improvements/Rehabilitation

Name of Funding Source	FY2017	FY2018	FY2019	FY2020	FY2021	5 Year Total
Water	109,200	-	-	-	-	109,200
Total	109,200	-	-	-	-	109,200

Location: 14337 Bear Valley Road



Capital Improvement Projects Water (cont.)

Project Title: Pipeline - Mt View Acres Proj 9 SD-07

Responsible Department: Water

Project Type: Water

Project Description: Replacement of over 21,000 feet of small diameter asbestos-cement (AC) waterlines with new 8-inch PVC pipe

Project Justification: Upgrade failing pipeline

Project Classification: Improvements/Rehabilitation

Name of Funding Source	FY2017	FY2018	FY2019	FY2020	FY2021	5 Year Total
Water	2,657,400	-	-	-	-	2,657,400
Total	2,657,400	-	-	-	-	2,657,400

Location: South of Palmdale Road and North of La Mesa Road



Capital Improvement Projects Water (cont.)

Project Title: Facilities Improvements - Warehouse / O&M Yard WID 1

Responsible Department: Water

Project Type: Water

Project Description: Design and construct street improvements along two streets that border the warehouse property

Project Justification: Resolve flooding by storm water

Project Classification: Improvements/Rehabilitation

Name of Funding Source	FY2017	FY2018	FY2019	FY2020	FY2021	5 Year Total
Water	257,500	-	-	-	-	257,500
Total	257,500	-	-	-	-	257,500

Location: Hesperia Road at Eureka Street



Capital Improvement Projects Water (cont.)

Project Title: Schmidt Park Irrigation Renovation Project

Responsible Department: Water

Project Type: Reclaimed Water

Project Description: Replace the entire irrigation system including sprinklers, waterlines, signage, and control system at Schmidt Park SCLA, with a new irrigation system designed to use recycled water.

Project Justification: Switching the park to use of recycled water to save on the use of potable water. As per submittal on the SCLA Reclaimed Water Engineering Report.

Project Classification: Improvements/Rehabilitation

Name of Funding Source	FY2017	FY2018	FY2019	FY2020	FY2021	5 Year Total
Reclaimed Water	350,000	-	-	-	-	350,000
Total	350,000	-	-	-	-	350,000

Location: SCLA



Capital Improvement Projects Water (cont.)

Project Title: Pipeline - Ball Park Extensions

Responsible Department: Water

Project Type: Reclaimed Water

Project Description: Extensions of Recycled Water System

Project Justification: Needed to extend recycled water system throughout the park

Project Classification: Improvements/Rehabilitation

Name of Funding Source	FY2017	FY2018	FY2019	FY2020	FY2021	5 Year Total
Reclaimed Water	50,000	-	-	-	-	50,000
Total	50,000	-	-	-	-	50,000

Location: SCLA



Capital Improvement Projects Water (cont.)

Project Title: Pipeline - Connections

Responsible Department: Water

Project Type: Reclaimed Water

Project Description: Hot tap connections to Recycled Water System

Project Justification: Needed for improvements to recycled water system

Project Classification: Improvements/Rehabilitation

Name of Funding Source	FY2017	FY2018	FY2019	FY2020	FY2021	5 Year Total
Reclaimed Water	75,000	-	-	-	-	75,000
Total	75,000	-	-	-	-	75,000

Location: SCLA

Capital Improvement Projects Water (cont.)

Project Title: Pipeline - Bypass

Responsible Department: Engineering

Project Type: IWWTP

Project Description: Emergency bypass of overcapacity to VVWRA

Project Justification: Avoid sewerage spills; health & safety

Project Classification: Improvements/Rehabilitation

Name of Funding Source	FY2017	FY2018	FY2019	FY2020	FY2021	5 Year Total
IWWTP	50,000	-	-	-	-	50,000
Total	50,000	-	-	-	-	50,000

Location: Victorville Wastewater Treatment Facility



Capital Improvement Projects Water (cont.)

Project Title: Industrial Wastewater Treatment Plant - Biogas Hot Water Boiler

Responsible Department: Engineering

Project Type: IWWTP

Project Description: Install a 250WGG hot water boiler (purchased separately) to replace the current old unit. The new unit will burn a combination of biogas and natural gas, and is used to produce heat for the sewer digestion process. Implement various other structural and mechanical modifications to the building as needed. Boiler purchase and installation are two separate contracts.

Project Justification: The biogas-burning unit will save on natural gas usage, and make use of biogas (currently being burned off) thereby improving the efficiency of the plant.

Project Classification: Improvements/Rehabilitation

Name of Funding Source	FY2017	FY2018	FY2019	FY2020	FY2021	5 Year Total
IWWTP	355,000	-	-	-	-	355,000
Total	355,000	-	-	-	-	355,000

Location: Victorville Wastewater Treatment Facility



Capital Improvement Projects Water (cont.)

Project Title: Screen - Addition

Responsible Department: Engineering

Project Type: IWWTP

Project Description: To meet operational requirements for increase sanitary flow

Project Justification: To meet operational requirements for increase sanitary flow

Project Classification: Improvements/Rehabilitation

Name of Funding Source	FY2017	FY2018	FY2019	FY2020	FY2021	5 Year Total
IWWTP	250,000	-	-	-	-	250,000
Total	250,000	-	-	-	-	250,000

Location: Victorville Wastewater Treatment Facility



Capital Improvement Projects Water (cont.)

Project Title: Generator - Additional Set

Responsible Department: Engineering

Project Type: IWWTP

Project Description: Existing gensets are nearing capacity

Project Justification: Expand to needed capacity

Project Classification: Improvements/Rehabilitation

Name of Funding Source	FY2017	FY2018	FY2019	FY2020	FY2021	5 Year Total
IWWTP	250,000	-	-	-	-	250,000
Total	250,000	-	-	-	-	250,000

Location: Victorville Wastewater Treatment Facility



Capital Improvement Projects Water (cont.)

Project Title: LEAP Aeration

Responsible Department: Engineering

Project Type: IWWTP

Project Description: Increase aeration efficiency and performance

Project Justification: Increase aeration efficiency and performance

Project Classification: Improvements/Rehabilitation

Name of Funding Source	FY2017	FY2018	FY2019	FY2020	FY2021	5 Year Total
IWWTP	250,000	-	-	-	-	250,000
Total	250,000	-	-	-	-	250,000

Location: Victorville Wastewater Treatment Facility



Capital Improvement Projects Water (cont.)

Project Title: Master Plan - GIS Mapping

Responsible Department: Water

Project Type: Water

Project Description: Complete Phase II of the District's GIS enhancements

Project Justification: In support of Master Plan

Project Classification: Improvements/Rehabilitation

Name of Funding Source	FY2017	FY2018	FY2019	FY2020	FY2021	5 Year Total
Water	154,500	-	-	-	-	154,500
Total	154,500	-	-	-	-	154,500

Location: Citywide

Capital Improvement Projects Airport

Project Title: Rehabilitate Runway 17/35 Phase 1

Project Type: Other

Project Type: Runway

Project Description: The project generally consists of removal and replacement of approximately 1600 linear feet of the asphalt pavement and portland cement concrete runway and shoulders, per FAA specification, including remarking and striping. Costs include construction managements costs.

Project Justification: The runway is failing structurally so the FAA has directed the airport to begin rehabilitation/reconstruction of it, and has provided grant funding to do so.

Project Classification: Improvements/Rehabilitation

Name of Funding Source	FY2017	FY2018	FY2019	FY2020	FY2021	5 Year Total
Local Match (Airport)	585,000	-	-	-	-	585,000
Total	585,000	-	-	-	-	585,000

Location: SCLA



Capital Improvement Projects Airport (cont.)

Project Title: Wildlife Hazard Assessment Study

Responsible Department: Airport

Project Type: Study

Project Description: This FAA Funded project generally consists of studying the wildlife around and on the airfield, gathering data, and formulating a plan to prevent future wildlife strikes. The total cost noted contains a 10% contingency.

Project Justification: This project was mandated by the FAA

Project Classification: Design/Environmental

Name of Funding Source	FY2017	FY2018	FY2019	FY2020	FY2021	5 Year Total
Local Match (Airport)	8,000	-	-	-	-	8,000
Total	8,000	-	-	-	-	8,000

Location: SCLA



Capital Improvement Projects VMUS

Project Title: SCE Upgrades - SCLA

Responsible Department: Public Works

Project Type: VMUS

Project Description: System impact & facilities study to increase firm electric service capacity at SCLA

Project Justification: The SCLA 33kV/12kV interconnection currently includes 9.25 MW firm capacity and 8.75 MW interruptible capacity, for a total of 18 MW. Current customer peak loads have now crossed the threshold of available firm capacity. This study will determine the scope and cost of the work needed to increase firm capacity.

Project Classification: Design/Environmental

Name of Funding Source	FY2017	FY2018	FY2019	FY2020	FY2021	5 Year Total
VMUS Electric	500,000	-	-	-	-	500,000
Total	500,000	-	-	-	-	500,000

Location: SCLA



Capital Improvement Projects VMUS (cont.)

Project Title: SCLA Redundancy Equipment

Responsible Department: Public Works

Project Type: VMUS

Project Description: Installation of a third transformer and switch at the VMUS 33kV/12kV Substation located at SCLA and purchase of spare parts and equipment for system components.

Project Justification: Installation of a third transformer provides redundancy for maintenance/repairs, and a multi-year strategy to establish/maintain an inventory of spare parts and equipment will help reduce the duration of outages in the event of equipment failure.

Project Classification: Improvements/Rehabilitation

Name of Funding Source	FY2017	FY2018	FY2019	FY2020	FY2021	5 Year Total
VMUS Electric	186,000	-	-	-	-	186,000
Total	186,000	-	-	-	-	186,000

Location: SCLA



Capital Improvement Projects VMUS (cont.)

Project Title: Foxborough Redundancy Equipment

Responsible Department: Public Works

Project Type: VMUS

Project Description: Purchase of spare parts and equipment for system components.

Project Justification: A multi-year strategy to establish/maintain an inventory of spare parts and equipment will help reduce the duration of outages in the event of equipment failure.

Project Classification: Improvements/Rehabilitation

Name of Funding Source	FY2017	FY2018	FY2019	FY2020	FY2021	5 Year Total
VMUS Electric	63,000	-	-	-	-	63,000
Total	63,000	-	-	-	-	63,000

Location: Foxborough



Capital Improvement Projects VMUS (cont.)

Project Title: SCLA Gas Uprating

Responsible Department: Public Works

Project Type: VMUS

Project Description: Improvements to uprate gas service pressure on the VMUS distribution system at SCLA.

Project Justification: The VMUS gas distribution system at SCLA has reached capacity based on current customer load requirements. Improvements to uprate the service pressure will improve system reliability and provide an increase in available service capacity while VMUS evaluates future upgrade options.

Project Classification: Improvements/Rehabilitation

Name of Funding Source	FY2017	FY2018	FY2019	FY2020	FY2021	5 Year Total
VMUS Gas	122,000	-	-	-	-	122,000
VMUS Gas Public Benefits	188,000	-	-	-	-	188,000
Total	310,000	-	-	-	-	310,000

Location: SCLA



Capital Improvement Projects VMUS (cont.)

Project Title: Power Quality Meter Installation - SCLA

Responsible Department: Public Works

Project Type: VMUS

Project Description: Installation of a power quality meter at the existing SCLA interconnect/substation

Project Justification: Power quality data will allow for improved electric system monitoring and troubleshooting in the case of power events.

Project Classification: Improvements/Rehabilitation

Name of Funding Source	FY2017	FY2018	FY2019	FY2020	FY2021	5 Year Total
VMUS Electric	65,000	-	-	-	-	65,000
Total	65,000	-	-	-	-	65,000

Location: SCLA



Capital Improvement Projects VMUS (cont.)

Project Title: Connection Fee Study

Responsible Department: Public Works

Project Type: VMUS

Project Description: Assessment of long term capital requirements to establish connection fees.

Project Justification: VMUS anticipates significant upcoming capital outlays for system upgrades and equipment replacement. This study will assist in establishing appropriate connection fees to for future customer growth.

Project Classification: Design/Environmental

Name of Funding Source	FY2017	FY2018	FY2019	FY2020	FY2021	5 Year Total
VMUS Electric - SCLA	50,000	-	-	-	-	50,000
VMUS Electric - Foxborough	150,000	-	-	-	-	150,000
Total	200,000	-	-	-	-	200,000

Location: Various areas served by VMUS (currently SCLA and Foxborough)

Capital Improvement Projects Facilities

Project Title: CNG Fuel Station at Foxborough

Responsible Department: Public Works

Project Type: Facilities

Project Description: CNG Fuel Station at Foxborough

Project Justification: New CNG fuel station needed for increase in demand from external customers. AB2766 funded in combination with MDAQMD grant.

Project Classification: Construction

Name of Funding Source	FY2017	FY2018	FY2019	FY2020	FY2021	5 Year Total
AB2766	230,691	-	-	-	-	230,691
Total	230,691	-	-	-	-	230,691

Location: Foxborough



Capital Improvement Projects Facilities (cont.)

Project Title: Transportation Center - Landscape Upgrade

Responsible Department: Public Works

Project Type: Facilities

Project Description: Upgrade existing landscaping to desert landscape

Project Justification: Statewide mandatory water reduction required on street medians with ornamental turf.

Project Classification: Improvements/Rehabilitation

Name of Funding Source	FY2017	FY2018	FY2019	FY2020	FY2021	5 Year Total
Local Transportation Fund	150,000	-	-	-	-	150,000
Total	150,000	-	-	-	-	150,000

Location: D Street



Capital Improvement Projects Facilities (cont.)

Project Title: Skate Park Land

Responsible Department: Community Services

Project Type: Facilities

Project Description: Purchase of appropriate land for a skate park.

Project Justification: Appropriate and central site needed for youth amenity.

Project Classification: Land Acquisition

Name of Funding Source	FY2017	FY2018	FY2019	FY2020	FY2021	5 Year Total
General Fund	20,000	-	-	-	-	20,000
Total	20,000	-	-	-	-	20,000

Location: To be determined

Capital Improvement Projects Facilities (cont.)

Project Title: Palmdale Yard Improvements

Responsible Department: Public Works

Project Type: Sewer

Project Description: Palmdale Yard facility improvements for various City divisions

Project Justification: Palmdale Yard facility improvements required for increased security utilities, pavement and functionality

Project Classification: Improvements/Rehabilitation

Name of Funding Source	FY2017	FY2018	FY2019	FY2020	FY2021	5 Year Total
Sanitary/Sewer	110,000	-	-	-	-	110,000
Total	110,000	-	-	-	-	110,000

Location: Palmdale Road





APPENDICES



RESOLUTION 16-053

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF VICTORVILLE ESTABLISHING AND ADOPTING THE ANNUAL APPROPRIATIONS LIMIT FOR THE FISCAL YEAR 2016-2017

WHEREAS, the voters approved the Gann Spending Limitation Initiative (Proposition 4) on November 6, 1979, adding Article XIII B to the Constitution of the State of California to establish and define annual appropriations limits on State and local government entities; and

WHEREAS, Chapter 1205, Statutes of 1980 (SB 1352) provides for the implementation of Article XIII B by defining various terms used in the Article and prescribing procedures to be used in implementing specific provisions of the Article, including the establishment by resolution each year by the governing body of each local jurisdiction of its appropriations limit; and

WHEREAS, the voters approved the Traffic Congestion Relief and Spending Limitation Act (Proposition 111) on June 5, 1990, amending Article XIII B of the Constitution of the State of California; and

WHEREAS, Chapter 60, Statutes of 1990 (SB 88) provides for the implementation of Proposition 111 by defining various terms used in the Article and prescribing procedures to be used in implementing the amendments to the Article; and

WHEREAS, the required computations to determine the appropriations limit for Fiscal Year 2016-17 have been performed by the Department of Administrative Services, are on file with the Office of the City Clerk, and are available for public review; and

WHEREAS, these computations are provided in Attachments, which is incorporated herein by reference and attached hereto.

NOW, THEREFORE, THE CITY COUNCIL OF THE CITY OF VICTORVILLE DOES RESOLVE AS FOLLOWS:

SECTION 1. The Appropriations Limit for the City of Victorville for Fiscal Year 2016-17 is \$942,479,048.

SECTION 2. The adjustment factors for the City's Appropriations Limit are the change in County of San Bernardino's population and the change in California's per capita personal income.

SECTION 3. The City Clerk shall certify to the adoption of this resolution and shall cause a certified resolution to be filed in the Office of the City Clerk.

City of Victorville
Appropriations Limit Calculation
Fiscal Year 2016-2017

California's State Appropriations Limit places a "ceiling" each year on the amount of monies that can be spent from local government tax proceeds. Most appropriations are subject to the Appropriations Limit; however, the law does allow exemptions for capital outlay, debt service and subventions. Tax proceeds in excess of the Limit over a two year period must be rebated to taxpayers.

The adoption of Proposition 4 in 1979 and later amended by Proposition 111 in 1990 established the requirement and procedure for establishing an Appropriations Limit for local agencies. In brief, the amount of revenue that the City is annually authorized to appropriate is limited by factors relating to changes in population and the economy. The population factor selected may either be the rate of change in population for the City or for the County. The economic factor selected may either be the change in California's per capita personal income or the change in non-residential assessed property valuation. In other words, the formula works as follows:

$$\begin{aligned} & \frac{(\% \text{ change in population (City or County)} + 100)}{100} \\ & \text{TIMES (multiplied by)} \\ & \text{EITHER} \\ & \frac{(\% \text{ change in California per capita income} + 100)}{100} \\ & \text{OR} \\ & \frac{(\% \text{ change in non-residential assessed valuation} + 100)}{100} \end{aligned}$$

The value determined by the formula set forth above is then applied to the previous year's Limit to yield the new Appropriations Limit for the fiscal year.

For fiscal year 2016-17, the percentage increase in County population growth was used since it was greater than the City's (0.93% vs. 0.84%.) With respect to the economy criterion, the percentage change in California's per capita personal income was used since it was greater than the change in non-residential assessed property valuation (+5.37% vs. +4.5834%.) The Appropriations Limit for Fiscal Year 2016-17 may be set at \$942,479,048 (1.0093 x 1.0537 x Fiscal Year 2015-16 Appropriations Limit of \$886,205,520.) The calculation of Fiscal Year 2016-17 Proceeds of Taxes subject to the appropriations limit is \$42,536,572. Therefore, the City of Victorville's General Fund is under its Appropriations Limit by \$899,942,476.

For complete calculation, please see attachments.

CITY OF VICTORVILLE
 COMPUTATION OF FY 2016-17 APPROPRIATIONS LIMIT

Attachment A

FY 2015-2016 Appropriations Limit	\$	886,205,520
Change in County Population* = 0.93% OR		0.93%
Change in City Population * = 0.84%		
Change in Non-Residential Assessed Valuation** =4.5834% OR		5.37%
Change in Per Capita Income* = 5.37%		
Cumulative Compound Change Factor (1.0093 X 1.0537)		1.0635
FY 2016-2017 Appropriations Limit	\$	942,479,048

* Source: State of California, Department of Finance, Price Factor and Population Information

** Source: County of San Bernardino, Property Information System, City Percentage Change Report

CITY OF VICTORVILLE
COMPARISON OF PRELIMINARY
BASE BUDGET TO APPROPRIATIONS LIMIT

Attachment B

FY 2016-17 Total Proceeds of All Funds Subject to Limit (From Attachment C)	\$ 56,176,953
Less: Non -Tax Proceeds (From Attachment C)	<u>(13,640,381)</u>
FY 2016-17 Net Proceeds of Taxes Subject to the Limit	42,536,572
Less: FY 2016-17 Appropriation Limit (From Attachment A)	<u>(942,479,048)</u>
Budget Appropriation Over (Under) the Limit	<u>\$ (899,942,476)</u>

CITY OF VICTORVILLE
 CALCULATION OF PROCEEDS OF TAXES SUBJECT TO
 LIMIT BASED UPON FY 2016-17 BUDGET (NOT ACTUAL)

Attachment C

	<u>Tax Proceeds</u>	<u>Non-Tax Proceeds</u>	<u>Total</u>
General Fund:			
Property Tax	\$ 16,328,857	\$ -	\$ 16,328,857
Sales Tax	21,587,262	-	21,587,262
Transporation Sales Tax (Measure I)	-	-	-
Transcient Occupancy Tax	1,124,793	-	1,124,793
Property Transfer Tax	289,506	-	289,506
Franchises	3,206,154	-	3,206,154
Intergovernmental	-	63,100	63,100
Licenses and Permits	-	1,524,640	1,524,640
Fines and Penalties	-	139,300	139,300
Charges for Current Services	-	2,860,554	2,860,554
Investment Income	-	370,302	370,302
Other Revenues	-	8,682,485	8,682,485
Total All Funds Subject to the Limit	\$ 42,536,572	\$ 13,640,381	\$ 56,176,953



RESOLUTION NO. 16-023

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF VICTORVILLE ESTABLISHING AND ADOPTING THE ANNUAL BUDGET FOR FISCAL YEAR 2016-2017; AND, ADOPTING THE TABLE OF ORGANIZATION, FIXING THE RATES OF COMPENSATION, AND ESTABLISHING FRINGE BENEFITS FOR EMPLOYEES OF THE CITY OF VICTORVILLE AND SUPERSEDING RESOLUTION NO. 15-037 AND SUBSEQUENT AMENDMENTS

WHEREAS, the City Manager of the City of Victorville did heretofore submit to the City Council an estimate of the expenses and revenues of the City departments and offices, which includes the Street Lighting District subsidiary district, together with a proposed budget for the fiscal year 2016-2017; and

WHEREAS, copies of said budget were prepared and distributed to the City Council and have been available for the inspection by the public in the office of the City Clerk of the City of Victorville; and

WHEREAS, the City incurs central service costs, such as expenses for administrative, financial, and other central services, which are provided to other departments and not directly to the general public; and

WHEREAS, the City has prepared a cost allocation plan pursuant to OMB Circular A-87 in order to recover said costs which are included in the proposed budget for fiscal year 2016-2017; and

WHEREAS, said budget includes the Table of Organization, the Rates of Compensation, and Fringe Benefits for Employees of the City of Victorville; and

WHEREAS, the City Council did fix June 14, 2016, at the hour of 5:00 p.m., in the Council Chambers of City Hall, 14343 Civic Drive, Victorville, California, as the time and place for holding a Public Hearing upon said budget; and

WHEREAS, the City Council did hold such Public Hearing at said place upon said budget and all persons desiring to be heard by the City Council at said Public Hearing on the budget were heard and the City Council, after due consideration, has determined that said budget should be approved.

NOW, THEREFORE, THE CITY COUNCIL OF THE CITY OF VICTORVILLE DOES HEREBY RESOLVE AS FOLLOWS:

SECTION 1. That the annual budget for the fiscal year 2016-2017 now in the hands of the City Clerk, is hereby adopted in the amount of \$218,755,269; and, includes adoption of the Table of Organization, the Rates of Compensation, and Fringe Benefits for Employees of the City of Victorville.

SECTION 2. That copies of such annual budget, certified by the City Clerk, shall be filed with the auditors of the City of Victorville and in the office of the City Clerk for public inspection and certified copies thereof shall be made available for use by City departments, offices and subsidiary districts of the City.

RESOLUTION NO. LBT-16-002

A RESOLUTION OF THE LIBRARY BOARD OF TRUSTEES ESTABLISHING AND ADOPTING THE ANNUAL LIBRARY BUDGET FOR FISCAL YEAR 2016-2017; AND, ADOPTING THE TABLE OF ORGANIZATION, FIXING THE RATES OF COMPENSATION, AND ESTABLISHING FRINGE BENEFITS FOR EMPLOYEES OF THE CITY OF VICTORVILLE AND SUPERSEDING RESOLUTION NO. LBT-15-001 AND SUBSEQUENT AMENDMENTS

WHEREAS, the Executive Director of the Library did heretofore submit to the Library Board of Trustees an estimate of the expenses and revenues of the Library, together with a proposed budget for the fiscal year 2016-2017; and

WHEREAS, copies of said budget were prepared and distributed to the Library Board of Trustees and have been available for the inspection by the public in the office of the City Clerk; and

WHEREAS, the City of Victorville, acting as Treasurer for the Board, incurs central service costs, such as expenses for administrative, financial, and other central services, which are provided to the Agency and not directly to the general public; and

WHEREAS, the City has prepared a cost allocation plan pursuant to OMB Circular A-87 in order to recover said costs which are included in the proposed budget for fiscal year 2016-2017; and

WHEREAS, said budget includes the Table of Organization, the Rates of Compensation, and Fringe Benefits for Employees of the City of Victorville; and

WHEREAS, the Board of Trustees did fix June 14, 2016, at the hour of 5:00 p.m., in the Council Chambers of City Hall, 14343 Civic Drive, Victorville, California, as the time and place for holding a Public Hearing upon said budget; and

WHEREAS, the Library Board of Trustees did hold such Public Hearing at said place upon said budget and all persons desiring to be heard on the budget were heard and the Library Board of Trustees, after due consideration, has determined that said budget should be approved.

NOW, THEREFORE, THE LIBRARY BOARD OF TRUSTEES DOES HEREBY RESOLVE AS FOLLOWS:

SECTION 1. That the annual budget for the fiscal year 2016-2017 for the Library, now in the hands of the City Clerk, is hereby adopted in the amount of \$710,345; and, includes adoption of the Table of Organization, the Rates of Compensation, and Fringe Benefits for Employees of the City of Victorville.

SECTION 2. That copies of such annual budget for the Library certified by the City Clerk, shall be filed with the auditors and in the office of the City Clerk for public inspection and certified copies thereof shall be made available for use by City departments, and offices of the City.

RESOLUTION NO. SCLAA-16-002

A RESOLUTION OF THE BOARD OF DIRECTORS OF THE SOUTHERN CALIFORNIA LOGISTICS AIRPORT AUTHORITY ESTABLISHING AND ADOPTING THE ANNUAL SCLAA BUDGET FOR FISCAL YEAR 2016-2017; AND, ADOPTING THE TABLE OF ORGANIZATION, FIXING THE RATES OF COMPENSATION, AND ESTABLISHING FRINGE BENEFITS FOR EMPLOYEES OF THE CITY OF VICTORVILLE AND SUPERSEDING RESOLUTION NO. SCLAA-15-001 AND SUBSEQUENT AMENDMENTS

WHEREAS, the Executive Director of the Southern California Logistics Airport Authority did heretofore submit to the Board of Directors of the Southern California Logistics Airport Authority an estimate of the expenses and revenues of the Southern California Logistics Airport Authority, together with a proposed budget for the fiscal year 2016-2017; and

WHEREAS, copies of said budget were prepared and distributed to the Board of Directors of the Southern California Logistics Airport Authority and have been available for the inspection by the public in the office of the City Clerk; and

WHEREAS, the City of Victorville, acting as Treasurer for SCLAA, incurs central service costs, such as expenses for administrative, financial, and other central services, which are provided to the Agency and not directly to the general public; and

WHEREAS, the City has prepared a cost allocation plan pursuant to OMB Circular A-87 in order to recover said costs which are included in the proposed budget for fiscal year 2016-2017; and

WHEREAS, said budget includes the Table of Organization, the Rates of Compensation, and Fringe Benefits for Employees of the City of Victorville; and

WHEREAS, the Board of Directors did fix June 14, 2016, at the hour of 5:00 p.m., in the Council Chambers of City Hall, 14343 Civic Drive, Victorville, California, as the time and place for holding a Public Hearing upon said budget; and

WHEREAS, the Board of Directors of the Southern California Logistics Airport Authority did hold such Public Hearing at said place upon said budget and all persons desiring to be heard on the budget were heard and the Board of Directors of the Southern California Logistics Airport Authority, after due consideration, has determined that said budget should be approved.

NOW, THEREFORE, THE BOARD OF DIRECTORS OF THE SOUTHERN CALIFORNIA LOGISTICS AIRPORT AUTHORITY DOES HEREBY RESOLVE AS FOLLOWS:

SECTION 1. That the annual budget for the fiscal year 2016-2017 for the Southern California Logistics Airport Authority, now in the hands of the City Clerk, is hereby adopted in the amount of \$31,707,407; and, includes adoption of the Table of Organization, the Rates of Compensation, and Fringe Benefits for Employees of the City of Victorville.

SECTION 2. That copies of such annual budget for the Southern California Logistics Airport Authority certified by the City Clerk, shall be filed with the auditors of the Southern California Logistics Airport Authority and in the office of the City Clerk for public inspection and certified copies thereof shall be made available for use by SCLAA, City departments, and offices of the City.

RESOLUTION NO. VWD-16-012

A RESOLUTION OF THE BOARD OF DIRECTORS OF THE VICTORVILLE WATER DISTRICT ESTABLISHING AND ADOPTING THE ANNUAL WATER DISTRICT BUDGET FOR FISCAL YEAR 2016-2017; AND, ADOPTING THE TABLE OF ORGANIZATION, FIXING THE RATES OF COMPENSATION, AND ESTABLISHING FRINGE BENEFITS FOR EMPLOYEES OF THE CITY OF VICTORVILLE AND SUPERSEDING RESOLUTION NO. VWD-15-008 AND SUBSEQUENT AMENDMENTS

WHEREAS, the Executive Director of the Victorville Water District did heretofore submit to the Board of Directors of the Victorville Water District an estimate of the expenses and revenues of the Victorville Water District, together with a proposed budget for the fiscal year 2016-2017; and

WHEREAS, copies of said budget were prepared and distributed to the Board of Directors of the Victorville Water District and have been available for the inspection by the public in the office of the City Clerk; and

WHEREAS, the City of Victorville, acting as Treasurer for the District, incurs central service costs, such as expenses for administrative, financial, and other central services, which are provided to the District and not directly to the general public; and

WHEREAS, 1, Section 2, paragraph 4, of the Amended and Restated Resolution No. 07-03, of the City was rescinded by the Board of Directors pursuant to Resolution VWD-10-009 on June 30, 2009 in order to uniformly allocate central service costs to all departments and districts of the City pursuant to OMB A-87; and

WHEREAS, the City has prepared a cost allocation plan pursuant to OMB Circular A-87 in order to recover said costs which are included in the proposed budget for fiscal year 2016-2017; and

WHEREAS, said budget includes the Table of Organization, the Rates of Compensation, and Fringe Benefits for Employees of the City of Victorville; and

WHEREAS, the Board of Directors did fix June 14, 2016, at the hour of 5:00 p.m., in the Council Chambers of City Hall, 14343 Civic Drive, Victorville, California, as the time and place for holding a Public Hearing upon said budget; and

WHEREAS, the Board of Directors of the Victorville Water District did hold such Public Hearing at said place upon said budget and all persons desiring to be heard on the budget were heard and the Board of Directors of the Victorville Water District, after due consideration, has determined that said budget should be approved.

NOW, THEREFORE, THE BOARD OF DIRECTORS OF THE VICTORVILLE WATER DISTRICT DOES HEREBY RESOLVE AS FOLLOWS:

SECTION 1. That the annual budget for the fiscal year 2016-2017 for the Victorville Water District, now in the hands of the City Clerk, is hereby adopted in the amount of \$43,094,380; and, includes adoption of the Table of Organization, the Rates of Compensation, and Fringe Benefits for Employees of the City of Victorville.

SECTION 2. That copies of such annual budget for the Victorville Water District certified by the City Clerk, shall be filed with the auditors of the Victorville Water District and in the office of the City Clerk for public inspection and certified copies thereof shall be made available for use by the Water District, City departments, and offices of the City.

Salary and Benefits

SECTION 1. FISCAL YEAR 2016-2017 TABLE OF ORGANIZATION

The Table of Organization for the City of Victorville is hereby revised. A total of 354 positions shown on such Table of Organization are authorized to be filled in accordance with the Personnel Ordinance of the City of Victorville. The salaries and compensation of officers and employees of the City of Victorville shall be established as provided in said Personnel Ordinance for the salary ranges to which each position is assigned by this resolution.

Effective, July 2, 2016, reflected in the Table of Organization is the 2016 Cost of Living Adjustment (COLA) of 1.70% based on the March to March Consumer Price Index (CPI) Los Angeles, Riverside, Orange County. COLA will be applied to all City employees, with exception to those with a y-rated status.

Salary and Benefits (cont.)



CITY OF VICTORVILLE
2016-2017 TABLE OF ORGANIZATION
 Effective July 2, 2016
 Includes COLA of 1.7%

NO.	TITLE	RANGE	SALARY	NO.	TITLE	RANGE	SALARY
6	ACCOUNT CLERK	20	3327 4044	1	GIS COORDINATOR	39	5318 6465
1	ACCOUNTANT	40	5451 6626	1	GIS TECHNICIAN	27	3955 4807
4	ADMINISTRATIVE ANALYST	41	5588 6792	1	HOUSING MANAGER	49	6808 8275
5	ADMINISTRATIVE SECRETARY	29	4155 5050	1	HUMAN RESOURCES ANALYST	41	5588 6792
1	AIRPORT DIRECTOR	60	8933 10858	1	HUMAN RESOURCES OFFICER	58	8502 10335
1	AIRPORT MAINTENANCE LEAD WORKER	28	4053 4927	1	HUMAN RESOURCES SPECIALIST	35	4818 5857
1	AIRPORT MAINTENANCE SUPERVISOR	37	5062 6153	1	HUMAN RESOURCES TECHNICIAN	27	3955 4807
8	AIRPORT MAINTENANCE WORKER	18	3166 3849	1	LEAD MECHANIC	32	4474 5438
3	AIRPORT OPERATIONS OFFICER	23	3583 4355	1	LINE LOCATOR	25	3764 4575
1	AIRPORT OPERATIONS SUPERVISOR	37	5062 6153	10	MAINTENANCE LEAD WORKER	28	4053 4927
1	AIRPORT SPECIALIST	35	4818 5857	36	MAINTENANCE WORKER	18	3166 3849
1	ANIMAL CONTROL DISPATCHER	21	3410 4145	1	MANAGEMENT TECHNICIAN	29	4155 5050
1	ANIMAL CONTROL LEAD OFFICER	28	4053 4927	1	MARKETING TECHNICIAN	29	4155 5050
4	ANIMAL CONTROL OFFICER	24	3672 4464	1	MECHANIC	23	3583 4355
3	ASSISTANT ENGINEER II	45	6168 7497	7	OFFICE ASSISTANT	17	3089 3755
1	ASSISTANT CITY CLERK	35	4818 5857	1	PARKS COORDINATOR	39	5318 6465
2	ASSISTANT CITY MANAGER		16272 16780	1	PUBLIC INFORMATION OFFICER	58	8502 10335
6	ASSISTANT ENGINEER I	41	5588 6792	1	PUBLIC WORKS & WATER DIRECTOR	60	8933 10858
2	ASSISTANT PLANNER	37	5062 6153	4	PUBLIC WORKS INSPECTOR	35	4818 5857
1	ASSISTANT TO THE CITY MANAGER	58	8502 10335	2	PUBLIC WORKS MANAGER	49	6808 8275
2	ASSOCIATE PLANNER	44	6017 7314	1	PUBLIC WORKS SPECIALIST	35	4818 5857
1	BILLING TECHNICIAN	28	4053 4927	2	PUBLIC WORKS SUPERVISOR	37	5062 6153
3	BUILDING INSPECTOR	35	4818 5857	1	PUBLIC WORKS TECHNICIAN	29	4155 5050
1	BUILDING MANAGER	49	6808 8275	1	RECORDS MANAGEMENT COORDINATOR	36	4939 6003
1	BUILDING/FIRE OFFICIAL	60	8933 10858	1	RECREATION MANAGER	49	6808 8275
1	BUYER	33	4586 5574	1	RECREATION PROGRAMS SPECIALIST	30	4259 5176
0	CHIEF FINANCIAL OFFICER	62	9385 11407	2	RECREATION SUPERVISOR	37	5062 6153
1	CITY CLERK	60	8933 10858	1	RECYCLING SPECIALIST	30	4259 5176
1	CITY ENGINEER	64	9860 11985	1	SCADA COORDINATOR	42	5727 6962
1	CITY LIBRARIAN	40	5451 6626	14	SECRETARY	21	3410 4145
1	CITY MANAGER		22247	6	SENIOR ACCOUNT CLERK	24	3672 4464
1	CITY PLANNER	60	8933 10858	1	SENIOR ADMINISTRATIVE ANALYST	47	6480 7876
1	CITY SURVEYOR	50	6978 8482	2	SENIOR CIVIL ENGINEER	55	7895 9597
1	CODE ENFORCEMENT MANAGER	49	6808 8275	1	SENIOR ENGINEERING & GIS TECHNICIAN	33	4586 5574
8	CODE ENFORCEMENT OFFICER	35	4818 5857	2	SENIOR EQUIPMENT OPERATOR	27	3955 4807
1	CODE ENFORCEMENT OFFICIAL	58	8502 10335	1	SENIOR HUMAN RESOURCES TECHNICIAN	31	4365 5306
1	COMMUNITY RELATIONS COORDINATOR	37	5062 6153	2	SENIOR MAINTENANCE LEAD WORKER	32	4474 5438
1	COMMUNITY SERVICES TECHNICIAN	27	3955 4807	1	SENIOR AIRPORT MAINTENANCE WORKER	22	3495 4248
1	CROSS CONNECTION COORDINATOR	32	4474 5438	19	SENIOR MAINTENANCE WORKER	22	3495 4248
1	CROSS CONNECTION TECHNICIAN	29	4155 5050	7	SENIOR MECHANIC	29	4155 5050
1	CUSTOMER SERVICE LEAD REPRESENTATIVE	28	4053 4927	2	SENIOR PLAN CHECKER	42	5727 6962
12	CUSTOMER SERVICE REPRESENTATIVE	20	3327 4044	1	SENIOR PLANNER	50	6978 8482
1	DEPUTY CITY CLERK	27	3955 4807	2	SENIOR TRAFFIC SIGNAL MAINTENANCE TECHNICIAN	33	4586 5574
1	DIRECTOR OF COMMUNITY SERVICES		10969	1	SENIOR WATER DISTRIBUTION LEAD WORKER	36	4939 6003
1	DIRECTOR OF DEVELOPMENT		12615	6	SENIOR WATER DISTRIBUTION WORKER	23	3583 4355
1	ECONOMIC DEVELOPMENT DIRECTOR	62	9385 11407	1	SENIOR WATER SUPPLY LEAD OPERATOR	38	5189 6307
3	ECONOMIC DEVELOPMENT SPECIALIST	35	4818 5857	10	SENIOR WATER SUPPLY OPERATOR	29	4155 5050
1	ECONOMIC DEVELOPMENT TECHNICIAN	29	4155 5050	1	SIGN TECHNICIAN	24	3672 4464
2	ELECTRIC DISTRIBUTION SPECIALIST	33	4586 5574	1	SURVEY TECHNICIAN	28	4053 4927
1	ELECTRICAL TECHNICIAN	33	4586 5574	4	SWEEPER OPERATOR	24	3672 4464
1	ELECTRICIAN	33	4586 5574	4	TECHNOLOGY COORDINATOR	39	5318 6465
1	EMERGENCY MANAGEMENT COORDINATOR	45	6168 7497	1	TECHNOLOGY MANAGER	50	6978 8482
1	ENGINEERING LEAD WORKER	28	4053 4927	1	TECHNOLOGY OFFICER	60	8933 10858
1	ENGINEERING SPECIALIST	38	5189 6307	4	TECHNOLOGY TECHNICIAN	27	3955 4807
1	ENVIRONMENTAL PROGRAMS MANAGER	49	6808 8275	1	TRAFFIC ENGINEERING SPECIALIST	41	5588 6792
1	ENVIRONMENTAL PROGRAMS SPECIALIST	35	4818 5857	1	TRAFFIC MAINTENANCE SUPERVISOR	40	5451 6626
4	EQUIPMENT OPERATOR	24	3672 4464	2	TRAFFIC SIGNAL MAINTENANCE TECHNICIAN	28	4053 4927
1	EXECUTIVE ASSISTANT TO THE CITY MANAGER	37	5062 6153	1	UTILITY DISTRIBUTION SUPERVISOR	37	5062 6153
1	FACILITIES COORDINATOR	39	5318 6465	3	WAREHOUSE TECHNICIAN	23	3583 4355
1	FINANCE ANALYST	47	6480 7876	2	WATER CONSERVATION SPECIALIST	30	4259 5176
1	FINANCE COORDINATOR	39	5318 6465	1	WATER CONSERVATION SUPERVISOR	37	5062 6153
3	FINANCE MANAGER	50	6978 8482	6	WATER DISTRIBUTION LEAD WORKER	28	4053 4927
1	FINANCE SPECIALIST	35	4818 5857	2	WATER DISTRIBUTION SUPERVISOR	39	5318 6465
3	FINANCE SUPERVISOR	40	5451 6626	15	WATER DISTRIBUTION WORKER	19	3246 3945
5	FINANCE TECHNICIAN	29	4155 5050	2	WATER MANAGER	50	6978 8482
1	FLEET SUPERVISOR	40	5451 6626	1	WATER QUALITY SPECIALIST	30	4259 5176
1	GAS DISTRIBUTION COORDINATOR	39	5318 6465	1	WATER SUPPLY LEAD OPERATOR	32	4474 5438
1	GIS ANALYST ENG/PW	41	5588 6792	1	WATER SUPPLY SUPERVISOR	42	5727 6962

354 NUMBER OF AUTHORIZED POSITIONS

Salary and Benefits (cont.)

TABLE OF COMPENSATION - MONTHLY

Effective 7-2-16 Includes COLA of 1.7%

Range	Hourly	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5
1	13.34	2081	2185	2294	2409	2529
2	13.67	2133	2240	2352	2469	2593
3	14.02	2186	2296	2410	2531	2658
4	14.37	2241	2353	2471	2594	2724
5	14.72	2297	2412	2532	2659	2792
6	15.09	2354	2472	2596	2726	2862
7	15.47	2413	2534	2661	2794	2933
8	15.86	2474	2597	2727	2864	3007
9	16.25	2535	2662	2795	2935	3082
10	16.66	2599	2729	2865	3009	3159
11	17.08	2664	2797	2937	3084	3238
12	17.50	2730	2867	3010	3161	3319
13	17.94	2799	2939	3086	3240	3402
14	18.39	2869	3012	3163	3321	3487
15	18.85	2940	3087	3242	3404	3574
16	19.32	3014	3165	3323	3489	3663
17	19.80	3089	3244	3406	3576	3755
18	20.30	3166	3325	3491	3666	3849
19	20.81	3246	3408	3578	3757	3945
20	21.33	3327	3493	3668	3851	4044
21	21.86	3410	3580	3759	3947	4145
22	22.41	3495	3670	3853	4046	4248
23	22.97	3583	3762	3950	4147	4355
24	23.54	3672	3856	4049	4251	4464
25	24.13	3764	3952	4150	4357	4575
26	24.73	3858	4051	4254	4466	4689
27	25.35	3955	4152	4360	4578	4807
28	25.98	4053	4256	4469	4692	4927
29	26.63	4155	4362	4581	4810	5050
30	27.30	4259	4472	4695	4930	5176
31	27.98	4365	4583	4812	5053	5306
32	28.68	4474	4698	4933	5179	5438
33	29.40	4586	4815	5056	5309	5574
34	30.13	4701	4936	5182	5442	5714
35	30.89	4818	5059	5312	5578	5857
36	31.66	4939	5186	5445	5717	6003
37	32.45	5062	5315	5581	5860	6153
38	33.26	5189	5448	5720	6007	6307
39	34.09	5318	5584	5864	6157	6465
40	34.94	5451	5724	6010	6311	6626
41	35.82	5588	5867	6160	6468	6792
42	36.71	5727	6014	6314	6630	6962
43	37.63	5870	6164	6472	6796	7136
44	38.57	6017	6318	6634	6966	7314
45	39.54	6168	6476	6800	7140	7497
46	40.52	6322	6638	6970	7318	7684
47	41.54	6480	6804	7144	7501	7876
48	42.58	6642	6974	7323	7689	8073
49	43.64	6808	7148	7506	7881	8275
50	44.73	6978	7327	7693	8078	8482
51	45.85	7153	7510	7886	8280	8694
52	47.00	7331	7698	8083	8487	8911
53	48.17	7515	7890	8285	8699	9134
54	49.38	7703	8088	8492	8917	9363
55	50.61	7895	8290	8704	9140	9597
56	51.88	8093	8497	8922	9368	9837
57	53.17	8295	8710	9145	9602	10082
58	54.50	8502	8927	9374	9842	10335
59	55.86	8715	9151	9608	10088	10593
60	57.26	8933	9379	9848	10341	10858
61	58.69	9156	9614	10094	10599	11129
62	60.16	9385	9854	10347	10864	11407
63	61.66	9619	10100	10605	11136	11693
64	63.20	9860	10353	10871	11414	11985
65	64.79	10106	10612	11142	11700	12284
66	66.40	10359	10877	11421	11992	12592

Salary and Benefits (cont.)

SECTION 2. FRINGE BENEFITS - The following is provided as an overview and should not be considered as a complete description of benefits. The fringe benefits are for the City of Victorville full-time employees effective July 1, 2016, unless otherwise specified, through June 30, 2017, shall be:

1. **Annual Vacation Leave** - All full-time employees shall earn annual vacation credits accrued bi-weekly in the beginning of the years listed below and are authorized to accumulate vacation leave credits as follows:

Years of Full-Time Employment	Annual Vacation Hours Earned	Hours Earned Per Pay Period (26 pay periods per year)	Maximum Vacation Accrual Hours
0-5	80	3.08	160
6 -10	120	4.62	240
11-15	160	6.15	280
16+	200	7.69	320

Full-time employees are eligible to use annual leave time as it accrues. Effective January 1, 2012, accruals will be earned every pay period. (See City of Victorville Personnel Rules, Rule X, Sections 1 and 2.)

2. **Sick Leave** – Accrued at the rate of 3.35 hours per pay period for all probationary and full-time employees, for a total of 87 hours per year.

Healthy Workplaces/Healthy Families Act of 2014 Paid Sick Leave – An employee who, on or after July 1, 2015, works in California for 30 or more days within a year from the beginning of employment is entitled to paid sick leave. Paid sick leave accrues at the rate of one hour per every 30 hours worked, paid at the employees’ regular wage rate. Accrual shall begin on the first day of employment. Accruals may be capped at 48 hours or 6 days.

Sick leave yearly payoff continues to be suspended for fiscal year 2016-2017.

Upon completion of five (5) years of continuous service, sick leave payout upon termination is calculated according to the following formula, pursuant to Resolution 09-103:

Salary and Benefits (cont.)

Sick Leave Accrued as of Date of Termination	Cash Payment of hours of Accrued Sick Leave
240 hours or less	35%
241 to 320 hours	40%
321 to 400 hours	45%
401 to 480 hours	50%
481 to 560 hours	55%
561 to 640 hours	60%
641 to 720 hours	65%
721 to 800 hours	70%
801 to 880 hours	75%
881 to 960 hours	80%
961 to 1,040 hours	85%
1,041 to 1,120 hours	90%
1,121 to 1,200 hours	95%
1,201 hours and above	100%

3. Holidays

Day	Date	Holiday
Monday	July 4, 2016	Independence Day
Monday	September 5, 2016	Labor Day
Monday	October 10, 2016	Columbus Day
Thursday	November 24, 2016	Thanksgiving Day
Monday	December 26, 2016	Christmas Holiday Observed
Tuesday	December 27, 2016	Day After Christmas Holiday
Monday	January 2, 2017	New Year's Holiday Observed
Monday	January 16, 2017	Martin Luther King, Jr. Day
Monday	February 20, 2017	Presidents' Day
Monday	May 29, 2017	Memorial Day
		2 Floating Holidays

Note: Actual holidays vary each year. Two days in December are designated as permanent Cost of Living Adjustment (COLA) reduction days and applied to the December holiday schedule. Actual COLA reduction days taken are based on individual department needs, and must be taken within 30 days. Days off during the December holidays shall not be prorated for any employee hired after January 1, 2016.

Floating Holidays may be taken in conjunction with another holiday, vacation or sick leave day. No partial holiday may be taken. Floating Holidays may be taken after six months of service.

4. Stability Pay – Canceled

Salary and Benefits (cont.)

- 5. Executive Leave** – Provided to Department Heads, Assistant Department Heads, and other designated staff, based on the City Manager’s evaluation of the amount of time worked. Advance written approval by the City Manager is required. (See Administrative Policy D-1.)
- 6. Retirement** – Effective July 1, 2015, the City ceased to pay the 8.0% employee share of contributions to the Public Employees’ Retirement System. The City ceased to report the Employer Paid Member Contributions (EPMC) to PERS as special compensation. The City shall participate in the CalPERS replacement benefit plan or equivalent. The City provides all full-time employees 4th level 1959 Survivor’s Benefits. For full-time employees hired on or after January 1, 2013, CalPERS contributions will be implemented according to the Public Employees’ Pension Reform Act of 2013 (PEPRA) AB 340 and AB 197.
- 7. Fringe** – The amount of \$750 per month is provided by the City for health, dental, and vision coverage for all full-time employees. Married couples who are both full-time employees with the City may utilize the full fringe of \$750 each for family medical, dental and vision. If eligible family members are enrolled, they must be enrolled in the same coverage as elected by the employee. Employees are not required to have dependents covered, unless ordered by the courts. The maximum cash back benefit for employees waiving medical benefits is \$250 per month. Employees may purchase dental and vision coverage with this amount. Any remaining balance may be deposited into a deferred compensation account, flexible spending account, or included as taxable income on their paychecks. Flexible spending accounts are provided for pre-tax deposits to cover expenses for health care and/or dependent day care. The City is responsible for the monthly administrative fee.
- 8. Life insurance** - Group term life insurance and accidental death and dismemberment insurance is paid by the City at the rate of .162 per thousand dollars of base salary and is rounded to the nearest \$1,000. The benefit is one times annual salary, to a maximum of \$250,000.
- 9. Safety shoes** - All employees who are required to wear safety shoes shall receive \$100 reimbursement per fiscal year for purchase of one pair of shoes. Exceptions are governed by Administrative Policy No.G-7.
- 10. Workers’ Compensation Program** – Insurance provided by the City for work-related injuries occurring to the employee during the course of employment. (See City of Victorville Personnel Rules, Rule X, Section 4.)
- 11. Unemployment Insurance** – May provide income for the employee if laid off or involuntarily terminated for reasons other than misconduct.
- 12. Uniforms** - Payment for uniform service shall not exceed \$174 per year per employee for those employees required to wear uniforms. Reimbursement to Victorville Municipal Utilities Service employees who maintain their own uniforms, due to specialized uniforms and handling, shall not exceed \$300 per year.
- 13. Tuition Reimbursement** – Available to full-time regular employees, after one year of full-time service. All courses taken for reimbursement must be approved by the Department Head and the Personnel Officer prior to the beginning of the course. Courses eligible for reimbursement must be job related and toward a related degree. Tuition reimbursement will include any associated fees including books, permits and other required fees (excluding shipping costs) up to a maximum of \$3,000 per fiscal

Salary and Benefits (cont.)

year based on prior approval by the Department Head and Personnel Officer. The Tuition Reimbursement program may be suspended if allocated funds are exhausted and/or if the Council chooses not to allocate the funds necessary to continue the program in any particular fiscal year due to budget constraints. (See Tuition Reimbursement Administrative Policy No: B-31)

14. Deferred Compensation – As of January 1, 2016, employees shall be eligible to transfer up to \$18,000 of annual salary per year into a City-approved Deferred Compensation Plan; employees 50 years of age and above are allowed a catch up provision of \$6,000. An additional standard provision is available to employees who are planning on retiring within three years. Under this provision funds not utilized may be contributed the year prior to retirement. Deferred Compensation funds may be accessed through a loan program. A 401(a) Defined Contribution Plan is available for new full-time employees who may elect an employee contribution, under Section 401(a) of the Internal Revenue Code. The plan document allows a 60 day period for the individuals to make an election from the initial date of hire. Pursuant to Federal Regulations, effective December 31, 2009, existing full-time employees may not enroll or modify an existing 401(a) plan.

15. Short-Term Disability (STD) Insurance – Full-time employees shall contribute .65% per \$100 of monthly salary. Employee premiums are post-tax; therefore, benefits will not be taxed upon receipt of payment. Employees may be eligible to receive disability payments after 7 days of missed work, and benefits shall continue for 13 weeks for a qualifying illness or injury. STD pays 60% of employees' weekly base pay, with a minimum of \$50 per week, up to a maximum of \$1,600 per week. Part-time employees are not eligible. (See City of Victorville Personnel Rules, Rule X, Section 12.)

16. Medicare - Employees hired after April 1, 1986, shall contribute 1.45% of their base salary as a matching share of contribution to provide Medicare coverage, available upon retirement, based on Social Security Administration guidelines.

17. Employee Assistance Program – The City provides for a confidential counseling program for employees and eligible dependents.

18. Long-Term Disability – The City provides coverage for full-time employees after 90 days of disability. The City's premium is \$.780 per \$100 of monthly salary and covers 66.67% of employees' monthly salary. Minimum of \$50 per month to a maximum of \$5,000 per month.

19. Retirement Medical Coverage - The City shall be responsible for retirees' (beginning with eight years of service) medical insurance premium as follows:

Years of Service	25 +	20-24	15-19	8-14
City Paid	100%	75%	50%	25%

For early retirees under age 65 - Payment is based on the single-party rate of the HMO medical plans available, not to exceed \$750 per month.

For retirees age 65 and over – Payment is based on available Medicare Supplemental Plans single-party rate, not to exceed \$750 per month.

Salary and Benefits (cont.)

Retirees age 65 and over must be enrolled with Medicare Part A (Hospital) and Part B (Medical) in order to be eligible for a retiree medical plan offered through the City.

Retirees may continue dental and vision insurance coverage at their own expense.

Retirees must have been previously enrolled, for the prior fiscal year, in the City's medical insurance at time of retirement to be eligible to continue the coverage after retirement.

Effective February 11, 2000, an employee may opt for a one-time pay-off, at the time of retirement, in lieu of monthly medical retirement benefits. This shall be paid on a pro-rated basis, contingent upon years of service described in the chart below.

Years of Service	25 +	20-24	15-19	8-14
City Paid	100%	75%	50%	25%
Pay-off Amount	\$15,475.18	\$12,379.90	\$9,284.64	\$6,190.54

These amounts may change annually, based on the CPI applied to the City employees' wages.

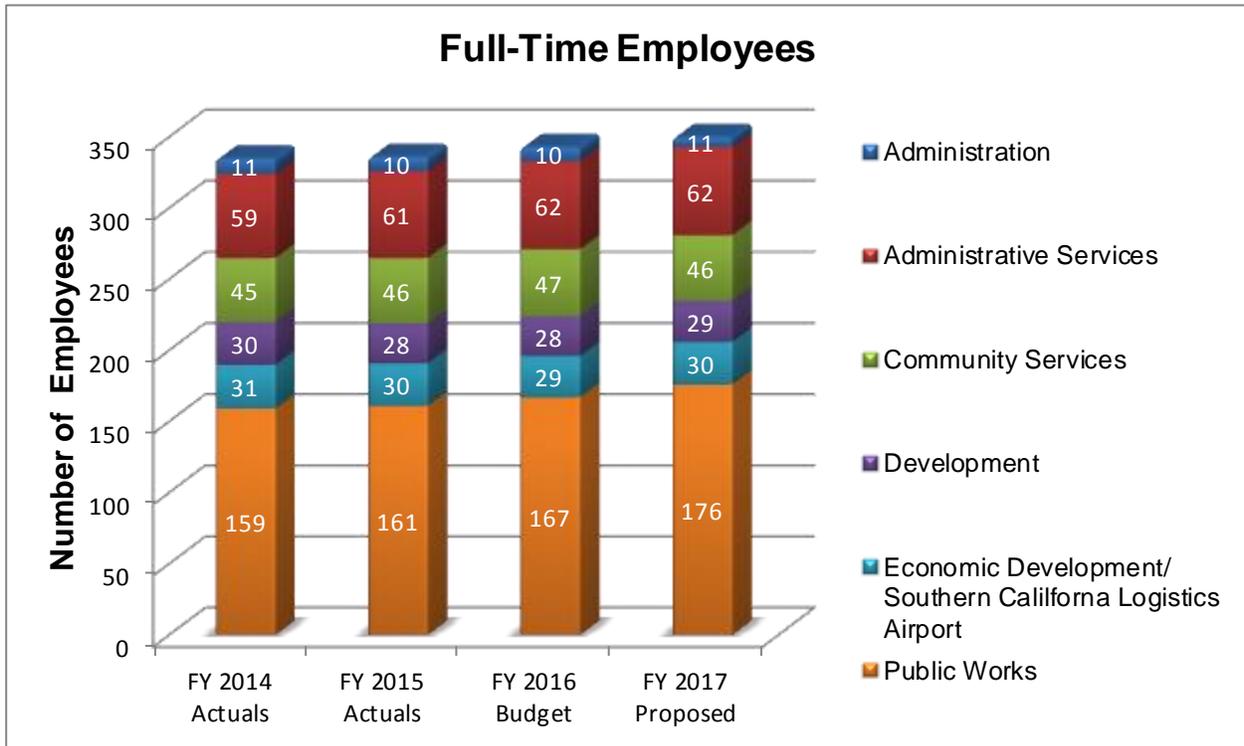
20. Executive Physicals – Continue to be suspended for Fiscal Year 2016-2017.

21. Compensatory Time – Employees eligible for compensatory time may accrue such time, up to the limit of 36 hours for full-time employees. Compensatory time may not be earned until 40 hours have been worked in a workweek. Compensatory time earned after 40 hours in a workweek are earned at time and one-half rates. Compensatory time must be used within six months from the date of accrual. It is the employees' choice whether to receive compensatory time or overtime. Part-time employees are not eligible for compensatory time.

22. 36-Hour Week – Full-time employees continue to be furloughed 10% of their work time, resulting in a loss of 10% of their compensation.

Personnel and Staffing

Department	FY 2014 Actuals	FY 2015 Actuals	FY 2016 Budget	FY 2017 Proposed
Administration	11	10	10	11
Administrative Services	59	61	62	62
Community Services	45	46	47	46
Development	30	28	28	29
Economic Development/ Southern California Logistics Airport	31	30	29	30
Public Works	159	161	167	176
Total Employees	335	336	343	354





Economic and Community Profile

History and Location

The City was first named Victor after railroad pioneer Jacob Nash Victor (1835-1907). Jacob Nash's major accomplishment was bringing the second transcontinental railroad to the United States, giving the Santa Fe Route a Pacific coast terminal. His job as a General Manager of the California Southern Railway was to construct 30 miles of washed-out track from Fallbrook to San Diego. In 1883, he cut through the Southern Pacific tracks at Colton, thereby linking San Bernardino to the coast. In 1885 he drove the first engine through the Cajon Pass, signaling the linkage of San Bernardino and Barstow.

The name Victor was short lived, however, because there was another community in West Colorado Springs that had the same name. Mail addressed to individuals living in Victor, California was often sent to Victor, Colorado. In 1901, Nettie Turner, postmistress of Victor, California, petitioned the federal government to change the name of California's Victor to Victorville.

Victorville is situated approximately 97 miles northeast of Los Angeles and 35 miles northeast of San Bernardino in the Victor Valley. Major trucking and rail routes run through the area. Victorville is conveniently located close to Southern California Logistics Airport and within 30-40 minutes drive of the Ontario International Airport. The Victor Valley includes the communities of Adelanto, Apple Valley, Hesperia, Lucerne Valley, Oak Hills, Phelan, Victorville and Wrightwood. Victorville is the business hub of the Victor Valley and draws consumers from well beyond its immediate area. It is the largest commercial center between San Bernardino and Las Vegas, Nevada.

Organizational Structure

The City of Victorville was originally incorporated as a general law city on September 21, 1962 and reorganized as a charter city on July 18, 2008. The City operates under a Council-Manager form of government. The City Manager is responsible for the efficient implementation of Council policy and effective administration of all City government affairs. The elective officers of the City consist of a City Council of five members, one of which serves as mayor. The members of the City Council are elected from the City at large.

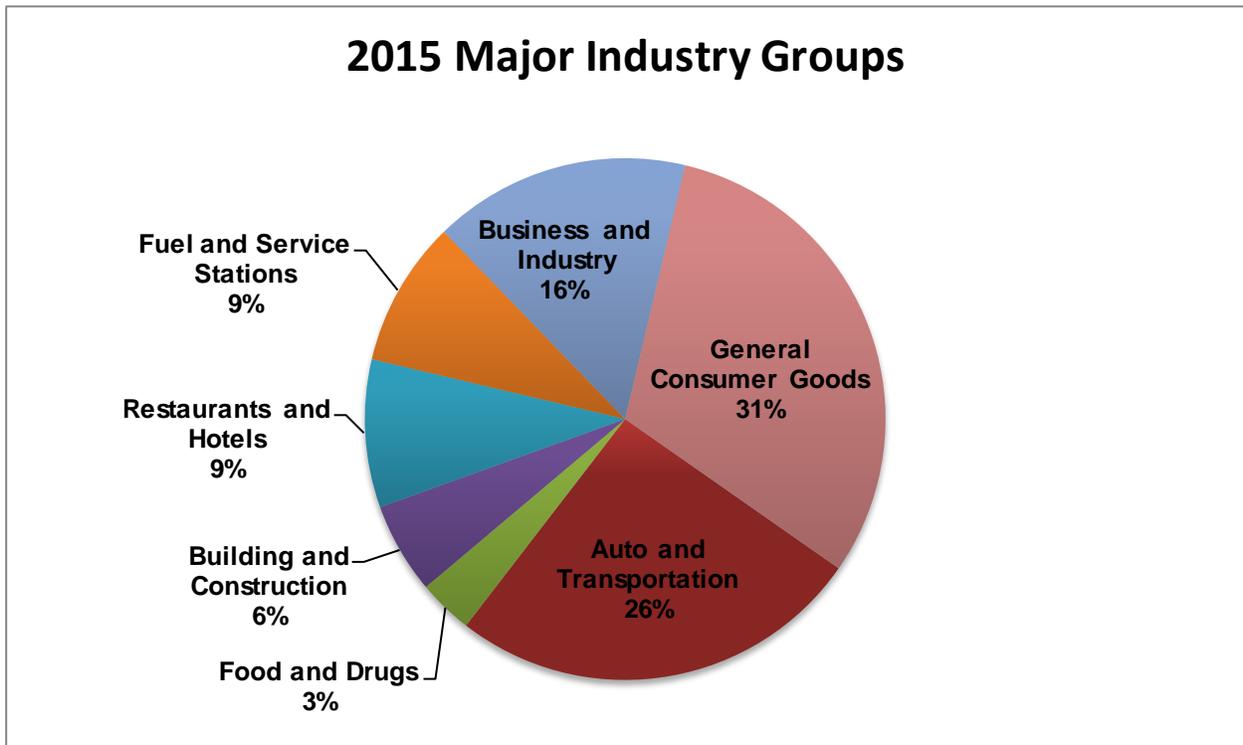
The City employs 354 full time employees and is organized into 7 departments, each responsible for managing its own operating budgets together with any assigned special funds or projects. Through these departments, the City provides a full range of services, including public safety, highways and streets, sanitation, parks and recreation, aviation, municipal utilities (water, electric and gas), public improvements, planning and zoning, community development, and general administrative services. In addition to these governmental activities, the City Council has legal authority over the City's Successor Agency to the Redevelopment Agency; Southern California Logistics Airport Authority; the Victorville Water District; and the Victorville Library.

Economic Profile

The City's location adjacent to Interstate 15, State Highway 18, and State Route 395, together with abundant land available for development, makes it one of the most desirable locations in the Victor Valley

Economic and Community Profile (cont.)

for businesses and individuals. The economic community is a vital mix of retail shopping, restaurants, service businesses, hotels, and public services. The City is home to the only regional mall located in the Victor Valley, anchored with over 100 stores and specialty shops. Major retail shops are Macy's, JC Penney, Kohl's, and Dick's Sporting Goods. Dunia Plaza expanded in 2015 with the construction of Victorville's first Wal-Mart supercenter (193,230 square feet) which includes a supermarket, Tire Lube and Express, and a McDonald's restaurant and expanded again in 2016 with the addition of a Michael's, Staples, and Dollar Tree. Many restaurants are located in this area, including the newly opened B.J.s Brewery and Restaurant. Victorville also offers other retail for consumers such as auto dealerships; the AutoPark at Valley Center is home to Valley-Hi Kia, Valley-Hi Toyota/Scion, Greiner GMC, Buick and Pontiac, Victorville Motors – Chrysler, Jeep, Dodge, Victorville Mitsubishi, Victorville Hyundai/Mazda, Valley-Hi Honda, and Valley-Hi Nissan, along with the newly opened Desert Fiat. The revenue received from auto sales ranks second highest in the economic category, their sales tax receipts contributed a total of 26% to the City's taxable revenue in 2015.



Source: HDL Companies.

Economic and Community Profile (cont.)

The major sales tax producers in the City are a vital mix of various industries. The major components of sales tax producers are big box retails, fueling stations, and auto dealers.

Top 25 Sales Tax Producers (In alphabetical order)

Ashley Furniture Homestore	Food For Less	Lowes	Sunland Ford	Valley Hi Nissan
Beck Oil	Greiner Buick GMC	Macy's	Target	Valley Hi Toyota
Best Buy	Home Depot	Rancho Motors Co	Tesoro Refining	Victorville Hyundai Mazda
Chevron	JC Penney	Ross	Valley Hi Honda	Victorville Motors
Costco	Kohl's	Sears	Valley Hi Kia	Wal-Mart

Source: HDL companies

Top Employers

Company

Southern California Logistics Airport
 Victor Valley College
 Desert Valley Hospital
 Wal-Mart
 Verizon
 Victor Valley Union High School District
 Victor Elementary School District
 Federal Correction Complex, Victorville
 Victor Valley Global Medical Center
 City of Victorville

Source: Businessclimate.com

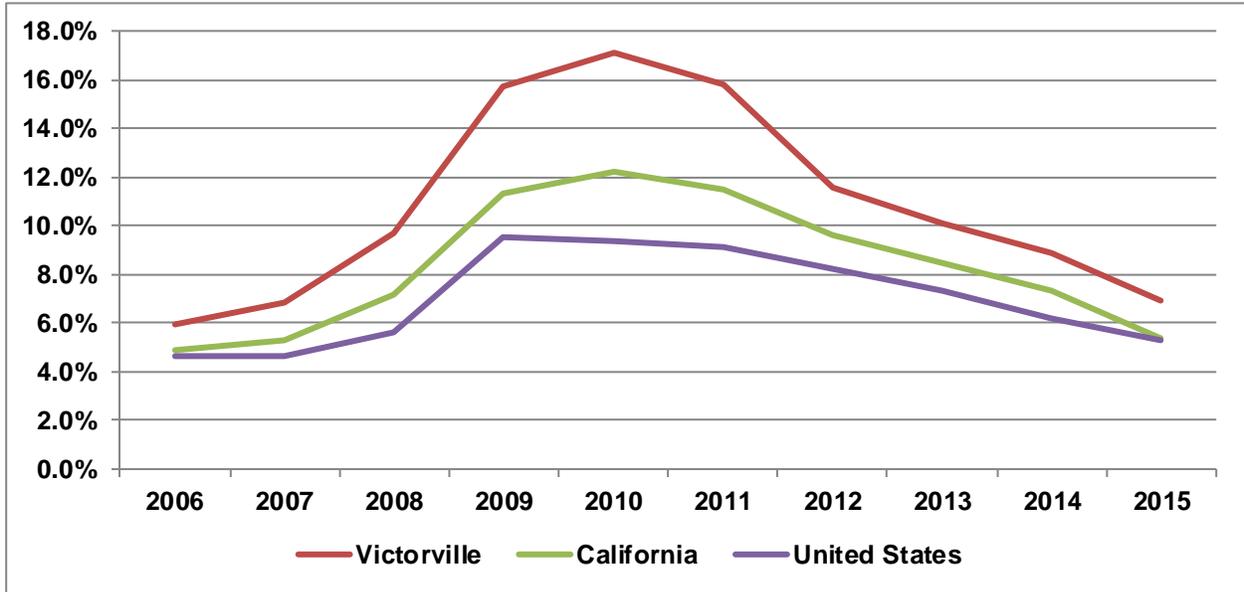
Economic and Community Profile (cont.)

Victorville Facts

Population:	123,510
Housing:	37,993 housing units, with a median home value of \$209,000
Location:	Located within San Bernardino County, Victorville is situated approximately 97 miles northeast of Los Angeles and 35 miles northeast of San Bernardino, at the edge of the Mojave Desert. Interstate 15 and Highway 18 intersect near the heart of the City and State Highway 395 borders the City to the West. It is 180 miles south of Las Vegas, Nevada.
Climate:	Spring and summer weather is warm to hot, often registering temperatures in the triple digits. In contrast, fall and winter temperatures occasionally drop to freezing or below. Humidity remains low. Air quality in Victorville is generally good.
Government:	City Council-City Manager form of government
Demographics:	African American 18.2%, American Indian/Alaska Native 1%, Asian 4.8%, Native Hawaiian and Other Pacific Islander 1.0%, Hispanic or Latino 48.0%, White 26.6%, Other 0.4%
Income:	Median household income \$52,336
Local Workforce:	Approximately 44,500
Unemployment:	6.9%
Area:	74.2 square miles
Education:	Victorville is served by the Victor Elementary School District (21 elementary and charter schools), Victor Valley Union High School District (10 middle schools and 7 high schools), Adelanto Elementary School District (4 elementary schools and 1 middle school), Hesperia Unified School District (1 elementary school) and the Snowline Joint United School District (1 elementary school). It is also served by one Community College and an Education Center. In addition, Victorville has several satellite University and College campuses including Azusa Pacific, Brandman University, University of La Verne, University of Phoenix, and Westech College.
Recreation & Cultural:	Victorville has 18 Community Parks, 6 Community Centers, 1 Swimming Pool, 6 Tennis Courts, 1 City Library, and 1 Golf Course. We currently have 2 Cinemark movie theaters; one with a 16 screen Stadium Seating Theater as well as a 10 screen theater. Victorville also boasts its own Community Theater, High Desert Center for the Arts. Victor Valley College campus hosts the local Performing Arts Center.

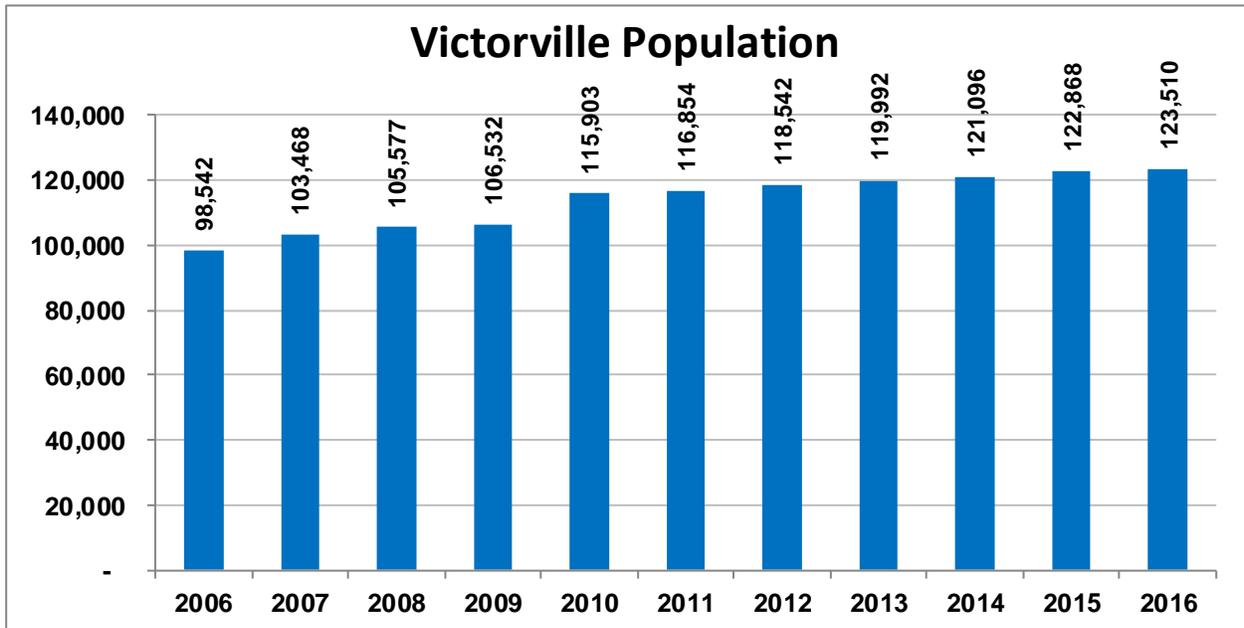
Economic and Community Profile (cont.)

Unemployment Rates From 2006 – 2015



Source: U.S. Bureau of Labor Statistics

Victorville Population From 2006-2016



Source: CA Department of Finance

Basis of Accounting/Budgeting

The Budget presents forecasts of revenues and expenditures for the City resulting from the general economic position of the City and from allocation decisions made by, or approved by the City Council. As such, it serves as the foundation for the City's financial planning and control. The City requires that the City Manager present the Budget to the City Council for its approval annually (see Section 6, Appendix for adopting resolutions). The Finance Division is responsible for overseeing the preparation of the Budget.

Basis of Accounting/Budgeting

The City uses fund accounting to ensure and demonstrate compliance with all governmental accounting related requirements. A fund is defined as a separate accounting entity with a self-balancing set of accounts recording cash and other financial resources together with related liabilities. Each fund is established for the purpose of accounting for specific activities in accordance with applicable regulations, restrictions, or limitations. The City of Victorville has three types of funds:

- Governmental Funds – Account for the funds through which most governmental functions are typically financed and are often referred to as "source and use" funds. The fund types included in this category are General, Special Revenue, Capital Projects, Debt Service, and Special Assessment funds.
- Proprietary Funds – Account for and record operations similar to those found in a business, such as Enterprise funds and Internal Service funds.
- Fiduciary Funds – Account for resources held by the City but belonging to other entities and may include trusts and agency funds.

The City of Victorville's accounting records are maintained in accordance with Generally Accepted Accounting Principles. Governmental fund types such as General Funds and Special Revenue Funds are maintained on a modified accrual basis of accounting. Proprietary fund types, such as Enterprise funds, are maintained on an accrual basis.

The Budget for all funds and entities has been prepared on a cash basis. This means that revenues and expenditures are assigned to the period into which the City expects to receive or disburse cash.

As defined by the Governmental Accounting Standards Board, this Budget includes the transactions of the legal entities over which the City Council of the City of Victorville has authority and consist of the City of Victorville (City), Victorville Water District (Water District), City of Victorville as Successor Agency to Redevelopment Agency (SA), Southern California Logistics Airport Authority (SCLAA), and Victorville Library (Library).

Basis of Accounting/Budgeting (cont.)

Budgetary Control

The level of appropriated budgetary control is at the departmental level. The City Manager may authorize transfers of appropriations within a department. Expenditures may not legally exceed total departmental appropriations. The City maintains an encumbrance accounting system as another technique of accomplishing budgetary control. Under this system, unexpended or unencumbered appropriations lapse at the end of the fiscal year. Encumbered appropriations are re-appropriated in the ensuing year's budget.

Cost Allocations

The Budget includes cost allocations. Cost allocations in the FY 16-17 budget are based upon a cost allocation study prepared by an outside consultant. The cost allocation plan is designed to reflect the true costs of operating the city's internal service departments.

Budget and Financial Policies

The City of Victorville's fiscal year runs from July 1 through June 30 each year. A fiscal year represents a budgeting and accounting cycle for measuring the results of operations and the City's financial position. The budget is the most important policy document the City produces on an annual basis. The program and financial decisions it embodies reflect the will of the citizens through the policy direction of the City Council.

The City Manager is responsible for submitting the proposed annual budget and proposed annual salary plan to the City Council (VMC 2.04.150). The Finance Division is responsible for the coordination, development, and preparation of the annual budget. Department Heads are responsible for preparing their department budget requests and revenue estimates in accordance with the guidelines provided by the Administrative Services Director, along with any special budget instructions or direction that may be provided by the City Manager.

The budget is a planning tool that identifies strategic actions for the City for the fiscal year. It matches the financial and human resources available in order to carry out the planned actions. It also includes information about the City organization and identifies the policy direction under which the budget is prepared.

Budget Policies

- 1) Develop and adopt a fiscally sustainable, balanced budget prior to July 1st of each fiscal year
- 2) Keep the City Council informed on the fiscal condition of the City
- 3) Maintain a reserve for economic uncertainties
- 4) Identify resources for Council identified priorities and initiatives
- 5) Maintain annual expenditure levels at a conservative growth rate
- 6) Limit expenditures to anticipated revenues and designated reserves
- 7) Maintain a diversified and stable revenue base
- 8) Use one-time or irregular revenue resources strategically and not in support of operating costs
- 9) Annually update and adopt the Capital Improvement Plan (CIP) budget identifying the specific projects, or portions thereof, that can be completed during the fiscal year with known funding sources

Glossary

Account

A subdivision within a fund for the purpose of classifying transactions.

Accrual Basis or Accrual Method

Accounting method whereby income and expense items are recognized as they are earned or incurred, even though they may not yet have been received or actually paid in cash. The alternative is the Cash Basis. The City uses the widely recognized method of "Modified Accrual."

Adopted Budget

A budget which typically has been reviewed by the public and "Adopted" (approved) by the City Council prior to the start of the fiscal year. The legal authority to expend money for specified purposes in the fiscal year time period.

Allocation

A distribution of funds or an expenditure limit established for an organizational unit.

Appropriation

An authorization by the City Council to make expenditures and to incur obligations for specified amounts and purpose.

Assessed Valuation

An official value established for real estate or other property as a basis for levying property taxes.

Assessments

Charges made to parties for actual services or benefits received.

Audit

A review of the accounting system and financial information to determine how government funds were spent and whether expenditures were in compliance with the legislative body's appropriations.

Authorized Positions

Positions which are approved in the final budget adopted by the City Council.

Bonds

A written promise from a local government to repay a sum of money on a specified date at a designated interest rate. Bonds are most frequently used to finance capital improvement projects.

Budget

A plan of financial operation, for a set time period, which identifies specific types of levels of services to be provided, proposed appropriations or expenses, and the recommended means of financing them.

Budget Calendar

The schedule of key dates which City departments follow in the preparation, revision, adoption, and administration of the budget.

Budget Message

The opening section of the budget which provides the City Council and the public with a general summary of the most important aspects of the budget, changes from previous fiscal years, and presents recommendations made by the City Manager.

Glossary (cont.)

Capital Improvement Plan (CIP)

A comprehensive plan for capital expenditures, to be incurred each year over a fixed period of years, to meet capital needs arising from the long-term work program or other capital needs. It sets forth each project or other contemplated expenditure in which the government is to have a part, and specifies the resources estimated to be available to finance the project expenditures.

Certificate of Participation (COP)

Obligations of a public entity based on a lease or installment sale agreement.

Debt Service

Debt service is the amount of money necessary to pay interest and principle on outstanding debt.

Department

A combination of divisions of the City lead by a Department Head with a specific and unique set of goals and objectives.

Encumbrance

A commitment related to an unperformed contract for goods or services. Used in budgeting, encumbrances represent the estimated amount of expenditures ultimately to result if unperformed contracts in process are completed. Encumbrances include, but are not limited to, purchase orders and contracts.

Enterprise Fund

An enterprise fund is established to account for operations financed and operated in a manner similar to private business where the intent of the legislative body is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges. The rate schedules for these services are established to ensure that revenues are adequate to meet all necessary expenditures.

Expenditures

The outflow of funds paid or to be paid for an asset, obtained of goods and/or services. This term applies to governmental funds. The term expense is used for enterprise funds.

Fund

A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financing sources together with all related liabilities and residual equities or balances and changes therein which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

Fund Balance

An excess of assets over liabilities and reserve. This term applies to governmental funds only.

General Fund

A governmental fund used to account for all financial resources except those required to be accounted for in another fund.

Generally Accepted Accounting Principles (GAAP)

The uniform standards and guidelines to financial accounting and reporting. GAAP encompass the conventions, rules and procedures necessary to define the accepted accounting practices at a particular time. They include both broad guidelines of general application and detailed practices and procedures.

Glossary (cont.)

General Obligation Bond

Bonds that are limited by State law as to the amount as well as the length of indebtedness that a government can have. These “Full Faith and Credit” bonds are secured by all of the financial assets of the local government, including property taxes.

Infrastructure

The physical assets of the City, i.e., streets, water, sewer, public buildings, and parks, and the support structures within a development.

Jurisdiction

Geographic or political entity governed by a particular legal system or body of laws.

Landscape and Lighting Maintenance District Funds

Funds to account for revenues derived from annual assessments which are used to pay the costs incurred by the City for landscape maintenance and street lighting maintenance.

Operating Budget

A plan for current expenditures and the proposed means of financing them. The annual operating budget is the primary means by which most of the financing, acquisition, spending, and service delivery activities of government are controlled. The use of annual operating budgets is required by law in California.

Other Charges

Presents an overview of the expenditures in the operations budget such as transfers out, cost allocations and debt service payments.

Program

An accounting and reporting level related to a specific activity or function to be tracked.

Proprietary Funds

Funds that account for and record operations similar to those found in a business, such as Enterprise funds and internal service funds.

Refunding

A procedure whereby an issuer refinances an outstanding bond issue by issuing new bonds. There are generally two major reasons for refunding; to reduce the issuer’s interest costs, or to remove a burdensome or restrictive covenant imposed by the terms of the bonds being refinanced. The proceeds of the new bonds are either deposited into escrow to pay debt service on the outstanding obligations when due, or they are used to immediately retire the outstanding obligations. The new obligations are referred to as the refunding bonds and the outstanding obligations being refinanced are referred to as the refunded bonds or the prior issue.

Resolution

A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

Special Assessment

A compulsory levy made against certain properties to defray all or part of the cost of a specific capital improvement or service deemed to benefit primarily those properties.

Glossary (cont.)

Special Revenue Fund

A governmental fund type used to account for specific revenues that are legally restricted to expenditures for particular purpose.

Subventions

That portion of revenues collected by other government agencies on the City's behalf.

Tax Increment

The portion of the ad valorem property taxes resulting from increase in the assessed valuation within the redevelopment project area over the base year assessed valuation. As required by California Health and Safety Code Sections 33334.2 and 33334.3, 20% of the gross tax increment is set aside in a Low and Moderate Income Housing Fund to be used to increase, improve, or preserve the supply of low and moderate income housing.

Transient Occupancy Tax

This tax is collected from the operators of hotels and motels located within the City. A percentage of this tax is then remitted to the City as part of the revenue.

Transfers

Transfers are the authorized exchanges of cash or other sources between funds.

Trust and Agency Fund

Also known as Fiduciary Fund Types, these funds are used to account for assets held by the City in a trustee capacity or as an agent for private individuals, organizations, or other governmental agencies.